

## SHARED VISION / SHARED COMMITMENT



COUNTY OF SAN MATEO

FY 2016-17

ADOPTED BUDGET



# County of San Mateo



To the Citizens of San Mateo County:

The County of San Mateo's Adopted Budget for Fiscal Year 2016-17 was compiled in accordance with the County Budget Act (sections 29000 through 29144 of the Government Code), and is herewith presented. For planning purposes, the budget for Fiscal Year 2016-17 was prepared at the revenue and expenditure object level and is presented in the budget unit summaries for each County department.

This budget was adopted by the Board of Supervisors following a public hearing on September 20, 2016 to consider changes to the Fiscal Year 2016-17 Recommended Budget, which was approved on June 21, 2016. The Adopted Budget sets forth the appropriations (spending limits) for the provision of services by County departments and the estimated financing sources by which the spending plan will be funded. California law requires that the County's budget must balance, that is, appropriations cannot exceed available financing sources.

Changes made during the course of the budget cycle, including final Fund Balance adjustments, are available at the County's Budget Central website ([www.smcgov.org/budget](http://www.smcgov.org/budget)).

Shown separately in the Controller's Schedules are the managerial budgets for the County's enterprise funds, internal service funds and special districts.

John L. Maltbie  
County Manager

Juan Raigoza  
County Controller

**RESOLUTION NO. 074789**

**BOARD OF SUPERVISORS, COUNTY OF SAN MATEO, STATE OF CALIFORNIA**

\* \* \* \* \*

**RESOLUTION ADOPTING THE BUDGET OF THE COUNTY OF SAN MATEO AS TO  
EXPENDITURES FOR THE FISCAL YEAR 2016-17 AND MAKING  
APPROPRIATIONS THEREFORE**

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**RESOLVED**, by the Board of Supervisors of the County of San Mateo, State of California, that

**WHEREAS**, this Board has, pursuant to law, held its hearing on the budget of the County of San Mateo as to expenditures for the fiscal year 2016-17, and there being no additional requests or applications on file with the Board for further hearing on the said budget; and

**WHEREAS**, Government Code Section 29088 requires the Board to adopt the budget by resolution no later than October 2.

**NOW, THEREFORE, IT IS HEREBY DETERMINED AND ORDERED AS FOLLOWS:**

1. The Board of Supervisors of the County of San Mateo does hereby adopt the budget of the County of San Mateo for the fiscal year 2016-17 as to the expenditures program as now determined and hereinafter specified under the general classes of salaries and employee benefits, services and supplies, other charges, fixed assets, other financing uses and expenditures transfers and reimbursements;
2. The hereinafter specified proposed expenditures are appropriated to the several offices, departments, services, institutions, and districts for the fiscal year 2016-17;
3. Revenues classified as tax proceeds received during the fiscal year in excess

of that amount budgeted in conformance with California Constitution Article XIII B shall be deemed appropriated to Contingencies at the end of the fiscal year;

4. The Clerk of the Board shall forward certified copies of this Resolution to the County Controller, who is hereby authorized and directed to open books of the account for the fiscal year 2016-17, setting forth each of said appropriation accounts with the various departments and districts whose affairs and funds are under supervision and control of the Board, and to allow requisition against the same commencing July 1, 2016; and
5. The herein above expenditures, by general classes as aforesaid are detailed in the Recommended Budget approved June 21, 2016 and the Budget adopted September 20, 2016.

\* \* \* \* \*

*Regularly passed and adopted this 20th day of September 2016*

*AYES and in favor of said resolution:*

*Supervisors:* \_\_\_\_\_ *DAVE PINE*  
\_\_\_\_\_ *CAROLE GROOM*  
\_\_\_\_\_ *DON HORSLEY*  
\_\_\_\_\_ *WARREN SLOCUM*  
\_\_\_\_\_ *ADRIENNE J. TISSIER*

*NOES and against said resolution:*

*Supervisors:* \_\_\_\_\_ *NONE*  
\_\_\_\_\_

*Absent Supervisors:* \_\_\_\_\_ *NONE*  
\_\_\_\_\_



\_\_\_\_\_  
*President, Board of Supervisors  
County of San Mateo  
State of California*

*Certificate of Delivery*

*I certify that a copy of the original resolution filed in the Office of the Clerk of the Board of Supervisors of San Mateo County has been delivered to the President of the Board of Supervisors.*



\_\_\_\_\_  
*Deputy Clerk of the Board of Supervisors*

RESOLUTION NO. 074790

BOARD OF SUPERVISORS, COUNTY OF SAN MATEO, STATE OF CALIFORNIA

\* \* \* \* \*

RESOLUTION ADOPTING THE BUDGET OF THE COUNTY OF SAN MATEO AS TO  
THE MEANS OF FINANCING FOR THE FISCAL YEAR 2016-17

---

**RESOLVED**, by the Board of Supervisors of the County of San Mateo, State of California, that

**WHEREAS**, that pursuant to the law in such cases made and provided, the Board of Supervisors of the County of San Mateo, State of California, does hereby adopt the summarization of the Final Budget by funds and the means of financing and the estimated revenue accruals including taxes to be collected on the current year secured tax roll for the fiscal year 2016-17 as set forth in the Recommended Budget approved on June 21, 2016 and the Budget adopted on September 20, 2016 and summarized herein; and

**NOW, THEREFORE, IT IS HEREBY DETERMINED AND ORDERED**, that the County Controller shall set forth and tabulate on the budget forms prescribed by the State Controller, State Schedules 1 through 15. Upon finalization by the County Controller, these schedules will be included in the Adopted Budget book for Fiscal Year 2016-17.

\* \* \* \* \*

Regularly passed and adopted this 20th day of September 2016

*AYES and in favor of said resolution:*

Supervisors: DAVE PINE

CAROLE GROOM

DON HORSLEY

WARREN SLOCUM

ADRIENNE J. TISSIER

*NOES and against said resolution:*

Supervisors: NONE

Absent Supervisors: NONE



\_\_\_\_\_  
 President, Board of Supervisors  
 County of San Mateo  
 State of California

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\_\_\_\_\_  
 Deputy Clerk of the Board of Supervisors

RESOLUTION NO. 074791

BOARD OF SUPERVISORS, COUNTY OF SAN MATEO, STATE OF CALIFORNIA

\*\*\*\*\*

RESOLUTION ESTABLISHING APPROPRIATION LIMIT  
FOR THE COUNTY OF SAN MATEO FOR FISCAL YEAR 2016-17

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**RESOLVED**, by the Board of Supervisors of the County of San Mateo, State of California, that

**WHEREAS**, on November 6, 1979, California voters passed Proposition 4, an initiative to restrict government spending by establishing limits on the annual appropriations of local agencies; and

**WHEREAS**, Proposition 4 added Article XIII B to the California State constitution; (commencing with Section 7900) to Title I of the Government Code prescribing procedures to be used in implementing Article XIII B; and

**WHEREAS**, Article XIII B of the California Constitution was amended by Proposition 111; and

**WHEREAS**, Government Code Section 7910 requires local jurisdictions to establish by resolution their Appropriation Limit each year for the following fiscal year; and

**WHEREAS**, the growth factors used to determine the cost-of-living adjustment are California Per Capita Personal Income and Population Percentage Changes (Combined Counties), as provided by the State Department of Finance.

**NOW, THEREFORE, IT IS HEREBY DETERMINED AND ORDERED**, by the Board of Supervisors that the Appropriation Limit for the County of San Mateo and certain Board governed special districts for the 2016-17 fiscal year shall be \$483,039,146; and



**BE IT FURTHER RESOLVED**, that the documentation used in the computation of the  
aforementioned Appropriation Limit be made available to the public for review in the  
County Controller's Office.

\* \* \* \* \*

Regularly passed and adopted this 20th day of September 2016

*AYES and in favor of said resolution:*

*Supervisors:* \_\_\_\_\_ *DAVE PINE*  
\_\_\_\_\_ *CAROLE GROOM*  
\_\_\_\_\_ *DON HORSLEY*  
\_\_\_\_\_ *WARREN SLOCUM*  
\_\_\_\_\_ *ADRIENNE J. TISSIER*

*NOES and against said resolution:*

*Supervisors:* \_\_\_\_\_ *NONE*  
\_\_\_\_\_

*Absent Supervisors:* \_\_\_\_\_ *NONE*  
\_\_\_\_\_



\_\_\_\_\_  
*President, Board of Supervisors  
County of San Mateo  
State of California*

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\_\_\_\_\_  
*Deputy Clerk of the Board of Supervisors*

**RESOLUTION NO. 074792**

**BOARD OF SUPERVISORS, COUNTY OF SAN MATEO, STATE OF CALIFORNIA**

\* \* \* \* \*

**RESOLUTION AUTHORIZING AN AMENDMENT TO MASTER SALARY  
RESOLUTION 074671 TO ADD A NET OF TWENTY-THREE POSITIONS.**

---

**RESOLVED**, by the Board of Supervisors of the County of San Mateo, State of California, that

**WHEREAS**, section 206a(4) of the San Mateo County Charter authorizes the Board of Supervisors to establish the number of all appointed officers and employees; and

**WHEREAS**, sections 206a(5) and 508 of the San Mateo County Charter authorize the Board of Supervisors to establish by ordinance or resolution the compensation and benefits of County officers and employees; and

**WHEREAS**, San Mateo County Ordinance No. 07303 ordered that henceforth the number of County appointed officers and employees and their compensation and benefits shall be established by resolution of the Board of Supervisors; and

**NOW THEREFORE, IT IS HEREBY ORDERED** that the Board of Supervisors authorizes an amendment to Master Salary Resolution 074671 as follows:

**ORGANIZATION 12400 PUBLIC SAFETY COMMUNICATIONS**

1. Item V050S, Communications Dispatch Series is increased by 6 positions for a new total of 49 positions.

#### ORGANIZATION 16000 COUNTY COUNSEL

1. Item B039S, Deputy County Counsel Series is increased by 1 position for a new total of 23 positions.
2. Item E382S, Legal Secretary Series is increased by 1 position for a new total of 7 positions.

#### ORGANIZATION 18000 INFORMATION SERVICES

1. Item V260S, IS Support Series is increased by 10 positions for a new total of 10 positions.

#### ORGANIZATION 25100 DISTRICT ATTORNEY'S OFFICE

1. Item G111S, DA's Office Victim Advocate Series is decreased by 1 position for a new total of 11 positions.

#### ORGANIZATION 30000 SHERIFF'S OFFICE

1. Item E346S, Fiscal Office Assistant Series is decreased by 3 positions for a new total of 2 positions.
2. Item E372S, Legal Office Assistant Series is decreased by 2 positions for a new total of 0 positions.
3. Item E334S, Office Assistant Series is decreased by 1 position for a new total of 4 positions.
4. Item E350, Fiscal Office Specialist is increased by 1 positions for a new total of 4 positions.

5. Item E030S, Accountant Series is increased by 1 position for a new total of 3 positions.
6. Item B007, Lead Crime Analyst – Unclassified is increased by 3 positions for a new total of 10 positions.
7. Item B010, Crime Analyst – Unclassified is increased by 3 positions for a new total of 23 positions.
8. Item B067, Fiscal Office Specialist – Unclassified is increased by 1 position for a new total of 3 positions.
9. Item B152, Information Technology Analyst – Unclassified is increased by 1 position for a new total of 3 positions.
10. Item D070, Director of Food and Nutrition is increased by 1 position for a new total of 1 position.
11. Item S030S, Cook Series is increased by 11 positions for a new total of 11 positions.
12. Item S038S, Food Services Worker Series is increased by 8 positions for a new total of 8 positions.
13. Item D175, Food Services Unit Manager is increased by 2 positions for a new total of 2 positions.

#### ORGANIZATION 38000 PLANNING AND BUILDING

1. Item J060S, Building Permit Technician Series is increased by 1 position for a new total of 4 positions.

ORGANIZATION 39000 PARKS

1. Item L025, Park Ranger IV-E is increased by 1 position for a new total of 8 positions.

ORGANIZATION 61000 BEHAVIORAL HEALTH AND RECOVERY

1. Item E089, Administrative Assistant II-E is increased by 1 position for a new total of 1 positions.

ORGANIZATION 62400 FAMILY HEALTH SERVICES

1. Item E089, Administrative Assistant II-E is decreased by 1 position for a new total of 0 positions.

ORGANIZATION 63000 CORRECTIONAL HEALTH

1. Item D070, Director of Food and Nutrition is decreased by 1 position for a new total of 0 positions.
2. Item S030S, Cook Series is decreased by 12 positions for a new total of 0 positions.
3. Item S038S, Food Services Worker Series is decreased by 8 positions for a new total of 0 positions.
4. Item D175, Food Services Unit Manager is decreased by 2 positions for a new total of 0 positions.

ORGANIZATION 66000 SAN MATEO MEDICAL CENTER

1. Item S030S, Cook Series is increased by 1 position for a new total of 6 positions.

*Regularly passed and adopted this 20th day of September 2016*

*AYES and in favor of said resolution:*

*Supervisors:* DAVE PINE  
CAROLE GROOM  
DON HORSLEY  
WARREN SLOCUM  
ADRIENNE J. TISSIER

*NOES and against said resolution:*

*Supervisors:* NONE

*Absent Supervisors:* NONE



*President, Board of Supervisors  
County of San Mateo  
State of California*

*Certificate of Delivery*

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*Deputy Clerk of the Board of Supervisors*

# COUNTY OF SAN MATEO FY 2016-17

## ADOPTED BUDGET



## BOARD OF SUPERVISORS

DAVE PINE, 1ST DISTRICT  
CAROLE GROOM, 2ND DISTRICT  
DON HORSLEY, 3RD DISTRICT  
WARREN SLOCUM 4TH DISTRICT  
ADRIENNE J. TISSIER, 5TH DISTRICT

ADOPTED BY:  
JOHN L. MALTBIE, COUNTY MANAGER





# COUNTY OF SAN MATEO

## FY 2016-17

### ADOPTED BUDGET

#### ADOPTED BY:

**JOHN L. MALTBIE,  
COUNTY MANAGER**

**MICHAEL CALLAGY,  
ASSISTANT COUNTY MANAGER**

**REYNA FARRALES,  
DEPUTY COUNTY MANAGER**

**PEGGY JENSEN,  
DEPUTY COUNTY MANAGER**

#### PREPARED BY THE COUNTY MANAGER'S OFFICE

##### **JIM SACO**

###### ***Budget Director***

Revenue / Budget Forecasting  
Debt Financing  
Budget System Replacement\*\*  
Mid-Year Report\*\*

##### **HEATHER LEDESMA**

###### ***Principal Management Analyst***

County Support of the Courts  
Health System  
Non-Departmental Services  
Private Defender Program  
Center for Continuous Process Improvement\*\*  
Budget Production\*\*  
Socrata Administrator\*\*

##### **MATTHEW CHIDESTER**

###### ***Principal Management Analyst***

Construction Funds  
Department of Public Works  
Capital Projects / 5-Year Capital Improvement Plan\*\*  
County Library (co-lead)  
Budget Production\*\*  
Big Lift\*\*

##### **DANAE RAMIREZ**

###### ***Management Analyst***

Big Lift\*\*  
Shared Vision Dashboard\*\*  
SMC Saves\*\*

##### **ALISON HOLT**

###### ***Management Analyst – Criminal Justice***

Coroner's Office  
District Attorney  
Fire Protection / CSA #1  
Message Switch  
Probation Department  
Sheriff / Office of Emergency Services  
Public Safety Communications  
Measure A\*\*/AB109\*\*/Community Vulnerability Index\*\*

##### **ROLANDO JORQUERA**

###### ***Management Analyst – Admin/Fiscal Services***

Assessor-County Clerk-Recorder  
Controller's Office  
County Counsel  
Grand Jury\*\*  
Human Resources Department  
Information Services Department  
Treasurer-Tax Collector  
Menlo Park Fire District Analysis\*\*  
Student Consultants Program\*\*

##### **MICHAEL LEACH**

###### ***Management Analyst – Social Services***

Department of Child Support Services  
First 5 Commission  
Human Services Agency  
Retirement (SamCERA)  
Children's Budget\*\*

##### **SOPHIE MINTIER**

###### ***Management Analyst – Admin/Community Services***

Agricultural Commissioner / Sealer  
Board of Supervisors  
County Manager's Office  
Department of Housing  
LAFCo  
Office of Sustainability  
Parks Department, Parks Funds, Coyote Point  
Planning and Building Department  
Real Property Services  
County Library (co-lead)

##### **OFFICE OF SUSTAINABILITY**

##### **MICHAEL BOLANDER**

###### ***Fiscal Services Manager II***

BRASS Administrator\*\*  
Office of Sustainability\*/CMO\*/BOS\*/Coroner\*/County  
Fire-CSA1\*

##### **JOY LIMIN**

###### ***Accountant***

Trial Court Funding  
Fiscal support for CMO/BOS/Non-Departmental/Office of  
Sustainability

##### **INTERGOVERNMENTAL & PUBLIC AFFAIRS**

Connie Juarez-Diroll, Michelle Durand

##### **CONTROLLER'S OFFICE**

Austin Lam, Ngoc Nguyen

##### **SPECIAL THANKS TO:**

Finite Matters Limited, Cartwright Design Studio

\*Fiscal Officer assignment

\*\*Project Manager assignment

**FISCAL YEAR 2016-17  
ADOPTED BUDGET**

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**FISCAL YEAR 2016-17  
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# COUNTY SUMMARIES

## COUNTY OF SAN MATEO FY 2016-17

ADOPTED BUDGET



County Summaries

Criminal Justice

Health Services

Social Services

Community Services

Administration and Fiscal

Controller's Schedules

Glossary of Budget Terms



## SAN MATEO COUNTY MISSION

San Mateo County government protects and enhances the health, safety, welfare, and natural resources of the community; and provides quality services that benefit and enrich the lives of the people of this community.

We are committed to:

The highest standards  
of public service

A common vision  
of responsiveness

The highest standards  
of ethical conduct

Treating people with respect  
and dignity





# COUNTY OF SAN MATEO

## SAN MATEO COUNTY RESIDENTS

**Assessor-County Clerk-Recorder**  
Mark Church

**Controller**  
Juan Raigoza

**Coroner**  
Robert Foucrault

**District Attorney**  
Steve Wagstaffe

**Sheriff**  
Carlos Bolanos

**Treasurer-Tax Collector**  
Sandie Arnott

**Probation**  
(appointed by Judiciary)  
John T. Keene Jr.

**Superior Court**  
(appointed by Judiciary)  
Rodina Catalano

**Board of Supervisors**  
Dave Pine: District 1  
Carole Groom: District 2  
Don Horsley: District 3  
Warren Slocum: District 4  
Adrienne Tissier: District 5

**County Counsel**  
John C. Beiers

**County Manager / Clerk of the Board**  
John L. Maltbie

**Office of Emergency Services**  
John L. Maltbie

**Office of Budget, Policy & Performance**  
Jim Saco

**Reyna Farrales**  
Deputy County Manager

**Peggy Jensen**  
Deputy County Manager

**Michael Callagy**  
Assistant County Manager

**Human Services Agency**  
Iliana Rodriguez

**Performance Management**

**Human Resources**  
Donna Vaillancourt

**Child Support Services**  
Kim Cagno

**Public Works**  
Jim Porter

**Public Safety Dispatch**  
Ed Wood/  
Jaime Young

**Criminal Justice & Realignment Services**

**Information Services**  
Jon Walton

**Housing**  
Ken Cole

**First 5 San Mateo County**  
Kitty Lopez

**County Fire**  
Mark Steward

**Real Property**  
Nicholas Calderon

**SamCERA**  
Scott Hood

**Assessor-County Clerk-Recorder**

**Health System**  
Louise Rogers

**Office of Sustainability**  
Jim Eggemeyer

**LAFCO**  
Martha Poyatos

**Planning and Building**  
Steve Monowitz

**Treasurer-Tax Collector**

**Controller**

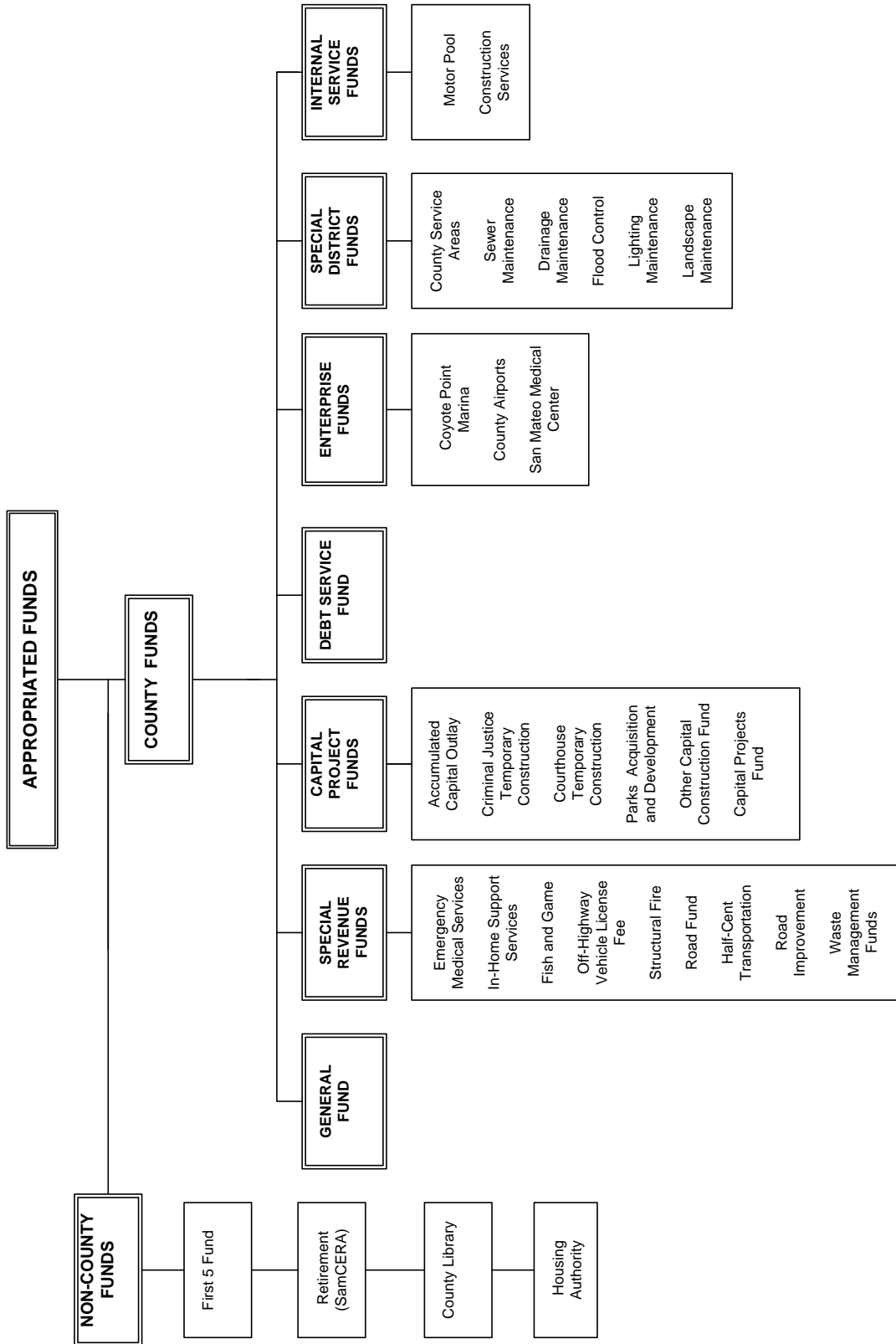
**Private Defender**  
John Digiacinto

**Parks**  
Marlene Finley

**County Library**  
Anne-Marie Despain

**Agriculture Weights & Measures**  
Fred Crowder

# COUNTY OF SAN MATEO FUND STRUCTURE



## General Fund

The *General Fund* is used to account for all revenues and expenditures necessary to carry out basic governmental activities of the County that are not accounted for through other funds. For the County, the General Fund includes such activities as general government, public protection, public ways and facilities, health and sanitation, public assistance, education, and recreation services.

## Special Revenue and Trust Funds

Special Revenue Funds are used to account for revenues that are restricted by law or administrative action and expenditures for specified purposes.

The *Emergency Medical Services Fund* was established under Senate Bill 12/612 to provide financial assistance for individuals. This fund is financed by a special assessment imposed on court fines, forfeitures and traffic school fees, and used to pay physicians for uncompensated emergency care and hospitals providing disproportionate emergency and trauma care.

The *IHSS Public Authority Fund* provides for consumer assistance in finding qualified In-Home Supportive Services (IHSS) personnel, and training as well as support for providers and recipients of IHSS via the maintenance of a registry and referral system. This fund is primarily financed by state grants.

The *County Fire Protection Fund* provides for fire protection services to both cities and unincorporated areas in the County. Revenues are derived from property taxes on all parcels within the County's fire protection districts.

The *Road Fund* provides for planning, design, construction, maintenance, and administration of the County's transportation activities. Revenues primarily come from the County's share of state highway user taxes and federal grants.

The *County Half-Cent Transportation Fund* accounts for a ½ cent sales tax revenue approved by the voters of San Mateo County in 1988. This fund is restricted for transportation programs sponsored by other County departments and outside agencies.

The *Road Improvement Fund* accounts for mitigation fees imposed on building permits to finance road improvement in the County.

The *Solid Waste Fund* previously accounted for revenues derived from management and operation of the Ox Mountain landfill. The contract with the landfill operator expired on December 31, 2009 and tipping fee revenues from that agreement have been replaced with a newly implemented AB 939 Waste Diversion Fee, which will be accounted for in the Waste Management Fund. Remaining reserves in the Solid Waste Fund will be used to close and monitor County-owned landfills in Pescadero and Half Moon Bay until such time that the funds are exhausted.

The *Waste Management Fund* accounts for revenues from the newly implemented AB 939 Waste Diversion Fee. The new AB 939 Fee, which is derived from landfill disposal in the unincorporated lands of the County, will be used to prepare and implement a countywide integrated waste management plan. This Fee will also fund eligible waste management and diversion programs and Household Hazardous Waste and state-mandated Local Enforcement Agency programs.

The *Waste Management Programs Fund* accounts for revenues derived from Garbage Collection Franchise Fees. Funds will be used for garbage and recyclable collection expenses in unincorporated franchised areas.

Other Special Revenue Funds include the *Fish and Game Propagation Fund* and the *Off-Highway Vehicle License Fees Fund*.



## Capital Project Funds

Capital Project Funds are used to account for financial resources to be used for the acquisition of land or acquisition and construction of major facilities other than those financed by the proprietary funds.

The *Parks Acquisition Fund* is used for the acquisition of land for the County Parks System and the development of County park facilities. Revenue in this fund originally came from a one-time sale of land at San Bruno Mountain. Current revenues come from grants and interest earnings.

The *Accumulated Capital Outlay Fund* accounts for appropriations for County capital improvement and facilities maintenance projects. Revenues are derived from selling the County real property and interest earnings.

The *Courthouse Temporary Construction Fund* was established to support construction, rehabilitation, lease and financing courtrooms. For every \$10.00 of all criminal and traffic fines, bail and imposed penalties, a \$2.25 penalty assessment is added to the fines and placed into this fund. A penalty assessment \$1.50 is put into this fund for every parking offense paid. The County's Probation Department also deposits \$1.00 into this fund for every \$10.00 in fines collected pursuant to Government Code 76004.

The *Criminal Justice Temporary Construction Fund* was established to finance construction, reconstruction, expansion, improvements, operation, or maintenance of criminal justice facilities. Sources of revenue for this fund are identical to the Courthouse Temporary Construction Fund above.

The *Other Capital Construction Fund* was established to budget and track General Fund contributions to bond financed projects. Examples include the build-out of the Warm Shell at the Maple Street Correctional Center and supplemental funding for the Skylonda Fire Station Project.

The *Capital Projects Fund* was established to centrally budget and track capital improvement projects in the County.

## Debt Service Fund

Debt Service Fund is used to account for accumulation of resources for, and payment of, principal and interest on the County's general long-term debt. The Fund was established to centrally budget all County debt service payments. Amounts are transferred into this fund from the various funding sources before payments are made.

## Enterprise Funds

Enterprise Funds are used to account for operations that are financed and operated in a manner similar to private business enterprises, where the intent of the governing body is to have the costs of providing goods or services (including depreciation and amortization) to the general public be financed primarily through user charges on a continuing basis; or where the County has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes.

The *San Mateo Medical Center (SMMC) Fund* accounts for the hospital and clinical services provided to county residents. SMMC's revenues are principally fees for patient services, payments from Federal and State programs such as Medicare, Medi-Cal, interfund revenue, realignment revenues and subsidies from the General Fund.

The *Airports Fund* was established to provide for operations and maintenance of the San Carlos and Half Moon Bay aviation facilities. Revenues are derived from facility rental and federal aid.

The *Coyote Point Marina Fund* provides and maintains a fully utilized recreational facility for the boating public. Revenues arise from berth and facility rentals as well as interest earnings.

## Special District Funds

Special District Funds are used to account for property tax revenues and user fees restricted by law to only support specified government services to the districts from which tax revenues and fees are derived.

The *County Service Area Fund* accounts for special district funds that provide refuse disposal, water, and lighting maintenance services to specific areas in the County. Revenues are derived from user charges and property taxes.

The *Sewer and Sanitation Fund* accounts for special district funds that support construction and maintenance of reliable sanitary sewer systems, providing sensitive sewage treatment and disposal to sewer and sanitary districts within the County. Revenues are derived from user charges and property taxes.

The *Flood Control Zone Fund* accounts for special district funds that support various flood control projects within the flood control districts. This fund is financed through property taxes, certificates of participation, and state and federal grants.

The *Lighting Districts Fund* accounts for special district funds that enhance public safety by providing adequate lighting systems to street lighting districts within the County. Property taxes are the primary source of revenue.

Other Special District Funds include landscape maintenance and drainage district funds.

## Internal Service Funds

Internal Service Funds are used to account for the financing of goods and services provided by one department to other departments on a cost reimbursement basis.

The *Motor Pool Internal Service Fund* provides vehicle and equipment acquisition, replacement, maintenance, repair, and fuel services to all County agencies. Full service repair facilities are operated in Belmont and Redwood City.

The *Tower Road Construction Fund* provides quality, cost-effective maintenance, repair and renovation of County facilities to ensure a safe, accessible, efficient and attractive environment for the public and all County employees. This unit also offers remodeling and craft services beyond the scope of building maintenance to County and other government agencies; as well as capital project management, support and maintenance services to the lighting districts on a fee for service basis.

## Non-County Funds

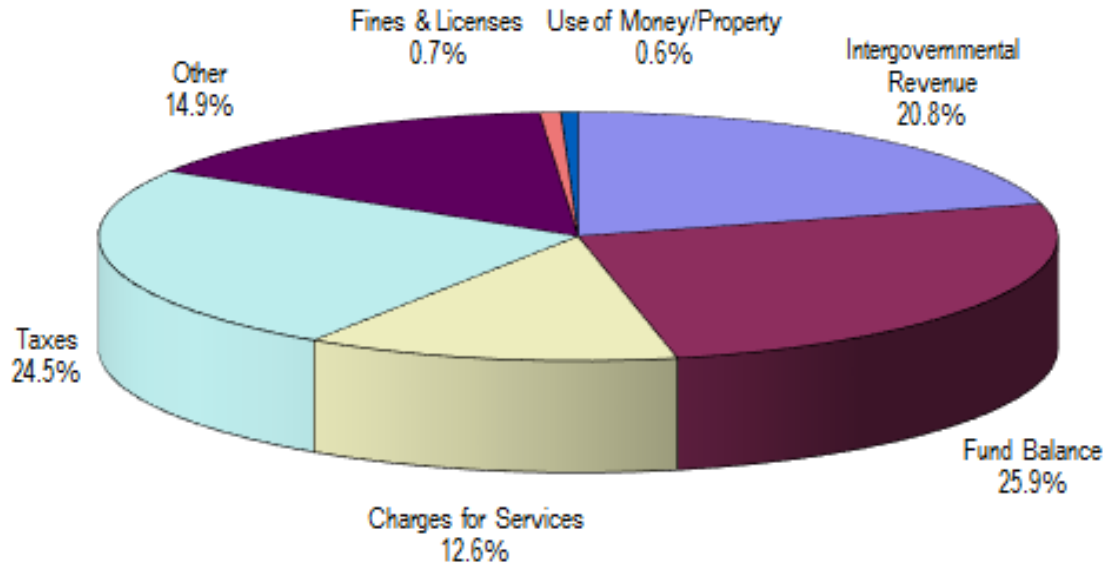
The *San Mateo County Employees' Retirement Association (SamCERA) Pension Fund*, under the control of the Board of Retirement, accumulates contributions from the County, its employees, and other participating employers, as well as earnings from investments. Disbursements are made for administrative expenses as well as retirement, disability, and death benefits based on a defined benefit formula. This Fund includes all assets of the San Mateo County Employees' Retirement Association. All assets of SamCERA are held in this fund.

The *First 5 San Mateo County (First 5) Fund* was established in March 1999 under the authority of the California Children and Families First Act of 1998 and is used to administer receipts and disbursements of California Children and Families First 5 allocations and appropriations, including administrative and overhead costs of the Commission and staff.

The *Housing Authority Trust Fund* is not maintained by the County, but financial information from the Fund has been entered into the County's budget system so that the Department of Housing's budget display provides an indication of the Department's total costs of providing housing services. The Housing Authority is a separate legal entity under state law administered by the Board of Supervisors as the Housing Authority Board of Commissioners. Funding is primarily provided by the U.S. Department of Housing (HUD) and tenants.

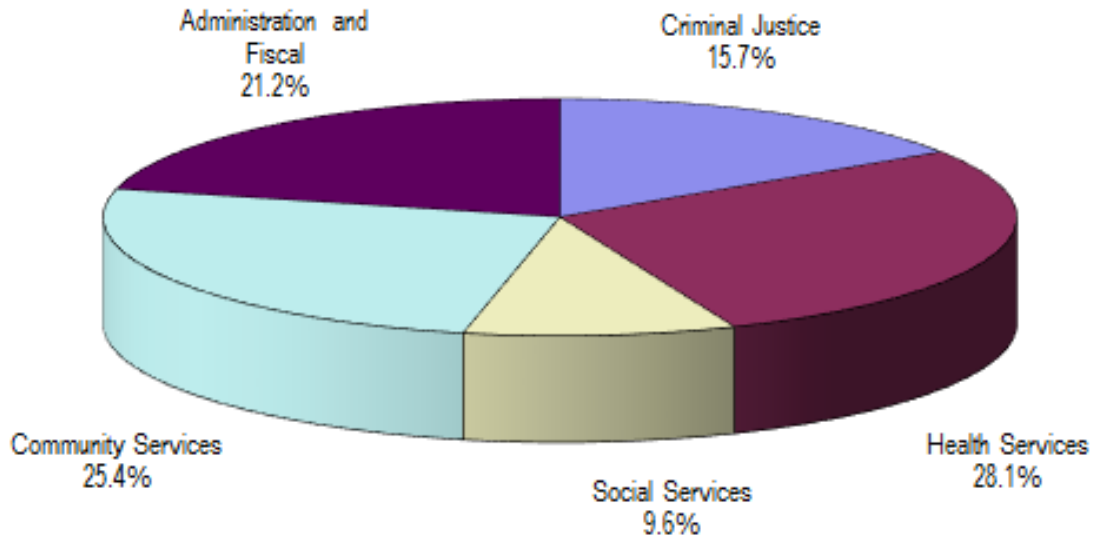
The *County Library Fund* is governed by the Board of the San Mateo Joint Powers Authority (JPA). The Board has twelve members, one representative from each of the eleven cities and one from the County Board of Supervisors. The JPA is primarily financed by property taxes and provides library services to eleven cities and all unincorporated areas of the County.

### All County Funds FY 2016-17 Adopted Sources



Sources of Funds	Adopted FY 2016-17	Percent of Total
Taxes	665,748,888	24.50%
Licenses, Permits and Franchises	9,949,674	0.37%
Fines, Forfeitures and Penalties	9,532,815	0.35%
Use of Money and Property	15,760,840	0.58%
Intergovernmental Revenues	565,522,589	20.81%
Charges for Services	341,862,310	12.58%
Interfund Revenue	105,422,701	3.88%
Miscellaneous Revenue	40,706,103	1.50%
Other Financing Sources	259,899,226	9.56%
Fund Balance	703,419,246	25.88%
<b>TOTAL SOURCES</b>	<b>2,717,824,392</b>	<b>100.00%</b>

### All County Funds FY 2016-17 Adopted Requirements



Use of Funds	Adopted FY 2016-17	Percent of Total
Criminal Justice	427,382,847	15.73%
Health Services	762,455,221	28.05%
Social Services	261,364,750	9.62%
Community Services	690,355,096	25.40%
Administration and Fiscal	576,266,478	21.20%
<b>TOTAL REQUIREMENTS</b>	<b>2,717,824,392</b>	<b>100.00%</b>

County of San Mateo  
Total Requirements - All Funds

FY 2016-17 Budget Unit Summary

	Actual 2014-15	Actual 2015-16	Preliminary 2016-17	Revised 2016-17	Adopted 2016-17	Change 2016-17
<b>TOTAL REQUIREMENTS</b>						
Criminal Justice	342,336,536	365,859,771	417,410,838	418,386,376	427,382,847	8,996,471
Health Services	342,007,000	368,180,970	409,356,477	409,356,477	412,902,072	3,545,595
Social Services	195,826,023	200,901,486	238,294,009	238,294,009	261,364,750	23,070,741
Community Services	78,477,488	92,974,232	116,479,968	117,279,968	159,655,757	42,375,789
Administration and Fiscal	572,824,855	603,138,423	387,086,983	386,286,983	501,713,581	115,426,598
<b>Subtotal General Fund</b>	<b>1,531,471,902</b>	<b>1,631,054,883</b>	<b>1,568,628,275</b>	<b>1,569,603,813</b>	<b>1,763,019,007</b>	<b>193,415,194</b>
Medical Center Enterprise Fund	274,497,472	308,206,973	314,535,450	314,535,450	322,095,642	7,560,192
Coyote Point Marina Operating Fund	2,339,868	2,587,502	2,122,120	2,122,120	2,537,812	415,692
County Airports Fund	5,689,931	5,481,180	4,900,886	4,900,886	8,554,086	3,653,200
Special Revenue and Trust Funds	111,114,384	111,437,791	104,290,560	104,290,560	115,215,692	10,925,132
Capital Projects Funds	124,800,972	149,260,697	207,925,611	207,925,611	305,360,924	97,435,313
Debt Service Fund	48,336,687	49,216,864	75,846,899	75,846,899	74,552,897	(1,294,002)
Special Districts Funds	89,132,803	98,719,713	82,278,322	82,278,322	99,379,036	17,100,714
Internal Service Funds	20,224,470	23,170,601	23,317,730	23,317,730	27,109,296	3,791,566
<b>Total Non-General Fund</b>	<b>676,136,587</b>	<b>748,081,322</b>	<b>815,217,578</b>	<b>815,217,578</b>	<b>954,805,385</b>	<b>139,587,807</b>
<b>Total Requirements - All Funds</b>	<b>2,207,608,488</b>	<b>2,379,136,205</b>	<b>2,383,845,853</b>	<b>2,384,821,391</b>	<b>2,717,824,392</b>	<b>333,003,001</b>
<b>Total Sources - All Funds</b>	<b>2,207,608,488</b>	<b>2,379,136,205</b>	<b>2,383,845,853</b>	<b>2,384,821,391</b>	<b>2,717,824,392</b>	<b>333,003,001</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	5,286.0	5,421.0	5,408.0	5,418.0	5,464.0	46.0
Funded FTE	5,169.7	5,297.7	5,281.9	5,294.7	5,330.9	36.2

County of San Mateo  
All Funds

FY 2016-17 Budget Unit Summary

	Actual 2014-15	Actual 2015-16	Preliminary 2016-17	Revised 2016-17	Adopted 2016-17	Change 2016-17
<b>SOURCES</b>						
Taxes	545,151,449	571,375,904	580,863,832	580,863,832	665,748,888	84,885,056
Licenses, Permits and Franchises	9,981,774	7,966,879	9,385,138	9,385,138	9,949,674	564,536
Fines, Forfeitures and Penalties	10,834,026	8,797,360	9,942,973	9,942,973	9,532,815	(410,158)
Use of Money and Property	14,530,929	18,018,516	13,870,422	13,870,422	15,760,840	1,890,418
Intergovernmental Revenues	537,901,334	546,223,939	553,419,121	554,394,659	565,522,589	11,127,930
Charges for Services	256,842,057	282,715,038	339,255,120	339,255,120	341,862,310	2,607,190
Interfund Revenue	73,174,731	86,007,712	97,082,355	97,082,355	105,422,701	8,340,346
Miscellaneous Revenue	18,823,888	40,522,270	43,046,168	43,046,168	40,706,103	(2,340,065)
Other Financing Sources	123,861,230	138,401,608	209,671,443	209,671,443	259,899,226	50,227,783
<b>Total Revenue</b>	<b>1,591,101,417</b>	<b>1,700,029,226</b>	<b>1,856,536,572</b>	<b>1,857,512,110</b>	<b>2,014,405,146</b>	<b>156,893,036</b>
Fund Balance	616,507,071	679,106,980	527,309,281	527,309,281	703,419,246	176,109,965
<b>TOTAL SOURCES</b>	<b>2,207,608,488</b>	<b>2,379,136,205</b>	<b>2,383,845,853</b>	<b>2,384,821,391</b>	<b>2,717,824,392</b>	<b>333,003,001</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	793,983,258	861,746,811	948,215,407	948,668,007	976,319,931	27,651,924
Services and Supplies	466,992,162	483,079,986	551,382,793	552,974,523	627,920,765	74,946,242
Other Charges	264,726,981	319,494,185	369,791,906	369,791,906	447,736,919	77,945,013
Fixed Assets	45,175,681	49,841,265	157,243,159	157,374,367	273,868,633	116,494,266
Other Financing Uses	132,776,179	141,006,001	189,565,408	189,565,408	247,304,199	57,738,791
<b>Gross Appropriations</b>	<b>1,703,654,260</b>	<b>1,855,168,247</b>	<b>2,216,198,673</b>	<b>2,218,374,211</b>	<b>2,573,150,447</b>	<b>354,776,236</b>
Intrafund Transfers	(169,484,356)	(185,060,847)	(192,816,833)	(193,016,833)	(216,422,616)	(23,405,783)
<b>Net Appropriations</b>	<b>1,534,169,904</b>	<b>1,670,107,399</b>	<b>2,023,381,840</b>	<b>2,025,357,378</b>	<b>2,356,727,831</b>	<b>331,370,453</b>
Contingencies/Dept Reserves	673,438,584	709,028,806	360,464,013	359,464,013	361,096,561	1,632,548
<b>TOTAL REQUIREMENTS</b>	<b>2,207,608,488</b>	<b>2,379,136,205</b>	<b>2,383,845,853</b>	<b>2,384,821,391</b>	<b>2,717,824,392</b>	<b>333,003,001</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	5,286.0	5,421.0	5,408.0	5,418.0	5,464.0	46.0
Funded FTE	5,169.7	5,297.7	5,281.9	5,294.7	5,330.9	36.2

County of San Mateo  
General Fund

FY 2016-17 Budget Unit Summary

	Actual 2014-15	Actual 2015-16	Preliminary 2016-17	Revised 2016-17	Adopted 2016-17	Change 2016-17
<b>SOURCES</b>						
Taxes	524,386,395	546,257,324	531,790,135	531,790,135	592,986,743	61,196,608
Licenses, Permits and Franchises	7,000,823	7,369,089	6,624,638	6,624,638	7,089,603	464,965
Fines, Forfeitures and Penalties	8,570,277	6,826,025	7,484,442	7,484,442	7,074,284	(410,158)
Use of Money and Property	9,933,477	11,837,316	8,506,485	8,506,485	10,386,903	1,880,418
Intergovernmental Revenues	420,711,613	417,456,796	456,131,033	457,106,571	463,447,487	6,340,916
Charges for Services	110,704,257	128,079,277	140,715,400	140,715,400	142,899,427	2,184,027
Interfund Revenue	51,910,209	62,948,113	73,583,428	73,583,428	77,855,295	4,271,867
Miscellaneous Revenue	25,850,692	32,968,165	36,027,738	36,027,738	33,649,923	(2,377,815)
Other Financing Sources	1,706,076	849,375	840,135	840,135	5,720,034	4,879,899
<b>Total Revenue</b>	<b>1,160,773,819</b>	<b>1,214,591,480</b>	<b>1,261,703,434</b>	<b>1,262,678,972</b>	<b>1,341,109,699</b>	<b>78,430,727</b>
Fund Balance	370,698,083	416,463,403	306,924,841	306,924,841	421,909,308	114,984,467
<b>TOTAL SOURCES</b>	<b>1,531,471,902</b>	<b>1,631,054,883</b>	<b>1,568,628,275</b>	<b>1,569,603,813</b>	<b>1,763,019,007</b>	<b>193,415,194</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	627,193,545	676,821,363	750,878,870	751,331,470	777,567,201	26,235,731
Services and Supplies	340,814,527	341,940,059	402,099,252	403,690,982	474,850,981	71,159,999
Other Charges	194,860,580	239,256,020	259,468,608	259,468,608	334,173,046	74,704,438
Fixed Assets	15,348,404	8,918,444	13,115,414	13,246,622	31,686,890	18,440,268
Other Financing Uses	108,393,761	120,042,167	147,811,562	147,811,562	189,324,172	41,512,610
<b>Gross Appropriations</b>	<b>1,286,610,816</b>	<b>1,386,978,053</b>	<b>1,573,373,706</b>	<b>1,575,549,244</b>	<b>1,807,602,290</b>	<b>232,053,046</b>
Intrafund Transfers	(167,688,745)	(183,442,029)	(191,037,891)	(191,237,891)	(214,643,674)	(23,405,783)
<b>Net Appropriations</b>	<b>1,118,922,071</b>	<b>1,203,536,023</b>	<b>1,382,335,815</b>	<b>1,384,311,353</b>	<b>1,592,958,616</b>	<b>208,647,263</b>
Contingencies/Dept Reserves	412,549,831	427,518,860	186,292,460	185,292,460	170,060,391	(15,232,069)
<b>TOTAL REQUIREMENTS</b>	<b>1,531,471,902</b>	<b>1,631,054,883</b>	<b>1,568,628,275</b>	<b>1,569,603,813</b>	<b>1,763,019,007</b>	<b>193,415,194</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	4,143.0	4,258.0	4,245.0	4,255.0	4,297.0	42.0
Funded FTE	4,101.8	4,205.2	4,197.2	4,202.2	4,235.9	33.7



## Criminal Justice General Fund

### FY 2016-17 Budget Unit Summary

	Actual 2014-15	Actual 2015-16	Preliminary 2016-17	Revised 2016-17	Adopted 2016-17	Change 2016-17
<b>SOURCES</b>						
Taxes	486,645	1,413,423	1,747,952	1,747,952	2,069,748	321,796
Licenses, Permits and Franchises	14,829	15,972	13,600	13,600	13,600	—
Fines, Forfeitures and Penalties	7,543,125	6,467,131	7,305,742	7,305,742	6,895,742	(410,000)
Intergovernmental Revenues	119,522,396	128,504,866	136,555,987	137,531,525	140,054,683	2,523,158
Charges for Services	14,987,084	14,967,110	14,400,616	14,400,616	14,576,007	175,391
Interfund Revenue	4,612,774	4,134,717	5,797,004	5,797,004	3,084,440	(2,712,564)
Miscellaneous Revenue	2,862,156	4,172,741	2,049,381	2,049,381	2,049,381	—
Other Financing Sources	43,256	44,669	—	—	—	—
<b>Total Revenue</b>	<b>150,072,264</b>	<b>159,720,629</b>	<b>167,870,282</b>	<b>168,845,820</b>	<b>168,743,601</b>	<b>(102,219)</b>
Fund Balance	16,700,739	22,274,005	21,434,917	21,434,917	26,638,620	5,203,703
<b>TOTAL SOURCES</b>	<b>166,773,003</b>	<b>181,994,634</b>	<b>189,305,199</b>	<b>190,280,737</b>	<b>195,382,221</b>	<b>5,101,484</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	227,408,267	240,117,413	256,409,298	256,778,298	259,380,377	2,602,079
Services and Supplies	61,315,548	62,551,034	67,412,987	67,888,317	71,098,154	3,209,837
Other Charges	49,711,226	56,901,238	59,513,154	59,513,154	58,599,861	(913,293)
Fixed Assets	2,225,692	4,216,351	7,365,185	7,496,393	8,703,448	1,207,055
Other Financing Uses	9,682,650	10,128,868	35,468,560	35,468,560	34,286,010	(1,182,550)
<b>Gross Appropriations</b>	<b>350,343,384</b>	<b>373,914,904</b>	<b>426,169,184</b>	<b>427,144,722</b>	<b>432,067,850</b>	<b>4,923,128</b>
Intrafund Transfers	(20,216,149)	(20,772,619)	(21,384,376)	(21,384,376)	(22,770,387)	(1,386,011)
<b>Net Appropriations</b>	<b>330,127,235</b>	<b>353,142,285</b>	<b>404,784,808</b>	<b>405,760,346</b>	<b>409,297,463</b>	<b>3,537,117</b>
Contingencies/Dept Reserves	12,209,301	12,717,487	12,626,030	12,626,030	18,085,384	5,459,354
<b>TOTAL REQUIREMENTS</b>	<b>342,336,536</b>	<b>365,859,771</b>	<b>417,410,838</b>	<b>418,386,376</b>	<b>427,382,847</b>	<b>8,996,471</b>
<b>NET COUNTY COST</b>	<b>175,563,533</b>	<b>183,865,137</b>	<b>228,105,639</b>	<b>228,105,639</b>	<b>232,000,626</b>	<b>3,894,987</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	1,312.0	1,329.0	1,328.0	1,329.0	1,357.0	28.0
Funded FTE	1,303.5	1,313.2	1,317.7	1,313.2	1,330.2	17.0

Health Services  
General Fund

FY 2016-17 Budget Unit Summary

	Actual 2014-15	Actual 2015-16	Preliminary 2016-17	Revised 2016-17	Adopted 2016-17	Change 2016-17
<b>SOURCES</b>						
Taxes	3,118,858	7,125,456	12,105,471	12,105,471	9,968,141	(2,137,330)
Licenses, Permits and Franchises	1,945,858	2,045,703	1,860,100	1,860,100	1,998,078	137,978
Fines, Forfeitures and Penalties	830,976	188,531	160,200	160,200	160,042	(158)
Use of Money and Property	294,515	309,539	287,775	287,775	287,775	—
Intergovernmental Revenues	122,835,892	122,177,005	127,680,119	127,680,119	130,932,914	3,252,795
Charges for Services	59,188,982	72,494,624	88,304,590	88,304,590	87,753,234	(551,356)
Interfund Revenue	4,405,999	9,037,595	9,171,923	9,171,923	8,949,003	(222,920)
Miscellaneous Revenue	17,276,971	22,686,396	28,321,196	28,321,196	26,751,887	(1,569,309)
<b>Total Revenue</b>	<b>209,898,052</b>	<b>236,064,849</b>	<b>267,891,374</b>	<b>267,891,374</b>	<b>266,801,074</b>	<b>(1,090,300)</b>
Fund Balance	5,193,847	3,670,840	3,063,381	3,063,381	7,892,900	4,829,519
<b>TOTAL SOURCES</b>	<b>215,091,899</b>	<b>239,735,689</b>	<b>270,954,755</b>	<b>270,954,755</b>	<b>274,693,974</b>	<b>3,739,219</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	149,187,064	162,303,946	187,513,218	187,513,218	188,146,373	633,155
Services and Supplies	96,071,757	102,458,628	115,475,478	115,475,478	114,887,525	(587,953)
Other Charges	47,751,538	63,963,789	65,234,728	65,234,728	72,885,641	7,650,913
Fixed Assets	249,157	238,323	788,229	788,229	836,537	48,308
Other Financing Uses	69,862,484	59,269,426	67,231,991	67,231,991	59,448,124	(7,783,867)
<b>Gross Appropriations</b>	<b>363,122,000</b>	<b>388,234,112</b>	<b>436,243,644</b>	<b>436,243,644</b>	<b>436,204,200</b>	<b>(39,444)</b>
Intrafund Transfers	(23,945,718)	(27,710,193)	(30,101,920)	(30,101,920)	(26,186,592)	3,915,328
<b>Net Appropriations</b>	<b>339,176,283</b>	<b>360,523,919</b>	<b>406,141,724</b>	<b>406,141,724</b>	<b>410,017,608</b>	<b>3,875,884</b>
Contingencies/Dept Reserves	2,830,717	7,657,051	3,214,753	3,214,753	2,884,464	(330,289)
<b>TOTAL REQUIREMENTS</b>	<b>342,007,000</b>	<b>368,180,970</b>	<b>409,356,477</b>	<b>409,356,477</b>	<b>412,902,072</b>	<b>3,545,595</b>
<b>NET COUNTY COST</b>	<b>126,915,101</b>	<b>128,445,281</b>	<b>138,401,722</b>	<b>138,401,722</b>	<b>138,208,098</b>	<b>(193,624)</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	1,113.0	1,153.0	1,148.0	1,153.0	1,132.0	(21.0)
Funded FTE	1,085.4	1,122.2	1,116.3	1,122.2	1,110.7	(11.5)

## Social Services General Fund

### FY 2016-17 Budget Unit Summary

	Actual 2014-15	Actual 2015-16	Preliminary 2016-17	Revised 2016-17	Adopted 2016-17	Change 2016-17
<b>SOURCES</b>						
Taxes	3,535,846	6,101,250	10,856,987	10,856,987	18,017,808	7,160,821
Intergovernmental Revenues	146,904,622	149,229,097	168,301,278	168,301,278	173,489,459	5,188,181
Charges for Services	2,809,850	2,594,715	3,207,836	3,207,836	3,207,836	—
Interfund Revenue	14,635	36,207	30,000	30,000	30,000	—
Miscellaneous Revenue	1,629,138	1,772,792	3,150,236	3,150,236	3,097,980	(52,256)
<b>Total Revenue</b>	<b>154,894,090</b>	<b>159,734,063</b>	<b>185,546,337</b>	<b>185,546,337</b>	<b>197,843,083</b>	<b>12,296,746</b>
Fund Balance	8,624,249	14,110,938	7,846,944	7,846,944	18,282,476	10,435,532
<b>TOTAL SOURCES</b>	<b>163,518,339</b>	<b>173,845,001</b>	<b>193,393,281</b>	<b>193,393,281</b>	<b>216,125,559</b>	<b>22,732,278</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	105,343,348	106,391,400	119,517,523	119,517,523	118,215,512	(1,302,011)
Services and Supplies	46,943,156	55,664,515	70,577,913	70,577,913	86,431,104	15,853,191
Other Charges	59,600,137	57,343,541	70,852,888	70,852,888	76,821,805	5,968,917
Fixed Assets	—	132,123	100,000	100,000	100,000	—
Other Financing Uses	1,080,955	1,221,646	913,697	913,697	1,223,063	309,366
<b>Gross Appropriations</b>	<b>212,967,596</b>	<b>220,753,225</b>	<b>261,962,021</b>	<b>261,962,021</b>	<b>282,791,484</b>	<b>20,829,463</b>
Intrafund Transfers	(24,150,822)	(27,698,683)	(31,090,756)	(31,090,756)	(32,736,016)	(1,645,260)
<b>Net Appropriations</b>	<b>188,816,774</b>	<b>193,054,542</b>	<b>230,871,265</b>	<b>230,871,265</b>	<b>250,055,468</b>	<b>19,184,203</b>
Contingencies/Dept Reserves	7,009,249	7,846,944	7,422,744	7,422,744	11,309,282	3,886,538
<b>TOTAL REQUIREMENTS</b>	<b>195,826,023</b>	<b>200,901,486</b>	<b>238,294,009</b>	<b>238,294,009</b>	<b>261,364,750</b>	<b>23,070,741</b>
<b>NET COUNTY COST</b>	<b>32,307,684</b>	<b>27,056,486</b>	<b>44,900,728</b>	<b>44,900,728</b>	<b>45,239,191</b>	<b>338,463</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	853.0	848.0	848.0	848.0	848.0	0.0
Funded FTE	852.6	846.6	847.6	846.7	846.7	0.0

Community Services  
General Fund

FY 2016-17 Budget Unit Summary

	Actual 2014-15	Actual 2015-16	Preliminary 2016-17	Revised 2016-17	Adopted 2016-17	Change 2016-17
<b>SOURCES</b>						
Taxes	2,943,714	6,100,848	16,776,761	16,776,761	42,967,244	26,190,483
Licenses, Permits and Franchises	4,600,651	4,866,802	4,310,951	4,310,951	4,637,938	326,987
Fines, Forfeitures and Penalties	47,157	29,006	18,500	18,500	18,500	—
Use of Money and Property	1,508,348	1,512,826	1,009,927	1,009,927	1,016,477	6,550
Intergovernmental Revenues	10,746,666	10,944,302	12,302,177	12,302,177	12,994,043	691,866
Charges for Services	9,676,467	11,082,253	11,986,580	11,986,580	12,705,985	719,405
Interfund Revenue	26,172,457	29,173,681	36,371,303	36,371,303	39,257,755	2,886,452
Miscellaneous Revenue	1,595,339	2,270,790	1,674,388	1,674,388	918,138	(756,250)
Other Financing Sources	162,977	804,714	590,135	590,135	970,034	379,899
<b>Total Revenue</b>	<b>57,453,777</b>	<b>66,785,222</b>	<b>85,040,722</b>	<b>85,040,722</b>	<b>115,486,114</b>	<b>30,445,392</b>
Fund Balance	6,276,089	8,789,859	4,194,616	4,194,616	15,448,388	11,253,772
<b>TOTAL SOURCES</b>	<b>63,729,866</b>	<b>75,575,081</b>	<b>89,235,338</b>	<b>89,235,338</b>	<b>130,934,502</b>	<b>41,699,164</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	53,899,765	58,386,043	69,106,275	69,189,875	72,371,819	3,181,944
Services and Supplies	26,427,397	28,624,438	45,719,552	46,635,952	63,029,519	16,393,567
Other Charges	24,586,873	31,241,288	37,806,766	37,806,766	59,957,898	22,151,132
Fixed Assets	723,130	2,476,669	1,735,000	1,735,000	7,035,000	5,300,000
Other Financing Uses	1,245,144	993,923	889,227	889,227	881,271	(7,956)
<b>Gross Appropriations</b>	<b>106,882,310</b>	<b>121,722,361</b>	<b>155,256,820</b>	<b>156,256,820</b>	<b>203,275,507</b>	<b>47,018,687</b>
Intrafund Transfers	(33,666,185)	(41,277,400)	(41,414,817)	(41,614,817)	(50,181,689)	(8,566,872)
<b>Net Appropriations</b>	<b>73,216,125</b>	<b>80,444,961</b>	<b>113,842,003</b>	<b>114,642,003</b>	<b>153,093,818</b>	<b>38,451,815</b>
Contingencies/Dept Reserves	5,261,363	12,529,271	2,637,965	2,637,965	6,561,939	3,923,974
<b>TOTAL REQUIREMENTS</b>	<b>78,477,488</b>	<b>92,974,232</b>	<b>116,479,968</b>	<b>117,279,968</b>	<b>159,655,757</b>	<b>42,375,789</b>
<b>NET COUNTY COST</b>	<b>14,747,622</b>	<b>17,399,152</b>	<b>27,244,630</b>	<b>28,044,630</b>	<b>28,721,255</b>	<b>676,625</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	380.0	421.0	418.0	420.0	440.0	20.0
Funded FTE	378.2	419.0	415.7	418.0	431.5	13.6

## Administration and Fiscal General Fund

### FY 2016-17 Budget Unit Summary

	Actual 2014-15	Actual 2015-16	Preliminary 2016-17	Revised 2016-17	Adopted 2016-17	Change 2016-17
<b>SOURCES</b>						
Taxes	514,301,332	525,516,346	490,302,964	490,302,964	519,963,802	29,660,838
Licenses, Permits and Franchises	439,486	440,612	439,987	439,987	439,987	—
Fines, Forfeitures and Penalties	149,019	141,357	—	—	—	—
Use of Money and Property	8,130,613	10,014,951	7,208,783	7,208,783	9,082,651	1,873,868
Intergovernmental Revenues	20,702,038	6,601,525	11,291,472	11,291,472	5,976,388	(5,315,084)
Charges for Services	24,041,874	26,940,574	22,815,778	22,815,778	24,656,365	1,840,587
Interfund Revenue	16,704,344	20,565,913	22,213,198	22,213,198	26,534,097	4,320,899
Miscellaneous Revenue	2,487,088	2,065,445	832,537	832,537	832,537	—
Other Financing Sources	1,499,842	(7)	250,000	250,000	4,750,000	4,500,000
<b>Total Revenue</b>	<b>588,455,637</b>	<b>592,286,718</b>	<b>555,354,719</b>	<b>555,354,719</b>	<b>592,235,827</b>	<b>36,881,108</b>
Fund Balance	333,903,159	367,617,761	270,384,983	270,384,983	353,646,924	83,261,941
<b>TOTAL SOURCES</b>	<b>922,358,795</b>	<b>959,904,479</b>	<b>825,739,702</b>	<b>825,739,702</b>	<b>945,882,751</b>	<b>120,143,049</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	91,355,101	109,622,561	118,332,556	118,332,556	139,453,120	21,120,564
Services and Supplies	110,056,668	92,641,444	102,913,322	103,113,322	139,404,679	36,291,357
Other Charges	13,210,805	29,806,164	26,061,072	26,061,072	65,907,841	39,846,769
Fixed Assets	12,150,425	1,854,979	3,127,000	3,127,000	15,011,905	11,884,905
Other Financing Uses	26,522,527	48,428,303	43,308,087	43,308,087	93,485,704	50,177,617
<b>Gross Appropriations</b>	<b>253,295,526</b>	<b>282,353,451</b>	<b>293,742,037</b>	<b>293,942,037</b>	<b>453,263,249</b>	<b>159,321,212</b>
Intrafund Transfers	(65,709,872)	(65,983,135)	(67,046,022)	(67,046,022)	(82,768,990)	(15,722,968)
<b>Net Appropriations</b>	<b>187,585,655</b>	<b>216,370,317</b>	<b>226,696,015</b>	<b>226,896,015</b>	<b>370,494,259</b>	<b>143,598,244</b>
Contingencies/Dept Reserves	385,239,201	386,768,107	160,390,968	159,390,968	131,219,322	(28,171,646)
<b>TOTAL REQUIREMENTS</b>	<b>572,824,855</b>	<b>603,138,423</b>	<b>387,086,983</b>	<b>386,286,983</b>	<b>501,713,581</b>	<b>115,426,598</b>
<b>NET COUNTY COST</b>	<b>(349,533,940)</b>	<b>(356,766,056)</b>	<b>(438,652,719)</b>	<b>(439,452,719)</b>	<b>(444,169,170)</b>	<b>(4,716,451)</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	485.0	507.0	503.0	505.0	520.0	15.0
Funded FTE	482.1	504.3	499.9	502.3	516.9	14.7

Budget Units (Appropriation Authority Level)

The following schedule on the next three pages lists the budget units that require a separate legal appropriation from the Board of Supervisors under the community outcomes areas.

BUDGETS	Budget Unit Number	Budget Unit Level
<b>CRIMINAL JUSTICE</b>		
Sheriff's Office	3000B	Department
Message Switch	1940B	Department
Probation Department	3200B	Department
District Attorney	2510B	Department
Private Defender Program	2800B	Department
County Support of the Courts	2700B	Department
Coroner's Office	3300B	Department
<b>HEALTH SERVICES</b>		
Health Administration	5500B	Division
Health Coverage Unit	5510B	Division
Public Health, Policy and Planning	5550B	Division
Health IT	5560B	Division
Emergency Medical Services GF	5600B	Division
Emergency Medical Services-Trust Fund	5630B	Fund
Aging and Adult Services	5700B	Division
IHSS Public Authority	5800B	Fund
IHSS Public Authority GF	6900B	Division
Environmental Health Services	5900B	Division
Behavioral Health and Recovery Services	6100B	Division
Family Health Services	6240B	Division
Correctional Health Services	6300B	Division
San Mateo Medical Center	6600B	Division
Contributions to Medical Center	5850B	Department
First 5 San Mateo County (Information Only)	1950B	Department
<b>SOCIAL SERVICES</b>		
Human Services Agency	7000D	Department
Department of Child Support Services	2600B	Department
<b>COMMUNITY SERVICES</b>		
Planning and Building	3800B	Department
Local Agency Formation Commission (LAFCo)	3570B	Department
Parks Department	3900B	Department

BUDGETS	Budget Unit Number	Budget Unit Level
<b>COMMUNITY SERVICES cont.</b>		
Fish and Game	3950B	Fund
Parks Acquisition and Development	3970B	Fund
Coyote Point Marina	3980B	Department
County Library (Information Only)	3700B	Department
Office of Sustainability	4000B	Division
Solid Waste Management - OOS	4060B	Division
County Service Areas - OOS	4070B	Division
Public Works - Administrative Services	4510B	Division
Public Works - Engineering Services	4600B	Division
Public Works - Facilities Services	4730B	Division
Public Works - Road Construction and Operations	4520B	Division
Public Works - Construction Service	4740B	Division
Public Works - Vehicle and Equipment Services	4760B	Division
Public Works - Waste Management	4820B	Division
Public Works - Utilities	4840B	Division
Public Works - Airports	4850B	Division
Capital Projects	8500D	Fund
Accumulated Capital Outlay Fund	8200B	Fund
Courthouse Construction Fund	8300B	Fund
Criminal Justice Construction Fund	8400B	Fund
Other Capital Construction Fund	8450B	Fund
Real Property Services	1220B	Division
Agricultural Commissioner / Sealer	1260B	Division
Public Safety Communications	1240B	Division
Structural Fire Special Revenue Fund	3550B	Fund
Fire Protection Services	3580B	Department
County Service Area #1	3560B	Fund
Housing and Community Development	7920P	Division
Housing Authority (Information Only)	7930P	Division
<b>ADMINISTRATION AND FISCAL SERVICES</b>		
Board of Supervisors	1100B	Department
County Manager / Clerk of the Board	1200B	Department
Workforce and Economic Development	1280B	Division
Assessor-County Clerk-Recorder	1300B	Department
Controller's Office	1400B	Department
Treasurer - Tax Collector	1500B	Department

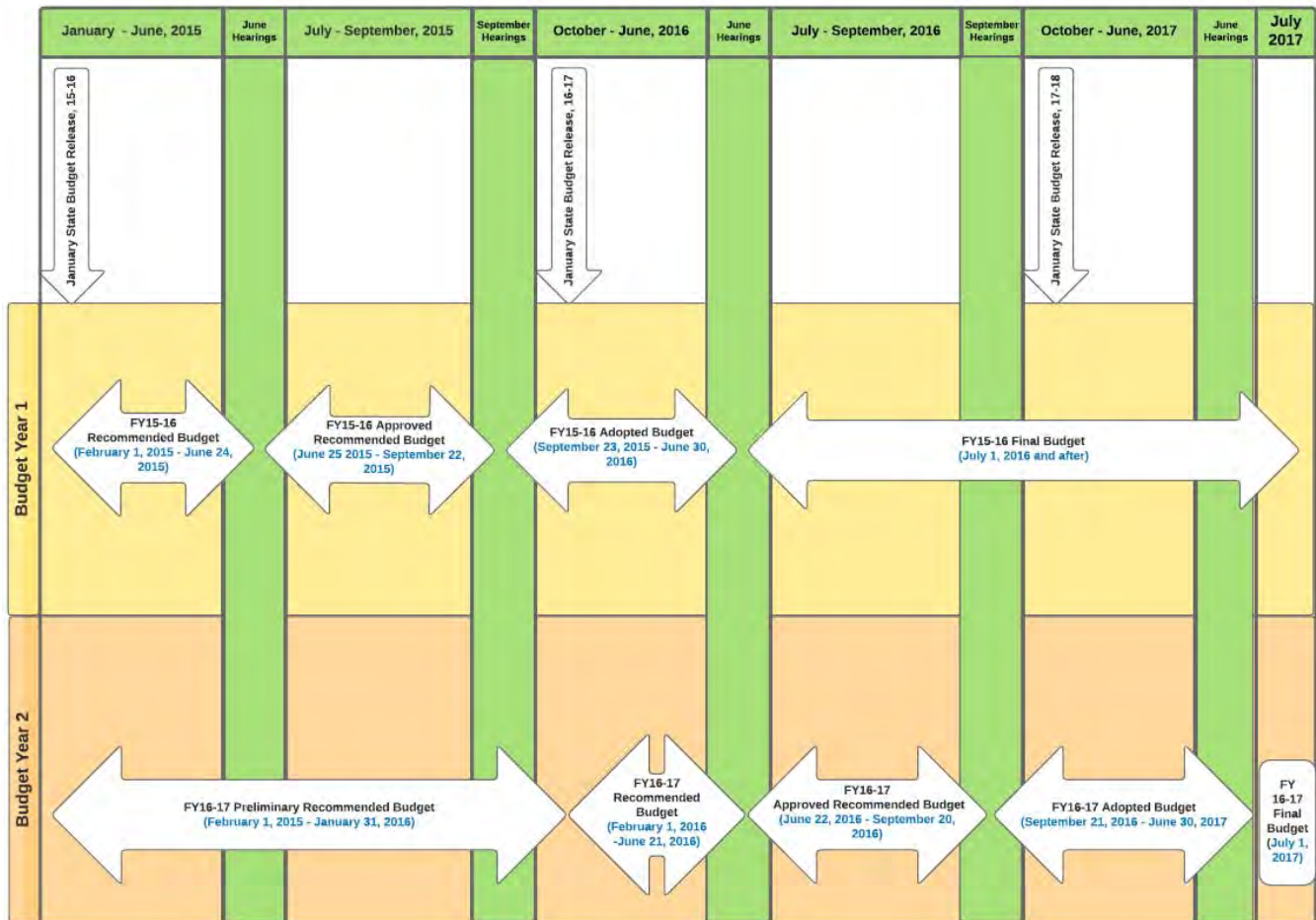
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<b>BUDGETS</b>	<b>Budget Unit Number</b>	<b>Budget Unit Level</b>
Retirement Office (Information Only)	2000B	Department
County Counsel	1600B	Department
Human Resources Department	1700B	Department
Shared Services	1780B	Division
Information Services Department	1800B	Department
Grand Jury	1920B	Department
Non-Departmental Services	8000B	Department
Debt Service Fund	8900B	Fund



## County of San Mateo's Two Year Budget Cycle

In the spring of 2013, the County of San Mateo implemented a two-year budget process, whereby the Board of Supervisors formally adopted the Year One budget (FY 2013-14) and accepted the Preliminary Recommended Budget for Year Two (FY 2014-15) in September 2013. Unlike a one year budget or a rolling two year budget where the starting point for budget development of the subsequent year is the adopted budget for Year One, the starting point for the second year of the County's two year budget cycle (referred herein as "Mid-Term Adjustments") is the Preliminary Recommended Budget. This FY 2016-17 Adopted Budget represents the accumulation of the FY 2016-17 Preliminary Recommended Budget accepted by the Board in September 2015 and FY 2016-17 Mid-Term Adjustments. Also unlike a one year or a rolling two year budget, the County does not publish a Recommended Budget book in the second year. This affords the County an opportunity to focus on performance improvements and reporting initiatives in the second year. Pursuant to the County Budget Act, the County publishes an Adopted Budget book each year and presents said book to the State Controller's Office by December 1. Mid-Term Adjustments approved by the Board can be found on the County's Budget Central website ([www.smcgov.org/budget](http://www.smcgov.org/budget)). An illustration of the County's Two-Year Budget cycle is provided below.





# CRIMINAL JUSTICE

County Summaries

Criminal Justice

Health Services

Social Services

Community Services

Administration and Fiscal

Controller's Schedules

Glossary of Budget Terms

# COUNTY OF SAN MATEO FY 2016-17

ADOPTED BUDGET





## SAN MATEO COUNTY MISSION

San Mateo County government protects and enhances the health, safety, welfare, and natural resources of the community; and provides quality services that benefit and enrich the lives of the people of this community.

We are committed to:

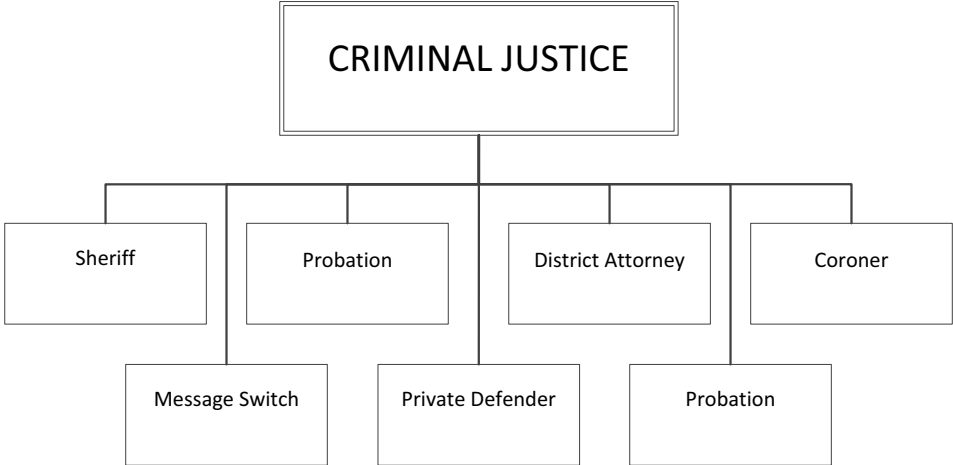
The highest standards  
of public service

A common vision  
of responsiveness

The highest standards  
of ethical conduct

Treating people with respect  
and dignity

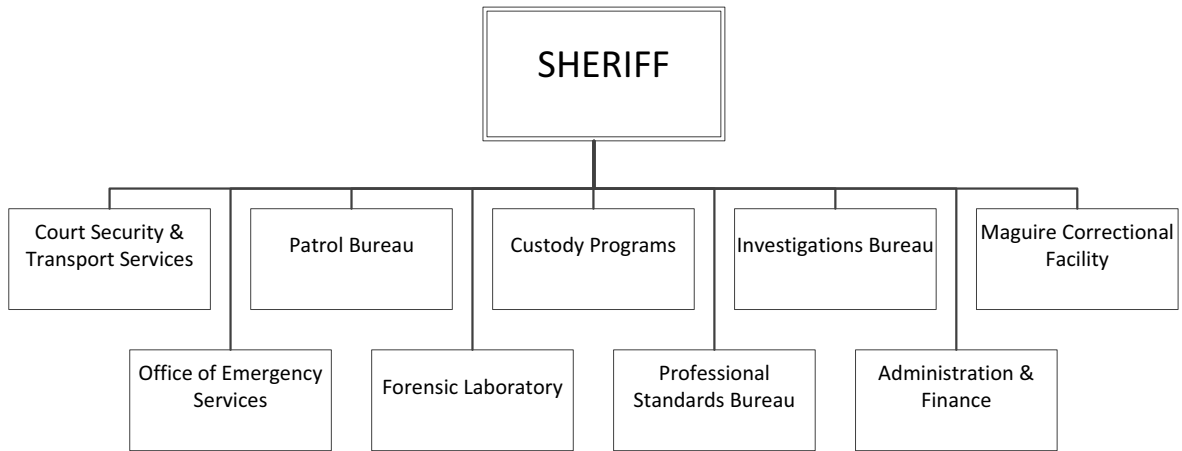




## Criminal Justice FY 2016-17 All Funds Summary

	Actual 2014-15	Actual 2015-16	Preliminary 2016-17	Revised 2016-17	Adopted 2016-17	Change 2016-17
<b>General Fund Budgets</b>						
Sheriff's Office	189,254,858	203,657,309	250,543,367	251,518,905	253,847,916	2,329,011
Message Switch	1,354,674	1,431,244	1,207,210	1,207,210	1,276,305	69,095
Probation Department	80,401,317	85,472,562	88,356,700	88,356,700	90,270,783	1,914,083
District Attorney's Office	29,407,866	31,841,336	34,009,666	34,009,666	36,226,211	2,216,545
Private Defender Program	18,514,859	20,068,201	18,938,557	18,938,557	21,432,055	2,493,498
County Support of the Courts	20,749,417	20,553,290	21,017,326	21,017,326	21,032,326	15,000
Coroner's Office	2,653,545	2,835,828	3,338,012	3,338,012	3,297,251	(40,761)
<b>Total General Fund</b>	<b>342,336,536</b>	<b>365,859,771</b>	<b>417,410,838</b>	<b>418,386,376</b>	<b>427,382,847</b>	<b>8,996,471</b>
<b>Total Requirements</b>	<b>342,336,536</b>	<b>365,859,771</b>	<b>417,410,838</b>	<b>418,386,376</b>	<b>427,382,847</b>	<b>8,996,471</b>
<b>Total Sources</b>	<b>166,773,003</b>	<b>181,994,634</b>	<b>189,305,199</b>	<b>190,280,737</b>	<b>195,382,221</b>	<b>5,101,484</b>
<b>Net County Cost</b>	<b>175,563,533</b>	<b>183,865,137</b>	<b>228,105,639</b>	<b>228,105,639</b>	<b>232,000,626</b>	<b>3,894,987</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	1,312.0	1,329.0	1,328.0	1,329.0	1,357.0	28.0
Funded FTE	1,303.5	1,313.2	1,317.7	1,313.2	1,330.2	17.0

# Sheriff's Office



## Sheriff's Office (3000B)

The San Mateo County Sheriff's Office protects life and property and preserves the public peace.

### General Fund

### FY 2016-17 Budget Unit Summary

	Actual 2014-15	Actual 2015-16	Preliminary 2016-17	Revised 2016-17	Adopted 2016-17	Change 2016-17
<b>SOURCES</b>						
Taxes	486,645	761,790	780,519	780,519	815,332	34,813
Licenses, Permits and Franchises	3,009	4,256	2,100	2,100	2,100	—
Fines, Forfeitures and Penalties	291,911	401,065	293,636	293,636	293,636	—
Intergovernmental Revenues	73,379,228	78,871,922	90,189,550	91,165,088	91,644,164	479,076
Charges for Services	10,303,224	10,603,215	10,015,740	10,015,740	10,101,054	85,314
Interfund Revenue	4,172,675	3,661,034	5,464,117	5,464,117	3,081,521	(2,382,596)
Miscellaneous Revenue	1,060,220	2,311,540	742,597	742,597	742,597	—
Other Financing Sources	43,256	44,669	—	—	—	—
<b>Total Revenue</b>	<b>89,740,167</b>	<b>96,659,492</b>	<b>107,488,259</b>	<b>108,463,797</b>	<b>106,680,404</b>	<b>(1,783,393)</b>
Fund Balance	9,263,553	13,058,131	13,058,131	13,058,131	15,847,194	2,789,063
<b>TOTAL SOURCES</b>	<b>99,003,720</b>	<b>109,717,623</b>	<b>120,546,390</b>	<b>121,521,928</b>	<b>122,527,598</b>	<b>1,005,670</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	144,560,994	153,692,603	164,068,729	164,437,729	165,889,487	1,451,758
Services and Supplies	15,989,263	15,354,769	20,830,641	21,305,971	21,050,146	(255,825)
Other Charges	19,953,355	25,362,478	27,093,245	27,093,245	26,055,409	(1,037,836)
Fixed Assets	1,213,205	1,219,018	5,949,327	6,080,535	4,226,333	(1,854,202)
Other Financing Uses	1,978,388	2,336,834	27,667,455	27,667,455	27,703,839	36,384
<b>Gross Appropriations</b>	<b>183,695,205</b>	<b>197,965,703</b>	<b>245,609,397</b>	<b>246,584,935</b>	<b>244,925,214</b>	<b>(1,659,721)</b>
Intrafund Transfers	(1,753,282)	(1,621,328)	(2,378,964)	(2,378,964)	(3,386,880)	(1,007,916)
<b>Net Appropriations</b>	<b>181,941,924</b>	<b>196,344,375</b>	<b>243,230,433</b>	<b>244,205,971</b>	<b>241,538,334</b>	<b>(2,667,637)</b>
Contingencies/Dept Reserves	7,312,934	7,312,934	7,312,934	7,312,934	12,309,582	4,996,648
<b>TOTAL REQUIREMENTS</b>	<b>189,254,858</b>	<b>203,657,309</b>	<b>250,543,367</b>	<b>251,518,905</b>	<b>253,847,916</b>	<b>2,329,011</b>
<b>NET COUNTY COST</b>	<b>90,251,138</b>	<b>93,939,686</b>	<b>129,996,977</b>	<b>129,996,977</b>	<b>131,320,318</b>	<b>1,323,341</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	762.0	772.0	772.0	772.0	799.0	27.0
Funded FTE	757.8	767.4	766.1	767.4	783.4	16.0

Sheriff's Office (3000B)  
Performance Measures Summary Table

Performance Measures	FY 2013-14 Actual	FY 2014-15 Actual	FY 2015-16 Actual	FY 2016-17 Target
<b>Administrative and Support Services</b>				
Percent of customer survey respondents rating Sheriff's services as good or better	95%	95%	90%	90%
Percent of employees rating their experience working for the County of San Mateo as good or better	92%	93%	77%	79%
Percent of employee evaluations completed annually	95%	98%	92%	95%
<b>Professional Standards Bureau</b>				
Total number of hours of training conducted: Standards and Training for Corrections (STC) / Police Officer's Standards and Training (POST)	20,958	37,389	54,534	20,000
Total uniform crime reporting for violent and property crimes	2,837	2,831	3,285	3,285
Percent of new hires who are female and / or minority officers	53%	68%	72%	50%
<b>Forensic Laboratory</b>				
Number of positive associations in AFIS, CODIS, and NIBIN	199	216	217	100
Percent of customers rating forensic laboratory services as good or better	90%	100%	90%	90%
Total number of major case items received	3,608	3,132	3,191	3,200
<b>Patrol Bureau</b>				
Average response time for priority one dispatched calls (in minutes)	---	5:55	5:04	8:00
Number of life endangering interventions on the railway	29	39	42	28
Percent of domestic violence calls successfully referred to intervention programs	100%	100%	100%	100%



Performance Measures	FY 2013-14 Actual	FY 2014-15 Actual	FY 2015-16 Actual	FY 2016-17 Target
<b>Investigations Bureau</b>				
Number of cases investigated	5,909	6,440	6,434	6,000
Average investigations caseload per investigator	281	302	402	300
Annual clearance rate of violent crimes	60%	51%	52%	50%
<b>Office of Emergency Services</b>				
Percent of emergency incidents responded to within 1 hour	100%	100%	100%	100%
Number and percent of Bomb Squad call-outs where an explosive or dangerous device is located and disarmed	54%	35%	42%	42%
Dollar value saved by use of volunteer force	\$612,000	\$727,631	\$727,631	\$750,000
<b>Maguire Correctional Facility</b>				
Number of inmates assessed by ICCM	---	507	487	750
Percent of sentenced inmates working with ICCM	---	64%	67%	60%
Number of persons booked into custody	17,157	15,054	15,194	15,194
<b>Custody Programs</b>				
Percent of inmates assigned to minimum security facilities participating in programs	23%	24%	17%	17%
Number of community service hours performed by work crews	163,936	167,696	108,320	125,000
Dollar value of community service work performed by work crews	\$1,311,488	\$1,341,568	\$856,550	\$800,000

Performance Measures	FY 2013-14 Actual	FY 2014-15 Actual	FY 2015-16 Actual	FY 2016-17 Target
<b>Court Security and Transportation Services</b>				
Total number of inmates transported per deputy	1,507	2,354	2,123	2,000
Number of staff / public injuries during transportation details	0	0	0	0
Number of Temporary Restraining Orders (TROs) filed	664	741	591	500

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## Message Switch (1940B)

The mission of the San Mateo County Message Switch System (MSS) is to serve over 30 user agencies, including County criminal justice departments, City police departments, and State, Federal, and specialized law enforcement bodies by providing a specialized computer and communications network that electronically moves "messages" (inquiries, responses, and information bulletins) to and from major criminal justice and related law enforcement data bases maintained by San Mateo County, other Counties, State of California, State of Oregon, and Federal law enforcement agencies.

### General Fund

#### FY 2016-17 Budget Unit Summary

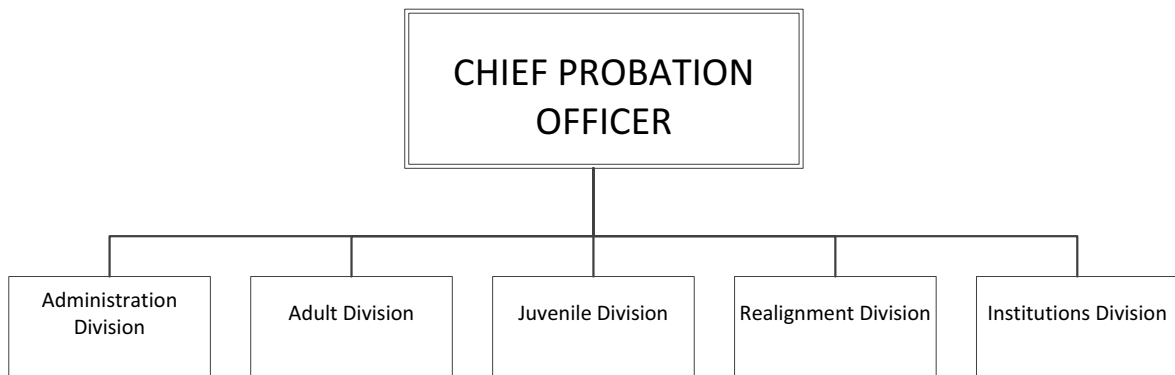
	Actual 2014-15	Actual 2015-16	Preliminary 2016-17	Revised 2016-17	Adopted 2016-17	Change 2016-17
<b>SOURCES</b>						
Charges for Services	519,900	503,364	516,351	516,351	522,828	6,477
Interfund Revenue	2,642	2,923	4,990	4,990	2,919	(2,071)
<b>Total Revenue</b>	<b>522,542</b>	<b>506,287</b>	<b>521,341</b>	<b>521,341</b>	<b>525,747</b>	<b>4,406</b>
Fund Balance	832,132	924,957	685,869	685,869	750,558	64,689
<b>TOTAL SOURCES</b>	<b>1,354,674</b>	<b>1,431,244</b>	<b>1,207,210</b>	<b>1,207,210</b>	<b>1,276,305</b>	<b>69,095</b>
<b>REQUIREMENTS</b>						
Services and Supplies	366,204	596,477	473,923	473,923	505,569	31,646
Other Charges	261,321	264,368	267,859	267,859	267,860	1
Fixed Assets	—	21,946	0	0	—	—
<b>Gross Appropriations</b>	<b>627,526</b>	<b>882,792</b>	<b>741,782</b>	<b>741,782</b>	<b>773,429</b>	<b>31,647</b>
Intrafund Transfers	(197,808)	(202,105)	(200,038)	(200,038)	(195,632)	4,406
<b>Net Appropriations</b>	<b>429,717</b>	<b>680,687</b>	<b>541,744</b>	<b>541,744</b>	<b>577,797</b>	<b>36,053</b>
Contingencies/Dept Reserves	924,957	750,558	665,466	665,466	698,508	33,042
<b>TOTAL REQUIREMENTS</b>	<b>1,354,674</b>	<b>1,431,244</b>	<b>1,207,210</b>	<b>1,207,210</b>	<b>1,276,305</b>	<b>69,095</b>

#### Performance Measures Summary Table

Performance Measures	FY 2013-14 Actual	FY 2014-15 Actual	FY 2015-16 Actual	FY 2016-17 Target
Number of unplanned outages	0	0	0	1

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## San Mateo County Probation Department



## Probation Department (3200B)

The mission of the San Mateo County Probation Department is to enhance community safety, reduce crime, and assist the victims of crime through offender accountability and rehabilitation.

### General Fund

#### FY 2016-17 Budget Unit Summary

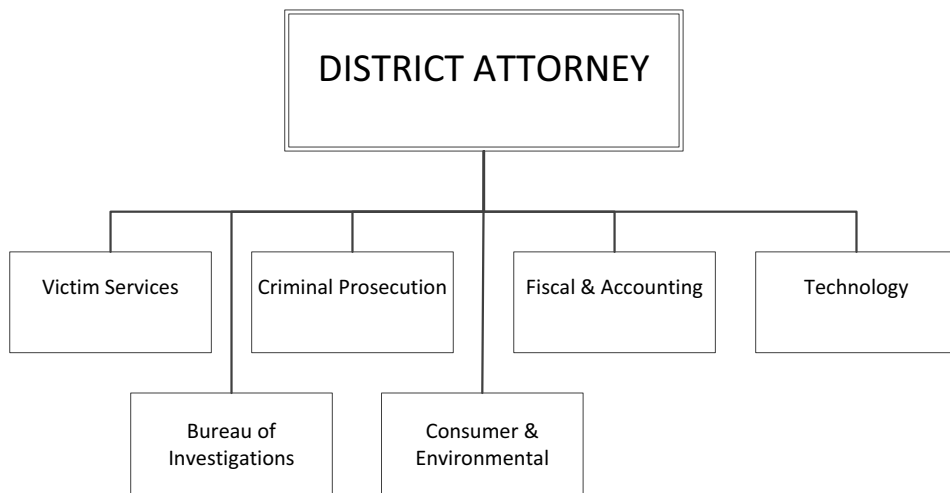
	Actual 2014-15	Actual 2015-16	Preliminary 2016-17	Revised 2016-17	Adopted 2016-17	Change 2016-17
<b>SOURCES</b>						
Taxes	—	27,897	75,000	75,000	75,000	—
Fines, Forfeitures and Penalties	17,266	19,337	16,566	16,566	16,566	—
Intergovernmental Revenues	31,262,100	35,263,849	32,153,055	32,153,055	33,083,250	930,195
Charges for Services	1,643,566	1,577,687	1,423,122	1,423,122	1,481,722	58,600
Interfund Revenue	2,770	3,173	—	—	—	—
Miscellaneous Revenue	289,434	293,859	113,425	113,425	113,425	—
<b>Total Revenue</b>	<b>33,215,137</b>	<b>37,185,802</b>	<b>33,781,168</b>	<b>33,781,168</b>	<b>34,769,963</b>	<b>988,795</b>
Fund Balance	4,501,613	5,070,697	4,470,697	4,470,697	6,391,810	1,921,113
<b>TOTAL SOURCES</b>	<b>37,716,750</b>	<b>42,256,499</b>	<b>38,251,865</b>	<b>38,251,865</b>	<b>41,161,773</b>	<b>2,909,908</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	56,553,058	58,579,281	61,793,099	61,793,099	61,783,079	(10,020)
Services and Supplies	23,037,047	23,474,580	24,099,056	24,099,056	24,099,056	—
Other Charges	8,194,752	9,709,591	10,064,465	10,064,465	10,126,832	62,367
Fixed Assets	983,388	2,949,194	1,415,858	1,415,858	4,477,115	3,061,257
Other Financing Uses	7,478,128	7,556,660	7,563,073	7,563,073	6,363,552	(1,199,521)
<b>Gross Appropriations</b>	<b>96,246,373</b>	<b>102,269,306</b>	<b>104,935,551</b>	<b>104,935,551</b>	<b>106,849,634</b>	<b>1,914,083</b>
Intrafund Transfers	(18,265,059)	(18,829,256)	(18,611,363)	(18,611,363)	(18,611,363)	—
<b>Net Appropriations</b>	<b>77,981,314</b>	<b>83,440,050</b>	<b>86,324,188</b>	<b>86,324,188</b>	<b>88,238,271</b>	<b>1,914,083</b>
Contingencies/Dept Reserves	2,420,003	2,032,512	2,032,512	2,032,512	2,032,512	—
<b>TOTAL REQUIREMENTS</b>	<b>80,401,317</b>	<b>85,472,562</b>	<b>88,356,700</b>	<b>88,356,700</b>	<b>90,270,783</b>	<b>1,914,083</b>
<b>NET COUNTY COST</b>	<b>42,684,567</b>	<b>43,216,063</b>	<b>50,104,835</b>	<b>50,104,835</b>	<b>49,109,010</b>	<b>(995,825)</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	415.0	415.0	415.0	415.0	415.0	—
Funded FTE	412.5	405.6	412.5	405.6	405.6	—

Probation Department (3200B)  
Performance Measures Summary Table

Performance Measures	FY 2013-14 Actual	FY 2014-15 Actual	FY 2015-16 Actual	FY 2016-17 Target
<b>Administrative Services</b>				
Percent of outcome and efficiency goals and benchmarks met	88%	85%	85%	85%
Percent of performance evaluations completed annually	53%	50%	51%	40%
Percent of customers rating services as good or better	90%	90%	90%	90%
<b>Adult Services</b>				
Percent of adult probationers completing probation without new sustained law violations	69%	69%	78%	69%
Percent of adult probation reports submitted to the Court within established time frames	98%	98%	98%	98%
Percent of actual field compliance checks made with high-risk offenders	76%	77%	75%	60%
<b>Realignment and Reentry</b>				
Percent of offenders receiving a split sentence	50%	40%	55%	40%
Percent of re-entry offenders completing treatment programs	65%	52%	31%	40%
Percent of realignment offenders without new felony law violations	72%	77%	85%	70%
<b>Juvenile Services</b>				
Percent of juvenile probationers completing probation without new sustained law violations	80%	84%	85%	80%
Percent of juvenile probation reports submitted to court by deadlines set	96%	85%	100%	100%
Percent of youth in the Family Preservation and Wraparound Programs who remain in their homes	92%	99%	96%	92%



Performance Measures	FY 2013-14 Actual	FY 2014-15 Actual	FY 2015-16 Actual	FY 2016-17 Target
<b>Institutions Services</b>				
Average daily cost per youth at the Hall	\$622	\$819	\$717	\$819
Percent of youth successfully completing the Court ordered programs	90%	65%	90%	70%
Percent of youth not committing a new law violation within one year of release from Camp Glenwood and Camp Kemp	70% / 70%	70% / 87%	91% / 95%	70% / 70%



## District Attorney's Office (2510B)

The mission of the District Attorney's Office is the prosecution of adult and juvenile offenders, providing support for victims of crime, enforcement of consumer and environmental laws, provision of legal and investigative support to other law enforcement agencies and dissemination of public information about law enforcement.

### General Fund

#### FY 2016-17 Budget Unit Summary

	Actual 2014-15	Actual 2015-16	Preliminary 2016-17	Revised 2016-17	Adopted 2016-17	Change 2016-17
<b>SOURCES</b>						
Taxes	—	623,735	892,433	892,433	1,179,416	286,983
Fines, Forfeitures and Penalties	450,501	366,919	400,000	400,000	400,000	—
Intergovernmental Revenues	14,350,351	13,879,254	13,723,542	13,723,542	14,409,532	685,990
Charges for Services	183	10,624	—	—	—	—
Miscellaneous Revenue	450,894	500,755	122,000	122,000	122,000	—
<b>Total Revenue</b>	<b>15,251,930</b>	<b>15,381,287</b>	<b>15,137,975</b>	<b>15,137,975</b>	<b>16,110,948</b>	<b>972,973</b>
Fund Balance	1,803,507	2,858,165	2,858,165	2,858,165	3,246,704	388,539
<b>TOTAL SOURCES</b>	<b>17,055,437</b>	<b>18,239,452</b>	<b>17,996,140</b>	<b>17,996,140</b>	<b>19,357,652</b>	<b>1,361,512</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	24,269,087	25,646,764	27,964,636	27,964,636	29,198,019	1,233,383
Services and Supplies	1,668,260	1,443,569	1,268,355	1,268,355	2,245,389	977,034
Other Charges	1,878,207	2,222,648	2,276,290	2,276,290	2,337,965	61,675
Fixed Assets	29,100	26,193	0	0	—	—
Other Financing Uses	164,225	168,447	170,751	170,751	158,340	(12,411)
<b>Gross Appropriations</b>	<b>28,008,879</b>	<b>29,507,621</b>	<b>31,680,032</b>	<b>31,680,032</b>	<b>33,939,713</b>	<b>2,259,681</b>
Intrafund Transfers	—	(119,930)	(124,011)	(124,011)	(556,512)	(432,501)
<b>Net Appropriations</b>	<b>28,008,879</b>	<b>29,387,691</b>	<b>31,556,021</b>	<b>31,556,021</b>	<b>33,383,201</b>	<b>1,827,180</b>
Contingencies/Dept Reserves	1,398,987	2,453,645	2,453,645	2,453,645	2,843,010	389,365
<b>TOTAL REQUIREMENTS</b>	<b>29,407,866</b>	<b>31,841,336</b>	<b>34,009,666</b>	<b>34,009,666</b>	<b>36,226,211</b>	<b>2,216,545</b>
<b>NET COUNTY COST</b>	<b>12,352,429</b>	<b>13,601,884</b>	<b>16,013,526</b>	<b>16,013,526</b>	<b>16,868,559</b>	<b>855,033</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	122.0	129.0	128.0	129.0	130.0	1.0
Funded FTE	120.2	127.1	126.2	127.1	128.1	1.0

District Attorney's Office (2510B)  
Performance Measures Summary Table

Performance Measures	FY 2013-14 Actual	FY 2014-15 Actual	FY 2015-16 Actual	FY 2016-17 Target
<b>District Attorney</b>				
Percent of clients rating victim services as good or better	95%	93%	92%	95%
Number of cases reviewed	23,612	23,018	24,143	24,143
Number of cases prosecuted	15,418	15,390	16,095	16,095
Average cost per case	\$1,566	\$1,655	\$1,672	\$1,672

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## Private Defender Program (2800B)

In accordance with constitutional requirements and state statutes, the Private Defender Program provides competent legal representation to individuals determined to be indigent by the Court. Services are provided through a contract with the San Mateo County Bar Association.

### General Fund

#### FY 2016-17 Budget Unit Summary

	Actual 2014-15	Actual 2015-16	Preliminary 2016-17	Revised 2016-17	Adopted 2016-17	Change 2016-17
<b>SOURCES</b>						
Intergovernmental Revenues	—	—	—	—	427,897	427,897
Charges for Services	704,152	600,571	629,982	629,982	629,982	—
Interfund Revenue	434,687	467,587	327,897	327,897	—	(327,897)
<b>TOTAL SOURCES</b>	1,138,839	1,068,158	957,879	957,879	1,057,879	100,000
<b>REQUIREMENTS</b>						
Services and Supplies	18,455,439	20,002,766	18,872,823	18,872,823	21,372,823	2,500,000
Other Charges	16,077	21,630	21,907	21,907	22,407	500
Other Financing Uses	43,344	43,804	43,827	43,827	36,825	(7,002)
<b>TOTAL REQUIREMENTS</b>	18,514,859	20,068,201	18,938,557	18,938,557	21,432,055	2,493,498
<b>NET COUNTY COST</b>	17,376,020	19,000,043	17,980,678	17,980,678	20,374,176	2,393,498

#### Performance Measures Summary Table

Performance Measures	FY 2013-14 Actual	FY 2014-15 Actual	FY 2015-16 Actual	FY 2016-17 Target
Number of criminal arraignments, both limited and general jurisdiction (adult and juvenile)	16,898	16,997	18,852	18,852
Number of client complaints:				
- Relationship issues	62	63	52	52
- Performance issues	17	14	22	22

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## County Support of the Courts (2700B)

In accordance with the provisions of the Trial Court Funding Act of 1997, all court-related County General Fund revenue and expenditures are accounted for in this budget unit. Revenues include pre-existing court-generated General Fund revenues and Fine and Forfeiture revenues that comprise the mandated Maintenance of Effort (MOE) base calculation. Expenditures include MOE requirements for court operations, including County Facility Payments for court facilities transferred to the State in FY 2008-09, Fine and Forfeiture State remittances, as well as court-related costs not within the definition of "court operations." A Memorandum of Agreement (MOA) between the Courts and the County specifies services to be performed by the County for the Courts.

### General Fund

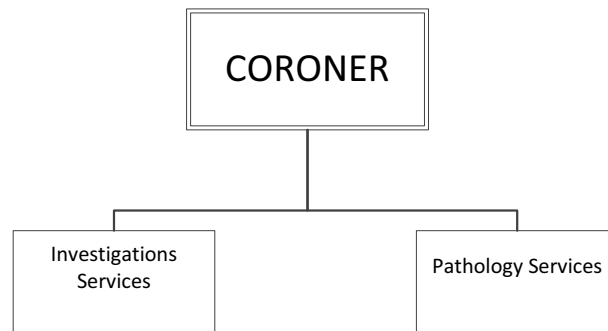
#### FY 2016-17 Budget Unit Summary

	Actual 2014-15	Actual 2015-16	Preliminary 2016-17	Revised 2016-17	Adopted 2016-17	Change 2016-17
<b>SOURCES</b>						
Fines, Forfeitures and Penalties	6,783,447	5,679,810	6,595,540	6,595,540	6,185,540	(410,000)
Charges for Services	1,602,673	1,447,546	1,560,421	1,560,421	1,585,421	25,000
Miscellaneous Revenue	1,058,398	1,034,771	1,064,221	1,064,221	1,064,221	—
<b>TOTAL SOURCES</b>	<b>9,444,518</b>	<b>8,162,127</b>	<b>9,220,182</b>	<b>9,220,182</b>	<b>8,835,182</b>	<b>(385,000)</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	485,561	498,450	505,000	505,000	520,000	15,000
Services and Supplies	1,167,482	1,057,908	1,104,052	1,104,052	1,104,052	—
Other Charges	19,091,446	18,990,320	19,401,497	19,401,497	19,401,497	—
Other Financing Uses	4,928	6,612	6,777	6,777	6,777	—
<b>TOTAL REQUIREMENTS</b>	<b>20,749,417</b>	<b>20,553,290</b>	<b>21,017,326</b>	<b>21,017,326</b>	<b>21,032,326</b>	<b>15,000</b>
<b>NET COUNTY COST</b>	<b>11,304,899</b>	<b>12,391,164</b>	<b>11,797,144</b>	<b>11,797,144</b>	<b>12,197,144</b>	<b>400,000</b>



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## Coroner's Office



## Coroner's Office (3300B)

To serve the residents of San Mateo County by providing prompt independent investigations to determine the cause and manner of death of decedents under the Coroner's jurisdiction. Provide high quality service in a courteous manner balancing the needs of residents with the Coroner's legal requirement.

## General Fund

## FY 2016-17 Budget Unit Summary

	Actual 2014-15	Actual 2015-16	Preliminary 2016-17	Revised 2016-17	Adopted 2016-17	Change 2016-17
<b>SOURCES</b>						
Licenses, Permits and Franchises	11,820	11,716	11,500	11,500	11,500	—
Intergovernmental Revenues	530,717	489,840	489,840	489,840	489,840	—
Charges for Services	213,385	224,104	255,000	255,000	255,000	—
Miscellaneous Revenue	3,209	31,816	7,138	7,138	7,138	—
<b>Total Revenue</b>	<b>759,132</b>	<b>757,476</b>	<b>763,478</b>	<b>763,478</b>	<b>763,478</b>	<b>—</b>
Fund Balance	299,934	362,055	362,055	362,055	402,354	40,299
<b>TOTAL SOURCES</b>	<b>1,059,066</b>	<b>1,119,531</b>	<b>1,125,533</b>	<b>1,125,533</b>	<b>1,165,832</b>	<b>40,299</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	1,539,567	1,700,314	2,077,834	2,077,834	1,989,792	(88,042)
Services and Supplies	631,854	620,964	764,137	764,137	721,119	(43,018)
Other Charges	316,067	330,202	387,891	387,891	387,891	—
Other Financing Uses	13,637	16,510	16,677	16,677	16,677	—
<b>Gross Appropriations</b>	<b>2,501,125</b>	<b>2,667,990</b>	<b>3,246,539</b>	<b>3,246,539</b>	<b>3,115,479</b>	<b>(131,060)</b>
Intrafund Transfers	—	—	(70,000)	(70,000)	(20,000)	50,000
<b>Net Appropriations</b>	<b>2,501,125</b>	<b>2,667,990</b>	<b>3,176,539</b>	<b>3,176,539</b>	<b>3,095,479</b>	<b>(81,060)</b>
Contingencies/Dept Reserves	152,420	167,838	161,473	161,473	201,772	40,299
<b>TOTAL REQUIREMENTS</b>	<b>2,653,545</b>	<b>2,835,828</b>	<b>3,338,012</b>	<b>3,338,012</b>	<b>3,297,251</b>	<b>(40,761)</b>
<b>NET COUNTY COST</b>	<b>1,594,479</b>	<b>1,716,298</b>	<b>2,212,479</b>	<b>2,212,479</b>	<b>2,131,419</b>	<b>(81,060)</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	13.0	13.0	13.0	13.0	13.0	—
Funded FTE	13.0	13.0	13.0	13.0	13.0	—

Coroner's Office (3300B)  
Performance Measures Summary Table

Performance Measures	FY 2013-14 Actual	FY 2014-15 Actual	FY 2015-16 Actual	FY 2016-17 Target
Cost per investigation	\$1,190	\$1,214	\$1,313	\$1,313
Percent of cases closed within 45 days	97%	90%	86%	90%
Percent of survey respondents rating services good or better	92%	80%	90%	90%

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# HEALTH SERVICES

County Summaries

Criminal Justice

Health Services

Social Services

Community Services

Administration and Fiscal

Controller's Schedules

Glossary of Budget Terms

# COUNTY OF SAN MATEO FY 2016-17

ADOPTED BUDGET





## SAN MATEO COUNTY MISSION

San Mateo County government protects and enhances the health, safety, welfare, and natural resources of the community; and provides quality services that benefit and enrich the lives of the people of this community.

We are committed to:

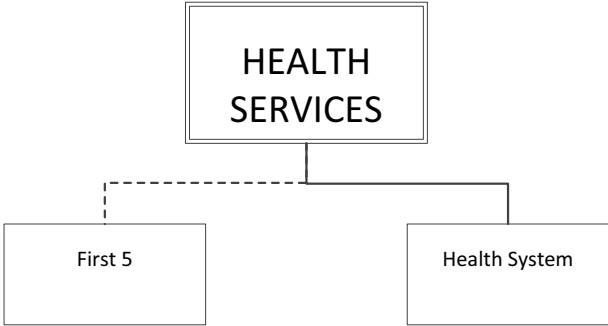
The highest standards  
of public service

A common vision  
of responsiveness

The highest standards  
of ethical conduct

Treating people with respect  
and dignity



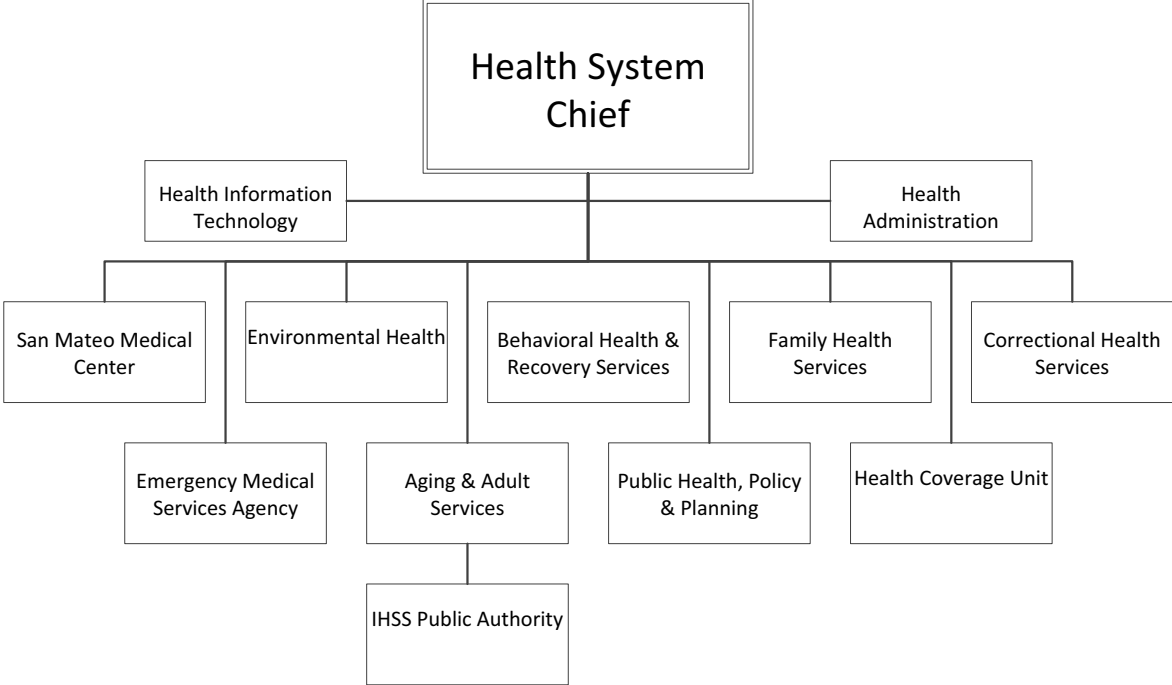




## Health Services FY 2016-17 All Funds Summary

	Actual 2014-15	Actual 2015-16	Preliminary 2016-17	Revised 2016-17	Adopted 2016-17	Change 2016-17
<b>General Fund Budgets</b>						
Health Administration	8,161,872	11,850,626	15,104,160	15,104,160	15,104,371	211
Health Coverage Unit	6,049,987	5,141,406	7,428,422	7,428,422	4,978,771	(2,449,651)
Public Health, Policy and Planning	24,851,393	26,588,443	29,421,892	29,421,892	29,955,950	534,058
Health IT	2,022,604	5,723,230	2,887,097	2,887,097	7,501,658	4,614,561
Emergency Medical Services GF	7,241,774	7,632,467	8,253,541	8,253,541	8,361,258	107,717
Aging and Adult Services	23,610,653	26,648,821	32,094,156	32,094,156	32,822,731	728,575
IHSS Public Authority GF	3,702,306	3,702,306	3,702,306	3,702,306	3,702,306	—
Environmental Health Services	15,296,129	15,133,717	16,931,573	16,931,573	17,148,539	216,966
Behavioral Health and Recovery Services	148,552,703	162,958,473	185,210,450	185,210,450	185,006,868	(203,582)
Family Health Services	28,331,413	30,056,968	33,205,766	33,205,766	32,566,229	(639,537)
Correctional Health Services	11,117,902	13,876,432	16,249,032	16,249,032	17,631,770	1,382,738
San Mateo Medical Center	—	—	—	—	—	—
Contributions to Medical Center	63,068,265	58,868,082	58,868,082	58,868,082	58,121,621	(746,461)
<b>Total General Fund</b>	<b>342,007,000</b>	<b>368,180,970</b>	<b>409,356,477</b>	<b>409,356,477</b>	<b>412,902,072</b>	<b>3,545,595</b>
<b>Non-General Fund Budgets</b>						
Emergency Medical Services Fund	5,357,481	4,889,284	5,087,021	5,087,021	4,953,323	(133,698)
IHSS Public Authority	16,942,650	21,115,143	22,591,905	22,591,905	22,504,184	(87,721)
San Mateo Medical Center	274,497,472	308,206,973	314,535,450	314,535,450	322,095,642	7,560,192
<b>Total Non-General Fund</b>	<b>296,797,603</b>	<b>334,211,400</b>	<b>342,214,376</b>	<b>342,214,376</b>	<b>349,553,149</b>	<b>7,338,773</b>
<b>Total Requirements</b>	<b>638,804,602</b>	<b>702,392,369</b>	<b>751,570,853</b>	<b>751,570,853</b>	<b>762,455,221</b>	<b>10,884,368</b>
<b>Total Sources</b>	<b>511,889,501</b>	<b>573,947,088</b>	<b>613,169,131</b>	<b>613,169,131</b>	<b>624,247,123</b>	<b>11,077,992</b>
<b>Net County Cost</b>	<b>126,915,101</b>	<b>128,445,281</b>	<b>138,401,722</b>	<b>138,401,722</b>	<b>138,208,098</b>	<b>(193,624)</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	2,128.0	2,191.0	2,186.0	2,191.0	2,173.0	(18.0)
Funded FTE	2,025.4	2,089.7	2,076.0	2,089.7	2,079.7	(10.0)
<b>Information Only:</b>						
First 5 San Mateo County	27,649,044	21,938,373	19,286,533	19,286,533	19,777,801	491,268

# Health System



## Health System (5000D)

The mission of the Health System is to help San Mateo County residents live longer and better lives.

### ALL FUNDS

#### FY 2016-17 Budget Unit Summary

	Actual 2014-15	Actual 2015-16	Preliminary 2016-17	Revised 2016-17	Adopted 2016-17	Change 2016-17
<b>SOURCES</b>						
Taxes	3,182,221	7,327,329	12,701,800	12,701,800	10,564,470	(2,137,330)
Licenses, Permits and Franchises	1,945,858	2,045,703	1,860,100	1,860,100	1,998,078	137,978
Fines, Forfeitures and Penalties	3,092,452	2,156,388	2,617,781	2,617,781	2,617,623	(158)
Use of Money and Property	459,534	470,810	426,007	426,007	426,007	—
Intergovernmental Revenues	213,503,695	232,257,017	200,954,548	200,954,548	205,331,495	4,376,947
Charges for Services	187,918,627	206,655,046	268,392,273	268,392,273	268,102,630	(289,643)
Interfund Revenue	10,174,503	15,220,193	14,720,354	14,720,354	14,578,538	(141,816)
Miscellaneous Revenue	3,169,834	23,713,263	29,386,887	29,386,887	27,817,578	(1,569,309)
Other Financing Sources	62,902,036	56,509,328	58,868,082	58,868,082	58,121,621	(746,461)
<b>Total Revenue</b>	<b>486,348,759</b>	<b>546,355,077</b>	<b>589,927,832</b>	<b>589,927,832</b>	<b>589,558,040</b>	<b>(369,792)</b>
Fund Balance	19,928,686	21,979,955	17,629,243	17,629,243	29,077,027	11,447,784
<b>TOTAL SOURCES</b>	<b>506,277,445</b>	<b>568,335,032</b>	<b>607,557,075</b>	<b>607,557,075</b>	<b>618,635,067</b>	<b>11,077,992</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	300,362,340	331,172,119	365,597,531	365,597,531	366,921,086	1,323,555
Services and Supplies	179,065,097	194,000,524	207,375,997	207,375,997	206,957,701	(418,296)
Other Charges	81,996,870	106,231,170	109,478,095	109,478,095	117,489,591	8,011,496
Fixed Assets	293,126	407,095	7,300,487	7,300,487	14,346,567	7,046,080
Other Financing Uses	17,010,827	10,777,042	17,891,184	17,891,184	10,854,069	(7,037,115)
<b>Gross Appropriations</b>	<b>578,728,261</b>	<b>642,587,949</b>	<b>707,643,294</b>	<b>707,643,294</b>	<b>716,569,014</b>	<b>8,925,720</b>
Intrafund Transfers	(24,131,636)	(27,904,842)	(30,323,362)	(30,323,362)	(26,408,034)	3,915,328
<b>Net Appropriations</b>	<b>554,596,624</b>	<b>614,683,107</b>	<b>677,319,932</b>	<b>677,319,932</b>	<b>690,160,980</b>	<b>12,841,048</b>
Contingencies/Dept Reserves	2,830,717	7,657,051	3,214,753	3,214,753	2,884,464	(330,289)
Non-General Fund Reserves	18,308,995	21,184,129	12,168,086	12,168,086	11,288,156	(879,930)
<b>TOTAL REQUIREMENTS</b>	<b>575,736,337</b>	<b>643,524,287</b>	<b>692,702,771</b>	<b>692,702,771</b>	<b>704,333,600</b>	<b>11,630,829</b>
<b>NET COUNTY COST</b>	<b>69,458,892</b>	<b>75,189,255</b>	<b>85,145,696</b>	<b>85,145,696</b>	<b>85,698,533</b>	<b>552,837</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	2,128.0	2,191.0	2,186.0	2,191.0	2,173.0	(18.0)
Funded FTE	2,025.4	2,089.7	2,076.0	2,089.7	2,079.7	(10.0)

## Health System (5000D)

## Performance Measures Summary Table

Performance Measures	FY 2013-14 Actual	FY 2014-15 Actual	FY 2015-16 Actual	FY 2016-17 Target
<b>Key Performance Measures</b>				
Percent of San Mateo County 7th Graders meeting Physical Fitness Standards	41%	39%	39%	39%
Average Life Expectancy by race/ethnicity for San Mateo County residents	81.1	83.5	83	83
<b>Health Administration (5500B)</b>				
Percent of stakeholders respondents rating services good or better	91%	84%	89%	90%
Percent of Health System employees evaluations completed annually	32%	44%	43%	55%
Average Cost per Capita	\$389	\$425	\$468	\$518
Percent of outcome and efficiency goals and benchmarks met Systemwide	68%	74%	71%	73%
<b>Health Coverage Unit (5510B)</b>				
Percent of San Mateo County children insured	95%	95%	95%	95%
Completed health coverage applications per HCU employee	1,300	1,100	1,034	1,200
Number of San Mateo County residents in Covered California	26,671	29,000	25,270	35,000
Number of San Mateo County residents enrolled in Medi-Cal through ACA Expansion	17,778	32,140	34,460	25,000
<b>Public Health Policy and Planning (5550P)</b>				
Percent of HIV patients with a clinically undetectable viral load (under 200 per ml blood)	90%	95%	88%	90%
Percent of San Mateo County children overweight or obese	34%	34%	34%	34%
Percent of San Mateo County Adults with Type II Diabetes	10%	10%	10%	10%

Performance Measures	FY 2013-14 Actual	FY 2014-15 Actual	FY 2015-16 Actual	FY 2016-17 Target
<b>Health IT (5560B)</b>				
Percent of Health System customers rating services good or better	77%	83%	92%	80%
Percent of projects completed on time and within budget	100%	100%	100%	80%
Percent of reports delivered by agreed upon delivery date	---	---	81%	75%
<b>Emergency Medical Services GF (5600B)</b>				
Percent of requests for San Mateo County Mental Health Assessment and Referral Team (SMART) program services that are responded to by a SMART paramedic	53%	79%	80%	80%
Percent of ambulance transports requiring care at trauma center	3.44%	3.2%	3.3%	3.6%
Percent of ambulance emergency medical service calls responded to on time per contract standards (benchmark from AMR contract is 90%)	94%	94%	94%	94%
<b>Emergency Medical Services Fund (5630B)</b>				
Total expenditures	\$2,407,956	\$2,545,308	\$2,483,392	\$2,483,392
<b>Conservatorship Program (5700P)</b>				
Percent of conserved clients placed within San Mateo County	65%	65%	64%	60%
Annual county cost per conserved client	\$5,080	\$54,741	\$5,744	\$6,319
Percent of conserved clients who receive at least one face-to-face visit every 90 days per the Probate local rules	95%	95%	95%	95%

Performance Measures	FY 2013-14 Actual	FY 2014-15 Actual	FY 2015-16 Actual	FY 2016-17 Target
<b>Public Administrator Program (5710P)</b>				
Average cost per estate managed	\$6,140	\$6,464	\$10,148	\$11,163
Average number of days to close a case with a value less than \$150,000	647	805	567	548
<b>Community-Based Programs (5720P)</b>				
Percent of Adult Protective Services cases that are resolved and stabilized for at least twelve months	92%	88%	87%	88%
Percent of clients receiving follow-up within seven working days of a referral to In-Home Supportive Services	99%	99%	99%	99%
Number of IHSS clients receiving one or more visits annually	3,470	4,232	4,361	4,607
<b>IHSS Public Authority (5800B)</b>				
Number of days it takes to get IHSS services	51	59	55	55
IHSS Costs	\$66,542,889	\$72,727,978	\$92,563,053	\$101,008,085
Average number of days it takes to provide a registry caregiver	8	8	6	6
<b>Environmental Health Services (5900B)</b>				
Percent of total days that beaches were open for use	99%	99%	99%	99%
Percent of suspected food-borne illness complaints responded to within one business day	88%	98%	94%	95%
Cost per response to complaint involving hazardous materials	\$557	\$573	\$726	\$600

Performance Measures	FY 2013-14 Actual	FY 2014-15 Actual	FY 2015-16 Actual	FY 2016-17 Target
<b>Behavioral Health and Recovery Administration (6110P)</b>				
Customer satisfaction rating of good or better	89%	90%	95%	90%
Percent of outcome and efficiency goals and benchmarks met for BHRS	75%	72%	78%	75%
Percent of BHRS employees evaluations completed annually	23%	28%	24%	50%
<b>Mental Health Youth Services (6130P)</b>				
Average monthly census of youth for out-of-county group home placement	24%	21%	29%	25%
Percent of youths who attend a follow up visit with a clinical provider within 7 days of being discharged from a psychiatric hospital	59%	65%	58%	80%
Percent of emotionally disturbed young adults receiving Full Service Partnership services who experience a reduction in days hospitalized	68%	70%	88%	70%
<b>Mental Health Adult Services (6140P)</b>				
Percent of clients stating they have benefited from services	75%	90%	91%	90%
Percent of adults who attend a follow up visit with a clinical provider within 7 days of being discharged from a psychiatric hospital	75%	84%	63%	85%
Percent of adult clients receiving Full Partnership services who experience a reduction in hospitalizations	63%	76%	80%	70%
<b>Alcohol and Other Drug Services (6170P)</b>				
Percent of clients treated within 24 hours of making a request for methadone treatment	71	83%	96%	88%
Percent of participants in Drug Court who commit a new crime	---	5%	10%	20%
Percent of clients successfully complete treatment	70%	75%	65%	78%

Performance Measures	FY 2013-14 Actual	FY 2014-15 Actual	FY 2015-16 Actual	FY 2016-17 Target
<b>Family Health Services (6240B)</b>				
Percent of kindergarten entrants with all required immunizations	90.8%	93.6%	95.2%	90.2%
Percent of mothers and expectant mothers served by Family Health that are screened for depression	64%	79%	79%	70%
Percent of infants served by WIC who are breastfed (HP 2020 Benchmark: 81.96%)	81%	80%	81%	82%
<b>Correctional Health Services (6300B)</b>				
Number of inmate medical and psychiatric inpatient hospital days	741	866	643	850
Average cost per inmate booked per day for medical and health services	\$1.67	\$2.02	\$2.93	\$2.63
Percent of offenders receiving timely histories and physicals:				
- Juveniles (within 96 hours of incarceration)	100%	100%	100%	100%
- Adults (by the 14th day of incarceration)	92%	98%	96%	98%
<b>San Mateo Medical Center (6600B)</b>				
Percent of publicly reported quality measures scoring in the 90th percentile	33%	38%	53%	50%
Cost per patient per month	\$294	\$303	\$335	\$346
Number of patients on wait list for a primary care appointment	613	296	186	0



## Contributions to Medical Center (5850B)

Contributions to the Medical Center are intended to improve health for uninsured, low-income residents.

### General Fund

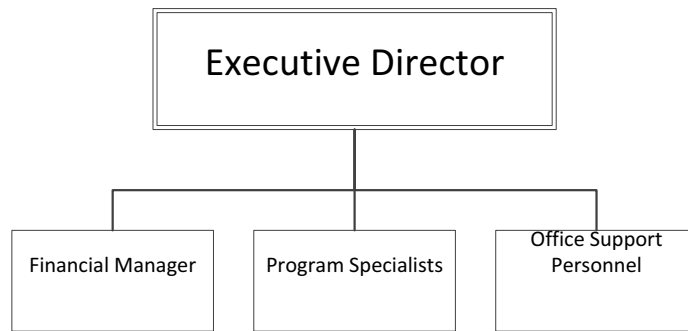
#### FY 2016-17 Budget Unit Summary

	Actual 2014-15	Actual 2015-16	Preliminary 2016-17	Revised 2016-17	Adopted 2016-17	Change 2016-17
<b>SOURCES</b>						
Miscellaneous Revenue	5,612,056	5,612,056	5,612,056	5,612,056	5,612,056	—
<b>TOTAL SOURCES</b>	5,612,056	5,612,056	5,612,056	5,612,056	5,612,056	—
<b>REQUIREMENTS</b>						
Other Financing Uses	63,068,265	58,868,082	58,868,082	58,868,082	58,121,621	(746,461)
<b>TOTAL REQUIREMENTS</b>	63,068,265	58,868,082	58,868,082	58,868,082	58,121,621	(746,461)
<b>NET COUNTY COST</b>	57,456,209	53,256,026	53,256,026	53,256,026	52,509,565	(746,461)

#### Performance Measures Summary Table

Performance Measures	FY 2013-14 Actual	FY 2014-15 Actual	FY 2015-16 Actual	FY 2016-17 Target
Percent of publicly reported quality measures scoring in the 90 <sup>th</sup> percentile.	33%	38%	53%	50%
Cost per patient per month	\$294	\$303	\$335	\$335
Number of patients on wait list for primary care appointment	613	296	186	0

First 5 San Mateo County



## First 5 San Mateo County (1950B)

First 5 San Mateo County promotes positive outcomes for young children and their families through strategic investments, community leadership, and effective partnerships.

### First 5 Fund (Information Only)

#### FY 2016-17 Budget Unit Summary

	Actual 2014-15	Actual 2015-16	Preliminary 2016-17	Revised 2016-17	Adopted 2016-17	Change 2016-17
<b>SOURCES</b>						
Use of Money and Property	71,263	166,034	94,047	94,047	94,047	—
Intergovernmental Revenues	7,222,117	5,722,477	5,551,054	5,551,054	5,821,000	269,946
Interfund Revenue	563	—	—	—	—	—
Miscellaneous Revenue	563,041	289,261	0	0	—	—
<b>Total Revenue</b>	<b>7,856,984</b>	<b>6,177,772</b>	<b>5,645,101</b>	<b>5,645,101</b>	<b>5,915,047</b>	<b>269,946</b>
Fund Balance	19,792,060	15,760,600	13,641,432	13,641,432	13,862,754	221,322
<b>TOTAL SOURCES</b>	<b>27,649,044</b>	<b>21,938,373</b>	<b>19,286,533</b>	<b>19,286,533</b>	<b>19,777,801</b>	<b>491,268</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	967,687	1,155,751	1,295,562	1,295,562	1,310,789	15,227
Services and Supplies	199,299	107,058	152,060	152,060	145,400	(6,660)
Other Charges	9,157,746	6,812,809	7,458,184	7,458,184	7,757,150	298,966
<b>Net Appropriations</b>	<b>10,324,732</b>	<b>8,075,619</b>	<b>8,905,806</b>	<b>8,905,806</b>	<b>9,213,339</b>	<b>307,533</b>
Non-General Fund Reserves	17,324,312	13,862,754	10,380,727	10,380,727	10,564,462	183,735
<b>TOTAL REQUIREMENTS</b>	<b>27,649,044</b>	<b>21,938,373</b>	<b>19,286,533</b>	<b>19,286,533</b>	<b>19,777,801</b>	<b>491,268</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	8.0	8.0	8.0	8.0	8.0	—
Funded FTE	7.5	7.5	7.5	7.5	7.5	—



## SOCIAL SERVICES

County Summaries

Criminal Justice

Health Services

Social Services

Community Services

Administration and Fiscal

Controller's Schedules

Glossary of Budget Terms

# COUNTY OF SAN MATEO FY 2016-17

ADOPTED BUDGET





## SAN MATEO COUNTY MISSION

San Mateo County government protects and enhances the health, safety, welfare, and natural resources of the community; and provides quality services that benefit and enrich the lives of the people of this community.

We are committed to:

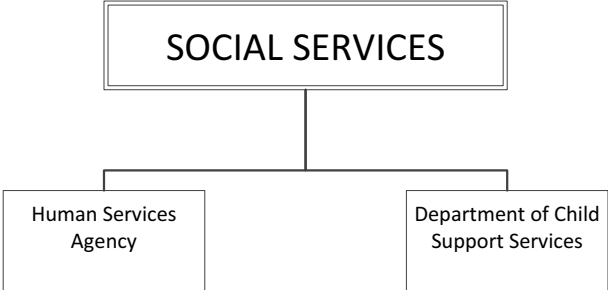
The highest standards  
of public service

A common vision  
of responsiveness

The highest standards  
of ethical conduct

Treating people with respect  
and dignity

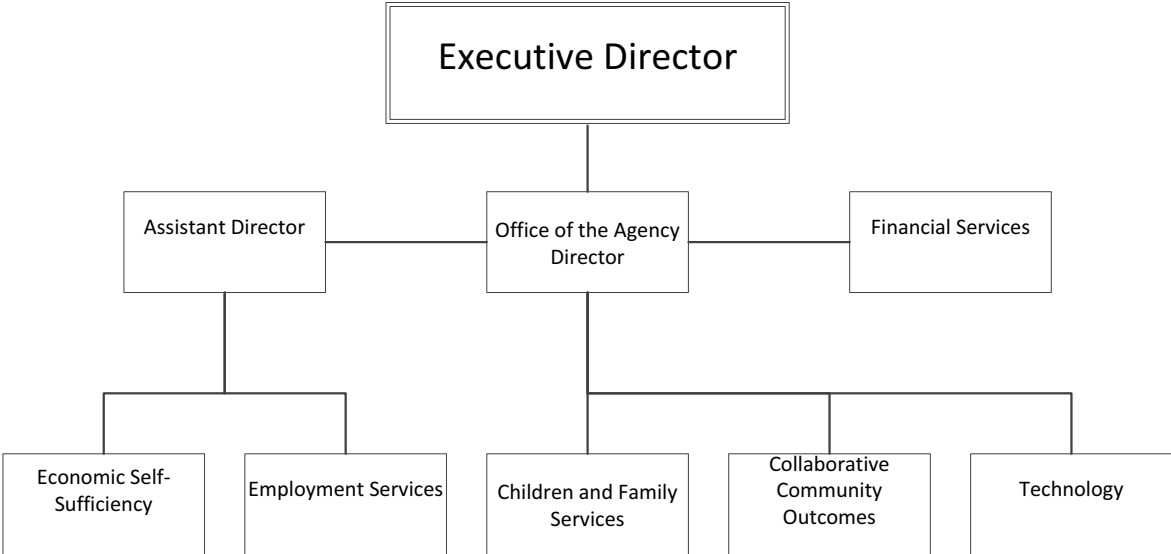




## Social Services FY 2016-17 All Funds Summary

	Actual 2014-15	Actual 2015-16	Preliminary 2016-17	Revised 2016-17	Adopted 2016-17	Change 2016-17
<b>General Fund Budgets</b>						
Human Services Agency	185,110,392	190,198,241	226,515,163	226,515,163	249,667,795	23,152,632
Department of Child Support Services	10,715,631	10,703,245	11,778,846	11,778,846	11,696,955	(81,891)
<b>Total General Fund</b>	<b>195,826,023</b>	<b>200,901,486</b>	<b>238,294,009</b>	<b>238,294,009</b>	<b>261,364,750</b>	<b>23,070,741</b>
<b>Total Requirements</b>	<b>195,826,023</b>	<b>200,901,486</b>	<b>238,294,009</b>	<b>238,294,009</b>	<b>261,364,750</b>	<b>23,070,741</b>
<b>Total Sources</b>	<b>163,518,339</b>	<b>173,845,001</b>	<b>193,393,281</b>	<b>193,393,281</b>	<b>216,125,559</b>	<b>22,732,278</b>
<b>Net County Cost</b>	<b>32,307,684</b>	<b>27,056,486</b>	<b>44,900,728</b>	<b>44,900,728</b>	<b>45,239,191</b>	<b>338,463</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	853.0	848.0	848.0	848.0	848.0	—
Funded FTE	852.6	846.7	847.6	846.7	846.7	—

HUMAN SERVICES AGENCY





## Human Services Agency (7000D)

The San Mateo County Human Services Agency (HSA) assists individuals and families to achieve economic self-sufficiency, promotes community and family strength, and works to ensure child safety and well-being.

### General Fund

#### FY 2016-17 Budget Unit Summary

	Actual 2014-15	Actual 2015-16	Preliminary 2016-17	Revised 2016-17	Adopted 2016-17	Change 2016-17
<b>SOURCES</b>						
Taxes	3,535,846	6,101,250	10,856,987	10,856,987	18,017,808	7,160,821
Intergovernmental Revenues	136,188,990	138,525,852	156,887,245	156,887,245	162,075,426	5,188,181
Charges for Services	2,809,850	2,594,715	3,207,836	3,207,836	3,207,836	—
Interfund Revenue	14,635	36,207	30,000	30,000	30,000	—
Miscellaneous Revenue	1,629,138	1,772,792	2,785,423	2,785,423	2,815,058	29,635
<b>Total Revenue</b>	<b>144,178,459</b>	<b>149,030,818</b>	<b>173,767,491</b>	<b>173,767,491</b>	<b>186,146,128</b>	<b>12,378,637</b>
Fund Balance	8,624,249	14,110,938	7,846,944	7,846,944	18,282,476	10,435,532
<b>TOTAL SOURCES</b>	<b>152,802,708</b>	<b>163,141,756</b>	<b>181,614,435</b>	<b>181,614,435</b>	<b>204,428,604</b>	<b>22,814,169</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	95,792,988	96,997,821	108,890,626	108,890,626	107,720,750	(1,169,876)
Services and Supplies	46,541,550	55,235,210	70,149,863	70,149,863	86,003,054	15,853,191
Other Charges	59,126,651	56,727,597	70,210,498	70,210,498	76,168,807	5,958,309
Fixed Assets	—	132,123	100,000	100,000	100,000	—
Other Financing Uses	790,776	957,229	644,254	644,254	956,171	311,917
<b>Gross Appropriations</b>	<b>202,251,965</b>	<b>210,049,980</b>	<b>249,995,241</b>	<b>249,995,241</b>	<b>270,948,782</b>	<b>20,953,541</b>
Intrafund Transfers	(24,150,822)	(27,698,683)	(30,902,822)	(30,902,822)	(32,590,269)	(1,687,447)
<b>Net Appropriations</b>	<b>178,101,143</b>	<b>182,351,297</b>	<b>219,092,419</b>	<b>219,092,419</b>	<b>238,358,513</b>	<b>19,266,094</b>
Contingencies/Dept Reserves	7,009,249	7,846,944	7,422,744	7,422,744	11,309,282	3,886,538
<b>TOTAL REQUIREMENTS</b>	<b>185,110,392</b>	<b>190,198,241</b>	<b>226,515,163</b>	<b>226,515,163</b>	<b>249,667,795</b>	<b>23,152,632</b>
<b>NET COUNTY COST</b>	<b>32,307,684</b>	<b>27,056,486</b>	<b>44,900,728</b>	<b>44,900,728</b>	<b>45,239,191</b>	<b>338,463</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	767.0	768.0	768.0	768.0	768.0	—
Funded FTE	767.0	767.1	768.0	767.1	767.1	—

Human Services Agency (7000D)  
Performance Measures Summary Table

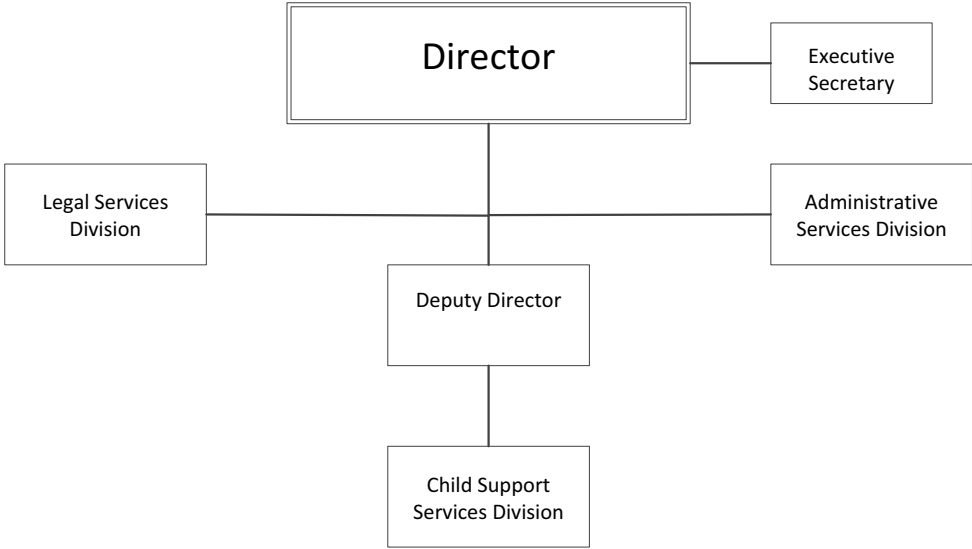
Performance Measures	FY 2013-14 Actual	FY 2014-15 Actual	FY 2015-16 Actual	FY 2016-17 Target
<b>Agency Administration/Office of the Agency Director (7010P)</b>				
Percent of staff who met annual training requirements (20 hours or more)	74%	53%	55%	80%
Percent of IT application support incidents resolved in less than 2 hours	23%	68%	63%	70%
Percent of direct client service contracts processed before the start date of the agreement	70%	94%	91%	90%
<b>County Programs/ Welfare Aid Payment (7210P) and Eligibility Determination (7220P)</b>				
Percent of Medi-Cal applications processed within state standards for timeliness	69%	71%	71%	90%
Percent of CalFresh applications processed within state standards for timeliness	89%	92%	88%	90%
Percent of CalWORKs applications processed within state standards for timeliness	92%	98%	94%	90%
Percent of General Assistance applications processed within state standards for timeliness	93%	96%	93%	90%
Percent of CAPI applications processed within state standards for timeliness	71%	90%	91%	90%
Percent of residents receiving CalFresh benefits from total estimated population below 125% of the poverty limit	62%	59%	58%	60%
Cost per client managed for public assistance program eligibility	\$447	\$415	\$383	\$445

Performance Measures	FY 2013-14 Actual	FY 2014-15 Actual	FY 2015-16 Actual	FY 2016-17 Target
<b>Employment Services (7320P) and Childcare Services (7360P)</b>				
Percent of Welfare-to-Work families meeting requirements in federal Work Participation Rate (WPR) based on State measurement	17%	37%	33%	50%
Percent of placements in unsubsidized employment	30%	42%	48%	38%
Cost per client receiving mandatory CalWORKs Employment Services	\$4,817	\$5,941	\$8,053	\$5,000
<b>Vocational Rehabilitation Services (7330P)</b>				
Overall satisfaction rated good or better for all VRS services	91%	90%	93%	90%
Percent of VRS clients in job development that secure employment	60%	56%	53%	55%
Cost per client receiving vocational rehabilitation services	\$3,864	\$3,633	\$3,946	\$3,500
<b>Children and Family Services (7420P) and Out-of-Home Placement Services (7440P)</b>				
Rate of child abuse reports per 1,000 children	30.7	27.3	24.3	37.3
Rate of substantiated allegations per 1,000 children	2.7	2.5	2.4	4.7
Percent of children who exited to a permanent home within 12 months of entering foster care	42.9%	50%	53.2%	40.5%
Percent of eligible foster youth enrolled in college and vocational training	67%	57%	70%	72%
Percent of foster youth graduating from high school or in GED	69%	70%	82%	75%
Rate of out of home placement per 1,000 children	1.8	1.6	1.5	1.7
<b>Homeless and Safety Net Services (7510P)</b>				
Percent of clients residing in homeless transitional shelters (HUD funded) that are connected to mainstream services & benefits	84%	80%	87%	78%

<b>Performance Measures</b>	<b>FY 2013-14 Actual</b>	<b>FY 2014-15 Actual</b>	<b>FY 2015-16 Actual</b>	<b>FY 2016-17 Target</b>
Percent of shelter assistance requests met by CORE service agencies (*new measure)	n/a*	n/a*	86%	85%
Cost per client receiving safety net services	\$37	\$276	\$279	\$204
<b>Collaborative and Community Outcomes (7520P)</b>				
Percent of Service Connect participants in the 550Jobs! program securing employment	87%	66%	53%	55%
Average value of veterans benefits per claim processed	\$8,099	\$12,237	\$6,569	\$8,000
Cost per veteran served	\$237	\$511	\$352	\$750

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DEPARTMENT OF CHILD SUPPORT SERVICES



## Child Support Services (2600B)

The Department of Child Support Services serves the public by enhancing the quality of life for children and their families by helping parents meet the financial, medical and emotional needs of their children by establishing and enforcing child support orders in an effective, efficient and professional manner.

### General Fund

#### FY 2016-17 Budget Unit Summary

	Actual 2014-15	Actual 2015-16	Preliminary 2016-17	Revised 2016-17	Adopted 2016-17	Change 2016-17
<b>SOURCES</b>						
Intergovernmental Revenues	10,715,631	10,703,245	11,414,033	11,414,033	11,414,033	—
Miscellaneous Revenue	—	—	364,813	364,813	282,922	(81,891)
<b>TOTAL SOURCES</b>	<b>10,715,631</b>	<b>10,703,245</b>	<b>11,778,846</b>	<b>11,778,846</b>	<b>11,696,955</b>	<b>(81,891)</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	9,550,359	9,393,579	10,626,897	10,626,897	10,494,762	(132,135)
Services and Supplies	401,606	429,305	428,050	428,050	428,050	—
Other Charges	473,486	615,944	642,390	642,390	652,998	10,608
Other Financing Uses	290,179	264,417	269,443	269,443	266,892	(2,551)
<b>Gross Appropriations</b>	<b>10,715,631</b>	<b>10,703,245</b>	<b>11,966,780</b>	<b>11,966,780</b>	<b>11,842,702</b>	<b>(124,078)</b>
Intrafund Transfers	—	—	(187,934)	(187,934)	(145,747)	42,187
<b>TOTAL REQUIREMENTS</b>	<b>10,715,631</b>	<b>10,703,245</b>	<b>11,778,846</b>	<b>11,778,846</b>	<b>11,696,955</b>	<b>(81,891)</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	86.0	80.0	80.0	80.0	80.0	—
Funded FTE	85.6	79.6	79.6	79.6	79.6	—

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 Child Support Services (2600B)

## Performance Measures Summary Table

Performance Measures	FY 2013-14 Actual	FY 2014-15 Actual	FY 2015-16 Actual	FY 2016-17 Target
<b>Key Department Measures</b>				
Percent of cases with arrears collection	71%	71%	71%	70%
Percent of current support collected	68%	70%	71%	69%
Cost per case above benchmark	\$966	\$1,018	\$1,043	\$979



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# COMMUNITY SERVICES

County Summaries

Criminal Justice

Health Services

Social Services

Community Services

Administration and Fiscal

Controller's Schedules

Glossary of Budget Terms

# COUNTY OF SAN MATEO FY 2016-17

ADOPTED BUDGET





## SAN MATEO COUNTY MISSION

San Mateo County government protects and enhances the health, safety, welfare, and natural resources of the community; and provides quality services that benefit and enrich the lives of the people of this community.

We are committed to:

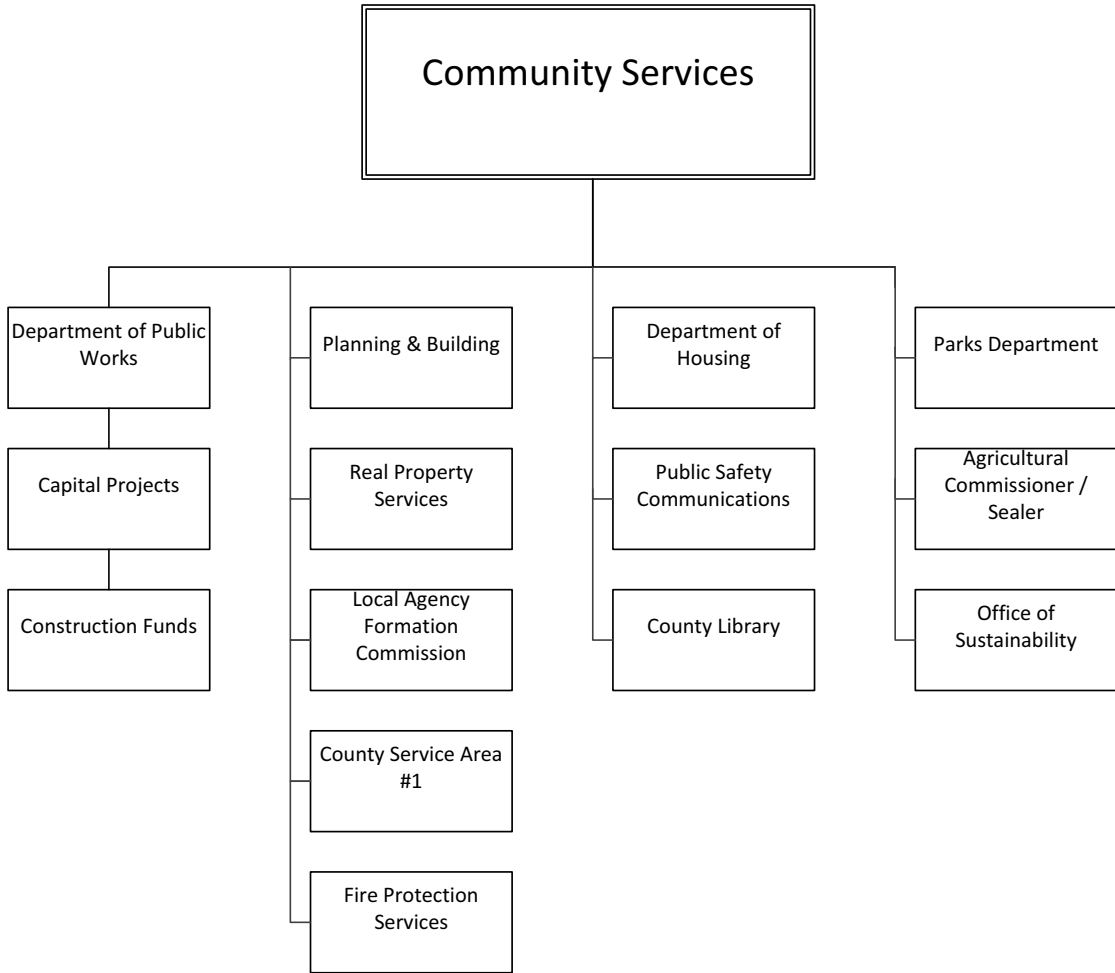
The highest standards  
of public service

A common vision  
of responsiveness

The highest standards  
of ethical conduct

Treating people with respect  
and dignity

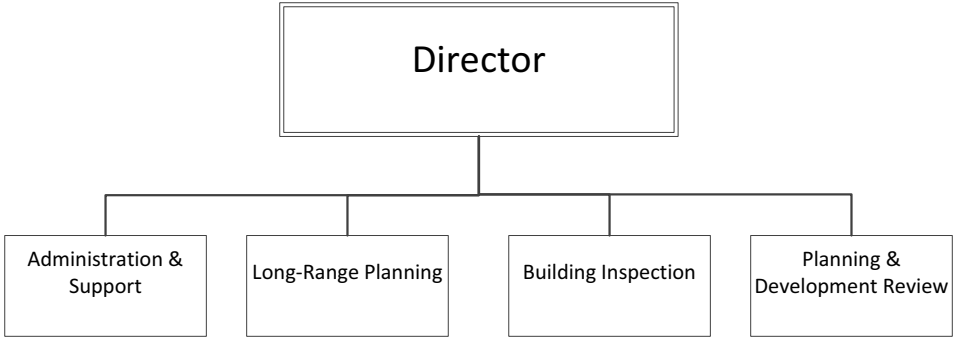




## Community Services FY 2016-17 All Funds Summary

	Actual 2014-15	Actual 2015-16	Preliminary 2016-17	Revised 2016-17	Adopted 2016-17	Change 2016-17
<b>General Fund Budgets</b>						
Planning and Building	8,779,353	9,699,642	11,025,576	11,025,576	13,167,117	2,141,541
Local Agency Formation Commission	381,806	356,706	380,556	380,556	398,425	17,869
Parks Department	11,944,385	13,991,058	17,152,812	17,152,812	23,300,942	6,148,130
Office of Sustainability	1,424,738	4,945,229	12,865,889	13,665,889	16,672,939	3,007,050
General Fund Administration and Services	22,630,510	24,614,365	29,061,592	29,016,592	34,662,761	5,601,169
Real Property Services	4,522,342	4,975,621	3,741,518	3,741,518	4,674,214	932,696
Agricultural Commissioner/Sealer	4,940,689	5,254,087	5,705,609	5,705,609	5,961,338	255,729
Public Safety Communications	10,967,726	11,858,382	12,251,094	12,251,094	13,071,808	820,714
Fire Protection Services	7,518,304	8,695,434	10,178,884	10,178,884	14,078,884	3,900,000
Department of Housing	5,367,636	8,583,707	14,116,438	14,116,438	33,468,010	19,351,572
<b>Total General Fund</b>	<b>78,477,488</b>	<b>92,974,232</b>	<b>116,479,968</b>	<b>117,279,968</b>	<b>159,655,757</b>	<b>42,375,789</b>
<b>Non-General Fund Budgets</b>						
Fish and Game	77,039	71,195	59,739	59,739	72,545	12,806
Parks Acquisition and Development	4,585,261	3,163,279	784,109	784,109	4,244,023	3,459,914
Coyote Point Marina	2,339,868	2,587,502	2,122,120	2,122,120	2,537,812	415,692
Road Construction and Operations	63,520,785	62,921,738	55,846,186	55,846,186	63,039,021	7,192,835
Construction Services	2,247,145	2,365,604	2,477,993	2,477,993	2,802,895	324,902
Vehicle and Equipment Services	17,977,325	20,804,997	20,839,737	20,839,737	24,306,401	3,466,664
Waste Management	12,894,108	12	—	—	12	12
Utilities	83,974,994	93,000,276	76,933,305	76,933,305	86,545,279	9,611,974
Airports	5,689,931	5,481,180	4,900,886	4,900,886	8,554,086	3,653,200
Capital Projects	27,714,633	27,433,966	125,414,797	125,414,797	186,308,709	60,893,912
Capital Construction Funds	92,501,078	118,663,452	81,726,705	81,726,705	114,808,192	33,081,487
Structural Fire	11,861,710	13,625,512	12,843,735	12,843,735	14,453,010	1,609,275
County Service Area #1	5,618,419	6,346,974	6,115,077	6,115,077	6,450,828	335,751
<b>Total Non-General Fund</b>	<b>331,002,296</b>	<b>356,465,687</b>	<b>390,064,389</b>	<b>390,064,389</b>	<b>514,122,813</b>	<b>124,058,424</b>
<b>Total Requirements</b>	<b>409,479,785</b>	<b>457,627,291</b>	<b>513,636,271</b>	<b>514,436,271</b>	<b>690,355,096</b>	<b>175,918,825</b>
<b>Total Sources</b>	<b>394,732,163</b>	<b>440,228,139</b>	<b>486,391,641</b>	<b>486,391,641</b>	<b>661,633,841</b>	<b>175,242,200</b>
<b>Net County Cost</b>	<b>14,747,622</b>	<b>17,399,152</b>	<b>27,244,630</b>	<b>28,044,630</b>	<b>28,721,255</b>	<b>676,625</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	497.00	535.00	532.00	534.00	552.00	18.00
Funded FTE	494.84	533.16	529.37	532.16	543.73	11.57
<b>INFORMATION ONLY:</b>						
County Library	43,523,944	48,237,195	37,204,282	37,204,282	47,954,963	10,750,681
Housing Authority	68,524,331	72,266,686	69,797,335	69,797,335	71,967,335	2,170,000

# Planning and Building



## Planning and Building (3800B)

The mission of the Planning and Building Department is to serve the County and its communities by preparing, administering, and enforcing land use plans and development regulations that protect public safety, preserve agricultural and environmental resources, address housing and transportation needs, and create healthy and prosperous communities, in a manner that fosters community engagement and provides exceptional levels of service.

### General Fund

#### FY 2016-17 Budget Unit Summary

	Actual 2014-15	Actual 2015-16	Preliminary 2016-17	Revised 2016-17	Adopted 2016-17	Change 2016-17
<b>SOURCES</b>						
Taxes	7,895	62,579	209,261	209,261	299,492	90,231
Licenses, Permits and Franchises	3,347,614	3,554,807	3,094,560	3,094,560	3,363,047	268,487
Fines, Forfeitures and Penalties	27,038	—	15,000	15,000	15,000	—
Intergovernmental Revenues	301,875	—	—	—	—	—
Charges for Services	1,702,911	1,952,543	1,654,695	1,654,695	1,689,582	34,887
Interfund Revenue	11,258	8,336	—	—	—	—
Miscellaneous Revenue	274,582	392,905	174,200	174,200	174,200	—
<b>Total Revenue</b>	<b>5,673,174</b>	<b>5,971,169</b>	<b>5,147,716</b>	<b>5,147,716</b>	<b>5,541,321</b>	<b>393,605</b>
Fund Balance	1,533,753	2,401,213	1,153,208	1,153,208	2,871,846	1,718,638
<b>TOTAL SOURCES</b>	<b>7,206,927</b>	<b>8,372,382</b>	<b>6,300,924</b>	<b>6,300,924</b>	<b>8,413,167</b>	<b>2,112,243</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	6,699,371	7,408,792	8,627,760	8,627,760	9,115,143	487,383
Services and Supplies	1,386,112	1,038,704	935,050	935,050	1,846,032	910,982
Other Charges	569,829	921,538	829,862	829,862	1,080,635	250,773
Fixed Assets	14,162	6,317	0	0	—	—
Other Financing Uses	32,304	42,641	43,692	43,692	43,692	—
<b>Gross Appropriations</b>	<b>8,701,777</b>	<b>9,417,992</b>	<b>10,436,364</b>	<b>10,436,364</b>	<b>12,085,502</b>	<b>1,649,138</b>
Intrafund Transfers	(485,065)	(568,780)	(111,218)	(111,218)	(111,218)	—
<b>Net Appropriations</b>	<b>8,216,711</b>	<b>8,849,212</b>	<b>10,325,146</b>	<b>10,325,146</b>	<b>11,974,284</b>	<b>1,649,138</b>
Contingencies/Dept Reserves	562,642	850,430	700,430	700,430	1,192,833	492,403
<b>TOTAL REQUIREMENTS</b>	<b>8,779,353</b>	<b>9,699,642</b>	<b>11,025,576</b>	<b>11,025,576</b>	<b>13,167,117</b>	<b>2,141,541</b>
<b>NET COUNTY COST</b>	<b>1,572,427</b>	<b>1,327,260</b>	<b>4,724,652</b>	<b>4,724,652</b>	<b>4,753,950</b>	<b>29,298</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	50.0	55.0	54.0	55.0	56.0	1.0
Funded FTE	49.9	54.8	53.7	54.8	55.5	0.8

Planning and Building (3800B)  
Performance Measures Summary Table

Performance Measures	FY 2013-14 Actual	FY 2014-15 Actual	FY 2015-16 Actual	FY 2016-17 Target
<b>Administration and Support</b>				
Percent of customers rating services of Good or Better	92%	79%	92%	90%
Percent of employee evaluations completed annually	26%	50%	56%	75%
Percent of outcome and efficiency goals met	50%	67%	69%	75%
% of employees rating experience of working for the County as Good or Very Good	72%	77%	74%	75%
<b>Long Range Planning Services</b>				
Achievement of land use and development emission reduction targets established by Climate Action Plan	15%	30%	50%	60%
Completion of Implementation Actions Identified By Housing Element and North Fair Oaks Community Plan	50%	60%	70%	100%
Number of days to complete site inspection following receipt of code compliance complaint	3	3	3	3
<b>Building Inspection</b>				
Number of building permits issued	2,329	2,024	2,453	2,400
% of major-type building permits issued within 365 days	89%	90%	90%	90%
Maintain an ISO rating of 2	2	2	2	2
<b>Planning and Development Review</b>				
% of Customers Assisted within 20 minutes	76%	77%	80%	85%
% of Hearing-level Permits Processed within 4 months	62%	78%	80%	80%
Average Number of Days from Application to Decision of Design Review Applications	27	27	25	25



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## Local Agency Formation Commission (3570B)

Provide staff support to the Local Agency Formation Commission to ensure city and special district organization and boundary changes comply with State law and State-mandated studies are completed in compliance with State law.

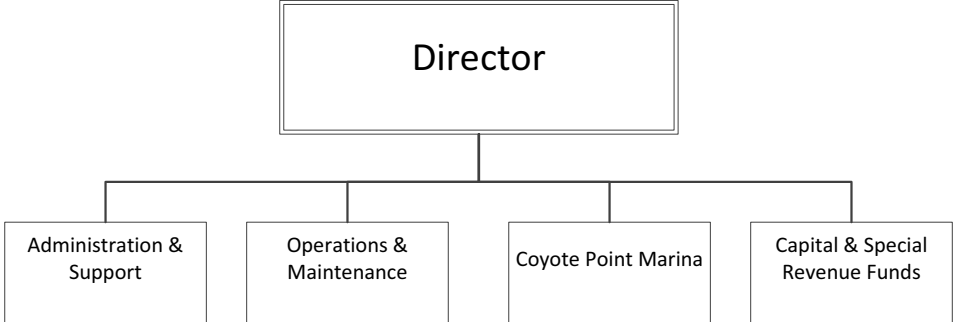
### General Fund

#### FY 2016-17 Budget Unit Summary

	Actual 2014-15	Actual 2015-16	Preliminary 2016-17	Revised 2016-17	Adopted 2016-17	Change 2016-17
<b>SOURCES</b>						
Intergovernmental Revenues	228,236	223,278	260,938	260,938	217,050	(43,888)
Charges for Services	16,559	22,253	25,000	25,000	30,000	5,000
Miscellaneous Revenue	14,745	—	—	—	—	—
<b>Total Revenue</b>	<b>259,540</b>	<b>245,531</b>	<b>285,938</b>	<b>285,938</b>	<b>247,050</b>	<b>(38,888)</b>
Fund Balance	122,266	111,175	94,618	94,618	151,375	56,757
<b>TOTAL SOURCES</b>	<b>381,806</b>	<b>356,706</b>	<b>380,556</b>	<b>380,556</b>	<b>398,425</b>	<b>17,869</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	259,798	259,835	329,060	329,060	278,352	(50,708)
Services and Supplies	112,968	32,015	25,497	25,497	93,695	68,198
Other Charges	24,399	25,120	52,297	52,297	56,717	4,420
<b>Gross Appropriations</b>	<b>397,165</b>	<b>316,970</b>	<b>406,854</b>	<b>406,854</b>	<b>428,764</b>	<b>21,910</b>
Intrafund Transfers	(126,534)	(111,639)	(111,639)	(111,639)	(108,525)	3,114
<b>Net Appropriations</b>	<b>270,631</b>	<b>205,331</b>	<b>295,215</b>	<b>295,215</b>	<b>320,239</b>	<b>25,024</b>
Contingencies/Dept Reserves	111,175	151,375	85,341	85,341	78,186	(7,155)
<b>TOTAL REQUIREMENTS</b>	<b>381,806</b>	<b>356,706</b>	<b>380,556</b>	<b>380,556</b>	<b>398,425</b>	<b>17,869</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	1.0	1.0	1.0	1.0	1.0	—
Funded FTE	1.0	1.0	1.0	1.0	1.0	—

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# PARKS DEPARTMENT



## Parks Department (3900D)

Through stewardship, San Mateo County Parks preserves our County's natural and cultural treasures in order to provide safe and accessible parks, recreation, and learning opportunities that enhance the community's quality of life.

## ALL FUNDS

## FY 2016-17 Budget Unit Summary

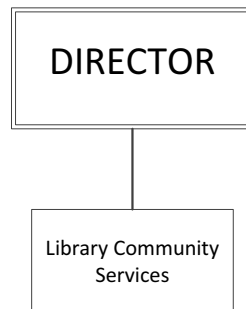
	Actual 2014-15	Actual 2015-16	Preliminary 2016-17	Revised 2016-17	Adopted 2016-17	Change 2016-17
<b>SOURCES</b>						
Taxes	2,028,540	1,646,571	3,200,000	3,200,000	7,510,236	4,310,236
Fines, Forfeitures and Penalties	5,778	7,723	4,450	4,450	4,450	—
Use of Money and Property	170,126	166,554	134,575	134,575	151,125	16,550
Intergovernmental Revenues	2,139,138	705,297	101,923	101,923	532,169	430,246
Charges for Services	2,891,780	3,132,016	2,864,700	2,864,700	2,863,700	(1,000)
Interfund Revenue	296	3,685	27,500	27,500	27,500	—
Miscellaneous Revenue	625,632	302,796	2,800	2,800	84,300	81,500
Other Financing Sources	266,072	38,940	561,815	561,815	2,161,714	1,599,899
<b>Total Revenue</b>	<b>8,127,363</b>	<b>6,003,582</b>	<b>6,897,763</b>	<b>6,897,763</b>	<b>13,335,194</b>	<b>6,437,431</b>
Fund Balance	3,255,352	4,863,436	2,337,988	2,337,988	5,171,862	2,833,874
<b>TOTAL SOURCES</b>	<b>11,382,715</b>	<b>10,867,018</b>	<b>9,235,751</b>	<b>9,235,751</b>	<b>18,507,056</b>	<b>9,271,305</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	8,052,314	9,106,794	10,186,005	10,186,005	10,875,706	689,701
Services and Supplies	3,022,899	4,089,364	6,187,398	6,187,398	10,937,855	4,750,457
Other Charges	1,859,619	2,178,272	2,108,718	2,108,718	2,307,982	199,264
Fixed Assets	1,098,376	978,853	620,000	620,000	3,232,720	2,612,720
Other Financing Uses	1,393,225	20,885	6,122	6,122	1,004,122	998,000
<b>Gross Appropriations</b>	<b>15,426,432</b>	<b>16,374,167</b>	<b>19,108,243</b>	<b>19,108,243</b>	<b>28,358,385</b>	<b>9,250,142</b>
Intrafund Transfers	(392,653)	(888,722)	(944,730)	(944,730)	(1,640,982)	(696,252)
<b>Net Appropriations</b>	<b>15,033,779</b>	<b>15,485,445</b>	<b>18,163,513</b>	<b>18,163,513</b>	<b>26,717,403</b>	<b>8,553,890</b>
Contingencies/Dept Reserves	175,524	473,770	336,197	336,197	1,284,162	947,965
Non-General Fund Reserves	3,737,249	3,853,819	1,619,070	1,619,070	2,153,757	534,687
<b>TOTAL REQUIREMENTS</b>	<b>18,946,552</b>	<b>19,813,034</b>	<b>20,118,780</b>	<b>20,118,780</b>	<b>30,155,322</b>	<b>10,036,542</b>
<b>NET COUNTY COST</b>	<b>7,563,837</b>	<b>8,946,016</b>	<b>10,883,029</b>	<b>10,883,029</b>	<b>11,648,266</b>	<b>765,237</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	60.0	67.0	66.0	66.0	71.0	5.0
Funded FTE	60.0	67.0	66.0	66.0	70.8	4.8

Parks Department (3900D)  
Performance Measures Summary Table

Performance Measures	FY 2013-14 Actual	FY 2014-15 Actual	FY 2015-16 Actual	FY 2016-17 Target
<b>Parks Administration</b>				
Number of annual park visitors	1,750,972	2,049,135	2,527,303	2,500,000
Number of annual volunteer Hours provided to County Parks	27,900	30,340	34,247	30,000
Percent of customers rating services and experiences 'good' or 'excellent'	87%	78%	99%	85%
Percent of performance goals met	46%	69%	81%	75%
Cost per capita (Countywide population)	\$19	\$20	\$20	\$22
Percent of employees rating their experience working for the County as good or better	82%	83%	79%	82%
Percent of employee evaluations completed annually	41%	46%	76%	70%
<b>Parks Acquisition and Development</b>				
Grant dollars awarded per one dollar invested	\$32	\$23	\$6	\$10
New park acres acquired	883	3.23	0	--
Percent of capital projects completed on time and budget	100%	79%	29%	80%
<b>Coyote Point Marina</b>				
Percent of berths filled	78%	75%	75%	75%
Cost per berth	\$5,069	\$2,545	\$2,072	\$3,116
Percent of customers rating marina services and experiences good or excellent	95%	100%	95%	95%

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## San Mateo County Library JPA





## San Mateo County Library (3700B)

San Mateo County Libraries ignite growth through transformative experiences.

### County Library Fund (Information Only)

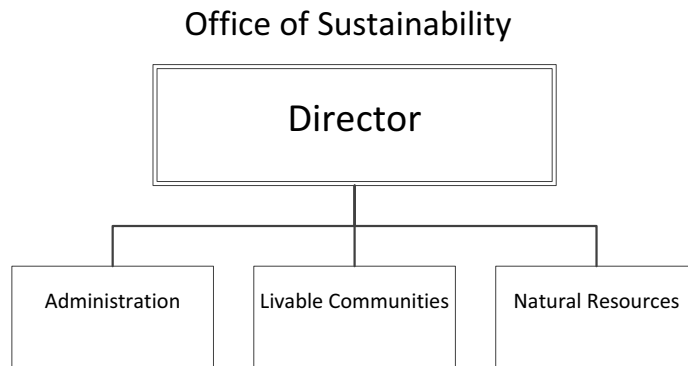
#### FY 2016-17 Budget Unit Summary

	Actual 2014-15	Actual 2015-16	Preliminary 2016-17	Revised 2016-17	Adopted 2016-17	Change 2016-17
<b>SOURCES</b>						
Taxes	23,283,389	25,860,349	21,537,164	21,537,164	25,482,164	3,945,000
Use of Money and Property	138,679	159,304	99,800	99,800	120,800	21,000
Intergovernmental Revenues	367,792	217,511	180,572	180,572	168,000	(12,572)
Charges for Services	282,762	221,660	333,000	333,000	204,000	(129,000)
Interfund Revenue	137,366	136,396	139,898	139,898	139,898	—
Miscellaneous Revenue	611,585	1,169,551	325,425	325,425	1,574,696	1,249,271
<b>Total Revenue</b>	<b>24,821,573</b>	<b>27,764,772</b>	<b>22,615,859</b>	<b>22,615,859</b>	<b>27,689,558</b>	<b>5,073,699</b>
Fund Balance	18,702,371	20,472,423	14,588,423	14,588,423	20,265,405	5,676,982
<b>TOTAL SOURCES</b>	<b>43,523,944</b>	<b>48,237,195</b>	<b>37,204,282</b>	<b>37,204,282</b>	<b>47,954,963</b>	<b>10,750,681</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	13,465,681	14,663,255	14,638,716	14,638,716	16,415,871	1,777,155
Services and Supplies	18,086,306	23,794,024	15,880,900	15,880,900	33,600,582	17,719,682
Other Charges	1,300,862	1,442,613	1,417,356	1,417,356	1,526,851	109,495
Fixed Assets	8,988	584,605	10,000	10,000	739,000	729,000
Other Financing Uses	12,155	12,051	12,352	12,352	12,352	—
<b>Gross Appropriations</b>	<b>32,873,993</b>	<b>40,496,548</b>	<b>31,959,324</b>	<b>31,959,324</b>	<b>52,294,656</b>	<b>20,335,332</b>
Intrafund Transfers	(9,822,471)	(12,524,758)	(9,343,465)	(9,343,465)	(18,410,680)	(9,067,215)
<b>Net Appropriations</b>	<b>23,051,522</b>	<b>27,971,790</b>	<b>22,615,859</b>	<b>22,615,859</b>	<b>33,883,976</b>	<b>11,268,117</b>
Contingencies/Dept Reserves	4,046,210	4,329,557	4,539,057	4,539,057	3,381,062	(1,157,995)
Non-General Fund Reserves	16,426,213	15,935,848	10,049,366	10,049,366	10,689,925	640,559
<b>TOTAL REQUIREMENTS</b>	<b>43,523,944</b>	<b>48,237,195</b>	<b>37,204,282</b>	<b>37,204,282</b>	<b>47,954,963</b>	<b>10,750,681</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	121.0	121.0	121.0	121.0	121.0	—
Funded FTE	108.7	110.3	108.7	110.3	108.3	(2.0)

San Mateo County Library (3700B)  
Performance Measures Summary Table

Performance Measures	FY 2013-14 Actual	FY 2014-15 Actual	FY 2015-16 Actual	FY 2016-17 Target
<b>County Library</b>				
Number of library visits	2,287,280	2,363,824	2,281,657	2,300,000
Percent of customer survey respondents rating services good or better	90%	92%	90%	95%
Number of circulated materials	3,315,886	3,400,000	3,379,005	3,750,000

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## Office of Sustainability (4000B)

The Office of Sustainability helps the County of San Mateo and its communities adapt to our changing environment by providing services and resources that inspire new ideas and solutions. We are committed to building a community that fulfills the needs of everyone today and in the future.

### General Fund

#### FY 2016-17 Budget Unit Summary

	Actual 2014-15	Actual 2015-16	Preliminary 2016-17	Revised 2016-17	Adopted 2016-17	Change 2016-17
<b>SOURCES</b>						
Taxes	251,360	1,053,321	4,950,000	4,950,000	5,296,403	346,403
Fines, Forfeitures and Penalties	—	525	—	—	—	—
Intergovernmental Revenues	—	39,901	1,000,490	1,000,490	1,000,490	—
Charges for Services	—	555,682	1,264,712	1,264,712	1,264,712	—
Interfund Revenue	—	26,875	63,000	63,000	63,000	—
Miscellaneous Revenue	248,865	241,680	85,200	85,200	85,200	—
Other Financing Sources	162,977	765,774	28,320	28,320	28,320	—
<b>Total Revenue</b>	<b>663,202</b>	<b>2,683,758</b>	<b>7,391,722</b>	<b>7,391,722</b>	<b>7,738,125</b>	<b>346,403</b>
Fund Balance	—	181,870	181,870	181,870	2,912,141	2,730,271
<b>TOTAL SOURCES</b>	<b>663,202</b>	<b>2,865,628</b>	<b>7,573,592</b>	<b>7,573,592</b>	<b>10,650,266</b>	<b>3,076,674</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	908,075	2,237,664	3,784,494	3,784,494	3,642,727	(141,767)
Services and Supplies	450,954	2,331,631	8,818,907	9,618,907	15,038,217	5,419,310
Other Charges	61,866	241,658	173,298	173,298	705,998	532,700
Other Financing Uses	3,843	28,558	—	—	7,607	7,607
<b>Gross Appropriations</b>	<b>1,424,738</b>	<b>4,839,511</b>	<b>12,776,699</b>	<b>13,576,699</b>	<b>19,394,549</b>	<b>5,817,850</b>
Intrafund Transfers	—	(76,153)	(92,680)	(92,680)	(2,903,480)	(2,810,800)
<b>Net Appropriations</b>	<b>1,424,738</b>	<b>4,763,359</b>	<b>12,684,019</b>	<b>13,484,019</b>	<b>16,491,069</b>	<b>3,007,050</b>
Contingencies/Dept Reserves	—	181,870	181,870	181,870	181,870	—
<b>TOTAL REQUIREMENTS</b>	<b>1,424,738</b>	<b>4,945,229</b>	<b>12,865,889</b>	<b>13,665,889</b>	<b>16,672,939</b>	<b>3,007,050</b>
<b>NET COUNTY COST</b>	<b>761,536</b>	<b>2,079,601</b>	<b>5,292,297</b>	<b>6,092,297</b>	<b>6,022,673</b>	<b>(69,624)</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	3.0	16.0	15.0	16.0	15.0	(1.0)
Funded FTE	3.0	16.0	14.8	16.0	15.0	(1.0)

Office of Sustainability (4000B)  
Performance Measures Summary Table

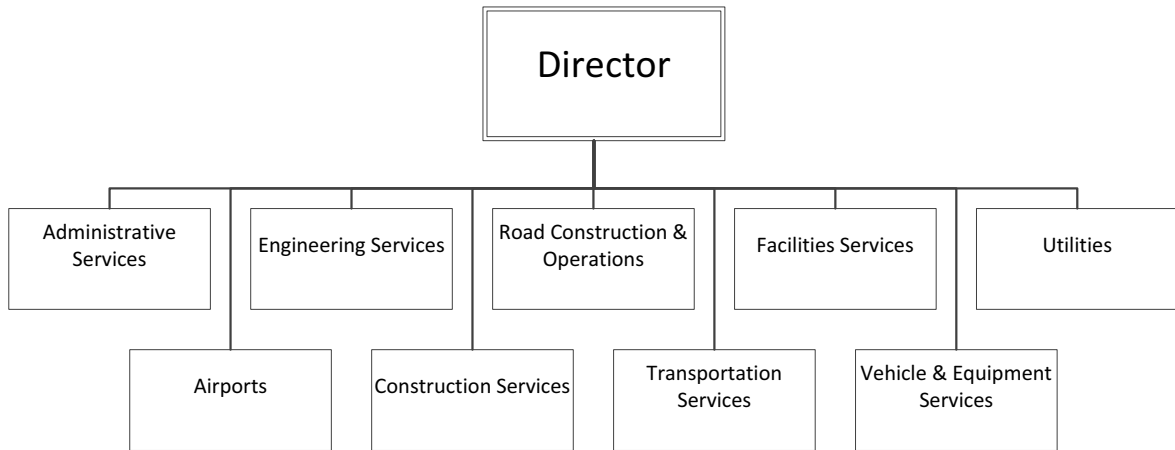
Performance Measures	FY 2013-14 Actual	FY 2014-15 Actual	FY 2015-16 Actual	FY 2016-17 Target
<b>Administrative Services (4010P)</b>				
Percent of employees rating experience working for the County as good or better (data development)	---	---	80%	75%
Percent of employee evaluations completed annually (data development)	---	---	---	---
Percent of customer survey respondents rating overall satisfaction with services as good or better (data development)	---	---	---	---
<b>Liveable Communities (4030P)<sup>(1)</sup></b>				
<b>Natural Resources (4050P)</b>				
Customer satisfaction with sustainability hotline and website	100%	92%	96%	95%
San Mateo County cost per Kilowatt hour saved	\$0.47	\$0.43	\$0.47	\$0.49
Greenhouse gas emissions in metric ton (MTCO <sub>2</sub> e) <sup>(2)</sup>	487,368	--	--	487,368
Daily garbage disposal rate per person in Unincorporated San Mateo County				
- Residential disposal	2.4lbs	2.9lbs	2.5lbs	2.9lbs
- Commercial disposal	5.5lbs	6.6lbs	5.7lbs	6.6lbs

<sup>(1)</sup>The Office of Sustainability was a newly created department in FY 2015-16 and the measures for the Livable Communities Division have not yet been created.

<sup>(2)</sup>This was a newly added measure for FY 2015-16 and the actuals for FY 2014-15 and FY 2015-16 have not yet been calculated. Emissions are measured on the calendar year; therefore emissions listed for FY 2013-14 are for calendar year 2013.

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## Department of Public Works





## Department of Public Works (4500D)

The Department of Public Works provides efficient, economical and responsive infrastructure systems and maintenance; facility engineering, design, development and maintenance; utilities and environmental services to San Mateo County. Services ensure safe, cost effective, accessible and attractive County facilities.

### ALL FUNDS

#### FY 2016-17 Budget Unit Summary

	Actual 2014-15	Actual 2015-16	Preliminary 2016-17	Revised 2016-17	Adopted 2016-17	Change 2016-17
<b>SOURCES</b>						
Taxes	9,572,943	10,418,390	7,581,928	7,581,928	6,762,452	(819,476)
Licenses, Permits and Franchises	3,633,614	1,289,174	1,010,500	1,010,500	735,500	(275,000)
Use of Money and Property	4,431,013	5,731,276	5,135,495	5,135,495	5,109,291	(26,204)
Intergovernmental Revenues	23,715,904	17,316,042	22,762,532	22,762,532	26,046,106	3,283,574
Charges for Services	14,591,163	15,501,748	16,441,304	16,441,304	15,358,598	(1,082,706)
Interfund Revenue	31,494,610	34,132,737	42,157,591	42,157,591	47,037,507	4,879,916
Miscellaneous Revenue	1,392,280	1,390,210	778,043	778,043	778,043	—
Other Financing Sources	6,649,322	5,007,577	3,495,856	3,495,856	4,155,526	659,670
<b>Total Revenue</b>	<b>95,480,848</b>	<b>90,787,154</b>	<b>99,363,249</b>	<b>99,363,249</b>	<b>105,983,023</b>	<b>6,619,774</b>
Fund Balance	113,182,895	118,504,415	90,696,450	90,696,450	114,126,751	23,430,301
<b>TOTAL SOURCES</b>	<b>208,663,743</b>	<b>209,291,570</b>	<b>190,059,699</b>	<b>190,059,699</b>	<b>220,109,774</b>	<b>30,050,075</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	37,274,722	37,009,704	46,042,367	46,125,967	47,323,782	1,197,815
Services and Supplies	41,730,894	45,198,689	63,762,981	63,879,381	67,052,394	3,173,013
Other Charges	8,452,201	11,280,826	15,385,473	15,385,473	20,030,853	4,645,380
Fixed Assets	9,670,035	12,310,805	15,546,000	15,546,000	28,344,094	12,798,094
Other Financing Uses	11,529,246	7,804,669	6,846,553	6,846,553	7,599,913	753,360
<b>Gross Appropriations</b>	<b>108,657,099</b>	<b>113,604,693</b>	<b>147,583,374</b>	<b>147,783,374</b>	<b>170,351,036</b>	<b>22,567,662</b>
Intrafund Transfers	(21,074,922)	(25,898,425)	(27,350,470)	(27,550,470)	(29,995,733)	(2,445,263)
<b>Net Appropriations</b>	<b>87,582,177</b>	<b>87,706,267</b>	<b>120,232,904</b>	<b>120,232,904</b>	<b>140,355,303</b>	<b>20,122,399</b>
Contingencies/Dept Reserves	104,034,494	101,552,793	50,412,630	50,412,630	60,145,453	9,732,823
Non-General Fund Reserves	17,318,128	19,929,112	19,414,165	19,414,165	19,609,018	194,853
<b>TOTAL REQUIREMENTS</b>	<b>208,934,798</b>	<b>209,188,173</b>	<b>190,059,699</b>	<b>190,059,699</b>	<b>220,109,774</b>	<b>30,050,075</b>
<b>NET COUNTY COST</b>	<b>271,055</b>	<b>(103,397)</b>				
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	290.0	298.0	298.0	298.0	304.0	6.0
Funded FTE	289.3	297.4	297.4	297.4	303.4	6.0

Department of Public Works (4500D)  
Performance Measures Summary Table

Performance Measures	FY 2013-14 Actual	FY 2014-15 Actual	FY 2015-16 Actual	FY 2016-17 Target
<b>Key Performance Measures</b>				
Percent of Primary Roads Maintained with a PCI Greater than Baseline 55	94%	93%	92%	93%
Electricity Usage by County Facility Type (in KWh)				
-Detention Space	4.00 mil	3.31 mil	3.97 mil	3.46 mil
-Office Space	8.85 mil	8.67 mil	8.33 mil	8.48 mil
-Health and Hospital	13.34 mil	13.20 mil	13.12 mil	11.31 mil
-Other	1.34 mil	1.26 mil	1.35 mil	1.23 mil
<b>Public Works Administration</b>				
Customer Satisfaction Ratings - Department Roll Up	96%	90%	90%	90%
Employee Evaluations Completed	22%	21%	69%	35%
Employees Rating of Experience Working for the County	84%	84%	83%	85%
<b>Engineering Services</b>				
Percent of Customers Rating Maps/Survey Records Services Good or Better	100%	100%	100%	90%
Average Time to Complete Road Improvement Project from Time of Appropriation of Funds to Time of Completion (in months)				
-Seal	-	8	8	12
-Resurfacing	-	8	9	12
-Reconstruction	-	22	12	17
Percent of Construction Projects Completed within Budget and Scheduled Working Days	100%	83%	100%	90%
<b>Facilities Services</b>				
Energy Usage Per Square Foot (in kBtu)				
-Detention	165	152	157	150
-Hospitals	236	234	219	182
-Office	68	60	59	61
-Other	26	22	22	19

<b>Performance Measures</b>	<b>FY 2013-14 Actual</b>	<b>FY 2014-15 Actual</b>	<b>FY 2015-16 Actual</b>	<b>FY 2016-17 Target</b>
Facilities Condition Measure	86%	47%	49%	85%
Percent of Energy Efficient Facilities Measure	36%	36%	45%	64%
<b>Road Construction and Operations</b>				
Volume of Trash Collected per Mile Swept (in cubic feet)	6.1	6.0	4.9	6.0
Cost per Mile of Road Maintenance (in thousands)	\$4,369	\$4,584	\$4,847	\$4,750
Percent of maintained miles with PCI's greater than baseline				
- 55 for primary roads	94%	93%	92%	93%
- 40 for secondary roads	85%	87%	86%	85%
<b>Construction Services</b>				
Average Service Requests Completed Per Employee Per Year	92	64	58	70
Percent of Service Requests Completed Within Budget/Schedule	100%	100%	100%	95%
Percent of Customers Rating Services as 'Good' or 'Better'	100%	100%	100%	90%
<b>Vehicle and Equipment Services</b>				
Total Annual Mileage of County Passenger and Patrol Vehicles (in millions)	4.70/ 1.26	4.89/ 1.29	4.71/ 1.08	5.10/ 1.30
Total Cost per Vehicle by Vehicle Type	\$2,568/ 7,546	\$2,297/ 6,735	\$1,403/ 4,354	\$2,700/ 7,400
Preventative Maintenance Repair Orders as a Percent of Total Repair Orders	51%	50%	51%	51%
<b>Utilities</b>				
Number of Resolved Sewer/Sanitation District Customer Requests Related to Sewer Lateral Back-ups	636	606	573	600
Percent of Time Spent on Sewer Preventative Maintenance	85%	87%	88%	80%
Cost of Scheduled Sewer Work per Mile of Sanitary Sewer Main	\$5,162	\$5,611	\$6,624	\$5,300

Performance Measures	FY 2013-14 Actual	FY 2014-15 Actual	FY 2015-16 Actual	FY 2016-17 Target
<b>Airports</b>				
San Carlos Airport - Annual Aircraft Operations	131,315	133,521	121,168	110,000
Percentage Occupancy (Hangars and T-Shades/Offices and Concessions)	94/92%	95.3/93.5%	94/95%	90/80%
Percentage of Aircraft Observed in Compliance with Noise Abatement Procedures	99%	99%	100%	99%

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## Capital Projects (8500D)

The Capital Program plans, designs, constructs, upgrades and in general improves facilities to operate efficiently, safely, and accessible to employees and clients of County agencies.

### Capital Project Funds

#### FY 2016-17 Budget Unit Summary

	Actual 2014-15	Actual 2015-16	Preliminary 2016-17	Revised 2016-17	Adopted 2016-17	Change 2016-17
<b>SOURCES</b>						
Taxes	2,887,107	5,644,447	32,940,126	32,940,126	51,846,047	18,905,921
Use of Money and Property	5,082	11,140	—	—	—	—
Charges for Services	480	—	—	—	—	—
Interfund Revenue	43,939	—	—	—	—	—
Miscellaneous Revenue	3,491	30,194	—	—	—	—
Other Financing Sources	22,438,930	19,391,135	89,970,332	89,970,332	130,968,868	40,998,536
<b>Total Revenue</b>	<b>25,379,029</b>	<b>25,076,916</b>	<b>122,910,458</b>	<b>122,910,458</b>	<b>182,814,915</b>	<b>59,904,457</b>
Fund Balance	2,335,604	2,357,051	2,504,339	2,504,339	3,493,794	989,455
<b>TOTAL SOURCES</b>	<b>27,714,633</b>	<b>27,433,966</b>	<b>125,414,797</b>	<b>125,414,797</b>	<b>186,308,709</b>	<b>60,893,912</b>
<b>REQUIREMENTS</b>						
Services and Supplies	6,090,541	8,105,720	—	—	—	—
Fixed Assets	19,267,041	15,834,452	121,684,487	121,684,487	182,224,899	60,540,412
<b>Net Appropriations</b>	<b>25,357,582</b>	<b>23,940,172</b>	<b>121,684,487</b>	<b>121,684,487</b>	<b>182,224,899</b>	<b>60,540,412</b>
Contingencies/Dept Reserves	2,357,051	3,493,794	3,730,310	3,730,310	4,083,810	353,500
<b>TOTAL REQUIREMENTS</b>	<b>27,714,633</b>	<b>27,433,966</b>	<b>125,414,797</b>	<b>125,414,797</b>	<b>186,308,709</b>	<b>60,893,912</b>

### Capital Projects (8500D)

#### Performance Measures Summary Table

Performance Measures	FY 2013-14 Actual	FY 2014-15 Actual	FY 2015-16 Actual	FY 2016-17 Target
<b>Capital Projects</b>				
Percent of Projects on Track to be Completed Within Budget/Schedule	98%	92%	92%	90%
Percent of New Single Year Projects Not Started in the Same Year Funded and Not Completed Within Two Years Exceeds Target	11%	9%	8%	10%

## FY 2016-17 Capital Projects Summary

Project Description	FY 2016-17 Total Approp
<b>HEALTH PROJECTS</b>	
37th Ave ADA Barrier Removal (Non-Departmental Funded)	1,207,099
37th Ave ADA Barrier Removal (HR Funded)	500,000
North County Master Plan	492,365
Health Services Administration 225 37th Ave. Upgrades	489,524
Cordilleras Mental Health Facility Replacement	1,303,000
San Mateo Medical Center Replace Expansion Joints in Multiple Locations	482,971
San Mateo Medical Center Admin. Building Seismic Improvements OSHPD-Required	29,206
<b>Subtotal Health Services Projects - County General Fund 85110</b>	<b>4,504,166</b>
San Mateo Medical Center Co-Generation Plant	227,965
San Mateo Medical Center Replace Heat Exchangers on Low Capacity Boilers	827,610
San Mateo Medical Center Retrofit Water Tank	1,655,578
San Mateo Medical Center Campus Master Plan	451,937
San Mateo Medical Center 2nd Floor Post Op Recovery Expansion	304,506
Mike Nevin Medical Center-Install DDC Controls System	45,999
San Mateo Medical Center HVAC Equipment Controls Upgrade	1,555,341
SMMC Psychiatric Unit Patient Safety Remodel	576,327
San Mateo Medical Center Small Chiller Replacement	520,000
<b>Subtotal Medical Center Projects - County General Fund 85115</b>	<b>6,165,264</b>
Respite Center - Hacienda House Remodel	2,799,340
<b>Subtotal Health Services Projects - Measure A 85810</b>	<b>2,799,340</b>
Cordilleras Mental Health Facility Replacement	10,000,000
<b>Subtotal Health Services Projects - Bond Proceeds 87910</b>	<b>10,000,000</b>
<b>TOTAL HEALTH PROJECTS</b>	<b>23,468,769</b>

## FY 2016-17 Capital Projects Summary

Project Description	FY 2016-17 Total Approp
<b>CRIMINAL JUSTICE PROJECTS</b>	
Youth Services Center Maintain Co-Generation System	100,000
Maguire Correctional Facility Upgrade Safety and Control Equipment	266,798
San Mateo County Honor Camp Site Characterization	109,261
Relocate Coroner's Office	500,000
Maguire Jail - PadPro SECUREPASS Scanner	225,000
Maguire Correctional Facility Maintain Co-Generation System	145,713
Maguire Renovation Phase 1	160,691
Maguire Renovation Phase 2	4,784,200
Maguire Renovation Miscellaneous Expenses	999,016
Youth Services Center Playing Field Replacement	200,000
North County Courts Replace Split System Chiller Compressor	15,000
Camp Glenwood Shop Black Mold Abatement	25,000
<b>Subtotal Criminal Justice Projects - County General Fund 85120</b>	<b>7,530,679</b>
Public Dispatch and Emergency Operations Center	32,933,403
Relocate Motorpool from RWC to Grant Yard	383,315
Sheriff's Relocation of Sleep Quarters	43,618
<b>Subtotal Criminal Justice Projects - Measure A 85820</b>	<b>33,360,337</b>
Youth Services Center / Justice Center Plan	45,362
YSC Replace Deficient Security and Surveillance System	49,364
2014 MSCC Bond Administration Program	98,194
<b>Subtotal Criminal Justice Projects - Bonds 87920</b>	<b>192,920</b>
Camp Glenwood Improvement Project	469,166
<b>Subtotal Criminal Justice Projects - Facility Surcharge 88320</b>	<b>469,166</b>
<b>TOTAL CRIMINAL JUSTICE PROJECTS</b>	<b>41,553,101</b>



## FY 2016-17 Capital Projects Summary

Project Description	FY 2016-17 Total Approp
<b>PARKS AND MARINA PROJECTS</b>	
Alpine Trail Improve Bike/Pedestrian Trail	2,818,195
Memorial Park Replace Wastewater System and Potable Water System	3,819,757
Wunderlich Trailhead, RR, Picinc Area	173,868
Coyote Point Bay Trail Repair on North Levee	280,000
Crystal Springs Trail South of Dam 600 Yards	300,000
Flood Park Tennis Courts Renovation**	220,000
<b>Subtotal Parks and Marina Projects - County General Fund 85130</b>	<b>7,611,820</b>
Crystal Springs Trail Hwy 92 Crossing Plans	150,000
Flood Park Baseball Field Renovation	298,583
Huddart Park Meadow Lawn Renovation	50,000
Huddart Park Toyon Shower Buidling Renovation	15,598
Huddart Richards Road Repairs	210,000
Memorial Homestead Youth Camp Septic Repairs	49,158
Old Guadalupe Trail Renovations	288,705
Ralston Trail Repaving	207,497
San Pedro Valley Visitor Center Energy/Renovation	25,000
San Pedro Valley Weiler Ranch Road Culverts Plans	7,886
Wunderlich Carriage House Restroom ADA Improvements	330,620
Wunderlich Stable Hay Barn Plans and Construction	248,000
Flood Park Improvements	1,350,000
Green Valley Trail	1,320,000
<b>Subtotal Parks Projects - Measure A 85830</b>	<b>4,551,048</b>
Mirada Surf Install Restroom and Install Coastal Trail	9,867
Coyote Point Park Water Distribution System	421,296
San Bruno Mountain Park Rehabilitate Crocker Entrance	158,500
Pigeon Point Construct Guard Rail	2,872

## FY 2016-17 Capital Projects Summary

Project Description	FY 2016-17 Total Approp
San Bruno Mountain Repave Parking Lot	175,000
San Bruno Mountain Plan and Construct Ridge to Bay Trail	367,029
Crystal Springs Construct Trail South of Dam to Highway 35	151,265
<b>Subtotal Parks and Marina Projects - Parks Acquisition Fund 86130</b>	<b>1,285,829</b>
Huddart Park Repair Septic Vaults	28,060
Huddart Park Restroom Building ADA Improvements	100,000
Parks Vegetation Management Fuel Load Reduction	3,418
<b>Subtotal Parks and Marina Projects - Facility Surcharge 88330</b>	<b>131,478</b>
<b>TOTAL PARKS AND MARINA PROJECTS</b>	<b>13,580,176</b>
<b>LIBRARY PROJECTS</b>	
Fair Oaks Library & HSA Remodel	302,001
<b>Subtotal Library Projects - Measure A 85840</b>	<b>302,001</b>
<b>TOTAL LIBRARY PROJECTS</b>	<b>302,001</b>
<b>OTHER COUNTY PROJECTS</b>	
County Facility Master Plan Phase Two	1,248,994
New Jail Project Management - Department of Public Works	40,041
Graffiti Abatement Program	73,421
Strategic Energy Master Plan Project Development	3,019,097
Animal Care Shelter	21,937,528
EPA City Hall Improvements	749,718
Middlefield Recycling Center Demo	360,607
Tower Road Joint Yard Master Plan	610,995
Tower Road Master Plan	200,000
Peacadero Creek Dredging	600,000
Pescadero Creek Flooding Feasibility	611,875

## FY 2016-17 Capital Projects Summary

Project Description	FY 2016-17 Total Approp
Nevin Medical Center Air Handler Unit Repairs	6,004
Exterior Lighting Upgrade Phase II	160,998
Capital Project Development	200,000
Integrated Workplace Management System	1,250,000
Steam Trap Survey Repair	1,812
Cordilleras Installation of Grease Interceptor	8,070
HOJ Replace 12" Titus VAV Box in Courtrooms 4A & 2A	16,000
YSC Detention Center Turf Repairs	17,000
Tower Road Street Improvements-GF	134,679
San Mateo Medical Center Photovoltaic Solar Project	1,233,570
San Mateo Medical Center Clinic Analyze and Upgrade HVAC Cooling System	366,086
Countywide Electrical Specifications and Safety Compliance	74,396
EPA Government Center Replace HVAC	437,833
Emergent Special Jobs-GF	246,520
Sustainability Project-CGC Vehicle Charging Stations	3,480
Coastside/South County Water Supply Study	200,000
North St/Clinic/Puente Parking Flooding	200,000
Stage Road Sidewalk and Drainage	100,000
Pescadero High School Water Supply and Treatment Feasibility	100,000
Pescadero High School Water Supply and Treatment Implementation	300,000
Sand Hill Rd Bicycle Conflict Zones Striping	120,000
Mirada Rd erosion protection	2,600,000
Demolish Former Maple Street Women's Jail & Site Master Plan	1,000,000
East Palo Alto Government Center Renovation Feasibility Study	250,000
<b>Subtotal Other County Projects - County General Fund 85170</b>	<b>38,478,725</b>
Alpine Trail Slide Repairs	300,000
<b>Subtotal Other County Projects - Departmental General Fund 85270</b>	<b>300,000</b>

## FY 2016-17 Capital Projects Summary

Project Description	FY 2016-17 Total Approp
Pescadero Fire Station Replacement	1,774,787
<b>Subtotal Fire Protection Projects - Measure A 85850</b>	<b>1,774,787</b>
Sustainability Projects - CGC Vehicle Charging Stations	4,131
Sustainability Projects - COB2 Hand Dryer Units	265,124
Maple Street Shelter Renovation	4,533,533
CSA-7 Infra-structure Replacement	3,673,190
Flooding in North Fair Oaks-Hire Consultant to study possible solutions	182,557
Pescadero (CSA 11) Aquifer Study	300,000
Pescadero Alternate Water Source evaluation (CSA 11)	100,000
<b>Subtotal Other County Projects - Measure A 85870</b>	<b>9,058,534</b>
Alameda Streetscape Replace Tree	35,310
<b>Subtotal Other County Projects - Facility Surcharge 88370</b>	<b>35,310</b>
SMMC Old Hospital Bldg - Non Structural Upgrades	6,994,835
COB1 Restoration / Replacement	1,062,663
COB1 1st & 3rd Floor ISD Remodel	4,495,948
County Office Building 3	1,500,000
Old Maguire Remodel	8,600,000
Maguire Correctional Facility SB1022 Match	4,000,000
Maple Street Shelter Renovation- Housing Grant	2,200,000
New Radio Shop at Tower Road	3,630,000
Tower Road Street Improvements-County Office of Education	149,131
<b>Subtotal Other County Projects - Other 88670</b>	<b>32,632,578</b>
Skylonda Fire Station Replacement	239,726
Skylonda 2013 Series A Bond Administration	44,392
<b>Subtotal Fire Protection Projects - Bond Proceeds 87950</b>	<b>284,118</b>
CGC Parking Structure II	2,967,713
<b>Subtotal Other County Projects - Bond Proceeds 87970</b>	<b>2,967,713</b>

## FY 2016-17 Capital Projects Summary

Project Description	FY 2016-17 Total Approp
YSC Co-Gen/Central Plant Upgrade	500,001
YSC Roofs Apply APHA Gard Coating on Roofs	40,702
SMMC Paint Multi Exterior Door/Frame	11,258
SMMC Clean MultiCaulk Door Frame	2,486
SMMC Paint Chain Link Fence/Gate at Central Plant	8,779
SMMC Mill Asphalt Pavement Lot C	6,453
SMMC Replace Carpet Engineering Office	10,000
SMMC Paint Stairwell 54 Building	1,747
SMMC Replace Base Board throughout Hospital	66,510
SMMC Replace/Repair Laminate Benches in Clinics	25,000
SMMC Paint Ceiling Diagnostic & Treatment Wing	3,123
SMMC Paint Interior Walls Diagnostic & Treatment Wing	127,570
SMMC Paint Interior Walls/Ceiling Nursing Wing Ground Floor	104,640
SMMC Replace Carpet Central Plant	14,355
SMMC Seal Asphalt Pavement North Central Plant	7,336
SMMC Replace Nursing Wing Common Show 1A	50,735
SMMC Repair/Replace Cooling Tower	84,810
SMMC Repair/Replace Boiler SB1-SB6	130,084
SMMC Remodel Engineering Office/Shop	199,101
SMMC Replace Fiberglass Roof Panels	9,294
MCF Replace Air Handling Unit #9	99,862
MCF Replace Co-Gen with Tico Units	198,899
MCF Replace 2 Sewer Pumps/Motor in Basement	35,000
COB1 Replace Podium with Seal Microphone	14,160
COB1 Freight Elevator Upgrade	150,000
COB2 Construct Roof Over 2 Top Boilers	100,000
COB2 Roof Construct Trex Work Platform	62,672

## FY 2016-17 Capital Projects Summary

Project Description	FY 2016-17 Total Approp
COB2 Construct Platform Around Backflow Device	2,327
EPA Install Chain Hoist in Stairwell to Roof	14,862
Election Building Lighting Retrofit	46,409
Glenwood Replace Packaging Waste Water Plant	68,674
Glenwood Replace 2 Heaters	29,997
Glenwood Boys Ranch Resurface Road	292,152
HOJ Replace Air Handling Units	1,625,000
HOJ Add Power Conditioner to Revolving Doors	13,017
HOJ Replace 1 Kitchen & 1 Toilet Exhaust Fan	26,838
North Probation Replace 8 Heaters/Furnaces	126,077
Crime Lab Install Window Blinds	36,893
Health Services Repair Economizer Dampers	1,500
Girls Camp Paint Walls, Doors, Windows & Trim	123,202
Recycling Chutes in County Bldg Study	21,940
Parking Garage Update Monopoly Board Directory	49,904
Law Library Install Card Key Operated Parking Gate	47,986
SMMC Paint Metal Doors Diagnostic & Treatment Wing	2,704
SMMC Paint Walls/Ceiling 1st to 3rd Nursing Wing	240,922
HOJ Remove Rec Yard Fence & Replace Roof	390,810
Fire Station 18 (Cordilleras) Insulate/Ventilate Apparatus Bay	65,288
County Facilities Upgrade Domestic Water Fixtures Upgrade	1,136,496
San Mateo Medical Center Replace Emergency Generator	150,000
San Mateo Medical Center Replace Smoke Detector	745,554
Countywide Survey Update - New FCIS Projects Developemnt	60,000
Health Services Building Replace Carpet Phase III	20,809
Health Services Replace Vinyl Sheet Flooring	29,502
La Honda Replace Underground Diesel Storage Tank	285,897

## FY 2016-17 Capital Projects Summary

Project Description	FY 2016-17 Total Approp
Hall of Justice Replace Transfer Switch	47,675
Health Services Replace ADA Ramp	5,000
"Our Place" Child Care Center Replace Cabinets, Cabinet Doors & Countertops	17,730
Maguire Correctional Facility Replace Roll Up Door at Sally Port	14,447
Maguire Correctional Facility Add Main Line to Main Sewer	49,170
San Mateo Medical Center Replace Boiler Brick Lining	8,640
County Parking Structure Reset Pavers	344,940
Honor Camp Install Monitoring Well	149,403
County Center Parking Upgrade Meters	50,518
Crime Lab Upgrade Lighting Control Systems	100,000
San Mateo Medical Center Non-Structural Deficiency Corrections	225,014
Facilities Projects Warranty and Close-out	250,000
County Office Building 1 Seal and Repair Air Handlers in Mechanical Rooms	29,050
San Mateo Medical Center Refurbish 20 Air Handlers	88,022
Grant Yard Replace Metal Roof	55,387
HOJ Replace Elastomeric Roof Coating	4,914
HOJ Paint Metal Doors & Frame	3,178
Childcare Seal Coat Asphalt Surface	19,500
Law Library Replace Lighting Control Panel	5,500
CDF Edmonds Seal Coat Asphalt Pavement	7,216
Fair Oaks Library Seal Coat Asphalt	4,907
Construction Services Mill Asphalt	11,039
Construction Services Bldg A Clean Algae	1,753
Construction Services Bldg B Replace Built Up Roof	32,635
Motor Pool CSS Mill Asphalt Pavement	6,390
HSA Seal Asphalt & Paint Stalls	20,670
North County Courts Parking Lot Seal Coat Asphalt	26,160

## FY 2016-17 Capital Projects Summary

Project Description	FY 2016-17 Total Approp
Daytop Drug Treatment Center Replace Tile	23,570
Daytop Drug Treatment Center Seal Coat Asphalt	9,074
Central Library Replace Wood Dock Bumpers	3,510
Central Library Replace Fixed Sash Window	15,153
Election Registration Mill Asphalt Pavement	44,674
Construction Services Bldg B Replace Overhead Door	18,262
SSF Adult Probation Replace Vinyl Floor Tiles	4,637
COB1 Replace Elastomeric Roof Coating	2,368
COB2 Replace Expansion Joint Material	4,079
MDF Replace Air Handling Unit	263,284
MDF Replace Supply or Exhaust Fan	9,570
SM EPA Replace Hydraulic Elevator	159,555
SM EPA Replace 3 Base Mounted Circulating Pumps	49,173
North County Detention Facility Replace Builtup Roof	102,195
Childcare Center Replace 5 Centrifugal Exhaust Fans	14,277
SM EPA Replace Centrifugal Exhaust Fans	22,926
Glenwood Boys Ranch Admin Bldg Replace Asphalt	4,729
MDF Replace Exhaust Fans	51,310
Childcare Center Replace Outdoor Packaging Unit	160,853
Old Courthouse Clean & Chalk Exterior Wall	2,100
North County Courts Paint DA Hallway & Offices	79,225
YSC Replace Elastomeric Coating	15,526
HOJ Install Sinks in Custodial Closets	150,724
HSA Replace Outdoor Packaging Units	172,785
HSA Replace Centrifugal Exhaust Fans	5,214
SSF Adult Probation Office Replace Furnace	6,281
MCF Replace Electric Coiling Service Door	4,912



## FY 2016-17 Capital Projects Summary

Project Description	FY 2016-17 Total Approp
Construction Services Bldg C Replace Furnace	15,000
Grant Yard Maint Headquarters Replace Furnace	2,714
Grant Yard Maint Headquarters Replace Roof Top Heaters	77,292
Grant Yard Replace Furnace Hot Air Heating	2,232
Grant Yard Headquarters Replace Water Heater	2,316
Daytop Drug Treatment Center Replace Furnace	16,000
SMMC Investigative Study of Hydraulic Elevator North Addition #5 & # 6	25,000
California Department of Fire Belmont Apparatus Building Replace Highbay Fixtures	1,000
Maguire Facility Replace Carpet Project (Continued)	96,979
San Mateo Medical Center Replace Carpet	12,628
Motor Pool Csx Replace Built Up Roof	65,579
Old Courthouse Replace Exhaust Fans Ef-3, Ef-4, Ef-5	10,287
County Office Building 1 Replace Steel Exterior Door, Frame & Hardware (Penthouse)	6,500
County Office Building 2 Prepare & Paint Metal Roof	10,500
County Office Building 2 Sandblast & Epoxy Paint Structural Steel At Roof	12,500
Maguire Detention Facility Prepare & Paint Interior Metal Door Basement 3'X7' & 6'X8'	15,362
Maguire Detention Facility Prepare & Paint Interior Metal Door 1St Floor 6'X8' & 3'X7'	19,121
Maguire Detention Facility Prepare & Paint Exterior Metal Commercial Overhead Door	2,684
Cohn Sorenson Law Library Prepare, Seal Coat Asphalt Pavement, Paint Stalls	7,055
Motor Pool Csx Replace Commercial Overhead Door	11,096
San Mateo EPA Govt. Center Paint Both Sides Interior/Exterior Metal Doors & Frame	5,355
Human Services Agency Replace Modified Bituminous Roofing	304,412
SSF Adult Probation Office Paint Ceiling Throughout	17,559
Agricultural Building Paint Wood Windows, Exterior Stucco, And Doors Throughout	25,936
Central Library Replace Built Up Roof And Uninsulated Standing Seam	261,772
Central Library Replace Water Closet Compartment	7,188
Central Library Seal Coat Asphalt, Repair Cracks, Paint Stalls	14,154

## FY 2016-17 Capital Projects Summary

Project Description	FY 2016-17 Total Approp
Election Registration Replace Built Up Roof, Carpet, Vinyl Flooring, Paint Roofing, Paint Exterior Doors & Frames, Clean And Caulk Door Frames, Clean Caulk Windows	1,102,338
Ysc Courts Administration Prep And Seal Coat Asphalt, Paint Stalls	23,853
Ysc Education / Gym Prep And Sealcoat Asphalt, Paint Stalls	4,652
Ysc Food Service / Laundry Prep And Seal Coat Asphalt Pavement Of Drive Way	978
Ysc Housing Building 7 Replace Carpet Throughout Interior	140,199
Ysc Housing Building 7 Prep And Seal Coat Asphalt Pavement Paint Stalls	1,419
Ysc Housing Building 8 Prep And Seal Coat Asphalt Pavement Driveway East Of Building	3,543
Elections Registration Install Fire Alarm - Compliance	100,000
Canyon Oaks Prep And Paint Stucco Exterior Surface Throughout	16,714
Smmc Prep And Paint Interior Walls And Ceiling of Admin Health Center Wing 3rd Floor	88,375
Smmc Replace Carpet In Administration Health Center 3rd Floor	146,004
Smmc Prep And Paint Exterior Stucco Surface Through Out Admin Health Center Wing	29,644
Smmc Prep And Seal Coat Asphalt North Administration/North of Central Plant	38,343
Old Courthouse Replace Outdoor Package Units Ac-6	50,962
Old Courthouse Replace Air Handling Unit	11,088
Old Courthouse Replace Natural Gas Boiler	130,928
County Office Building 1 Replace Carpet In Mailroom & Fmo	39,656
County Office Building 1 Replace Carpet 3Rd Floor Isd	142,666
County Office Building 1 Prepare & Paint Metal Siding (Penthouse)	5,517
Construction Services Building B Paint Exterior Wood Siding, Doors, Soffit Board	6,605
Construction Services Replace Domestic Water Heater	2,316
Construction Services Building C Replace Exhaust Fan Ef-1	2,883
Motor Pool Csx Replace Gas Fired Heater	3,957
Motor Pool Csx Paint Exterior Wood Siding And Soffit	5,695
San Mateo Epa Govt. Center Replace Water Heater	3,113
Hall Of Justice Replace 12 X 12 Vunyl Floor Tile	16,360

## FY 2016-17 Capital Projects Summary

Project Description	FY 2016-17 Total Approp
Maguire Detention Facility Replace Carpet 1St Floor -Old Maguire	10,074
Maguire Detention Facility Replace 12 X12 Vinyl Floor 4Th Floor	4,150
Maguire Detention Facility Replace Carpet In Basement	65,097
Maguire Detention Facility Replace Carpet In First Floor	41,610
Lathrop House Sand And Refinish Hardwood Floors Room 14	1,493
Cohn Sorenson Replace Roof	100,787
Cohn Sorenson Law Library Replace Wall Paper	2,462
Cohn Sorenson Law Library Replace Vinyl Flooring And Cove Base	12,367
Cohn Sorenson Law Library Replace Acoustic 12 X12 Ceiling Tiles	54,843
Cohn Sorenson Law Library Prep And Paint Interior Walls & Ceiling	35,212
Agricultural Building Prepare And Seal Coat Asphalt Pavement And Paint Stalls	4,419
Agricultural Warehouse Shop Paint Exterior Wood Doors & Frames	1,500
North County Detention Facility Paint Holding Cell Floors	1,608
North County Detention Facility Pain Tmetal Doors , Wood Doors And Frames	1,519
North County Detention Facility Paint Metal Windows Through Out	5,334
North County Detention Facility Replace Fixed Window Sash	10,269
Glenwood Boys Ranch Admin. Building Replace Generator Set	59,538
Glenwood Boys Ranch Replace Automatic Transfer Switch	35,000
Cdf Belmont Barracks Replace Built Up Roof	88,381
Cdf Belmont Barracks Prep And Paint Interior Walls, Ceilings,	39,411
Cdf Belmont Barracks Paint Both Sides Wood Interior Door & Frame	1,227
Cdf Belmont Barracks Replace Wood Interior Hollow Core Door 1st Floor	9,096
Cdf Belmont Barracks Replace Half Glass Wood Door Interior	2,161
Cdf Belmont Barracks Replace Wood Interior Hollow Core Door 2nd Floor	8,111
Cdf Belmont Barracks Replace Half Glass Wood Double Interior Solid Core Door	6,123
Cdf Belmont Barracks Replace Wood Exterior Door With Frame West Side 1st Floor	1,231
Cdf Belmont Barracks Replace Half Glass Wood Exterior Door And Frame 2nd Floor	1,402

## FY 2016-17 Capital Projects Summary

Project Description	FY 2016-17 Total Approp
Cdf Belmont Barracks Mill Asphalt Pavement, Paint Parking Stalls And Symbols	4,508
Cdf Belmont Apparatus Replace Builtup Roofing	115,933
Cdf Belmont Apparatus Paint Concrete Floor Througout Interior	6,855
Cdf Belmont Apparatus Paint Interior Walls Throughout	12,625
Cdf Belmont Apparatus Replace Wood Interior Solid Core Door (2)	7,013
Cdf Belmont Apparatus Replace Half Glass Wood Interior Solid Door (3)	9,162
Cdf Belmont Apparatus Replace Wood Exterior Door With Frame	1,231
Cdf Belmont Apparatus Replace Half Glass Exterior Double Doors	3,280
Cdf Belmont Apparatus Clean Caulk, Prep And Paint Both Sides Metal And Wood Doors (East Side & Apparatus Bay)	1,564
Cdf Belmont Apparatus Replace Casement Window Througout Exterior Including Tower	24,035
Cdf Belmont Apparatus Replace Aluminum Building Ladder	14,089
Cdf Belmont Apparatus Mill Asphalt Pavement, Seal Coat Asphalt Surface	30,997
Cdf Skylanda Apparatus Building Mill Asphalt And Paint Stalls	10,728
Pescadero Yard Fuel Tank Replacement	400,000
Hall of Justice South Entrance Restoration	502,000
Pine Street Warehouse Replacement	2,176,456
<b>Subtotal County Projects - FCIS 85410</b>	<b>17,789,086</b>
<b>TOTAL OTHER COUNTY PROJECTS</b>	<b>103,320,851</b>
<b>TOTAL ALL PROJECTS ALL FUNDS</b>	<b>182,224,898</b>

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## Accumulated Capital Outlay Fund (8200B)

The Accumulated Capital Outlay Fund contains appropriations for County capital improvements, facilities maintenance projects and debt service payments.

### Accumulated Capital Outlay Fund

#### FY 2016-17 Budget Unit Summary

	Actual 2014-15	Actual 2015-16	Preliminary 2016-17	Revised 2016-17	Adopted 2016-17	Change 2016-17
<b>SOURCES</b>						
Use of Money and Property	622,615	705,747	500,000	500,000	500,000	—
<b>Total Revenue</b>	<b>622,615</b>	<b>705,747</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>—</b>
Fund Balance	87,054,792	87,677,408	76,677,408	76,677,408	87,524,197	10,846,789
<b>TOTAL SOURCES</b>	<b>87,677,407</b>	<b>88,383,155</b>	<b>77,177,408</b>	<b>77,177,408</b>	<b>88,024,197</b>	<b>10,846,789</b>
<b>REQUIREMENTS</b>						
Other Financing Uses	—	858,958	23,500,000	23,500,000	33,495,948	9,995,948
<b>Net Appropriations</b>	<b>—</b>	<b>858,958</b>	<b>23,500,000</b>	<b>23,500,000</b>	<b>33,495,948</b>	<b>9,995,948</b>
Non-General Fund Reserves	87,677,407	87,524,197	53,677,408	53,677,408	54,528,249	850,841
<b>TOTAL REQUIREMENTS</b>	<b>87,677,407</b>	<b>88,383,155</b>	<b>77,177,408</b>	<b>77,177,408</b>	<b>88,024,197</b>	<b>10,846,789</b>

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## Courthouse Construction Fund (8300B)

Funds the construction, rehabilitation, leasing and financing of courtrooms.

### Courthouse Temporary Construction Fund

#### FY 2016-17 Budget Unit Summary

	Actual 2014-15	Actual 2015-16	Preliminary 2016-17	Revised 2016-17	Adopted 2016-17	Change 2016-17
<b>SOURCES</b>						
Use of Money and Property	5,041	3,103	2,000	2,000	2,000	—
Charges for Services	1,101,694	976,489	1,100,000	1,100,000	1,100,000	—
Miscellaneous Revenue	5,342	—	—	—	—	—
<b>Total Revenue</b>	<b>1,112,077</b>	<b>979,591</b>	<b>1,102,000</b>	<b>1,102,000</b>	<b>1,102,000</b>	<b>—</b>
Fund Balance	841,246	818,053	546,949	546,949	421,541	(125,408)
<b>TOTAL SOURCES</b>	<b>1,953,323</b>	<b>1,797,644</b>	<b>1,648,949</b>	<b>1,648,949</b>	<b>1,523,541</b>	<b>(125,408)</b>
<b>REQUIREMENTS</b>						
Other Charges	5,467	—	—	—	—	—
Other Financing Uses	1,129,802	1,376,103	1,368,379	1,368,379	1,368,379	—
<b>Net Appropriations</b>	<b>1,135,270</b>	<b>1,376,103</b>	<b>1,368,379</b>	<b>1,368,379</b>	<b>1,368,379</b>	<b>—</b>
Contingencies/Dept Reserves	191,435	—	—	—	—	—
Non-General Fund Reserves	626,618	421,541	280,570	280,570	155,162	(125,408)
<b>TOTAL REQUIREMENTS</b>	<b>1,953,323</b>	<b>1,797,644</b>	<b>1,648,949</b>	<b>1,648,949</b>	<b>1,523,541</b>	<b>(125,408)</b>



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## Criminal Justice Construction Fund (8400B)

Funds the construction, rehabilitation, leasing and financing of criminal justice facilities.

### Criminal Justice Temporary Construction Fund

#### FY 2016-17 Budget Unit Summary

	Actual 2014-15	Actual 2015-16	Preliminary 2016-17	Revised 2016-17	Adopted 2016-17	Change 2016-17
<b>SOURCES</b>						
Use of Money and Property	15,741	17,494	15,000	15,000	15,000	—
Charges for Services	1,101,778	976,477	1,100,000	1,100,000	1,100,000	—
Miscellaneous Revenue	1,468	—	—	—	—	—
<b>Total Revenue</b>	<b>1,118,987</b>	<b>993,971</b>	<b>1,115,000</b>	<b>1,115,000</b>	<b>1,115,000</b>	<b>—</b>
Fund Balance	1,751,362	1,770,348	1,785,348	1,785,348	1,664,319	(121,029)
<b>TOTAL SOURCES</b>	<b>2,870,348</b>	<b>2,764,319</b>	<b>2,900,348</b>	<b>2,900,348</b>	<b>2,779,319</b>	<b>(121,029)</b>
<b>REQUIREMENTS</b>						
Other Financing Uses	1,100,000	1,100,000	1,100,000	1,100,000	1,100,000	—
<b>Net Appropriations</b>	<b>1,100,000</b>	<b>1,100,000</b>	<b>1,100,000</b>	<b>1,100,000</b>	<b>1,100,000</b>	<b>—</b>
Contingencies/Dept Reserves	160,487	53,986	53,986	53,986	53,986	—
Non-General Fund Reserves	1,609,861	1,610,333	1,746,362	1,746,362	1,625,333	(121,029)
<b>TOTAL REQUIREMENTS</b>	<b>2,870,348</b>	<b>2,764,319</b>	<b>2,900,348</b>	<b>2,900,348</b>	<b>2,779,319</b>	<b>(121,029)</b>

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## Other Capital Construction Fund (8450B)

Funds various general construction projects.

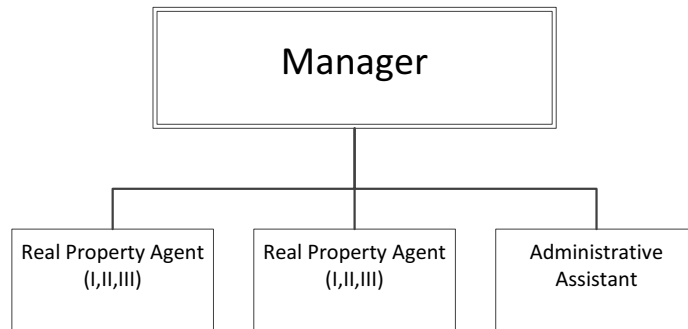
### ALL FUNDS

### FY 2016-17 Budget Unit Summary

	Actual 2014-15	Actual 2015-16	Preliminary 2016-17	Revised 2016-17	Adopted 2016-17	Change 2016-17
<b>SOURCES</b>						
Taxes	—	—	—	—	4,500,000	4,500,000
Use of Money and Property	—	107,334	—	—	—	—
Other Financing Sources	—	25,611,000	—	—	4,500,000	4,500,000
<b>Total Revenue</b>	—	25,718,334	—	—	9,000,000	9,000,000
Fund Balance	—	—	—	—	13,481,135	13,481,135
<b>TOTAL SOURCES</b>	—	25,718,334	—	—	22,481,135	22,481,135
<b>REQUIREMENTS</b>						
Services and Supplies	—	1,500	—	—	—	—
Fixed Assets	—	12,235,698	—	—	16,500,000	16,500,000
Other Financing Uses	—	—	—	—	4,500,000	4,500,000
<b>Net Appropriations</b>	—	12,237,198	—	—	21,000,000	21,000,000
Non-General Fund Reserves	—	13,481,135	—	—	1,481,135	1,481,135
<b>TOTAL REQUIREMENTS</b>	—	25,718,334	—	—	22,481,135	22,481,135

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Real Property Services



## Real Property (1220B)

The Real Property program efficiently and effectively researches historical records, negotiates leases as either the landlord or tenant, disposes of surplus real property and purchases property on the County's behalf. The unit collaborates with County, regional, city and state agencies to find cost effective, well-considered strategies for providing services of health care, human services, transportation, outdoor activities and infrastructure maintenance. Real Property works closely with other County departments to define leased facility needs, identify appropriate alternatives, negotiate leases on competitive terms and administer those agreements throughout the term of lease and protects the County's financial and legal interests. In addition, Real Property negotiates concession and permit agreements and facilitates right of way transactions.

### General Fund

#### FY 2016-17 Budget Unit Summary

	Actual 2014-15	Actual 2015-16	Preliminary 2016-17	Revised 2016-17	Adopted 2016-17	Change 2016-17
<b>SOURCES</b>						
Use of Money and Property	482,310	476,660	371,245	371,245	371,245	—
Charges for Services	25,000	5,000	20,000	20,000	20,000	—
Interfund Revenue	2,422,754	2,974,634	2,512,604	2,512,604	2,719,260	206,656
Miscellaneous Revenue	4,700	—	—	—	—	—
<b>Total Revenue</b>	<b>2,934,764</b>	<b>3,456,294</b>	<b>2,903,849</b>	<b>2,903,849</b>	<b>3,110,505</b>	<b>206,656</b>
Fund Balance	1,587,578	1,519,327	837,669	837,669	1,563,709	726,040
<b>TOTAL SOURCES</b>	<b>4,522,342</b>	<b>4,975,621</b>	<b>3,741,518</b>	<b>3,741,518</b>	<b>4,674,214</b>	<b>932,696</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	613,048	650,478	715,687	715,687	686,277	(29,410)
Services and Supplies	129,113	110,377	100,328	100,328	826,368	726,040
Other Charges	15,133,160	17,031,106	16,342,114	16,342,114	18,358,196	2,016,082
Other Financing Uses	3,038	4,312	4,419	4,419	4,419	—
<b>Gross Appropriations</b>	<b>15,878,360</b>	<b>17,796,273</b>	<b>17,162,548</b>	<b>17,162,548</b>	<b>19,875,260</b>	<b>2,712,712</b>
Intrafund Transfers	(12,875,344)	(14,384,361)	(14,107,001)	(14,107,001)	(15,887,017)	(1,780,016)
<b>Net Appropriations</b>	<b>3,003,016</b>	<b>3,411,912</b>	<b>3,055,547</b>	<b>3,055,547</b>	<b>3,988,243</b>	<b>932,696</b>
Contingencies/Dept Reserves	1,519,326	1,563,709	685,971	685,971	685,971	—
<b>TOTAL REQUIREMENTS</b>	<b>4,522,342</b>	<b>4,975,621</b>	<b>3,741,518</b>	<b>3,741,518</b>	<b>4,674,214</b>	<b>932,696</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	4.0	4.0	4.0	4.0	4.0	—
Funded FTE	4.0	4.0	4.0	4.0	4.0	—

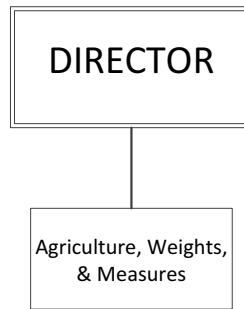
Real Property (1220B)  
Performance Measures Summary Table

Performance Measures	FY 2013-14 Actual	FY 2014-15 Actual	FY 2015-16 Actual	FY 2016-17 Target
<b>Real Property Services</b>				
Monthly square foot costs for:				
- County leased space	\$2.23	\$2.41	\$2.75	\$3.00
- Countywide average asking rate	\$3.62	\$3.57	--	\$4.00
Percent of customer survey respondents rating services 'good' or 'better'	95%	95%	--	95%



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## Agricultural Commissioner/Sealer



## Agricultural Commissioner/Sealer (1260B)

To protect agricultural and environmental resources, ensure the safe use of pesticides, provide consumer protection, and ensure equity in the marketplace.

### General Fund

### FY 2016-17 Budget Unit Summary

	Actual 2014-15	Actual 2015-16	Preliminary 2016-17	Revised 2016-17	Adopted 2016-17	Change 2016-17
<b>SOURCES</b>						
Licenses, Permits and Franchises	600,374	620,611	666,391	666,391	724,891	58,500
Fines, Forfeitures and Penalties	16,615	24,236	—	—	—	—
Intergovernmental Revenues	2,363,603	2,453,507	2,330,035	2,330,035	2,445,900	115,865
Charges for Services	183,663	129,925	192,200	192,200	172,200	(20,000)
Interfund Revenue	1,210	1,165	—	—	—	—
Miscellaneous Revenue	3,837	8,761	100	100	100	—
<b>Total Revenue</b>	<b>3,169,302</b>	<b>3,238,204</b>	<b>3,188,726</b>	<b>3,188,726</b>	<b>3,343,091</b>	<b>154,365</b>
Fund Balance	444,474	463,540	428,853	428,853	447,558	18,705
<b>TOTAL SOURCES</b>	<b>3,613,776</b>	<b>3,701,744</b>	<b>3,617,579</b>	<b>3,617,579</b>	<b>3,790,649</b>	<b>173,070</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	4,002,214	4,127,954	4,475,092	4,475,092	4,515,529	40,437
Services and Supplies	173,124	267,417	359,200	359,200	378,897	19,697
Other Charges	499,126	594,780	597,796	597,796	707,916	110,120
Fixed Assets	—	—	0	0	—	—
Other Financing Uses	5,689	3,401	3,485	3,485	3,485	—
<b>Gross Appropriations</b>	<b>4,680,153</b>	<b>4,993,551</b>	<b>5,435,573</b>	<b>5,435,573</b>	<b>5,605,827</b>	<b>170,254</b>
Intrafund Transfers	—	—	0	0	—	—
Contingencies/Dept Reserves	260,536	260,536	270,036	270,036	355,511	85,475
<b>TOTAL REQUIREMENTS</b>	<b>4,940,689</b>	<b>5,254,087</b>	<b>5,705,609</b>	<b>5,705,609</b>	<b>5,961,338</b>	<b>255,729</b>
<b>NET COUNTY COST</b>	<b>1,326,913</b>	<b>1,552,343</b>	<b>2,088,030</b>	<b>2,088,030</b>	<b>2,170,689</b>	<b>82,659</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	30.0	30.0	30.0	30.0	30.0	—
Funded FTE	28.9	28.8	28.9	28.8	28.8	—

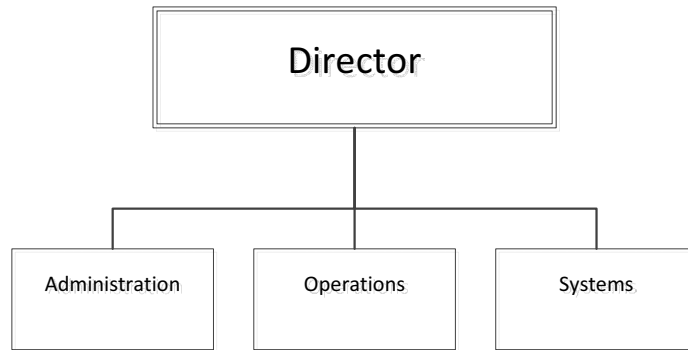
## Agricultural Commissioner/Sealer (1260B)

### Performance Measures Summary Table

Performance Measures	FY 2013-14 Actual	FY 2014-15 Actual	FY 2015-16 Actual	FY 2016-17 Target
<b>Agricultural Commissioner/Sealer</b>				
Percent of agricultural and pest control businesses in compliance with pesticide regulatory requirements	96%	93%	95%	95%
Percent of exotic insect quality control specimens recovered by pest detection staff	89%	89%	89%	95%
Average cost per weights and measures device Inspected	\$56.64	\$53.95	\$53.95	\$54
Percent of SFO shipments inspected with actionable pests	3%	3%	2%	4%
Percent of performance goals met	50%	44%	51%	90%
Percent of customer service respondent rating service good or better	100%	100%	100%	90%
Cost per capita - Countywide services	\$1.37	\$1.62	\$1.62	\$1.91
Percent of employees rating their experience working for the County as good or better	88%	90%	83%	90%
Employee evaluations completed annually	52%	90%	100%	90%

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Office of Public Safety Communications



## Public Safety Communications (1240B)

The Public Safety Communications Department provides excellent police, fire, and medical emergency dispatch and communications services by acting quickly and decisively in order to achieve safety and quality of life for those we serve.

### General Fund

#### FY 2016-17 Budget Unit Summary

	Actual 2014-15	Actual 2015-16	Preliminary 2016-17	Revised 2016-17	Adopted 2016-17	Change 2016-17
<b>SOURCES</b>						
Intergovernmental Revenues	2,662,015	2,662,015	2,662,015	2,662,015	2,662,015	—
Charges for Services	4,868,981	5,123,846	5,225,581	5,225,581	5,799,259	573,678
Interfund Revenue	10,529	10,269	10,235	10,235	10,235	—
Miscellaneous Revenue	169,931	202,786	80,000	80,000	80,000	—
<b>Total Revenue</b>	<b>7,711,455</b>	<b>7,998,916</b>	<b>7,977,831</b>	<b>7,977,831</b>	<b>8,551,509</b>	<b>573,678</b>
Fund Balance	316,918	599,042	316,641	316,641	694,622	377,981
<b>TOTAL SOURCES</b>	<b>8,028,373</b>	<b>8,597,958</b>	<b>8,294,472</b>	<b>8,294,472</b>	<b>9,246,131</b>	<b>951,659</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	10,093,317	10,862,937	11,021,958	11,021,958	11,584,703	562,745
Services and Supplies	374,079	362,321	568,820	568,820	718,820	150,000
Other Charges	492,758	654,242	608,282	608,282	637,581	29,299
Fixed Assets	—	318,604	0	0	575,000	575,000
Other Financing Uses	28,992	27,330	27,868	27,868	23,256	(4,612)
<b>Gross Appropriations</b>	<b>10,989,146</b>	<b>12,225,435</b>	<b>12,226,928</b>	<b>12,226,928</b>	<b>13,539,360</b>	<b>1,312,432</b>
Intrafund Transfers	(321,358)	(669,833)	(278,615)	(278,615)	(912,615)	(634,000)
<b>Net Appropriations</b>	<b>10,667,788</b>	<b>11,555,601</b>	<b>11,948,313</b>	<b>11,948,313</b>	<b>12,626,745</b>	<b>678,432</b>
Contingencies/Dept Reserves	299,938	302,781	302,781	302,781	445,063	142,282
<b>TOTAL REQUIREMENTS</b>	<b>10,967,726</b>	<b>11,858,382</b>	<b>12,251,094</b>	<b>12,251,094</b>	<b>13,071,808</b>	<b>820,714</b>
<b>NET COUNTY COST</b>	<b>2,939,352</b>	<b>3,260,424</b>	<b>3,956,622</b>	<b>3,956,622</b>	<b>3,825,677</b>	<b>(130,945)</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	59.0	59.0	59.0	59.0	65.0	6.0
Funded FTE	59.0	59.0	59.0	59.0	59.0	0.0

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 Public Safety Communications (1240B)

## Performance Measures Summary Table

Performance Measures	FY 2013-14 Actual	FY 2014-15 Actual	FY 2015-16 Actual	FY 2016-17 Target
Percent of high priority 911 calls processed within established timeframes	79%	79%	76%	80%
Percentage of police calls where accurately obtaining critical public safety information prior to dispatch of the call is achieved as compared to the national standard	98%	97%	85%	85%
911 calls received, answered within 10 seconds	93%	94%	95%	95%



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## Structural Fire (3550D)

The mission of the San Mateo County Fire Department is to protect the life, property, and natural resources of its citizens and visitors through effective emergency response, incident mitigation, preparedness, education, and prevention.

### Structural Fire Protection Fund

#### FY 2016-17 Budget Unit Summary

	Actual 2014-15	Actual 2015-16	Preliminary 2016-17	Revised 2016-17	Adopted 2016-17	Change 2016-17
<b>SOURCES</b>						
Taxes	5,711,591	6,057,748	5,425,621	5,425,621	5,425,621	—
Use of Money and Property	70,133	85,368	42,000	42,000	42,000	—
Intergovernmental Revenues	2,022,963	2,123,539	2,119,995	2,119,995	2,119,995	—
Charges for Services	296,130	303,656	290,000	290,000	290,000	—
Interfund Revenue	—	428	—	—	—	—
Miscellaneous Revenue	56,415	107,338	18,683	18,683	18,683	—
<b>Total Revenue</b>	<b>8,157,232</b>	<b>8,678,076</b>	<b>7,896,299</b>	<b>7,896,299</b>	<b>7,896,299</b>	<b>—</b>
Fund Balance	3,704,478	4,947,436	4,947,436	4,947,436	6,556,711	1,609,275
<b>TOTAL SOURCES</b>	<b>11,861,710</b>	<b>13,625,512</b>	<b>12,843,735</b>	<b>12,843,735</b>	<b>14,453,010</b>	<b>1,609,275</b>
<b>REQUIREMENTS</b>						
Services and Supplies	6,914,274	7,068,801	9,444,716	9,444,716	10,344,716	900,000
<b>Net Appropriations</b>	<b>6,914,274</b>	<b>7,068,801</b>	<b>9,444,716</b>	<b>9,444,716</b>	<b>10,344,716</b>	<b>900,000</b>
Non-General Fund Reserves	4,947,436	6,556,711	3,399,019	3,399,019	4,108,294	709,275
<b>TOTAL REQUIREMENTS</b>	<b>11,861,710</b>	<b>13,625,512</b>	<b>12,843,735</b>	<b>12,843,735</b>	<b>14,453,010</b>	<b>1,609,275</b>

## Fire Protection Services (3580D)

The mission of the San Mateo County Fire Department is to protect the life, property, and natural resources of its citizens and visitors through effective emergency response, incident mitigation, preparedness, education, and prevention.

### General Fund

#### FY 2016-17 Budget Unit Summary

	Actual 2014-15	Actual 2015-16	Preliminary 2016-17	Revised 2016-17	Adopted 2016-17	Change 2016-17
<b>SOURCES</b>						
Taxes	603,284	1,516,839	1,500,000	1,500,000	4,500,000	3,000,000
Interfund Revenue	6,913,519	7,068,801	8,676,284	8,676,284	9,576,284	900,000
Miscellaneous Revenue	1,500	109,794	2,600	2,600	2,600	—
<b>TOTAL SOURCES</b>	<b>7,518,304</b>	<b>8,695,434</b>	<b>10,178,884</b>	<b>10,178,884</b>	<b>14,078,884</b>	<b>3,900,000</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	2,785	3,541	3,541	3,541	3,541	—
Services and Supplies	6,710,886	6,713,856	8,332,619	8,332,619	8,968,958	636,339
Other Charges	162,993	125,457	135,777	135,777	149,438	13,661
Fixed Assets	456,824	1,537,377	1,500,000	1,500,000	4,750,000	3,250,000
Other Financing Uses	184,815	315,203	182,911	182,911	182,911	—
<b>Gross Appropriations</b>	<b>7,518,304</b>	<b>8,695,434</b>	<b>10,154,848</b>	<b>10,154,848</b>	<b>14,054,848</b>	<b>3,900,000</b>
Intrafund Transfers	—	—	24,036	24,036	24,036	—
<b>TOTAL REQUIREMENTS</b>	<b>7,518,304</b>	<b>8,695,434</b>	<b>10,178,884</b>	<b>10,178,884</b>	<b>14,078,884</b>	<b>3,900,000</b>

### Fire Protection Services (3580D)

#### Performance Measures

Performance Measures	FY 2013-14 Actual	FY 2014-15 Actual	FY 2015-16 Actual	FY 2016-17 Target
Number of fire related deaths and injuries	0	0	0	0
Percent of fire and emergency medical calls responded to within time criteria established by County EMS (7 minutes)	84%	84%	90%	90%

## County Service Area #1 (3560B)

The mission of the San Mateo County Fire Department is to protect the life, property, and natural resources of its citizens and visitors through effective emergency response, incident mitigation, preparedness, education, and prevention.

The San Mateo County Sheriff's Office protects life and property and preserves the public peace. The Sheriff enforces state laws and County ordinances, prevents crime, supports positive youth development, apprehends criminals, supervises and cares for incarcerated prisoners, coordinates emergency services, processes civil actions, and provides security for the Court, Health Services, County employees, SamTrans /Caltrain, and the public visiting County facilities. The Sheriff's Office is committed to providing effective professional law enforcement services in a humane and cost-efficient manner, while supporting positive development within the community and youth population.

### ALL FUNDS

#### FY 2016-17 Budget Unit Summary

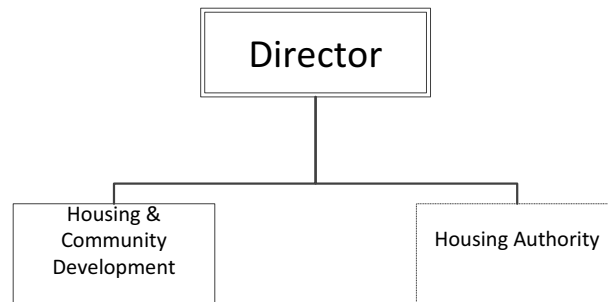
	Actual 2014-15	Actual 2015-16	Preliminary 2016-17	Revised 2016-17	Adopted 2016-17	Change 2016-17
<b>SOURCES</b>						
Taxes	2,560,388	2,752,043	2,529,693	2,529,693	2,529,693	—
Use of Money and Property	25,868	30,358	14,500	14,500	14,500	—
Intergovernmental Revenues	13,603	13,331	13,500	13,500	13,500	—
Charges for Services	91,884	91,783	93,925	93,925	93,925	—
Miscellaneous Revenue	1,749	—	4,000	4,000	4,000	—
<b>Total Revenue</b>	<b>2,693,492</b>	<b>2,887,515</b>	<b>2,655,618</b>	<b>2,655,618</b>	<b>2,655,618</b>	<b>—</b>
Fund Balance	2,924,927	3,459,459	3,459,459	3,459,459	3,795,210	335,751
<b>TOTAL SOURCES</b>	<b>5,618,419</b>	<b>6,346,974</b>	<b>6,115,077</b>	<b>6,115,077</b>	<b>6,450,828</b>	<b>335,751</b>
<b>REQUIREMENTS</b>						
Services and Supplies	2,158,925	2,543,037	2,707,978	2,707,978	2,877,978	170,000
Other Charges	35	116	160	160	160	—
Fixed Assets	—	8,611	0	0	80,000	80,000
<b>Net Appropriations</b>	<b>2,158,960</b>	<b>2,551,764</b>	<b>2,708,138</b>	<b>2,708,138</b>	<b>2,958,138</b>	<b>250,000</b>
Non-General Fund Reserves	3,459,459	3,795,210	3,406,939	3,406,939	3,492,690	85,751
<b>TOTAL REQUIREMENTS</b>	<b>5,618,419</b>	<b>6,346,974</b>	<b>6,115,077</b>	<b>6,115,077</b>	<b>6,450,828</b>	<b>335,751</b>

County Service Area #1 (3560B)  
Performance Measures

Performance Measures	FY 2013-14 Actual	FY 2014-15 Actual	FY 2015-16 Actual	FY 2016-17 Target
Percent of customer survey respondents rating Fire Protection services good or better <sup>1</sup>	--	--	90%	90%
Percent of customer survey respondents rating Sheriff's services good or better <sup>1</sup>	--	--	90%	90%

<sup>1</sup> The department did not collect any data in FY 2013-14 and FY 2014-15 and is working on ways to improve obtaining customer feedback in FY 2015-16 and FY 2016-17.

## Department of Housing



## Department of Housing (7900D)

The Department of Housing is a catalyst for increasing access to affordable housing, increasing the supply of workforce housing, and supporting related community development, so that housing permanently exists for people of all income levels and generations in San Mateo County.

### ALL FUNDS

#### FY 2016-17 Budget Unit Summary

	Actual 2014-15	Actual 2015-16	Preliminary 2016-17	Revised 2016-17	Adopted 2016-17	Change 2016-17
<b>SOURCES</b>						
Taxes	22,297	1,865,617	6,917,500	6,917,500	25,617,033	18,699,533
Use of Money and Property	3,042,983	3,689,031	3,054,185	3,054,185	3,702,185	648,000
Intergovernmental Revenues	68,718,390	71,766,227	71,315,427	71,315,427	73,402,211	2,086,784
Charges for Services	212,599	154,375	165,500	165,500	165,500	—
Interfund Revenue	770,361	1,750,203	799,585	799,585	1,686,840	887,255
Miscellaneous Revenue	812,835	1,288,035	1,361,576	1,361,576	561,576	(800,000)
<b>Total Revenue</b>	<b>73,579,464</b>	<b>80,513,489</b>	<b>83,613,773</b>	<b>83,613,773</b>	<b>105,135,345</b>	<b>21,521,572</b>
<b>TOTAL SOURCES</b>	<b>73,579,464</b>	<b>80,513,489</b>	<b>83,613,773</b>	<b>83,613,773</b>	<b>105,135,345</b>	<b>21,521,572</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	6,264,831	6,713,215	7,034,603	7,034,603	7,506,142	471,539
Services and Supplies	2,684,066	2,417,007	2,474,793	2,474,793	3,008,948	534,155
Other Charges	64,906,167	71,786,921	74,367,473	74,367,473	95,087,006	20,719,533
<b>Gross Appropriations</b>	<b>73,855,063</b>	<b>80,917,144</b>	<b>83,876,869</b>	<b>83,876,869</b>	<b>105,602,096</b>	<b>21,725,227</b>
Intrafund Transfers	—	(103,655)	0	0	(203,655)	(203,655)
<b>Net Appropriations</b>	<b>73,855,063</b>	<b>80,813,489</b>	<b>83,876,869</b>	<b>83,876,869</b>	<b>105,398,441</b>	<b>21,521,572</b>
Contingencies/Dept Reserves	36,904	36,904	36,904	36,904	36,904	—
<b>TOTAL REQUIREMENTS</b>	<b>73,891,967</b>	<b>80,850,393</b>	<b>83,913,773</b>	<b>83,913,773</b>	<b>105,435,345</b>	<b>21,521,572</b>
<b>NET COUNTY COST</b>	<b>312,503</b>	<b>336,904</b>	<b>300,000</b>	<b>300,000</b>	<b>300,000</b>	<b>0</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	56.0	57.0	56.0	56.0	60.0	4.0
Funded FTE	56.0	57.0	56.0	56.0	60.0	4.0

Department of Housing (7900D)  
Performance Measures Summary Table

Performance Measures	FY 2013-14 Actual	FY 2014-15 Actual	FY 2015-16 Actual	FY 2016-17 Target
<b>Key Performance Measures</b>				
Percent of voucher subsidies utilized	98%	93%	93%	90%
Percent of Community Development Block Grant funds expended within federal timelines	100%	100%	100%	100%
<b>Administrative Measures</b>				
Percent of employee evaluations completed annually	83%	69%	61%	80%
Percent of outcome and efficiency goals and benchmarks met	100%	67%	50%	80%
Percent of customer survey respondents rating services good or better	91%	95%	96%	90%
Percent of employees rating their experience working for the County as good or better	87%	83%	77.4%	80%
<b>Housing and Community Development</b>				
Leverage Ratio of Affordable Housing investment for each dollar of local funding invested	15	15	--	15
Number of households benefitting directly from County-administered loans and grants for home purchase, repair or rehabilitation	427	285	--	350
<b>Housing Authority</b>				
Number of families exiting housing subsidy programs as a result of self-sufficiency	114	46	--	40
Cost per household served	\$100.35	\$100.78	\$97.83	\$100
Number of individuals and families through Provider-Based Assistance (PBA) Program	42	46	--	45



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# ADMINISTRATION AND FISCAL

County Summaries

Criminal Justice

Health Services

Social Services

Community Services

Administration and Fiscal

Controller's Schedules

Glossary of Budget Terms

# COUNTY OF SAN MATEO FY 2016-17

ADOPTED BUDGET





## SAN MATEO COUNTY MISSION

San Mateo County government protects and enhances the health, safety, welfare, and natural resources of the community; and provides quality services that benefit and enrich the lives of the people of this community.

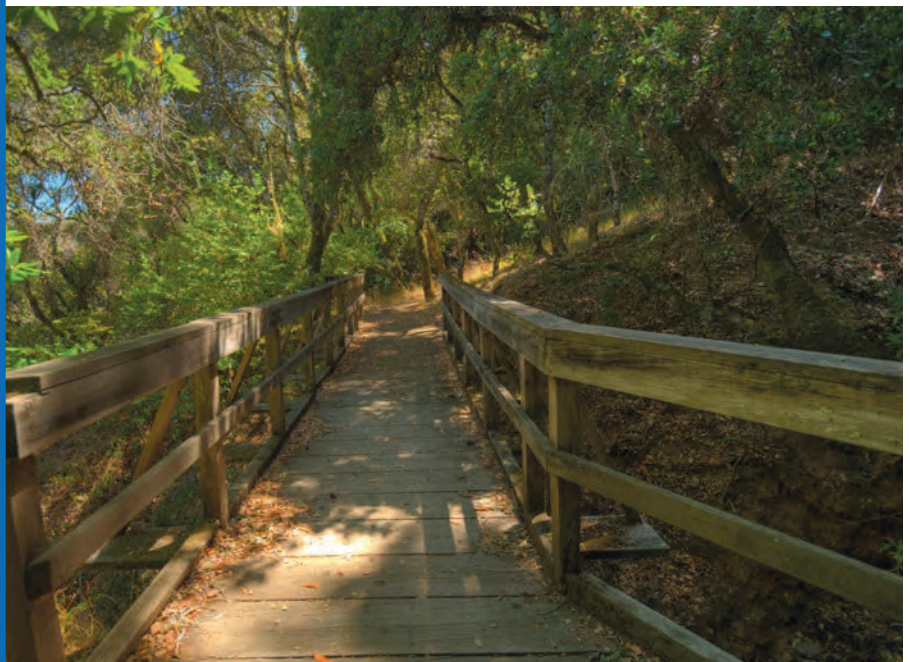
We are committed to:

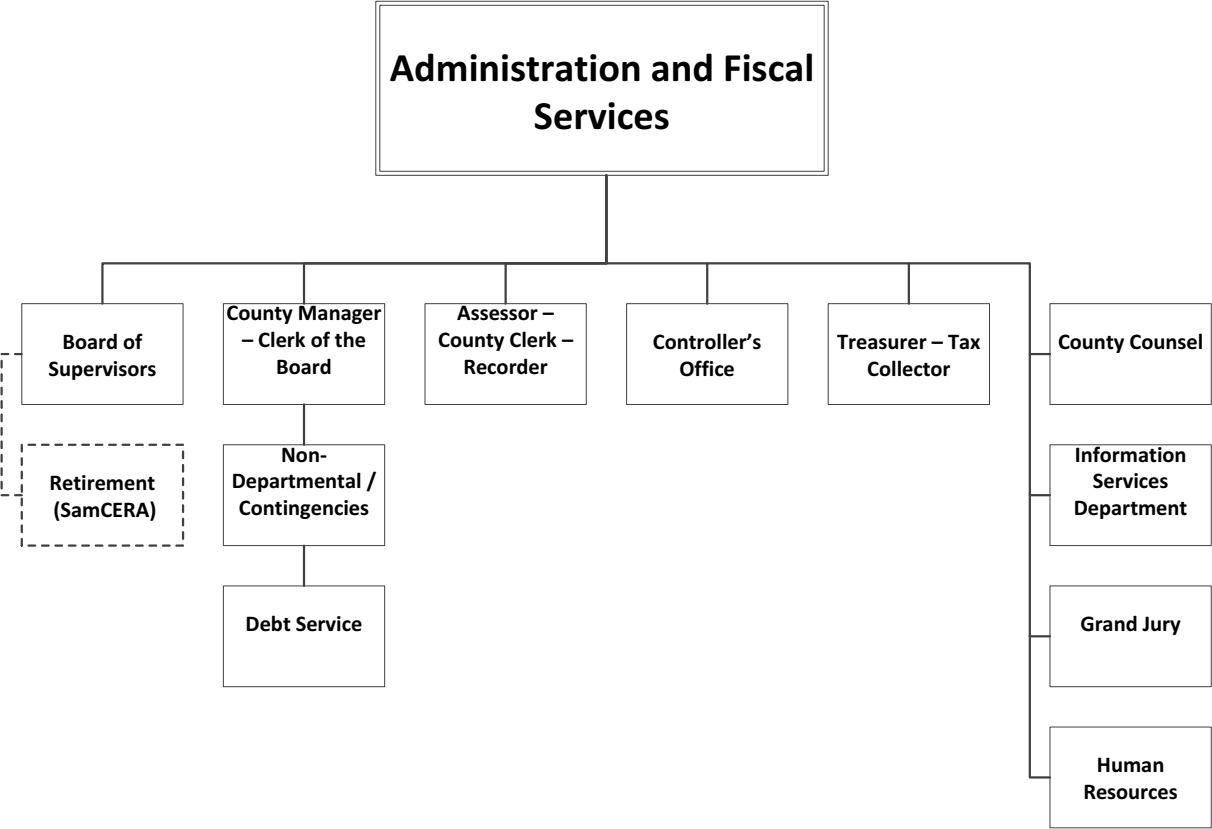
The highest standards  
of public service

A common vision  
of responsiveness

The highest standards  
of ethical conduct

Treating people with respect  
and dignity

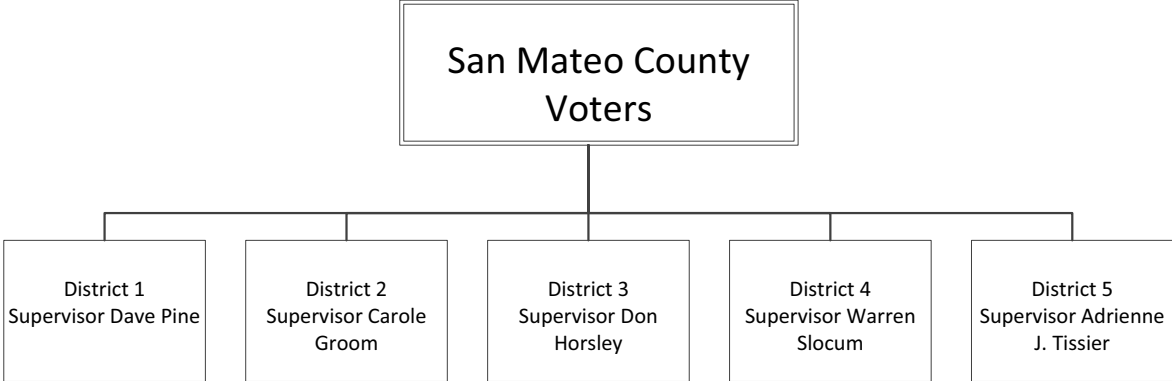




## Administration and Fiscal Services FY 2016-17 All Funds Summary

	Actual 2014-15	Actual 2015-16	Preliminary 2016-17	Revised 2016-17	Adopted 2016-17	Change 2016-17
<b>General Fund Budgets</b>						
Board of Supervisors	3,940,690	4,016,732	4,991,857	4,991,857	4,897,898	(93,959)
County Manager/Clerk of the Board	6,653,064	9,072,423	11,904,878	11,904,878	12,682,321	777,443
Workforce and Economic Development	5,230,812	85,670	7,432,593	7,432,593	—	(7,432,593)
Assessor-County Clerk-Recorder	19,691,342	20,521,898	22,752,045	22,752,045	25,548,254	2,796,209
Controller's Office	9,845,416	13,278,659	12,870,014	12,870,014	13,496,638	626,624
Treasurer - Tax Collector	5,110,305	8,580,607	9,972,582	9,972,582	11,493,219	1,520,637
County Counsel	9,818,947	11,051,542	12,626,712	12,626,712	13,044,995	418,283
Human Resources Department	11,618,479	13,942,678	14,727,700	14,727,700	15,895,570	1,167,870
Information Services Department	23,420,433	26,984,874	27,369,011	27,369,011	36,131,632	8,762,621
Grand Jury	457,601	101,323	114,731	114,731	114,731	—
Non-Departmental Services	477,040,535	495,505,544	262,324,860	261,524,860	368,408,323	106,883,463
<b>Total General Fund</b>	<b>572,827,624</b>	<b>603,141,949</b>	<b>387,086,983</b>	<b>386,286,983</b>	<b>501,713,581</b>	<b>115,426,598</b>
<b>Non-General Fund Budgets</b>						
Debt Service Fund	48,336,687	49,216,864	75,846,899	75,846,899	74,552,897	(1,294,002)
<b>Total Non-General Fund</b>	<b>57,563,352</b>	<b>57,891,271</b>	<b>87,866,099</b>	<b>87,866,099</b>	<b>87,281,960</b>	<b>(584,139)</b>
<b>Total Requirements</b>	<b>630,390,976</b>	<b>661,033,220</b>	<b>474,953,082</b>	<b>474,153,082</b>	<b>588,995,541</b>	<b>114,842,459</b>
<b>Total Sources</b>	<b>979,955,126</b>	<b>1,017,826,766</b>	<b>913,605,801</b>	<b>913,605,801</b>	<b>1,033,164,711</b>	<b>119,558,910</b>
<b>Net County Cost</b>	<b>(349,564,151)</b>	<b>(356,793,545)</b>	<b>(438,652,719)</b>	<b>(439,452,719)</b>	<b>(444,169,170)</b>	<b>(4,716,451)</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	508.0	531.0	527.0	529.0	544.0	15.0
Funded FTE	505.0	528.3	523.8	526.3	540.9	14.7
<b>Information Only:</b>						
Retirement	9,226,665	8,674,407	12,019,200	12,019,200	12,729,063	709,863

# Board of Supervisors



## Board of Supervisors (1100B)

Protect and enhance community health, safety, welfare and natural resources.

## General Fund

## FY 2016-17 Budget Unit Summary

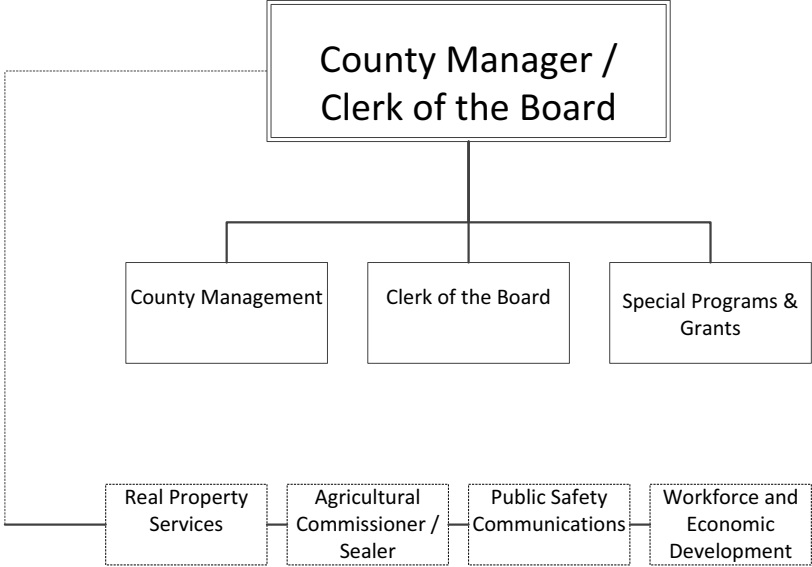
	Actual 2014-15	Actual 2015-16	Preliminary 2016-17	Revised 2016-17	Adopted 2016-17	Change 2016-17
<b>SOURCES</b>						
Miscellaneous Revenue	2,705	463	—	—	—	—
<b>Total Revenue</b>	<b>2,705</b>	<b>463</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>
Fund Balance	529,330	529,330	529,330	529,330	529,330	—
<b>TOTAL SOURCES</b>	<b>532,035</b>	<b>529,793</b>	<b>529,330</b>	<b>529,330</b>	<b>529,330</b>	<b>—</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	3,412,562	3,502,921	4,309,503	4,309,503	4,209,696	(99,807)
Services and Supplies	237,407	231,062	398,422	398,422	398,422	—
Other Charges	274,891	266,736	298,322	298,322	304,170	5,848
Other Financing Uses	15,829	16,013	16,410	16,410	16,410	—
<b>Gross Appropriations</b>	<b>3,940,690</b>	<b>4,016,732</b>	<b>5,022,657</b>	<b>5,022,657</b>	<b>4,928,698</b>	<b>(93,959)</b>
Intrafund Transfers	—	—	(30,800)	(30,800)	(30,800)	—
<b>TOTAL REQUIREMENTS</b>	<b>3,940,690</b>	<b>4,016,732</b>	<b>4,991,857</b>	<b>4,991,857</b>	<b>4,897,898</b>	<b>(93,959)</b>
<b>NET COUNTY COST</b>	<b>3,408,655</b>	<b>3,486,939</b>	<b>4,462,527</b>	<b>4,462,527</b>	<b>4,368,568</b>	<b>(93,959)</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	22.0	22.0	22.0	22.0	22.0	—
Funded FTE	22.0	21.9	22.0	21.9	21.9	—

## Performance Measures Summary Table

Performance Measures	FY 2013-14 Actual	FY 2014-15 Actual	FY 2015-16 Actual	FY 2016-17 Target
Percent of Shared Vision community impact goals met or moving in the right direction	---	---	59%	80%
Percent of Measure A performance goals met	---	66%*	87%	100%

\*Excludes programs/initiatives that did not have data.

County Manager / Clerk of the Board





## County Manager/Clerk of the Board (1200B)

The County Manager/Clerk of the Board implements Board policies by coordinating the work of County departments toward the vision of a healthy, safe, livable, prosperous, environmentally conscious and collaborative community.

### General Fund

#### FY 2016-17 Budget Unit Summary

	Actual 2014-15	Actual 2015-16	Preliminary 2016-17	Revised 2016-17	Adopted 2016-17	Change 2016-17
<b>SOURCES</b>						
Taxes	68,535	113,140	395,000	395,000	395,000	—
Intergovernmental Revenues	126,645	944,597	1,914,653	1,914,653	1,914,653	—
Charges for Services	116,128	75,425	55,250	55,250	55,250	—
Interfund Revenue	20,230	2,347	15,000	15,000	15,000	—
Miscellaneous Revenue	12,290	35,989	—	—	—	—
<b>Total Revenue</b>	<b>343,829</b>	<b>1,171,498</b>	<b>2,379,903</b>	<b>2,379,903</b>	<b>2,379,903</b>	<b>—</b>
Fund Balance	732,971	1,464,006	1,464,006	1,464,006	1,897,061	433,055
<b>TOTAL SOURCES</b>	<b>1,076,800</b>	<b>2,635,504</b>	<b>3,843,909</b>	<b>3,843,909</b>	<b>4,276,964</b>	<b>433,055</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	4,173,163	4,549,091	5,942,713	5,942,713	6,300,763	358,050
Services and Supplies	1,293,756	2,565,291	4,545,876	4,545,876	4,539,119	(6,757)
Other Charges	723,731	832,283	762,233	762,233	754,771	(7,462)
Other Financing Uses	70,130	140,306	140,131	140,131	140,688	557
<b>Gross Appropriations</b>	<b>6,260,780</b>	<b>8,086,971</b>	<b>11,390,953</b>	<b>11,390,953</b>	<b>11,735,341</b>	<b>344,388</b>
Intrafund Transfers	(181,820)	(119,687)	(591,214)	(591,214)	(591,214)	—
<b>Net Appropriations</b>	<b>6,078,960</b>	<b>7,967,284</b>	<b>10,799,739</b>	<b>10,799,739</b>	<b>11,144,127</b>	<b>344,388</b>
Contingencies/Dept Reserves	574,104	1,105,139	1,105,139	1,105,139	1,538,194	433,055
<b>TOTAL REQUIREMENTS</b>	<b>6,653,064</b>	<b>9,072,423</b>	<b>11,904,878</b>	<b>11,904,878</b>	<b>12,682,321</b>	<b>777,443</b>
<b>NET COUNTY COST</b>	<b>5,576,264</b>	<b>6,436,920</b>	<b>8,060,969</b>	<b>8,060,969</b>	<b>8,405,357</b>	<b>344,388</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	20.0	24.0	22.0	22.0	25.0	3.0
Funded FTE	20.0	24.0	22.0	22.0	25.0	3.0

County Manager's Office (1200B)  
Memberships and Contributions

FY 2016-17 MEMBERSHIPS AND CONTRIBUTIONS	Adopted 2014-15	Adopted 2015-16	Adopted 2016-17
<b>Memberships and Cost Shares:</b>			
Alliance for Innovation	7,500	7,500	7,500
Association of Bay Area Governments (ABAG)	76,303	76,303	76,303
Association of Bay Area Governments/IRWM Drought Solicitation	13,740	13,740	13,740
Association of Bay Area Governments/Hazardous Waste	10,560	10,560	10,560
County Administrative Officers Association of CA (CAOA)	3,982	3,982	3,982
California State Association of Counties (CSAC)	115,047	115,047	115,047
California State Association of Counties (CSAC) Litigation Fees	12,522	12,522	12,522
City/County Association of Governments (C/CAG)	21,289	21,289	21,289
Joint Venture Silicon Valley Network	25,000	25,000	25,000
National Association of Counties (NACO)	14,525	14,525	14,525
San Mateo County Economic Development Association	15,000	15,000	15,000
Sustainable San Mateo County	9,000	9,000	9,000
Urban County Caucus (UCC)	37,000	37,000	37,000
<b>Memberships and Cost Shares Total</b>	<b>361,468</b>	<b>361,468</b>	<b>361,468</b>
<b>Contributions:</b>			
Half Moon Bay/Coastside Chamber of Commerce	7,500	7,500	7,500
Middlefield Road Cultural Festival	25,000	25,000	25,000
National Organization to Insure a Sound-Controlled Environment	1,155	1,155	1,155
Peninsula Conflict Resolution Center (PCRC)	8,570	8,570	8,570
PenTV	---	41,200	41,200
San Mateo County Library Joint Powers Authority	140,504	155,504	155,504
<b>Contributions Total</b>	<b>182,729</b>	<b>238,929</b>	<b>238,929</b>

<b>FY 2016-17 MEMBERSHIPS AND CONTRIBUTIONS</b>	<b>Adopted 2014-15</b>	<b>Adopted 2015-16</b>	<b>Adopted 2016-17</b>
<b>Sponsorships:</b>			
Agricultural Workshop	5,000	5,000	5,000
Disaster Preparedness Day	5,000	5,000	5,000
Older Driver Safety Seminars	5,000	5,000	5,000
Poet Laureate	---	5,000	5,000
Seniors on the Move Conference	25,000	25,000	25,000
Streets Alive	5,000	5,000	5,000
<b>Sponsorships Total</b>	45,000	50,000	50,000
<b>MEMBERSHIPS AND CONTRIBUTIONS TOTAL</b>	<b>655,139</b>	<b>650,397</b>	<b>650,397</b>

County Manager's Office (1200B)  
Performance Measures Summary Table

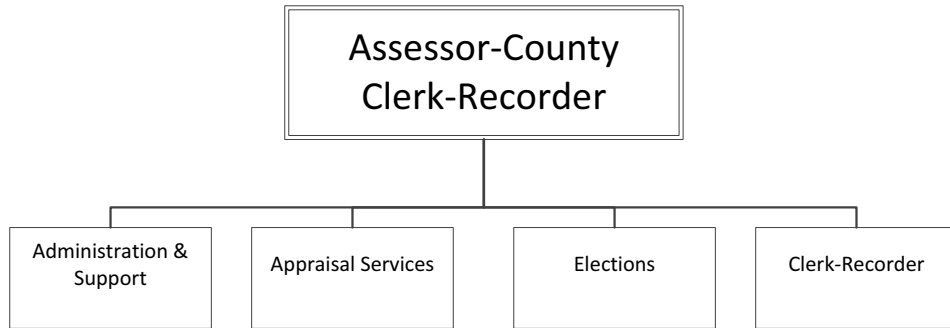
Performance Measures	FY 2013-14 Actual	FY 2014-15 Actual	FY 2015-16 Actual	FY 2016-17 Target
<b>County Management (1210P)</b>				
Percent of customer survey respondents rating County services good or better	---	91%	95%	90%
Percent of outcome, productivity and benchmarks meeting targets for all County programs	---	73%	73%	80%
Issuer credit rating from Moody's and Standard & Poor's	Aaa/AAA	Aaa/AAA	Aaa/AAA	Aaa/AAA
<b>Clerk of the Board (1215P)</b>				
Percent of Supervisors satisfied with Clerk of the Board services <sup>(1)</sup>	100%	90%	--	100%
Percent of Board agenda items published online and on time	100%	100%	100%	100%
<b>Special Projects and Grants (1217P)</b>				
Number and percent of CCPI events resulting in increased productivity and/or reduced processing time after one year of implementation (Data Development)	---	---	100%	100%
Percent reduction of truancy rates of SWAG program participants on probation <sup>(Data Development)(2)</sup>	---	---	0%	50%
Percent reduction of truancy rates of SWAG program participants not on probation <sup>(Data Development)(2)</sup>	---	---	0%	50%

<sup>(1)</sup>This measure was not collected in FY 2015-16. A survey will be distributed to collect this measure in FY 2016-17.

<sup>(2)</sup>The State definition of truant: if a student has three or more unexcused absences of 30 minutes or more during a school year. The SWAG partners are in the process of identifying a new, more indicative measure of attendance performance. SWAG began with school year 2015-16, and comparable data for the school year 2014-15 is not available.

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## Assessor-County Clerk-Recorder



## Assessor-County Clerk-Recorder (1300B)

The mission of the Assessor-County Clerk-Recorder is to ensure equitable service and treatment of County property owners by providing accurate and fair valuation of land, improvements and businesses; register County citizens to vote and efficiently conduct transparent elections; to preserve and protect historical and cultural records and create an accurate public record of recorded transactions relating to people and property within San Mateo County.

### General Fund

#### FY 2016-17 Budget Unit Summary

	Actual 2014-15	Actual 2015-16	Preliminary 2016-17	Revised 2016-17	Adopted 2016-17	Change 2016-17
<b>SOURCES</b>						
Intergovernmental Revenues	30,979	17,837	0	0	—	—
Charges for Services	10,474,759	10,580,412	9,612,677	9,612,677	10,643,679	1,031,002
Miscellaneous Revenue	47,445	73,649	17,000	17,000	17,000	—
<b>Total Revenue</b>	<b>10,553,183</b>	<b>10,671,897</b>	<b>9,629,677</b>	<b>9,629,677</b>	<b>10,660,679</b>	<b>1,031,002</b>
Fund Balance	2,492,326	2,825,119	1,657,146	1,657,146	2,985,818	1,328,672
<b>TOTAL SOURCES</b>	<b>13,045,509</b>	<b>13,497,016</b>	<b>11,286,823</b>	<b>11,286,823</b>	<b>13,646,497</b>	<b>2,359,674</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	15,565,527	17,290,696	18,508,804	18,508,804	18,911,505	402,701
Services and Supplies	3,618,379	5,183,363	6,023,890	6,023,890	8,615,036	2,591,146
Other Charges	980,947	1,350,128	1,344,981	1,344,981	1,435,335	90,354
Fixed Assets	213,693	(3,836)	200,000	200,000	631,002	431,002
Other Financing Uses	661,380	523,986	530,370	530,370	530,370	—
<b>Gross Appropriations</b>	<b>21,039,926</b>	<b>24,344,337</b>	<b>26,608,045</b>	<b>26,608,045</b>	<b>30,123,248</b>	<b>3,515,203</b>
Intrafund Transfers	(1,824,861)	(4,322,439)	(4,356,000)	(4,356,000)	(5,406,000)	(1,050,000)
<b>Net Appropriations</b>	<b>19,215,065</b>	<b>20,021,898</b>	<b>22,252,045</b>	<b>22,252,045</b>	<b>24,717,248</b>	<b>2,465,203</b>
Contingencies/Dept Reserves	476,277	500,000	500,000	500,000	831,006	331,006
<b>TOTAL REQUIREMENTS</b>	<b>19,691,342</b>	<b>20,521,898</b>	<b>22,752,045</b>	<b>22,752,045</b>	<b>25,548,254</b>	<b>2,796,209</b>
<b>NET COUNTY COST</b>	<b>6,645,833</b>	<b>7,024,882</b>	<b>11,465,222</b>	<b>11,465,222</b>	<b>11,901,757</b>	<b>436,535</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	117.0	121.0	118.0	121.0	121.0	—
Funded FTE	116.9	120.5	117.5	120.5	120.5	—

## Assessor-County Clerk-Recorder (1300B)

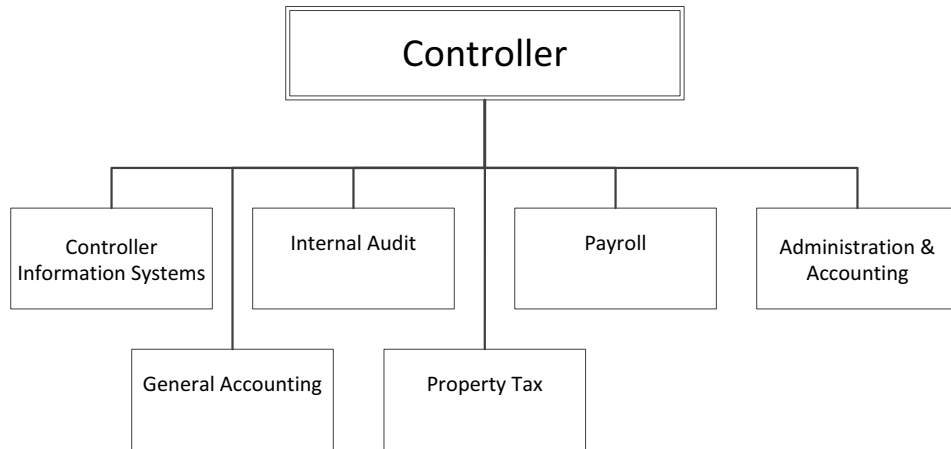
## Performance Measures Summary Table

Performance Measures	FY 2013-14 Actual	FY 2014-15 Actual	FY 2015-16 Actual	FY 2016-17 Target
<b>Key Performance Measures</b>				
Percent of constitutionally-mandated real property activities processed by close of roll	100%	100%	100%	95%
Property tax revenue per Assessor staff	\$20.2M	\$20.7M	\$23M	\$21.5M
Benchmark: average of San Francisco and Marin counties (Data Development)	\$15M	\$15M	---	---
<b>Appraisal Services (1310P)</b>				
Assessment appeal backlog	1,843	930	707	800
Percent of appeals resolved by June 30	52%	66%	60%	53%
Property Roll Value average per Assessor staff	\$2.02B	\$2.09B	\$2.3B	\$2.2B
Benchmark (Data Development)	\$1.50B	\$1.21B	---	---
<b>Administration and Support (1320P)</b>				
Percent of information technology customer service respondents rating services good or better	100%	100%	90%	90%
Amount of Property Transfer Tax collected for taxing agencies	\$14.27M	\$16.8M	\$17M	\$17M
Cost per capita	\$28.46	\$27.74	\$31.82	\$39.64
Benchmark (Data Development)	\$32.63	\$34.50	\$33.77	---
<b>Elections (1330P)</b>				
Percent of eligible voters registered to vote	72%	72.5%	73.2%	76%
Percent of registered voters who voted in the last election	27.5%	46.3%	51.79%	79%
Cost of election per registered voter	\$6.76	\$7.55	\$7.68	\$9.86
Benchmark (Data Development)	\$16.33	\$8.92	---	---



Performance Measures	FY 2013-14 Actual	FY 2014-15 Actual	FY 2015-16 Actual	FY 2016-17 Target
<b>County Clerk-Recorder (1340P)</b>				
Percent of documents recorded electronically	27%	19%	10%	20%
Percent of customers rating services good or better	91%	91%	81%	90%
Number of recorded documents per Recorder staff member	29,509	20,015	17,342	20,000
Benchmark: average of San Francisco, Kern, San Joaquin, and Ventura counties <sup>(Data Development)</sup>	22,557	---	---	---

## Controller's Office



## Controller's Office (1400B)

The Controller's Office contributes to the stability and efficiency of the County by having a diverse staff who works collaboratively with County departments, cities, special districts, other local agencies, and the taxpayers of San Mateo County to provide high quality accounting, auditing, payroll and tax accounting services and financial information in a courteous, cooperative and cost effective manner.

### General Fund

#### FY 2016-17 Budget Unit Summary

	Actual 2014-15	Actual 2015-16	Preliminary 2016-17	Revised 2016-17	Adopted 2016-17	Change 2016-17
<b>SOURCES</b>						
Intergovernmental Revenues	154,588	120,689	180,000	180,000	100,000	(80,000)
Charges for Services	1,814,432	2,516,431	1,556,920	1,556,920	1,644,420	87,500
Interfund Revenue	377,087	851,097	1,210	1,210	1,210	—
Miscellaneous Revenue	194,527	211,144	150,000	150,000	150,000	—
<b>Total Revenue</b>	<b>2,540,635</b>	<b>3,699,361</b>	<b>1,888,130</b>	<b>1,888,130</b>	<b>1,895,630</b>	<b>7,500</b>
Fund Balance	1,192,637	1,319,463	1,189,022	1,189,022	1,812,609	623,587
<b>TOTAL SOURCES</b>	<b>3,733,272</b>	<b>5,018,824</b>	<b>3,077,152</b>	<b>3,077,152</b>	<b>3,708,239</b>	<b>631,087</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	6,537,187	7,567,488	8,116,256	8,116,256	7,904,254	(212,002)
Services and Supplies	1,220,095	2,156,369	1,055,461	1,055,461	1,084,313	28,852
Other Charges	2,234,052	3,632,468	3,170,379	3,170,379	3,251,023	80,644
Other Financing Uses	224,429	174,760	176,810	176,810	176,810	—
<b>Gross Appropriations</b>	<b>10,215,763</b>	<b>13,531,085</b>	<b>12,518,906</b>	<b>12,518,906</b>	<b>12,416,400</b>	<b>(102,506)</b>
Intrafund Transfers	(993,036)	(1,238,186)	(634,652)	(634,652)	(262,190)	372,462
<b>Net Appropriations</b>	<b>9,222,728</b>	<b>12,292,899</b>	<b>11,884,254</b>	<b>11,884,254</b>	<b>12,154,210</b>	<b>269,956</b>
Contingencies/Dept Reserves	622,688	985,760	985,760	985,760	1,342,428	356,668
<b>TOTAL REQUIREMENTS</b>	<b>9,845,416</b>	<b>13,278,659</b>	<b>12,870,014</b>	<b>12,870,014</b>	<b>13,496,638</b>	<b>626,624</b>
<b>NET COUNTY COST</b>	<b>6,112,144</b>	<b>8,259,835</b>	<b>9,792,862</b>	<b>9,792,862</b>	<b>9,788,399</b>	<b>(4,463)</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	43.0	46.0	46.0	46.0	46.0	—
Funded FTE	43.0	45.9	46.0	45.9	45.9	—

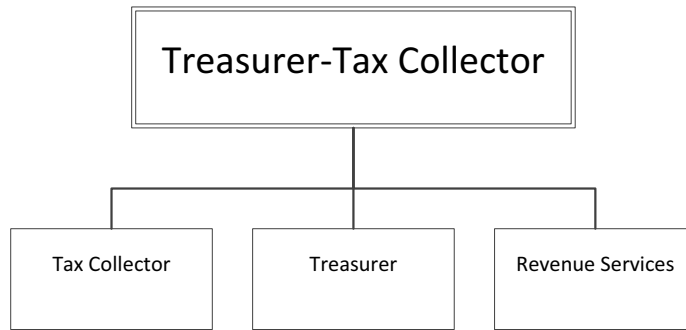
## Controller's Office (1400B)

## Performance Measures Summary Table

Performance Measures	FY 2013-14 Actual	FY 2014-15 Actual	FY 2015-16 Actual	FY 2016-17 Target
<b>Key Performance Measures</b>				
Percent of performance goals met	94%	95%	90%	90%
Percent of survey respondents rating Controller's services good or better	98%	97%	96%	90%
<b>Administration (1411P)</b>				
Cost per capita	---	---	\$12.30	\$15.67
Percent of employee evaluations completed annually	---	100%	90%	70%
Percent of employees rating their experience working for the County as good or better	---	80%	70%	70%
<b>Internal Audit (1421P)</b>				
Number of County-wide risk based audits conducted	3	3	3	3
Internal audit division FTE per County budget compared with Bay Area benchmark (Audit FTE / County budget)	---	---	\$280M	\$270M
Percent of total available time spent on audits	80.1%	68%	77%	70
<b>Payroll Services (1431P)</b>				
Percent of payroll checks/payments issued correctly	99.9%	99.9%	98.6%	99%
Payroll FTE for number of employees compared to Bay Area benchmark (Payroll FTE count / # of W-2's issued)	---	---	\$1,050	\$708
Percent of payroll checks/payments direct deposited	97%	98%	98%	95%
<b>Controller Information Systems (1432P)</b>				
Maintain availability of financial system compared to industry benchmark	99.6%	99.9%	97.2%	99.6%

<b>Performance Measures</b>	<b>FY 2013-14 Actual</b>	<b>FY 2014-15 Actual</b>	<b>FY 2015-16 Actual</b>	<b>FY 2016-17 Target</b>
Provide training to financial system users each year	---	165 users	344 users	90 users
<b>General Accounting (1441P)</b>				
Number of monthly closings performed on time	12	12	12	12
Percent of CAFR issued with unqualified opinion and receive GFOA award of excellence	100%	100%	100%	100%
Total number of transactions processed (including journal entries, invoices, and cash receipts)	2,921,018	2,994,931	4,094,000	2,995,000
<b>Property Tax/Special Accounting (1461P)</b>				
Distribute property taxes on-time	100%	100%	100%	95%
FTE for total dollars apportioned compared to Bay Area benchmark	---	---	\$666M	\$610M
Percent of customer survey respondents rating services good or better	100%	100%	100%	90%

### Treasurer-Tax Collector



## Treasurer - Tax Collector (1500B)

The Treasurer-Tax Collector manages and protects the County's financial assets and ensures the greatest return on County funds through the efficient collection of property taxes, professional administration of the County treasury and support to County departments in their effort to recover revenue due to the County.

### General Fund

#### FY 2016-17 Budget Unit Summary

	Actual 2014-15	Actual 2015-16	Preliminary 2016-17	Revised 2016-17	Adopted 2016-17	Change 2016-17
<b>SOURCES</b>						
Taxes	—	396	—	—	—	—
Licenses, Permits and Franchises	3,149	2,628	3,650	3,650	3,650	—
Use of Money and Property	67,177	90,510	45,000	45,000	50,000	5,000
Charges for Services	6,011,332	6,652,621	4,629,654	4,629,654	4,974,990	345,336
Interfund Revenue	740,165	568,038	681,000	681,000	681,000	—
Miscellaneous Revenue	144,940	179,987	96,500	96,500	96,500	—
<b>Total Revenue</b>	<b>6,966,763</b>	<b>7,494,178</b>	<b>5,455,804</b>	<b>5,455,804</b>	<b>5,806,140</b>	<b>350,336</b>
Fund Balance	2,718,787	5,676,343	3,016,287	3,016,287	4,218,878	1,202,591
<b>TOTAL SOURCES</b>	<b>9,685,550</b>	<b>13,170,521</b>	<b>8,472,091</b>	<b>8,472,091</b>	<b>10,025,018</b>	<b>1,552,927</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	6,381,374	6,492,888	8,353,069	8,353,069	8,389,734	36,665
Services and Supplies	1,003,803	1,176,728	2,996,378	2,996,378	3,336,024	339,646
Other Charges	755,222	3,565,137	1,080,329	1,080,329	2,316,441	1,236,112
Fixed Assets	—	38,473	142,000	142,000	50,000	(92,000)
Other Financing Uses	223,492	178,741	180,989	180,989	181,203	214
<b>Gross Appropriations</b>	<b>8,363,892</b>	<b>11,451,968</b>	<b>12,752,765</b>	<b>12,752,765</b>	<b>14,273,402</b>	<b>1,520,637</b>
Intrafund Transfers	(3,454,946)	(3,172,720)	(3,081,542)	(3,081,542)	(3,081,542)	—
<b>Net Appropriations</b>	<b>4,908,946</b>	<b>8,279,248</b>	<b>9,671,223</b>	<b>9,671,223</b>	<b>11,191,860</b>	<b>1,520,637</b>
Contingencies/Dept Reserves	201,359	301,359	301,359	301,359	301,359	—
<b>TOTAL REQUIREMENTS</b>	<b>5,110,305</b>	<b>8,580,607</b>	<b>9,972,582</b>	<b>9,972,582</b>	<b>11,493,219</b>	<b>1,520,637</b>
<b>NET COUNTY COST</b>	<b>(4,575,244)</b>	<b>(4,589,915)</b>	<b>1,500,491</b>	<b>1,500,491</b>	<b>1,468,201</b>	<b>(32,290)</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	61.0	61.0	61.0	61.0	61.0	—
Funded FTE	61.0	61.0	61.0	61.0	61.0	—

## Treasurer - Tax Collector (1500B)

## Performance Measures Summary Table

Performance Measures	FY 2013-14 Actual	FY 2014-15 Actual	FY 2015-16 Actual	FY 2016-17 Target
<b>Key Department Measures</b>				
County pool dollar earnings	\$24.02M	\$32.35M	\$40.75M	\$30M
Secured collection rate	99%	99%	99%	98%
<b>Tax Collector (1510P)</b>				
Dollars collected (all tax rolls)	\$2.02B	\$2.17B	\$2.3B	\$2B
Cost per property tax bill	\$2.24	\$3.94	\$5.75	\$6
Secured collection rate	99%	99%	99%	98%
<b>Treasurer (1520P)</b>				
County pool dollar earnings	\$24.02M	\$32.35M	\$40.75M	\$30M
County pool gross earnings rate	.74%	.83%	.92%	.75%
Investment pool compliance	---	100%	100%	100%
<b>Revenue Services (1530P)</b>				
Dollars collected	\$17.75M	\$19.91	\$17.87M	\$16M
Costs of collections ratio	21%	17%	19%	20%
Achieve at least 60% of the court ordered Debt Comprehensive Collection Program components	81%	81%	80%	80%



## Retirement Office (2000B)

Act as a prudent administrator for the retirement system.

### Retirement Trust Fund (Information Only)

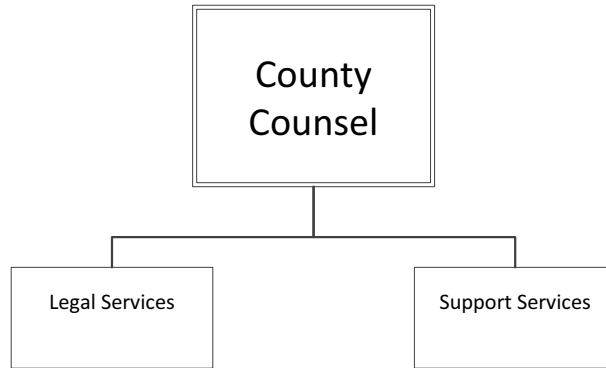
#### FY 2016-17 Budget Unit Summary

	Actual 2014-15	Actual 2015-16	Preliminary 2016-17	Revised 2016-17	Adopted 2016-17	Change 2016-17
<b>SOURCES</b>						
Miscellaneous Revenue	9,226,665	8,674,407	—	—	—	—
Other Financing Sources	—	—	12,019,200	12,019,200	12,729,063	709,863
<b>TOTAL SOURCES</b>	9,226,665	8,674,407	12,019,200	12,019,200	12,729,063	709,863
<b>REQUIREMENTS</b>						
Salaries and Benefits	4,093,674	4,506,412	4,960,503	4,960,503	5,012,185	51,682
Services and Supplies	1,809,550	2,077,030	3,349,213	3,349,213	3,419,271	70,058
Other Charges	117,393	134,890	209,484	209,484	297,607	88,123
Fixed Assets	3,206,047	1,956,076	3,500,000	3,500,000	4,000,000	500,000
<b>TOTAL REQUIREMENTS</b>	9,226,665	8,674,407	12,019,200	12,019,200	12,729,063	709,863
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	23.0	24.0	24.0	24.0	24.0	—
Funded FTE	22.9	24.0	23.9	24.0	24.0	—

#### Performance Measures Summary Table

Performance Measures	FY 2013-14 Actual	FY 2014-15 Actual	FY 2015-16 Actual	FY 2016-17 Target
Number of retirement workshops and member outreach events	42	35	32	35
Actual funded ratio for SamCERA	79%	82%	83%	86%

## County Counsel's Office



## County Counsel (1600B)

The County Counsel's Office provides quality and timely legal services to the Board of Supervisors, County Manager, elected officials, and all County departments. It also supports the various boards, commissions, school districts, special districts, and other public agencies operating within the county, thus allowing them to carry out their responsibilities in a manner fully consistent with the law. The support provided by the County Counsel's Office includes legal representation for clients in disputes before administrative agencies and the courts.

### General Fund

#### FY 2016-17 Budget Unit Summary

	Actual 2014-15	Actual 2015-16	Preliminary 2016-17	Revised 2016-17	Adopted 2016-17	Change 2016-17
<b>SOURCES</b>						
Intergovernmental Revenues	88,337	—	—	—	—	—
Charges for Services	4,131,133	4,141,112	4,133,031	4,133,031	4,315,498	182,467
Interfund Revenue	2,858	4,265	—	—	—	—
Miscellaneous Revenue	15,248	116,463	10,000	10,000	10,000	—
<b>Total Revenue</b>	<b>4,237,576</b>	<b>4,261,840</b>	<b>4,143,031</b>	<b>4,143,031</b>	<b>4,325,498</b>	<b>182,467</b>
Fund Balance	2,433,229	2,441,481	2,441,481	2,441,481	2,678,725	237,244
<b>TOTAL SOURCES</b>	<b>6,670,805</b>	<b>6,703,321</b>	<b>6,584,512</b>	<b>6,584,512</b>	<b>7,004,223</b>	<b>419,711</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	9,652,050	10,419,200	10,917,239	10,917,239	11,270,834	353,595
Services and Supplies	432,116	505,324	1,122,250	1,122,250	952,250	(170,000)
Other Charges	465,441	583,890	629,260	629,260	621,497	(7,763)
Fixed Assets	—	—	10,000	10,000	10,000	—
Other Financing Uses	26,098	26,401	27,060	27,060	27,060	—
<b>Gross Appropriations</b>	<b>10,575,706</b>	<b>11,534,815</b>	<b>12,705,809</b>	<b>12,705,809</b>	<b>12,881,641</b>	<b>175,832</b>
Intrafund Transfers	(1,804,932)	(2,280,689)	(2,021,500)	(2,021,500)	(2,016,293)	5,207
<b>Net Appropriations</b>	<b>8,770,774</b>	<b>9,254,126</b>	<b>10,684,309</b>	<b>10,684,309</b>	<b>10,865,348</b>	<b>181,039</b>
Contingencies/Dept Reserves	1,048,173	1,797,416	1,942,403	1,942,403	2,179,647	237,244
<b>TOTAL REQUIREMENTS</b>	<b>9,818,947</b>	<b>11,051,542</b>	<b>12,626,712</b>	<b>12,626,712</b>	<b>13,044,995</b>	<b>418,283</b>
<b>NET COUNTY COST</b>	<b>3,148,142</b>	<b>4,348,220</b>	<b>6,042,200</b>	<b>6,042,200</b>	<b>6,040,772</b>	<b>(1,428)</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	43.0	43.0	43.0	43.0	45.0	2.0
Funded FTE	42.3	42.4	42.3	42.3	44.0	1.7

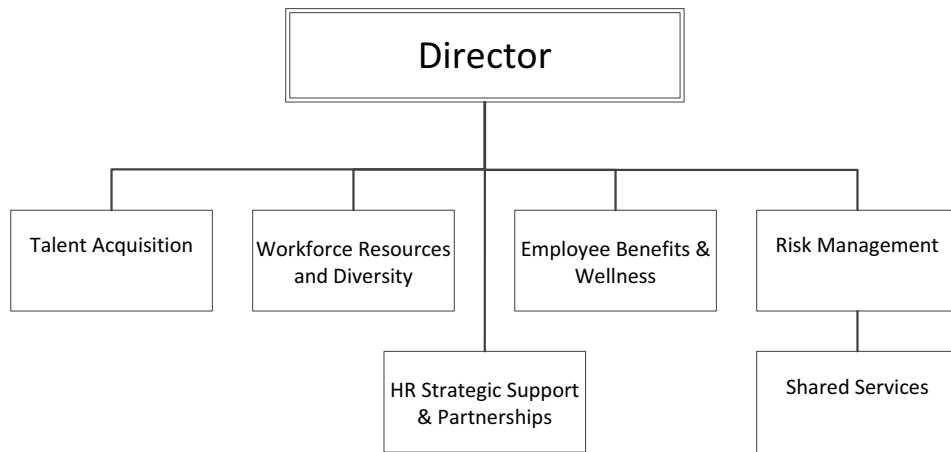
## County Counsel (1600B)

## Performance Measures Summary Table

Performance Measures	FY 2013-14 Actual	FY 2014-15 Actual	FY 2015-16 Actual	FY 2016-17 Target
<b>Key Department Measure</b>				
Department's budget as a percent of the County's total budget	.55%	.47%	.49%	.65%
Percent of clients rating the department's legal services exceeding or meeting their expectations (bi-yearly)	94%	---	96%	---
Percent of post-litigation satisfaction ratings listed as very satisfied or mostly satisfied	---	100%	100%	90%
Percent of general litigation cases won or resolved with client approval	95%	100%	100%	90%
Percent of employee evaluations completed annually	92%	100%	82%	100%
Percent of performance goals met	66%	66%	86%	100%
Percent of employees rating their experience working for the County as good or better	92.6%	90.3%	90%	90%
Cost per capita compared to Bay Area average	\$14.15	\$13.07	\$15.80	\$24.00

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# Human Resources Department



## Human Resources Department (1700D)

Through strategic partnerships and collaboration, the Human Resources Department recruits, develops and retains a high performing and diverse workforce and fosters a healthy, safe, well-equipped and productive work environment for employees, their families, departments, and the public in order to maximize individual potential, increase organizational capacity and position San Mateo County as an employer of choice.

### General Fund

#### FY 2016-17 Budget Unit Summary

	Actual 2014-15	Actual 2015-16	Preliminary 2016-17	Revised 2016-17	Adopted 2016-17	Change 2016-17
<b>SOURCES</b>						
Taxes	—	184,914	400,000	400,000	400,000	—
Use of Money and Property	5,440	6,663	10,000	10,000	10,000	—
Intergovernmental Revenues	53,754	—	—	—	—	—
Charges for Services	184,903	327,109	232,944	232,944	232,944	—
Interfund Revenue	4,834,878	6,108,695	6,116,471	6,116,471	6,359,268	242,797
Miscellaneous Revenue	263,354	260,625	322,100	322,100	322,100	—
Other Financing Sources	453	(7)	250,000	250,000	250,000	—
<b>Total Revenue</b>	<b>5,342,782</b>	<b>6,887,998</b>	<b>7,331,515</b>	<b>7,331,515</b>	<b>7,574,312</b>	<b>242,797</b>
Fund Balance	995,991	1,169,680	715,711	715,711	1,389,804	674,093
<b>TOTAL SOURCES</b>	<b>6,338,773</b>	<b>8,057,678</b>	<b>8,047,226</b>	<b>8,047,226</b>	<b>8,964,116</b>	<b>916,890</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	9,482,637	11,799,362	12,402,170	12,402,170	13,101,998	699,828
Services and Supplies	2,161,083	2,718,136	2,677,857	2,677,857	2,951,446	273,589
Other Charges	852,913	1,059,993	1,138,184	1,138,184	1,442,303	304,119
Fixed Assets	29,097	—	250,000	250,000	395,903	145,903
Other Financing Uses	38,273	50,175	51,063	51,063	551,424	500,361
<b>Gross Appropriations</b>	<b>12,564,003</b>	<b>15,627,666</b>	<b>16,519,274</b>	<b>16,519,274</b>	<b>18,443,074</b>	<b>1,923,800</b>
Intrafund Transfers	(1,402,331)	(2,141,795)	(2,248,381)	(2,248,381)	(3,004,311)	(755,930)
<b>Net Appropriations</b>	<b>11,161,672</b>	<b>13,485,871</b>	<b>14,270,893</b>	<b>14,270,893</b>	<b>15,438,763</b>	<b>1,167,870</b>
Contingencies/Dept Reserves	456,807	456,807	456,807	456,807	456,807	—
<b>TOTAL REQUIREMENTS</b>	<b>11,618,479</b>	<b>13,942,678</b>	<b>14,727,700</b>	<b>14,727,700</b>	<b>15,895,570</b>	<b>1,167,870</b>
<b>NET COUNTY COST</b>	<b>5,279,706</b>	<b>5,885,000</b>	<b>6,680,474</b>	<b>6,680,474</b>	<b>6,931,454</b>	<b>250,980</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	65.0	70.0	70.0	70.0	70.0	—
Funded FTE	63.4	69.2	68.7	69.2	69.2	—

## Human Resources (1700D)

## Performance Measures Summary Table

Performance Measures	FY 2013-14 Actual	FY 2014-15 Actual	FY 2015-16 Actual	FY 2016-17 Target
<b>Key Department Measures</b>				
Percent of customer survey respondents rating overall satisfaction with services good or better	99%	94%	99%	90%
Percent of County employees stating they would recommend the County as a great place to work	83%	85%	77%	85%
<b>HR Strategic Support and Partnerships (1710P)</b>				
Percent of customer survey respondents rating overall satisfaction with services good or better	99%	94%	99%	90%
Quality and outcome measures meeting performance targets	89%	83%	86%	75%
Cost per capita – County Human Resources vs. Surrounding Counties Average	---	\$13 / \$33	\$15 / \$33	\$17 / \$33
<b>Employee Wellness and Benefits (1720P)</b>				
Percent of participants utilizing skills or reporting change in behavior after attending health promotion classes	94%	91%	94%	90%
Percent of customer survey respondents rating overall satisfaction with services good or better				
<ul style="list-style-type: none"> <li>• Active</li> <li>• Retirees</li> <li>• Wellness/Work Life</li> </ul>	<ul style="list-style-type: none"> <li>-</li> <li>-</li> <li>97%</li> </ul>	<ul style="list-style-type: none"> <li>79%</li> <li>87%</li> <li>92%</li> </ul>	<ul style="list-style-type: none"> <li>90%</li> <li>90%</li> <li>97%</li> </ul>	<ul style="list-style-type: none"> <li>90%</li> <li>90%</li> <li>90%</li> </ul>
Percent completion rate of employees who participated in high-risk wellness coaching services	62%	65%	47%	66%
Cost per active participant vs. Bay Area counties (average annual [calendar year] County contribution to an active employee's health premium) (*Estimate)	\$13,290/---	\$13,428*/---	\$14,099/---	\$14,804/---

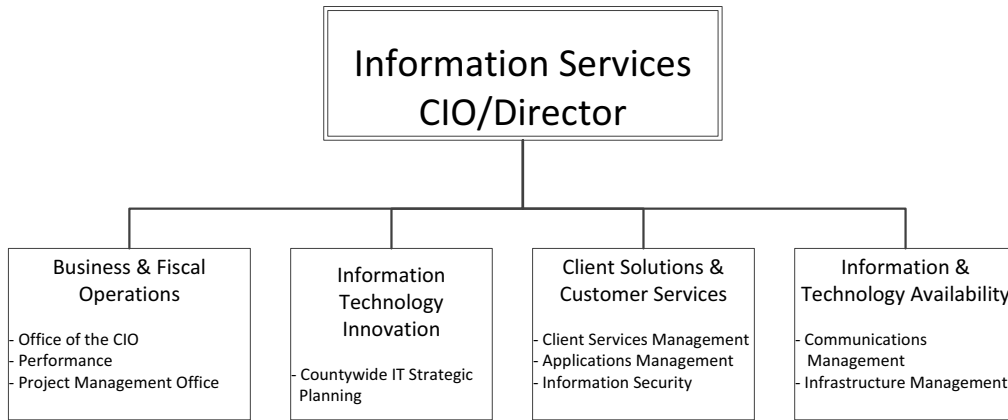


Performance Measures	FY 2013-14 Actual	FY 2014-15 Actual	FY 2015-16 Actual	FY 2016-17 Target
<b>Risk Management (1730P)</b>				
Number of workers' compensation claims (per 100 FTEs) - County of San Mateo vs. ICMA	11.9 / 12	11.7 / 12	12.5 / 12	12 / 12
Percent of customer survey respondents rating overall satisfaction with services good or better	99%	---	90%	90%
Property expenditures per capita - County of San Mateo vs. surrounding counties	\$2.79 / \$4.46	\$2.76 / \$4.46	\$3.79 / \$4.46	\$2.80/ \$4.46
<b>Talent Acquisition (1740P)</b>				
Time-to-fill external recruitments - County of San Mateo vs. ICMA	4 weeks / 6 weeks	4 weeks / 5 weeks	4 weeks / 5 weeks	4 weeks / 6 weeks
<ul style="list-style-type: none"> <li>• Internal</li> <li>• External</li> </ul>	12 weeks ICMA	12 weeks ICMA	9 weeks ICMA	9 weeks ICMA
Percent of positions filled with internal candidates	63%	65%	65%	60%
<ul style="list-style-type: none"> <li>• Management</li> <li>• Non-Management</li> </ul>	46%	40%	40%	40%
Percent of employees retained - 1 year, 5 years (Data Development)	---	---	---	---
Cost per recruitment vs. Bay Area Counties	\$3,891	\$4,073	\$4,283	\$5,000
<b>Workforce Resources and Diversity (1750P)</b>				
Percent of complaints resolved prior to formal process:	97% / 93%	97% / 96%	97% / 96%	90% / 90%
<ul style="list-style-type: none"> <li>• Equal Employment Opportunity</li> <li>• Employee and Labor Relations</li> </ul>				
Ratio of employee grievances per employee subject to grievances - County of San Mateo vs. ICMA	.26% /1.00%	.20% /1.00%	.60% /1.00%	.90% /1.00%
Percent of training participants utilizing skills or reporting change in behavior after attending classes	98%	100%	99%	90%

Performance Measures	FY 2013-14 Actual	FY 2014-15 Actual	FY 2015-16 Actual	FY 2016-17 Target
<b>Shared Services (1780P)</b>				
Percent of customer survey respondents rating services good or better- Procurement / Mail	62% / 90%	79% / 90%	85% / 90%	90% / 90%
Cost of Purchasing Unit as a percent of total purchases processed vs. Bay Area Counties (Data Development)	---	---	---	---
Total days from receipt of purchase requisition through purchase order County vs. ICMA	12 / 45	16 / 45	16 / 79	45 / 79

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# Information Services Department



## Information Services Department (1800B)

The mission of the Information Services Department (ISD) is to connect employees within the County government and to connect residents to their government. The Department strives to promote the effectiveness and efficiency of government and build stronger connections through reliable and secure infrastructure and applications, responsive service delivery, and the continued transparency of information.

### General Fund

#### FY 2016-17 Budget Unit Summary

	Actual 2014-15	Actual 2015-16	Preliminary 2016-17	Revised 2016-17	Adopted 2016-17	Change 2016-17
<b>SOURCES</b>						
Taxes	4,843,286	8,885,156	8,000,000	8,000,000	8,426,097	426,097
Use of Money and Property	185,716	178,661	170,000	170,000	170,000	—
Intergovernmental Revenues	399,775	1,576,233	0	0	1,887,509	1,887,509
Charges for Services	1,566,237	1,796,852	1,867,589	1,867,589	1,867,589	—
Interfund Revenue	5,996,996	8,446,848	11,039,494	11,039,494	11,039,494	—
Miscellaneous Revenue	295,362	361,999	—	—	—	—
<b>Total Revenue</b>	<b>13,287,372</b>	<b>21,245,750</b>	<b>21,077,083</b>	<b>21,077,083</b>	<b>23,390,689</b>	<b>2,313,606</b>
Fund Balance	10,133,061	5,739,124	6,291,928	6,291,928	12,740,943	6,449,015
<b>TOTAL SOURCES</b>	<b>23,420,433</b>	<b>26,984,874</b>	<b>27,369,011</b>	<b>27,369,011</b>	<b>36,131,632</b>	<b>8,762,621</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	21,492,178	20,251,991	24,709,105	24,709,105	26,729,127	2,020,022
Services and Supplies	46,901,641	40,931,400	42,724,300	42,724,300	63,873,525	21,149,225
Other Charges	1,967,728	2,878,796	3,250,400	3,250,400	3,337,848	87,448
Fixed Assets	2,393,651	1,674,292	2,525,000	2,525,000	2,525,000	—
Other Financing Uses	388,120	405,081	536,391	536,391	509,388	(27,003)
<b>Gross Appropriations</b>	<b>73,143,319</b>	<b>66,141,560</b>	<b>73,745,196</b>	<b>73,745,196</b>	<b>96,974,888</b>	<b>23,229,692</b>
Intrafund Transfers	(55,325,988)	(51,818,873)	(53,344,045)	(53,344,045)	(68,027,130)	(14,683,085)
<b>Net Appropriations</b>	<b>17,817,331</b>	<b>14,322,687</b>	<b>20,401,151</b>	<b>20,401,151</b>	<b>28,947,758</b>	<b>8,546,607</b>
Contingencies/Dept Reserves	5,603,102	12,662,187	6,967,860	6,967,860	7,183,874	216,014
<b>TOTAL REQUIREMENTS</b>	<b>23,420,433</b>	<b>26,984,874</b>	<b>27,369,011</b>	<b>27,369,011</b>	<b>36,131,632</b>	<b>8,762,621</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	113.0	120.0	120.0	120.0	130.0	10.0
Funded FTE	112.5	119.5	119.5	119.5	129.5	10.0

Information Services Department (1800B)  
Performance Measures Summary Table

Performance Measures	FY 2013-14 Actual	FY 2014-15 Actual	FY 2015-16 Actual	FY 2016-17 Target
<b>Key Department Measures</b>				
Percent of customer survey respondents rating services good or better	69%	80%	65%	85%
Percent of medium and large projects completed on time, within budget, and a customer satisfaction rating of good or better	---	91%	85%	78%
<b>Business and Fiscal Operations (1810P)</b>				
Percent of outcome and efficiency goals and benchmarks met	---	69%	73%	65%
Percent of customer survey respondents rating services offered by this program as good or better	---	52%	43%	75%
Percent of an IT FTE to support each employee	---	3%	3.43%	3.75%
Percent of employee evaluations completed annually	97%	---	95%	95%
Percent of employees rating working with the County as good or better	72%	72%	67%	79%
<b>Information and Technology Availability (1830P)</b>				
Availability of core services (datacenter, network, radio, and PBX)	---	99.95%	99.94%	99.7%
Benchmark	---	99.7%	99.7%	99.7%
Percent of severity 1 (critical) tickets responded to within one hour	---	49.65%	80%	85%
Percent of customer survey respondents rating service offered by this program as good or better	69.97%	79.49%	85%	75%
<b>Client Services (1840P)</b>				
Percent of customer survey respondents rating service offered by this program as good or better	---	88.19%	90%	85%

<b>Performance Measures</b>	<b>FY 2013-14 Actual</b>	<b>FY 2014-15 Actual</b>	<b>FY 2015-16 Actual</b>	<b>FY 2016-17 Target</b>
Percent of severity 1 (critical) tickets responded to within one hour	---	50%	91%	85%
Percent of ticket resolution at first call	35%	61%	60%	51%
<b>Information Technology Innovation (1844P)</b>				
Number of annual site views of the Open Data Portal per employee	---	651	2,819	1,100
Annual end user computer cost per personal computing device	\$659	\$651	\$651	\$655
Percent of customer survey respondents rating services by this program as good or better	100%	100%	100%	85%

## Grand Jury (1920B)

Conducts civil investigations of county and city government operations.

General Fund

### FY 2016-17 Budget Unit Summary

	Actual 2014-15	Actual 2015-16	Preliminary 2016-17	Revised 2016-17	Adopted 2016-17	Change 2016-17
<b>REQUIREMENTS</b>						
Salaries and Benefits	58,970	60,755	65,209	65,209	65,209	—
Services and Supplies	398,152	40,071	48,922	48,922	48,922	—
Other Charges	479	496	600	600	600	—
<b>TOTAL REQUIREMENTS</b>	<b>457,601</b>	<b>101,323</b>	<b>114,731</b>	<b>114,731</b>	<b>114,731</b>	<b>—</b>
<b>NET COUNTY COST</b>	<b>457,601</b>	<b>101,323</b>	<b>114,731</b>	<b>114,731</b>	<b>114,731</b>	<b>0</b>

### Performance Measures Summary Table

Performance Measures	FY 2013-14 Actual	FY 2014-15 Actual	FY 2015-16 Actual	FY 2016-17 Target
Percent of time that the County's financial statements are fairly stated in all material respects	100%	100%	100%	100%
Percent of Grand Jury recommendations that County of San Mateo officials and staff agreed to implement or have already implemented	50%	50%	42%	50%
Number of official Grand Jury reports requiring a Board of Supervisors response	5	5	6	5



## Non-Departmental Services (8000B)

The Non-Departmental Services budget unit contains general purpose revenues, including property tax, sales and use tax, transient occupancy tax (TOT), interest earnings, and overhead recovered from Non-General Fund departments through the A-87 cost plan. These revenues, along with Non-Departmental Fund Balance, are used to offset any Net County Cost in General Fund departments. This budget unit also includes appropriations that benefit many or all departments such as Countywide IT projects, facility repairs, capital improvement projects, debt service payments, Countywide elections, Children's Health Initiative, and retiree health contributions.

The County has four categories of General Fund Reserves: Non-Departmental Reserves, ERAF Reserves, Contingencies, and Departmental Reserves. The County's Reserves Policy stipulates that the General Fund maintain a 5% General Reserve and a 3% Contingency and that operating departments maintain a 2% Departmental Reserve. The 5% General Reserve and the 3% Contingency are budgeted here. On January 31, 2012, the Board of Supervisors amended the Reserves Policy to use 50% of Excess ERAF on an ongoing basis. ERAF Reserves continue to be used for one-time uses, such as capital and IT projects, pay down of unfunded liabilities, debt retirement, and productivity enhancement and cost avoidance projects.

Non-Departmental Services (8000B)  
ALL FUNDS

FY 2016-17 Budget Unit Summary

	Actual 2014-15	Actual 2015-16	Preliminary 2016-17	Revised 2016-17	Adopted 2016-17	Change 2016-17
<b>SOURCES</b>						
Taxes	509,389,511	516,332,741	481,507,964	481,507,964	510,742,705	29,234,741
Licenses, Permits and Franchises	436,337	437,985	436,337	436,337	436,337	—
Fines, Forfeitures and Penalties	149,019	141,357	—	—	—	—
Use of Money and Property	7,876,841	9,744,506	6,983,783	6,983,783	8,852,651	1,868,868
Intergovernmental Revenues	14,614,948	4,028,373	1,824,226	1,824,226	2,074,226	250,000
Charges for Services	(229,302)	876,239	727,713	727,713	921,995	194,282
Interfund Revenue	4,732,130	4,569,462	4,360,023	4,360,023	8,438,125	4,078,102
Miscellaneous Revenue	1,511,889	825,127	236,937	236,937	236,937	—
Other Financing Sources	1,499,389	—	—	—	4,500,000	4,500,000
<b>Total Revenue</b>	<b>539,980,760</b>	<b>536,955,789</b>	<b>496,076,983</b>	<b>496,076,983</b>	<b>536,202,976</b>	<b>40,125,993</b>
Fund Balance	312,614,827	346,393,215	253,020,072	253,020,072	325,393,756	72,373,684
<b>TOTAL SOURCES</b>	<b>852,595,587</b>	<b>883,349,004</b>	<b>749,097,055</b>	<b>749,097,055</b>	<b>861,596,732</b>	<b>112,499,677</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	13,961,444	27,623,625	23,843,000	23,843,000	42,570,000	18,727,000
Services and Supplies	48,682,333	37,127,770	35,852,861	36,052,861	53,605,622	17,552,761
Other Charges	4,470,953	15,622,241	13,586,384	13,586,384	52,443,853	38,857,469
Fixed Assets	9,513,983	146,049	—	—	11,400,000	11,400,000
Other Financing Uses	24,874,321	46,911,640	41,648,863	41,648,863	91,352,351	49,703,488
<b>Gross Appropriations</b>	<b>101,503,034</b>	<b>127,431,326</b>	<b>114,931,108</b>	<b>115,131,108</b>	<b>251,371,826</b>	<b>136,240,718</b>
Intrafund Transfers	(721,958)	(888,747)	(737,888)	(737,888)	(349,510)	388,378
<b>Net Appropriations</b>	<b>100,781,076</b>	<b>126,542,579</b>	<b>114,193,220</b>	<b>114,393,220</b>	<b>251,022,316</b>	<b>136,629,096</b>
Contingencies/Dept Reserves	376,256,690	368,959,439	148,131,640	147,131,640	117,386,007	(29,745,633)
<b>TOTAL REQUIREMENTS</b>	<b>477,037,767</b>	<b>495,502,018</b>	<b>262,324,860</b>	<b>261,524,860</b>	<b>368,408,323</b>	<b>106,883,463</b>
<b>NET COUNTY COST</b>	<b>(375,557,820)</b>	<b>(387,846,986)</b>	<b>(486,772,195)</b>	<b>(487,572,195)</b>	<b>(493,188,409)</b>	<b>(5,616,214)</b>

Non-Departmental Services (8000B)  
Performance Measures Summary Table

Performance Measures	FY 2013-14 Actual	FY 2014-15 Actual	FY 2015-16 Actual	FY 2016-17 Target
General purpose revenue growth	7.43%	9.40%	6.49%	5.29%
General Fund Reserves and Contingencies	\$210.7M	\$215.9M	\$215.8M	\$170.1M
General Fund Reserves and Contingencies as a % of Net Appropriations	16.82%	16.88%	14.52%	10.68%

## Debt Service Fund (8900B)

The Debt Service Fund was established in FY 1995-96 to centrally budget all County debt service payments. Amounts are transferred into this fund from various funding sources before payments are made. In June 1997, the County adopted a Debt Limit policy that caps annual debt service payments at 4% of the County Budget average for the last five years. The payment of debt service obligation is a mandated function.

### Debt Service Fund

#### FY 2016-17 Budget Unit Summary

	Actual 2014-15	Actual 2015-16	Preliminary 2016-17	Revised 2016-17	Adopted 2016-17	Change 2016-17
<b>SOURCES</b>						
Use of Money and Property	112,852	143,389	—	—	—	—
Miscellaneous Revenue	30,448	—	—	—	—	—
Other Financing Sources	29,898,794	30,318,025	56,497,038	56,497,038	54,958,177	(1,538,861)
<b>Total Revenue</b>	<b>30,042,094</b>	<b>30,461,414</b>	<b>56,497,038</b>	<b>56,497,038</b>	<b>54,958,177</b>	<b>(1,538,861)</b>
Fund Balance	18,294,593	18,755,450	19,349,861	19,349,861	19,594,720	244,859
<b>TOTAL SOURCES</b>	<b>48,336,687</b>	<b>49,216,864</b>	<b>75,846,899</b>	<b>75,846,899</b>	<b>74,552,897</b>	<b>(1,294,002)</b>
<b>REQUIREMENTS</b>						
Services and Supplies	15,907	—	17,000	17,000	17,000	—
Other Charges	29,565,330	29,622,144	55,858,837	55,858,837	54,319,976	(1,538,861)
<b>Net Appropriations</b>	<b>29,581,237</b>	<b>29,622,144</b>	<b>55,875,837</b>	<b>55,875,837</b>	<b>54,336,976</b>	<b>(1,538,861)</b>
Non-General Fund Reserves	18,755,450	19,594,720	19,971,062	19,971,062	20,215,921	244,859
<b>TOTAL REQUIREMENTS</b>	<b>48,336,687</b>	<b>49,216,864</b>	<b>75,846,899</b>	<b>75,846,899</b>	<b>74,552,897</b>	<b>(1,294,002)</b>

#### Performance Measures Summary Table

Performance Measures	FY 2013-14 Actual	FY 2014-15 Actual	FY 2015-16 Actual	FY 2016-17 Target
Issuer credit ratings from Moody's and Standard & Poor's	Aaa / AAA	Aaa / AAA	Aaa / AAA	Aaa / AAA
Debt service obligations paid on time and within budget	100%	100%	100%	100%

## FY 2016-17 Long Term Debt Service

Long Term Debt Service	Principal	Interest	Total	Funding Sources
Colma Creek Flood Control <sup>1</sup>	630,000	891,950	1,521,950	Colma Creek Flood Control Special District Revenue
Courts Relocation Project	280,000	216,604	496,604	Courthouse Construction Fund
Crime Lab	745,000	407,013	1,152,013	General Fund/Fees
Health Center	4,875,000	3,760,557	8,635,557	General Fund/SB1732FQHC/Tobacco Settlement
HSA Redwood City District Office	195,000	151,577	346,577	HSA (claimable)/Housing/General Fund
Maguire Jail Facility	4,230,000	1,233,600	5,463,600	General Fund/Criminal Justice Facilities Fund
Mutual Aid ESC JPA/Admin	315,000	173,524	488,524	Reserves/User Departments/Cities
New Office Building	575,000	978,225	1,553,225	Facilities Surcharge/Rent from County Departments
North County Clinic	750,000	18,750	768,750	FQHC Reimbursement/Tobacco Settlement
Skylonda Fire Station	140,000	174,388	314,388	General Fund
Youth Services Center	3,375,000	4,368,885	7,743,885	Rent From Departments
Maple Street Correctional Ctr.	17,745,000	8,078,900	25,823,900	General Fund
<b>TOTAL DEBT SERVICE</b>	<b>33,855,000</b>	<b>20,453,973</b>	<b>54,308,973</b>	

<sup>1</sup> Colma Creek Flood Control is not included in the Debt Service Subject to Debt Limit.

Calculation of Annual Debt Service Limit	
Fiscal Year	Budget
Adopted FY 2012-13	1,855,015,840
Adopted FY 2013-14	2,144,058,041
Adopted FY 2014-15	2,226,660,841
Adopted FY 2015-16	2,533,481,468
Adopted FY 2016-17	2,717,824,392
Five Year Average	2,295,408,116
Debt Limit 4.0%	91,816,325
FY 2016-17 Debt Service Subject to the Debt Limit <sup>2</sup>	52,787,023
Under Limit by this Amount	39,029,302
<b>% Under Debt Limit</b>	<b>42.51%</b>

<sup>2</sup> Colma Creek Flood Control is not included in the Debt Service Subject to Debt Limit.



# CONTROLLER'S SCHEDULES

## COUNTY OF SAN MATEO FY 2016-17

ADOPTED BUDGET



County Summaries

Criminal Justice

Health Services

Social Services

Community Services

Administration and Fiscal

Controller's Schedules

Glossary of Budget Terms



## SAN MATEO COUNTY MISSION

San Mateo County government protects and enhances the health, safety, welfare, and natural resources of the community; and provides quality services that benefit and enrich the lives of the people of this community.

We are committed to:

The highest standards  
of public service

A common vision  
of responsiveness

The highest standards  
of ethical conduct

Treating people with respect  
and dignity



Fund Name	Total Financing Sources				Total Financing Uses		
	Fund Balance Available June 30, 2016	Decreases to Obligated Fund Balances	Additional Financing Sources	Total Financing Sources	Financing Uses	Increases to Obligated Fund Balances	Total Financing Uses
1	2	3	4	5	6	7	8
<b>Governmental Funds</b>							
General Fund	\$ 421,909,308	\$ -	\$ 1,341,109,699	\$ 1,763,019,007	\$ 1,644,629,347	\$ 118,389,660	\$ 1,763,019,007
Special Revenue Funds	50,653,011	-	64,562,682	115,215,693	101,090,302	14,125,391	115,215,693
Capital Projects Funds	108,930,198	-	196,430,726	305,360,924	242,268,757	63,092,167	305,360,924
Debt Service Funds	19,594,720	-	54,958,177	74,552,897	54,336,976	20,215,921	74,552,897
<b>Total Governmental Funds</b>	<b>\$ 601,087,237</b>	<b>\$ -</b>	<b>\$ 1,657,061,284</b>	<b>\$ 2,258,148,521</b>	<b>\$ 2,042,325,382</b>	<b>\$ 215,823,139</b>	<b>\$ 2,258,148,521</b>
<b>Other Funds</b>							
Internal Service Funds	\$ -	\$ 969,341	\$ 11,367,956	\$ 12,337,297	\$ 12,337,297	\$ -	\$ 12,337,297
Enterprise Funds	-	9,438,842	313,472,229	322,911,071	322,911,071	-	322,911,071
Special Districts and Other Agencies	66,875,359	-	32,503,677	99,379,036	95,272,739	4,106,297	99,379,036
<b>Total Other Funds</b>	<b>\$ 66,875,359</b>	<b>\$ 10,408,183</b>	<b>\$ 357,343,862</b>	<b>\$ 434,627,404</b>	<b>\$ 430,521,107</b>	<b>\$ 4,106,297</b>	<b>\$ 434,627,404</b>
<b>Total All Funds</b>	<b>\$ 667,962,596</b>	<b>\$ 10,408,183</b>	<b>\$ 2,014,405,146</b>	<b>\$ 2,692,775,925</b>	<b>\$ 2,472,846,489</b>	<b>\$ 219,929,436</b>	<b>\$ 2,692,775,925</b>



State Controller Schedules		County of San Mateo				Schedule 2		
County Budget Act		Governmental Funds Summary						
January 2010 Edition, revision #1		Fiscal Year 2016-17						
Fund Name	Total Financing Sources			Total Financing Uses			Total Financing Uses	
	1	2	3	4	5	6		7
	Fund Balance Available June 30, 2016	Decreases to Obligated Fund Balances	Additional Financing Sources	Total Financing Sources	Financing Uses	Increases to Obligated Fund Balances	Total Financing Uses	
<b>General Fund</b>								
General Fund	\$ 421,909,308	\$ -	\$ 1,341,109,699	\$ 1,763,019,007	\$ 1,644,629,347	\$ 118,389,660	\$ 1,763,019,007	
<b>Total General Fund</b>	<b>\$ 421,909,308</b>	<b>\$ -</b>	<b>\$ 1,341,109,699</b>	<b>\$ 1,763,019,007</b>	<b>\$ 1,644,629,347</b>	<b>\$ 118,389,660</b>	<b>\$ 1,763,019,007</b>	
<b>Special Revenue Funds</b>								
Emergency Medical Center	\$ 2,405,892	\$ -	\$ 2,547,431	\$ 4,953,323	\$ 3,061,203	\$ 1,892,120	\$ 4,953,323	
IHSS Public Authority Fund	861,956	-	21,642,229	22,504,185	21,642,229	861,956	22,504,185	
Fish and Game Propagation Fund	71,195	-	1,350	72,545	10,000	62,545	72,545	
County Fire Protection Structure Fund	6,556,711	-	7,896,299	14,453,010	10,344,716	4,108,294	14,453,010	
Road Fund	26,815,273	-	26,461,310	53,276,583	53,276,583	-	53,276,583	
Half Cent Transportation Fund	3,127,878	-	1,865,199	4,993,077	4,993,077	-	4,993,077	
County-Wide Road Improvement Fund	3,647,734	-	374,500	4,022,234	400,000	3,622,234	4,022,234	
Solid Waste Fund	12	-	-	12	12	-	12	
Waste Management Fund	7,166,360	-	2,981,388	10,147,748	6,569,506	3,578,242	10,147,748	
Waste Management Programs	-	-	792,976	792,976	792,976	-	792,976	
<b>Total Special Revenue Funds</b>	<b>\$ 50,653,011</b>	<b>\$ -</b>	<b>\$ 64,562,682</b>	<b>\$ 115,215,693</b>	<b>\$ 101,090,302</b>	<b>\$ 14,125,391</b>	<b>\$ 115,215,693</b>	
<b>Capital Project Funds</b>								
Accumulated Capital Outlay	\$ 87,524,197	\$ -	\$ 500,000	\$ 88,024,197	\$ 33,495,948	\$ 54,528,249	\$ 88,024,197	
Criminal Justice Temporary Construction Fund	1,664,319	-	1,115,000	2,779,319	1,100,000	1,679,319	2,779,319	
Court House Temporary Construction Fund	421,541	-	1,102,000	1,523,541	1,368,379	155,162	1,523,541	
Parks Acquisition and Development Fund	2,345,212	-	1,898,811	4,244,023	3,079,531	1,164,492	4,244,023	
Other Capital Construction Fund	13,481,135	-	-	13,481,135	12,000,000	1,481,135	13,481,135	
Skyflorida Project Fund	-	-	9,000,000	9,000,000	9,000,000	-	9,000,000	
Capital Project Fund	3,493,794	-	182,814,915	186,308,709	182,224,899	4,083,810	186,308,709	
<b>Total Capital Project Funds</b>	<b>\$ 108,930,198</b>	<b>\$ -</b>	<b>\$ 196,430,726</b>	<b>\$ 305,360,924</b>	<b>\$ 242,868,757</b>	<b>\$ 63,092,167</b>	<b>\$ 305,360,924</b>	
<b>Debt Service Funds</b>								
Debt Service Funds	\$ 19,594,720	\$ -	\$ 54,958,177	\$ 74,552,897	\$ 54,336,976	\$ 20,215,921	\$ 74,552,897	
<b>Total Debt Service Funds</b>	<b>\$ 19,594,720</b>	<b>\$ -</b>	<b>\$ 54,958,177</b>	<b>\$ 74,552,897</b>	<b>\$ 54,336,976</b>	<b>\$ 20,215,921</b>	<b>\$ 74,552,897</b>	
<b>Total Governmental Funds</b>	<b>\$ 601,087,237</b>	<b>\$ -</b>	<b>\$ 1,657,061,284</b>	<b>\$ 2,258,148,521</b>	<b>\$ 2,042,325,382</b>	<b>\$ 215,823,139</b>	<b>\$ 2,258,148,521</b>	
Appropriations Limit	\$ 483,039,146							
Appropriations Subject to Limit	\$ 419,672,656							

State Controller Schedules		County of San Mateo		Schedule 3	
County Budget Act		Fund Balance - Governmental Funds			
January 2010 Edition, revision #1		Fiscal Year 2016-17		Actual <input checked="" type="checkbox"/> Estimated <input type="checkbox"/>	
Fund Name	Total Fund Balance June 30, 2016	Less: Obligated Fund Balances			Fund Balance Available June 30, 2016
		Encumbrances	Nonspendable, Restricted and Committed	Assigned	
1	2	3	4	5	6
<b>General Fund</b>					
General Fund	\$ 449,683,122	\$ 5,921,032	\$ 15,165,915	\$ 6,686,867	\$ 421,909,308
<b>Total General Fund</b>	<b>\$ 449,683,122</b>	<b>\$ 5,921,032</b>	<b>\$ 15,165,915</b>	<b>\$ 6,686,867</b>	<b>\$ 421,909,308</b>
<b>Special Revenue Funds</b>					
Emergency Medical Center	\$ 2,405,892	\$ -	\$ -	\$ -	\$ 2,405,892
IHSS Public Authority Fund	861,956	-	-	-	861,956
Fish and Game Propagation Fund	71,195	-	-	-	71,195
County Fire Protection Structure Fund	7,642,402	-	1,085,691	-	6,556,711
Road Fund	27,143,985	-	328,712	-	26,815,273
Half Cent Transportation Fund	3,127,878	-	-	-	3,127,878
County-Wide Road Improvement Fund	3,647,734	-	-	-	3,647,734
Solid Waste Fund	12	-	-	-	12
Waste Management Fund	7,166,360	-	-	-	7,166,360
<b>Total Special Revenue Funds</b>	<b>\$ 52,067,414</b>	<b>\$ -</b>	<b>\$ 1,414,403</b>	<b>\$ -</b>	<b>\$ 50,653,011</b>
<b>Capital Project Funds</b>					
Accumulated Capital Outlay	\$ 87,524,197	\$ -	\$ -	\$ -	\$ 87,524,197
Criminal Justice Temporary Construction Fund	1,664,319	-	-	-	1,664,319
Court House Temporary Construction Fund	421,541	-	-	-	421,541
Parks Acquisition and Development Fund	2,345,212	-	-	-	2,345,212
Other Capital Construction Fund	13,481,135	-	-	-	13,481,135
Capital Project Fund	3,493,794	-	-	-	3,493,794
<b>Total Capital Project Funds</b>	<b>\$ 108,930,198</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 108,930,198</b>
<b>Debt Service Funds</b>					
Debt Service Funds	\$ 19,594,720	\$ -	\$ -	\$ -	\$ 19,594,720
<b>Total Debt Service Funds</b>	<b>\$ 19,594,720</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 19,594,720</b>
<b>Total Governmental Funds</b>	<b>\$ 630,275,454</b>	<b>\$ 5,921,032</b>	<b>\$ 16,580,318</b>	<b>\$ 6,686,867</b>	<b>\$ 601,087,237</b>

State Controller Schedules		County of San Mateo				Schedule 4	
County Budget Act January 2010 Edition, revision #1		Obligated Fund Balances - By Governmental Funds Fiscal Year 2016-17					
Fund Name and Fund Balance Descriptions	Obligated Fund Balances June 30, 2016	Decreases or Cancellations		Increases or New Obligated Fund Balances		Total Obligated Fund Balances for the Budget Year	
		Recommended	Adopted by the Board of Supervisors	Recommended	Adopted by the Board of Supervisors		
1	2	3	4	5	6	7	
<b>General Fund</b>							
General Reserve	\$ -	\$ -	\$ -	\$ -	118,389,660	118,389,660	
Restricted	403,900	-	-	-	-	403,900	
Committed	198,078	-	-	-	-	198,078	
Assigned	6,686,867	-	-	-	-	6,686,867	
Reserve for Inventories	96,112	-	-	-	-	96,112	
Reserve for Advance to Special Revenue Fund	55,300	-	-	-	-	55,300	
Reserve for Advance to Special Revenue Fund	4,798,423	-	-	-	-	4,798,423	
Reserve for Advance to Debt Service Fund	7,033,213	-	-	-	-	7,033,213	
Reserve for Advance to Internal Service Fund	912,447	-	-	-	-	912,447	
Reserve for Advance to Enterprise Fund	943,442	-	-	-	-	943,442	
Reserve for Advance to Enterprise Fund	725,000	-	-	-	-	725,000	
<b>Total General Fund</b>	<b>\$ 21,852,782</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 105,184,476</b>	<b>\$ 118,389,660</b>	<b>\$ 140,242,442</b>	
<b>Special Revenue Funds</b>							
Emergency Medical Center							
General Reserve	\$ -	\$ -	\$ -	\$ -	1,892,120	1,892,120	
IHSS Public Authority Fund							
General Reserve	-	-	-	1,462,861	861,956	861,956	
Fish and Game Propagation Fund							
General Reserve	-	-	-	49,739	62,545	62,545	
County Fire Protection Structure Fund							
General Reserve	-	-	-	3,399,019	4,108,294	4,108,294	
Investment in Fixed Assets	1,085,691	-	-	-	-	1,085,691	
Road Fund							
Reserve for Inventories	328,712	-	-	-	-	328,712	
County-Wide Road Improvement Fund							
General Reserve	-	-	-	3,632,439	3,622,234	3,622,234	
Waste Management Fund							
General Reserve	-	-	-	1,917,589	3,578,242	3,578,242	
<b>Total Special Revenue Funds</b>	<b>\$ 1,414,403</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 12,500,456</b>	<b>\$ 14,125,391</b>	<b>\$ 15,539,794</b>	

Fund Name and Fund Balance Descriptions	Obligated Fund Balances June 30, 2016	Decreases or Cancellations		Increases or New Obligated Fund Balances		Total Obligated Fund Balances for the Budget Year
		Recommended	Adopted by the Board of Supervisors	Recommended	Adopted by the Board of Supervisors	
1	2	3	4	5	6	7
<b>Capital Project Funds</b>						
Accumulated Capital Outlay	\$ -	\$ -	\$ -	\$ 53,677,408	\$ 54,528,249	\$ 54,528,249
Criminal Justice Temporary Construction Fund						
General Reserve	-	-	-	1,800,348	1,679,319	1,679,319
Court House Temporary Construction Fund						
General Reserve	-	-	-	280,570	155,162	155,162
Parks Acquisition and Development Fund						
General Reserve	-	-	-	644,109	1,164,492	1,164,492
Other Capital Construction Fund						
General Reserve	-	-	-	-	1,481,135	1,481,135
Capital Project Fund						
General Reserve	-	-	-	3,160,337	4,083,810	4,083,810
<b>Total Capital Project Funds</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 59,562,772</b>	<b>\$ 63,092,167</b>	<b>\$ 63,092,167</b>
<b>Debt Service Funds</b>						
Debt Service Funds						
General Reserve	\$ -	\$ -	\$ -	19,971,062	20,215,921	20,215,921
<b>Total Debt Service Funds</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 19,971,062</b>	<b>\$ 20,215,921</b>	<b>\$ 20,215,921</b>
<b>Total Governmental Funds</b>	<b>\$ 23,267,185</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 197,218,766</b>	<b>\$ 215,823,139</b>	<b>\$ 239,090,324</b>

State Controller Schedules County Budget Act January 2010 Edition, revision #1					County of San Mateo Summary of Additional Financing Sources by Source and Fund Governmental Funds Fiscal Year 2016-2017					Schedule 5
Description	2014-15 Actual	2015-16 Actual	2016-17 Recommended	2016-17 Adopted by the Board of Supervisors						
1	2	3	4	5						
<b>Summarization by Source</b>										
Taxes	\$535,353,955	\$560,341,652	\$630,760,592	\$656,879,530						
Licenses, Permits and Franchises	9,838,740	7,838,904	9,695,250	9,809,174						
Fines, Forfeitures and Penalties	10,834,026	8,797,360	9,942,815	9,532,815						
Use of Money and Property	11,221,511	13,402,375	11,202,758	11,207,758						
Intergovernmental Revenues	456,892,176	450,989,897	497,018,947	506,571,468						
Charges for Services	113,936,936	133,989,203	144,257,699	146,637,403						
Interfund Revenue	58,612,752	68,208,711	80,769,534	83,055,701						
Miscellaneous Revenue	27,486,756	34,100,429	33,537,241	34,295,356						
Other Financing Sources	55,979,121	78,325,729	217,801,536	199,072,079						
<b>Total Summarization by Source</b>	<b>\$1,280,155,974</b>	<b>\$1,355,994,258</b>	<b>\$1,634,986,372</b>	<b>\$1,657,061,284</b>						
<b>Summarization by Fund</b>										
General Fund	\$1,160,773,819	\$1,214,591,480	\$1,296,298,225	\$1,341,109,699						
Emergency Medical Services Fund	2,342,824	2,077,111	2,547,431	2,547,431						
IHSS Public Authority Fund	16,080,695	19,652,282	21,642,229	21,642,229						
Fish and Game Propagation Fund	2,912	4,156	1,350	1,350						
Structural Fire Protection Fund	8,157,232	8,678,076	7,896,299	7,896,299						
Road Fund	24,016,299	19,209,839	24,065,840	26,461,310						
Half-Cent Transportation Fund	2,440,068	2,363,858	1,865,199	1,865,199						
Road Improvement Fund	453,540	524,296	374,500	374,500						
Solid Waste Fund	2,042,548	12	—	—						
Waste Management	2,701,593	3,492,273	2,981,388	2,981,388						
Waste Management Programs	460,610	706,240	792,976	792,976						
Accumulated Capital Outlay Fund	622,615	705,747	500,000	500,000						
Criminal Justice Temporary Construction Fund	1,118,987	993,971	1,115,000	1,115,000						
Courthouse Temporary Construction Fund	1,112,077	979,591	1,102,000	1,102,000						
Parks Acquisition and Development Fund	2,409,032	758,663	1,667,051	1,898,811						
Other Capital Construction Fund	—	25,718,334	—	—						
Skylonda Project Fund	—	—	—	9,000,000						
Capital Projects Fund	25,379,029	25,076,916	217,178,707	182,814,915						

State Controller Schedules County Budget Act January 2010 Edition, revision #1		County of San Mateo Summary of Additional Financing Sources by Source and Fund Governmental Funds Fiscal Year 2016-2017			Schedule 5
1 Description	2 2014-15 Actual	3 2015-16 Actual	4 2016-17 Recommended	5 2016-17 Adopted by the Board of Supervisors	
Debt Service Fund	30,042,094	30,461,414	54,958,177	54,958,177	
<b>Total Summarization by Fund</b>	<b>\$1,280,155,974</b>	<b>\$1,355,994,258</b>	<b>\$1,634,986,372</b>	<b>\$1,657,061,284</b>	

State Controller Schedules		County of San Mateo					Schedule 6
County Budget Act		Detail of Additional Financing Sources by Fund and Account					
January 2010 Edition, revision #1		Governmental Funds					
		Fiscal Year 2016-2017					
Fund	Financing Source Category	Financing Source Account	2014-15 Actual	2015-16 Actual	2016-17 Recommended	2016-17 Adopted by the Board of Supervisors	
1	2	3	4	5	6	7	

**General Fund**

**General Fund**

Taxes						
	Current Yr Secured		\$193,691,619	\$208,834,141	\$221,122,226	\$224,705,536
	PY Secured Redemption		517,340	857,104	874,246	874,246
	Current Yr Unsecured		9,236,466	9,351,079	9,328,831	9,328,831
	Prior Yr Unsecured		(313,908)	(37,688)	—	—
	CY SB 813 Secured Supplemental		6,665,013	8,786,013	4,685,408	4,685,408
	CY SB 813 Unsec Supplemental		129,237	111,712	—	—
	PY SB 813 Redemption		88,712	106,885	—	—
	PY SB 813 Unsecured Supplemental		18,011	—	—	—
	Non-Departmental ERAF Rebate		117,935,895	109,653,530	55,000,000	55,000,000
	Former RDA-Residuals		8,515,752	8,485,157	8,515,752	8,515,752
	Penalty & Cost		1,235,825	1,200,204	811,529	811,529
	Former RDA Passthru Payments		16,698,309	21,622,319	16,698,309	21,622,319
	Sales and Use Taxes		18,852,352	19,178,702	25,141,677	25,141,677
	Aircraft Taxes		1,125,270	1,085,585	1,107,297	1,107,297
	Property Transfer Tax		10,333,157	9,978,397	8,411,099	8,411,099
	Transient Occupancy Tax		1,534,115	1,627,628	1,408,415	1,408,415
	In Lieu Sales & Use Tax Revenue		7,396,366	4,720,473	—	—
	Property Tax In-Lieu of VLF		85,301,354	91,683,046	97,381,731	98,650,957
	Vehicle Rental Business Lic Tax		12,181,009	12,145,155	12,425,847	12,425,847
	Sales & Use Tax - Measure A		33,244,499	36,867,882	102,365,113	120,297,830
	<b>Total Taxes</b>		<b>\$524,386,395</b>	<b>\$546,257,324</b>	<b>\$565,277,480</b>	<b>\$592,986,743</b>

**Licenses, Permits and Franchises**

	Dog Licenses		\$769,720	\$791,228	\$825,713	\$825,713
	Cat Licenses		35,093	38,161	42,257	42,257
	Dangerous/Vicious Animal Permit		24,435	27,265	25,810	25,810
	Animal Quarantine Fee		20,005	32,218	27,148	27,148

State Controller Schedules County Budget Act January 2010 Edition, revision #1		County of San Mateo Detail of Additional Financing Sources by Fund and Account Governmental Funds Fiscal Year 2016-2017					Schedule 6
Fund	Financing Source Category	Financing Source Account	2014-15 Actual	2015-16 Actual	2016-17 Recommended	2016-17 Adopted by the Board of Supervisors	
1	2	3	4	5	6	7	
	Other Animal Permits & Fees		250	350	350	350	
	Miscellaneous Business License		2,169	1,567	3,500	3,500	
	Professional Service Licenses		43,095	33,398	47,498	47,498	
	Building Permits		2,345,938	2,543,818	2,488,394	2,543,818	
	Underground Tank Permits		407,285	408,788	446,014	446,014	
	Well & Septic Permits		403,896	478,366	356,430	356,430	
	Reinstatement Fees		107,087	80,817	113,544	113,544	
	Reinspection Fees		629	399	2,060	2,060	
	Building Permit Appeals		—	1	—	—	
	Zoning Permits		293,404	310,244	306,000	306,000	
	Grading/Land Clearing Permits		65,752	76,999	66,950	66,950	
	Resource Permits		50,624	53,663	32,960	32,960	
	Variances & Exceptions		91,787	97,067	41,200	41,200	
	Land Division Permits		178,775	128,422	124,160	124,160	
	Stable & Kennel Permits		732	2,076	3,605	3,605	
	Architecture/Design Revisions		133,554	174,291	77,250	77,250	
	Other Zoning Fees		72,228	77,574	51,500	51,500	
	Death Certificate Filing Fee		26,694	28,071	24,500	24,500	
	Device Registration Fees		388,622	405,739	447,400	447,400	
	Gun & Shooting Fees		2,819	4,086	2,100	2,100	
	Other Registration Fees		200,092	203,326	201,150	259,650	
	Misc Licenses & Permits		247,139	241,787	231,849	231,849	
	Franchise Fees		1,089,000	1,129,369	986,337	986,337	
	<b>Total Licenses, Permits and Franchises</b>		<b>\$7,000,823</b>	<b>\$7,369,089</b>	<b>\$6,975,679</b>	<b>\$7,089,603</b>	
<b>Fines, Forfeitures and Penalties</b>							
	Court Fines		\$6,893,154	\$5,696,868	\$6,737,002	\$6,242,002	
	Juvenile Traffic Fines		15,215	13,807	14,163	14,163	
	Other Vehicle Code Fines		674,021	—	—	—	



State Controller Schedules County Budget Act January 2010 Edition, revision #1		County of San Mateo Detail of Additional Financing Sources by Fund and Account Governmental Funds Fiscal Year 2016-2017					Schedule 6
Fund	Financing Source Category	Financing Source Account	2014-15 Actual	2015-16 Actual	2016-17 Recommended	2016-17 Adopted by the Board of Supervisors	
1	2	3	4	5	6	7	
		Equipment Violation Fines	1,144	1,447	1,104	1,104	
		Municipal Court Fines	222,058	389,447	165,830	250,830	
		Juvenile Court Fines	762	478	1,143	1,143	
		Animal Control Fines	130	98	42	42	
		Narcotics Forfeitures	115,627	127,885	110,000	110,000	
		Other Forfeitures	6,610	63,567	40,000	40,000	
		Agricultural Penalties	8,265	5,133	—	—	
		Other Penalties	485,889	386,022	415,000	415,000	
		Escheated Revenue	147,404	141,272	—	—	
		<b>Total Fines, Forfeitures and Penalties</b>	<b>\$8,570,277</b>	<b>\$6,826,025</b>	<b>\$7,484,284</b>	<b>\$7,074,284</b>	
		<b>Use of Money and Property</b>					
		Interest Eamed	\$5,047,960	\$6,992,284	\$6,000,000	\$6,000,000	
		Interest Eamed - PA/PG	253,676	241,765	220,000	220,000	
		Other Interest Eamed	105,055	127,502	83,096	88,096	
		Other Investment Income	2,786,442	2,709,839	2,814,555	2,814,555	
		Airport Transient Use Fees	1,258	70	—	—	
		County Land/Buildings Rentals	796,106	787,358	667,847	667,847	
		Service Machine Concessions	13,600	16,657	24,480	24,480	
		Other Rents & Concessions	929,381	961,840	571,925	571,925	
		<b>Total Use of Money and Property</b>	<b>\$9,933,477</b>	<b>\$11,837,316</b>	<b>\$10,381,903</b>	<b>\$10,386,903</b>	
		<b>Intergovernmental Revenues</b>					
		<b>State</b>					
		Highway Property Tax Rental	\$3,559	\$4,939	\$—	\$—	
		State Block Grant	1,994,433	2,059,243	2,210,693	2,210,693	
		Realignment VLF	3,283,068	4,660,758	3,371,378	3,621,378	
		Realignment Sales Tax - Health	659,484	813,875	1,869,752	1,869,752	
		Realignment Sales Tx-Mintl Hlth	36,741,788	34,930,909	28,651,754	28,651,754	
		Realignment Sales Tax-Pub Asst	10,560,517	8,846,924	34,130,457	34,130,457	

State Controller Schedules County Budget Act January 2010 Edition, revision #1		County of San Mateo Detail of Additional Financing Sources by Fund and Account Governmental Funds Fiscal Year 2016-2017					Schedule 6
Fund	Financing Source Category	Financing Source Account	2014-15 Actual	2015-16 Actual	2016-17 Recommended	2016-17 Adopted by the Board of Supervisors	
1	2	3	4	5	6	7	
		Realignment Sales Tax 2011	50,191,395	58,834,167	49,738,214	49,815,161	
		State Welfare Administration	45,376,351	49,942,456	62,888,813	62,925,049	
		State Staff Development	298,422	266,258	128,450	128,450	
		Assistance Payments - AFDC	9,439,741	8,621,814	4,794,235	4,794,235	
		Assistance Payments - Other	158,850	200,475	—	—	
		Child Abuse Services	30,698	6,181	—	—	
		State Child Care	1,431,912	1,064,480	2,048,152	2,048,152	
		CCS State Subvention	4,684,569	5,544,450	5,234,660	5,256,134	
		Mental Health SEP	3,725,148	2,404,849	4,426,074	4,426,074	
		Mental Health Services Act (MHSA)	24,189,516	22,080,319	27,554,058	27,554,058	
		State Public Health Grant	2,083,752	2,328,761	1,828,912	1,828,912	
		State Aid - CHDP	1,105,323	1,373,659	1,227,769	1,227,769	
		State Aid - WIC	2,903,941	2,799,935	3,140,757	3,140,757	
		State Aid-Infectious Diseases	482,486	443,732	428,449	428,449	
		State AIDS Drug Asst Program	17,601	32,776	17,601	17,601	
		State PH Categorical Aid	262,355	266,887	306,067	306,067	
		State - Other Public Health	1,246,998	1,592,715	2,502,364	2,595,936	
		HPSM - IGT	6,417,793	2,613,083	491,449	491,449	
		Alcohol & Drug Programs	40,769	22,920	11,000	11,000	
		Other State AIDS Program	97,006	97,006	97,006	97,006	
		State Aid - Aging	431,959	432,056	147,098	147,098	
		State Aid - Agriculture	1,438,175	1,480,742	1,400,809	1,400,809	
		State Aid - Other Construction	298,550	—	—	—	
		State Aid - Corrections	367,225	677,612	760,000	760,000	
		Homeowners Property Tax Relief	1,260,061	1,246,462	1,285,388	1,285,388	
		Other State Trial Court	579,605	729,441	792,000	792,000	
		State Aid - Public Safety	67,244,223	74,267,049	70,346,638	72,234,147	
		Crime & Delinquency Prevention	—	—	200,000	200,000	

State Controller: Schedules County Budget Act January 2010 Edition, revision #1		County of San Mateo Detail of Additional Financing Sources by Fund and Account Governmental Funds Fiscal Year 2016-2017					Schedule 6
Fund	Financing Source Category	Financing Source Account	2014-15 Actual	2015-16 Actual	2016-17 Recommended	2016-17 Adopted by the Board of Supervisors	
1	2	3	4	5	6	7	
		OCJP Grant - Various	414,492	567,260	436,955	808,655	
		State Aid - Juvenile Prob Act	—	2,831,138	—	—	
		Tobacco Tax	150,000	150,000	—	—	
		School Lunch Program	202,796	163,327	229,940	229,940	
		Child Support Incentive Program	4,057,690	4,026,301	3,934,453	3,934,453	
		State-Mandated Cost Reimburse	13,344,544	4,666,323	520,900	520,900	
		Abandoned Vehicle Service Fee	1,522	—	52,500	52,500	
		Timber Tax Yield Guarantee	18,250	11,022	17,938	17,938	
		Misc State Reimb/Subsidies	715,538	615,161	2,511,215	3,054,977	
		All Other State Aid	8,823,879	9,098,547	8,550,197	10,660,513	
		State Aid - Anti Terrorism	1,028,193	687,591	781,688	747,723	
		<b>Total State</b>	<b>\$307,804,179</b>	<b>\$313,503,602</b>	<b>\$329,065,783</b>	<b>\$334,423,334</b>	
		<b>Federal</b>					
		Federal Welfare Administration	\$35,908,821	\$35,438,095	\$47,601,870	\$47,650,068	
		Child Support Enforcement	6,657,942	6,676,944	7,479,580	7,479,580	
		Federal Staff Development	1,344,453	3,033,275	—	—	
		Employment Program Administrtrn	6,051	—	10,000	10,000	
		Assistance Payments - Other	7,780,380	8,264,649	7,540,375	7,540,375	
		IRAP Assistance	—	3,323	10,000	10,000	
		Title IV-A Payments	2,428,335	—	2,880,000	2,880,000	
		Title IV-E Payments	637,004	544,500	675,111	675,111	
		Federal Aid - Roads & Bridges	2,375,963	2,141,244	3,934,375	3,932,359	
		Federal Aid - Disaster Relief	273,754	254,762	281,861	281,861	
		Federal Aid - Anti Terrorism	1,133,226	1,091,806	2,635,240	2,860,816	
		Federal UASI Grant	6,592,932	4,481,238	7,344,768	7,310,389	
		OCJP Grant - Federal	208,184	339,704	500,000	500,000	
		Federal Aid - Aging	2,813,040	2,742,611	2,901,447	2,901,447	
		Federal JTPA Program	5,149,856	(3,049)	—	—	

State Controller Schedules County Budget Act January 2010 Edition, revision #1		County of San Mateo Detail of Additional Financing Sources by Fund and Account Governmental Funds Fiscal Year 2016-2017					Schedule 6
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1	2	3	4	5	6	7	
		Fed Comm Development HUD Grant	3,173,798	3,568,158	5,055,064	5,055,064	
		Federal Categorical Programs	2,334,411	2,097,238	1,303,533	1,303,533	
		All Other Federal Aid	7,973,443	7,785,450	9,402,502	9,497,738	
		All Other Federal Grants	1,906,805	1,587,951	2,990,459	3,545,960	
		Other In-Lieu Taxes	12,138	11,994	—	—	
		County Housing Authority Pymts	647,447	508,941	474,128	474,128	
		<b>Total Federal</b>	<b>\$89,357,984</b>	<b>\$80,568,834</b>	<b>\$103,020,313</b>	<b>\$103,908,429</b>	
		<b>Other Local Government</b>					
		Former RDA Other Revenues	\$1,190,230	\$—	\$—	\$—	
		Aid From Cities	367,121	334,973	416,869	949,201	
		Aid - Transportation Agency	712	—	—	—	
		Aid - Other Local Agencies	6,230,178	6,221,225	6,296,939	6,394,967	
		Ryan White I - Formula (CSF)	1,131,025	1,200,866	1,054,857	1,054,857	
		Ryan White I - Supplemental CSF	303,856	341,850	301,353	301,353	
		HOPWA Grant (CSF)	741,259	670,345	670,345	670,345	
		Misc Local Agency Grants	1,162,982	16,497	170,604	170,604	
		All Other Local Govern Revenue	12,182,088	14,598,604	14,452,600	15,083,624	
		Realignment Subsidy - VLF	240,000	—	490,773	490,773	
		<b>Total Other Local Government</b>	<b>\$23,549,450</b>	<b>\$23,384,360</b>	<b>\$23,854,340</b>	<b>\$25,115,724</b>	
		<b>Total Intergovernmental Revenue</b>	<b>\$420,711,613</b>	<b>\$417,456,796</b>	<b>\$455,940,436</b>	<b>\$463,447,487</b>	
		<b>Charges for Services</b>					
		Prop Tax Administration Fee	\$2,823,652	\$4,382,891	\$3,566,000	\$3,845,035	
		Tax/Assessment Collection Fee	947,920	1,045,387	905,360	905,360	
		Redemption Fee - County Share	63,192	62,646	96,000	96,000	
		Suppl Tax Admin Fee 5%	3,443,866	4,312,214	2,508,910	3,596,410	
		Tax/Assessment/Vital Document Fee	1,057,627	1,018,451	1,040,000	1,040,000	
		Special Tax Collector Fees	275,281	290,575	303,014	303,014	
		Accounting Svcs-Other Agency	177,695	179,092	195,560	195,560	

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1	2	3	4	5	6	7	
		Audit Fees	—	—	10,000	10,000	
		Returned Check Charges	67,210	67,202	47,525	47,525	
		Management Svcs - Other Agency	832,510	1,066,098	1,557,826	1,557,826	
		Proc Fee - Installment Account	1,296	1,005	888	888	
		Telephone Services	132,506	87,619	44,870	44,870	
		Public Safety Communicat'n Svc	6,053,939	6,331,528	6,274,787	6,903,925	
		Network & Information Services	551,030	592,797	573,827	573,827	
		Radio Services	319,143	612,001	451,951	451,951	
		Candidate Filing Fees	77,616	140,944	40,000	40,000	
		Election Services-Other Agency	1,336,465	1,182,767	—	—	
		Public Admin Legal Fees	199,626	403,950	50,000	50,000	
		Public Guardian Legal Fees	1,475,535	1,316,203	1,660,408	1,660,408	
		Legal Services-Other Agencies	3,231,619	3,352,642	3,354,269	3,536,736	
		Miscellaneous Legal Recoveries	134,173	89,990	369,863	369,863	
		Private Defender Fees	704,152	600,571	629,982	629,982	
		Human Resources Svcs-Variou	900	102,707	10,500	10,500	
		Plan Report/Review Fee	14,422	2,423	18,753	18,753	
		Plan Research Fee	6,905	8,055	10,815	10,815	
		Ordinance/General Plan Fee	24,934	53,424	6,000	6,000	
		Geotechnical Fee	2,361	8,899	4,120	4,120	
		Plan/Inspection Fee	9,920	5,461	7,210	7,210	
		Other Planning Services Fees	22,020	19,460	21,200	21,200	
		Engineering Services	317,648	339,521	236,900	236,900	
		Sale of Plans & Specs	56	—	—	—	
		Environmental Review Fees	66,748	65,261	66,950	66,950	
		Plan Checking Fees	1,247,374	1,454,667	1,302,100	1,336,987	
		Building Permit Appeal Fee	—	576	—	—	
		Agricultural Inspection Fees	22,792	20,967	46,200	46,200	

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1	2	3	4	5	6	7	
		Miscellaneous Agricultural Fee	155,267	103,232	140,000	120,000	
		Admin Fees	472,954	408,584	350,000	350,000	
		Process Service Fees/Mileage	145,105	126,141	185,000	185,000	
		Restitution Fee - 10%	131,557	94,630	108,134	108,134	
		Municipal Court Fees	1,048,921	883,258	1,025,082	1,025,082	
		Diversion Admin Fee \$50/\$100	49,604	41,506	48,335	48,335	
		Miscellaneous Court Fees	782	1,469	609	609	
		Financial Responsibility Fee	9,018	—	1,000	1,000	
		Night Traffic Court Fees	23	16	22	22	
		Public Admin Estate Fees	129,969	383,581	302,885	302,885	
		Public Guardian Estate Fees	1,337,634	1,081,376	2,450,272	2,450,272	
		Warehouse Service Fees	228,867	164,581	238,489	238,489	
		Humane Services Fees	226,331	255,864	203,054	203,054	
		Miscellaneous Animal Services	130,131	127,424	133,974	133,974	
		Misc Law Enforcement Fees	689,866	699,489	49,320	49,320	
		Impound Administration Fee	12,590	41,371	14,900	14,900	
		Jail Booking Fees	490	403	—	—	
		Woodside Contract Patrol Svc	1,450,175	1,507,855	1,553,090	1,570,994	
		Portola Contract Patrol Svc	876,358	915,164	942,619	951,619	
		Other Agency Patrol Services	8,873	(331)	28,000	28,000	
		Work Program Fees	145,622	125,340	204,893	204,893	
		Transportation of Prisoners	30,940	41,489	25,000	25,000	
		Traffic Patrol Fees	4,487	4,586	5,000	5,000	
		Work Furlough Maintenance Fee	507,589	422,111	556,811	556,811	
		Fingerprinting Fees	97,856	116,597	63,266	63,266	
		Crime Lab Services	80,481	67,740	100,000	100,000	
		DUI Response Fee	137,564	140,918	158,000	158,000	
		Crime Investigation Services	1,239,130	1,271,288	1,172,423	1,172,423	

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1	2	3	4	5	6	7	
		Transportation Security Services	4,429,735	4,673,968	4,437,958	4,577,798	
		Document Recording Fees	2,738,405	2,550,260	2,535,785	2,560,785	
		Micrographic Conversion Fee	398,581	52,939	1,643,179	1,643,179	
		Automation Trust Account Fee	—	—	6,400	6,400	
		Vital Statistics Document Fee	568,683	610,510	548,997	548,997	
		IT Surcharge	184,641	179,345	180,548	—	
		Reimbursement-Public Works Svc	3,287	1,180	282,518	282,518	
		Medical Report Fees	13,694	12,554	13,700	13,700	
		Other Health Fees	125,952	132,840	95,048	95,048	
		Laboratory Service	511,004	558,420	707,720	670,301	
		Residency Fees	384,285	384,285	384,285	384,285	
		Cal Child Svc (CCS) Client Fee	1,432	2,913	2,000	2,000	
		PH Solid Waste Services	1,262	—	—	—	
		Public Pool Inspection Fee	389,840	423,566	453,265	453,265	
		Hotel/Motel Inspection Fee	807,393	852,937	947,750	947,750	
		Cross-Connection Fee	313,555	352,775	366,295	366,295	
		Hazardous Waste Inspection Fee	2,215,060	2,389,834	2,669,298	2,669,298	
		Food Handling Fees	3,770,238	4,162,160	4,486,851	4,486,851	
		Filing Fees - Real Prop Alt	44,045	35,196	59,405	59,405	
		Educational Fees	92,978	99,688	90,000	90,000	
		Marina Berth Rentals	—	760	—	—	
		Camping Permits	182,710	411,019	85,500	85,500	
		Horse Camp Permits	—	—	36,000	36,000	
		Reservation Fees	523,295	469,266	720,000	720,000	
		Park Concession Fees	330	—	—	—	
		Miscellaneous Park Sales	660	—	—	—	
		Park Entry Fees	909,892	1,007,376	890,000	890,000	
		Annual Pass Sales	32,560	36,525	27,000	27,000	

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1	2	3	4	5	6	7	
	Rifle Range Fees		38,262	35,300	33,890	33,890	
	Other Park & Recreation Fees		176,074	126,502	29,000	29,000	
	Shelter Fee		—	425	—	—	
	Reimbursement for Burials		7,179	4,719	5,000	5,000	
	Body Removal & Storage		208,773	216,917	246,000	246,000	
	Other Coroner's Fees		1,144	2,468	4,000	4,000	
	I/P Professional Gross Revenue		—	(205)	—	—	
	I/P Facility Gross Revenue		—	(411)	—	—	
	O/P Professional Gross Revenue		—	54,561	—	—	
	O/P Facility Gross Revenue		—	(53,945)	—	—	
	HPSM Risk Share Supplemental		58,484	41,158	50,000	50,000	
	Medi-Cal FFP		21,293,786	28,411,666	36,559,810	36,678,391	
	Medi-Cal State		757,114	30,438	52,507	52,507	
	Medicare		6,336,335	1,917,570	1,300,000	1,300,000	
	Third Party Reimbursements		941,175	(7,199)	1,450,000	1,450,000	
	Patient Fees		86,217	47,994	78,040	78,040	
	SSI/SSP Collections		340,230	314,911	380,000	380,000	
	Other Reimbursements		7,601,370	10,181,511	11,958,259	11,956,783	
	Medi-Cal FQHC		842,435	611,412	1,077,631	1,077,631	
	Institutional Care - Juveniles		273,680	244,420	210,249	210,249	
	Care of Inmates - State Inst		38,200	36,988	—	—	
	Care of Court Wards		—	—	15,000	15,000	
	HPSM - Capitation		5,234,770	14,728,184	15,590,507	15,590,507	
	Other Institutional Care		6,920	6,094	—	—	
	Annexation Charges		16,559	22,253	30,000	30,000	
	Commissions		4,476,181	4,962,981	3,760,016	3,760,016	
	Nuisance Abatement		4,275	—	—	—	
	Refuse Disposal Charges		2,346,420	2,490,926	2,739,526	2,739,526	



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1	2	3	4	5	6	7	
		Sewer Service Charges	—	2,638	—	—	
		Water Service Charges	13,415	10,006	8,616	8,616	
		Misc Services to Cities	398,683	110,736	322,243	322,243	
		Other Charges for Services	2,762,893	3,289,556	4,270,125	4,365,920	
		VRS Workcenter Charges	2,809,850	2,594,715	3,207,836	3,207,836	
		<b>Total Charges for Services</b>	<b>\$110,704,257</b>	<b>\$128,079,277</b>	<b>\$140,519,723</b>	<b>\$142,899,427</b>	
<b>Interfund Revenue</b>							
		IFR - General Fund	\$30,124	\$52,947	\$—	\$—	
		IFR - Parks Fund	109,559	42,516	150,000	150,000	
		IFR - CJTCF	340,444	340,444	340,444	340,444	
		IFR - CTCF	7,290	—	—	—	
		IFR - Road Fund	2,379,513	2,896,236	3,657,718	3,657,718	
		IFR - Half Cent Fund	—	19,950	—	—	
		IFR - Coyote Point Marina Fund	14,313	14,526	12,532	13,490	
		IFR - Airports Fund	169,942	208,139	187,942	187,942	
		IFR - Solid Waste Fund	196,383	(29,156)	45,000	45,000	
		IFR - Fire Protection Fund	6,913,556	7,068,905	8,676,336	9,576,336	
		IFR - Library Fund	268,143	369,059	249,854	249,854	
		IFR - SMCGH	20,611,408	29,049,700	30,122,276	31,369,387	
		IFR - CSRC	145,956	—	62,133	10,000	
		IFR - Special District Fund	2,377,683	1,950,443	2,883,916	2,883,916	
		IFR - Housing Fund	770,361	1,750,203	1,599,585	1,686,840	
		Other Interfund Revenue	16,798,906	17,772,314	26,388,990	26,819,863	
		Loan Repayments - Other Funds	338,000	110,991	—	—	
		IFR - Trial Ct Funding-Super	434,687	467,587	327,897	—	
		IFR - AB939 Fund	3,941	—	—	—	
		IFR - CSA 8 Policing	—	198,500	198,500	198,500	

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1	2	3	4	5	6	7

IFR - Woodside Patrol Svc			—	664,810	666,005	666,005
<b>Total Interfund Revenue</b>			<b>\$51,910,209</b>	<b>\$62,948,113</b>	<b>\$75,569,128</b>	<b>\$77,855,295</b>

<b>Miscellaneous Revenue</b>						
	Reimbursement-Basic Needs Loan		\$221,221	\$392,678	\$62,785	\$62,785
	Other Client Reimbursements		297,432	165,957	432,000	432,000
	Sale of Literature		10,248	16,695	11,100	11,100
	Sale of Surplus & Salvage		68,074	39,493	40,200	40,200
	Sale of Property & Materials		589	609	4,500	4,500
	Sale of Data/Microfiche		63,691	72,992	56,000	56,000
	Photocopy Sales		9,485	6,074	11,000	11,000
	Cash Overages		5,216	4,159	—	—
	Bad Debt Recoveries		436,090	228,288	250,000	250,000
	Compensation Insurance Refunds		1,548,102	1,282,617	439,725	439,725
	SDI Payments		1,151,780	1,238,169	233,164	233,164
	Gifts & Donations		50,018	302,202	187,000	230,750
	Miscellaneous Reimbursements		3,037,463	3,811,095	4,413,171	4,860,900
	Insurance Recoveries & Refunds		213	15,487	2,700	2,700
	Equipment Cost Reimbursement		70,591	174,874	70,000	70,000
	Project Cost Reimbursement		593,579	1,605,699	463,700	463,700
	Witness & Jury Fees		339,069	346,345	100,500	100,500
	Other Foundation Grants		150,000	8,344	1,897,966	2,097,966
	Non-Government Program Funds		798	—	750,000	750,000
	PG&E Rebates		227,574	139,168	125,000	125,000
	All Other Miscellaneous Revenue		10,656,882	16,529,698	16,763,838	16,792,724
	Rebates and Refunds		359,269	244,533	201,100	201,100
	Tobacco Settlement		6,553,307	6,342,987	6,414,109	6,414,109
<b>Total Miscellaneous Revenue</b>			<b>\$25,850,692</b>	<b>\$32,968,165</b>	<b>\$32,929,558</b>	<b>\$33,649,923</b>

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1	2	3	4	5	6	7	
<b>Other Financing Sources</b>							
	Sale of Fixed Assets		\$453	\$9,130	\$2,200	\$2,200	
	Operating Tsfr In		206,233	840,245	1,217,834	5,717,834	
	Other Revenue - Spcl It		1,499,389	—	—	—	
	<b>Total Other Financing Sources</b>		<b>\$1,706,076</b>	<b>\$849,375</b>	<b>\$1,220,034</b>	<b>\$5,720,034</b>	
<b>Non-County Revenue</b>							
	Supplemental Taxes - Current		\$—	\$81	\$—	\$—	
	<b>Total Non-County Revenue</b>		<b>\$—</b>	<b>\$81</b>	<b>\$—</b>	<b>\$—</b>	
	<b>Total General Fund</b>		<b>\$1,160,773,819</b>	<b>\$1,214,591,480</b>	<b>\$1,296,298,225</b>	<b>\$1,341,109,699</b>	
	<b>Total General Fund Financing Sources</b>		<b>\$1,160,773,819</b>	<b>\$1,214,591,480</b>	<b>\$1,296,298,225</b>	<b>\$1,341,109,699</b>	
<b>Special Revenue Funds</b>							
<b>Emergency Medical Services Fund</b>							
	Fines, Forfeitures and Penalties						
	Court Fines		\$1,173,668	\$1,025,308	\$1,244,252	\$1,244,252	
	Other Vehicle Code Fines		1,087,808	942,549	1,213,329	1,213,329	
	<b>Total Fines, Forfeitures and Penalties</b>		<b>\$2,261,476</b>	<b>\$1,967,857</b>	<b>\$2,457,581</b>	<b>\$2,457,581</b>	
	<b>Use of Money and Property</b>						
	Interest Earned		\$23,548	\$23,603	\$20,850	\$20,850	
	<b>Total Use of Money and Property</b>		<b>\$23,548</b>	<b>\$23,603</b>	<b>\$20,850</b>	<b>\$20,850</b>	
	<b>Miscellaneous Revenue</b>						
	Bad Debt Recoveries		\$3,188	\$—	\$—	\$—	
	All Other Miscellaneous Revenue		54,612	85,651	69,000	69,000	
	<b>Total Miscellaneous Revenue</b>		<b>\$57,800</b>	<b>\$85,651</b>	<b>\$69,000</b>	<b>\$69,000</b>	
	<b>Total Emergency Medical Services Fund</b>		<b>\$2,342,824</b>	<b>\$2,077,111</b>	<b>\$2,547,431</b>	<b>\$2,547,431</b>	
<b>IHSS Public Authority Fund</b>							
	<b>Use of Money and Property</b>						
	Interest Earned		\$12,905	\$14,607	\$—	\$—	
	<b>Total Use of Money and Property</b>		<b>\$12,905</b>	<b>\$14,607</b>	<b>\$—</b>	<b>\$—</b>	

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1	2	3	4	5	6	7

<b>Intergovernmental Revenues</b>						
<b>State</b>						
	Realignment Sales Tax-Pub Asst		\$6,368,742	\$8,802,417	\$5,633,506	\$5,633,506
	State IHSS		2,534,394	3,037,672	3,476,918	3,476,918
	<b>Total State</b>		<b>\$8,903,136</b>	<b>\$11,840,090</b>	<b>\$9,110,424</b>	<b>\$9,110,424</b>
<b>Federal</b>						
	Federal IHSS		\$2,798,658	\$3,357,771	\$8,211,911	\$8,211,911
	<b>Total Federal</b>		<b>\$2,798,658</b>	<b>\$3,357,771</b>	<b>\$8,211,911</b>	<b>\$8,211,911</b>
	<b>Total Intergovernmental Revenue</b>		<b>\$11,701,794</b>	<b>\$15,197,861</b>	<b>\$17,322,335</b>	<b>\$17,322,335</b>
<b>Interfund Revenue</b>						
	IFR - General Fund		\$3,702,306	\$3,702,306	\$3,702,306	\$3,702,306
	Other Interfund Revenue		321,051	357,004	267,588	267,588
	<b>Total Interfund Revenue</b>		<b>\$4,023,357</b>	<b>\$4,059,310</b>	<b>\$3,969,894</b>	<b>\$3,969,894</b>
<b>Miscellaneous Revenue</b>						
	Bad Debt Recoveries		\$3,561	\$—	\$—	\$—
	Miscellaneous Reimbursements		338,227	348,063	350,000	350,000
	All Other Miscellaneous Revenue		800	32,441	—	—
	Rebates and Refunds		51	—	—	—
	<b>Total Miscellaneous Revenue</b>		<b>\$342,639</b>	<b>\$380,503</b>	<b>\$350,000</b>	<b>\$350,000</b>
	<b>Total IHSS Public Authority Fund</b>		<b>\$16,080,695</b>	<b>\$19,652,282</b>	<b>\$21,642,229</b>	<b>\$21,642,229</b>

<b>Fish and Game Propagation Fund</b>						
<b>Fines, Forfeitures and Penalties</b>						
	Fish & Game Fines		\$2,273	\$3,478	\$950	\$950
	<b>Total Fines, Forfeitures and Penalties</b>		<b>\$2,273</b>	<b>\$3,478</b>	<b>\$950</b>	<b>\$950</b>
<b>Use of Money and Property</b>						
	Interest Earned		\$537	\$559	\$400	\$400
	<b>Total Use of Money and Property</b>		<b>\$537</b>	<b>\$559</b>	<b>\$400</b>	<b>\$400</b>

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1	2	3	4	5	6	7

<b>Charges for Services</b>						
	Park Entry Fees		\$—	\$120	\$—	\$—
	<b>Total Charges for Services</b>		\$—	\$120	\$—	\$—
<b>Miscellaneous Revenue</b>						
	Bad Debt Recoveries		\$102	\$—	\$—	\$—
	<b>Total Miscellaneous Revenue</b>		\$102	\$—	\$—	\$—
	<b>Total Fish and Game Propagation Fund</b>		\$2,912	\$4,156	\$1,350	\$1,350

**Off-Highway Vehicle License Fund**  
**Structural Fire Protection Fund**

<b>Taxes</b>						
	Current Yr Secured		\$5,261,343	\$5,550,482	\$5,047,735	\$5,047,735
	Current Yr Unsecured		296,188	298,236	312,560	312,560
	Prior Yr Unsecured		(11,708)	(3,436)	—	—
	CY SB 813 Secured Supplemental		160,052	207,205	65,326	65,326
	CY SB 813 Unsec Supplemental		3,110	2,664	—	—
	PY SB 813 Redemption		2,159	2,598	—	—
	PY SB 813 Unsecured Supplemental		447	—	—	—
	<b>Total Taxes</b>		\$5,711,591	\$6,057,748	\$5,425,621	\$5,425,621

<b>Use of Money and Property</b>						
	Interest Earned		\$39,065	\$54,299	\$10,000	\$10,000
	Other Rents & Concessions		31,068	31,068	32,000	32,000
	<b>Total Use of Money and Property</b>		\$70,133	\$85,368	\$42,000	\$42,000

<b>Intergovernmental Revenues</b>						
<b>State</b>						
	Homeowners Property Tax Relief		\$30,194	\$29,199	\$28,191	\$28,191
	State Aid - Public Safety		1,987,120	2,090,304	2,090,304	2,090,304
	Timber Tax Yield Guarantee		3,767	2,275	1,500	1,500
	<b>Total State</b>		\$2,021,081	\$2,121,778	\$2,119,995	\$2,119,995

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1	2	3	4	5	6	7

<b>Federal</b>						
	Other In-Lieu Taxes		\$1,883	\$1,761	\$—	\$—
		<b>Total Federal</b>	<b>\$1,883</b>	<b>\$1,761</b>	<b>\$—</b>	<b>\$—</b>
<b>Other Local Government</b>						
		<b>Total Federal</b>	<b>\$—</b>	<b>\$—</b>	<b>\$—</b>	<b>\$—</b>
		<b>Total Intergovernmental Revenue</b>	<b>\$2,022,963</b>	<b>\$2,123,539</b>	<b>\$2,119,995</b>	<b>\$2,119,995</b>
<b>Charges for Services</b>						
	Management Svcs - Other Agency		\$171,168	\$170,256	\$170,000	\$170,000
	Plan Checking Fees		124,962	133,400	120,000	120,000
		<b>Total Charges for Services</b>	<b>\$296,130</b>	<b>\$303,656</b>	<b>\$290,000</b>	<b>\$290,000</b>
<b>Interfund Revenue</b>						
	IFR - General Fund		\$—	\$257	\$—	\$—
	Other Interfund Revenue		—	171	—	—
		<b>Total Interfund Revenue</b>	<b>\$—</b>	<b>\$428</b>	<b>\$—</b>	<b>\$—</b>
<b>Miscellaneous Revenue</b>						
	Bad Debt Recoveries		\$316	\$—	\$—	\$—
	Miscellaneous Reimbursements		13,683	15,114	13,683	13,683
	All Other Miscellaneous Revenue		42,416	92,223	5,000	5,000
		<b>Total Miscellaneous Revenue</b>	<b>\$56,415</b>	<b>\$107,338</b>	<b>\$18,683</b>	<b>\$18,683</b>
<b>Total Structural Fire Protection Fund</b>			<b>\$8,157,232</b>	<b>\$8,678,076</b>	<b>\$7,896,299</b>	<b>\$7,896,299</b>

**Road Fund**

<b>Licenses, Permits and Franchises</b>						
	Road Privileges & Permits		\$223,920	\$296,105	\$170,000	\$170,000
		<b>Total Licenses, Permits and Franchises</b>	<b>\$223,920</b>	<b>\$296,105</b>	<b>\$170,000</b>	<b>\$170,000</b>
<b>Use of Money and Property</b>						
	Interest Earned		\$228,398	\$245,191	\$160,000	\$160,000
	Other Interest Earned		763	526	—	—

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1	2	3	4	5	6	7	
	County Land/Buildings Rentals		63,830	67,937	25,288	25,288	
		<b>Total Use of Money and Property</b>	<b>\$292,991</b>	<b>\$313,654</b>	<b>\$185,288</b>	<b>\$185,288</b>	
<b>Intergovernmental Revenues</b>							
<b>State</b>							
	Highway Users Tax - SCA 1		\$3,635,223	\$3,404,325	\$3,787,961	\$3,787,961	
	Highway Users Tax - 1 5/8		7,796,480	6,954,455	8,030,749	8,030,749	
	Highway Users Tax - 1.04		346,282	557,661	269,574	269,574	
	Highway Tax SB 300		6,102,144	2,973,796	1,334,226	1,334,226	
	State Aid - Roads & Bridges		872,402	534,804	—	—	
	All Other State Aid		137,060	(1,392)	—	—	
		<b>Total State</b>	<b>\$18,889,591</b>	<b>\$14,423,648</b>	<b>\$13,422,510</b>	<b>\$13,422,510</b>	
<b>Federal</b>							
	Federal Aid - Roads & Bridges		\$115,891	\$559,113	\$7,988,530	\$9,884,000	
		<b>Total Federal</b>	<b>\$115,891</b>	<b>\$559,113</b>	<b>\$7,988,530</b>	<b>\$9,884,000</b>	
<b>Other Local Government</b>							
	Aid - Other Local Agencies		\$590,972	\$367,356	\$—	\$—	
	All Other Local Govern Revenue		925,145	207,246	—	—	
		<b>Total Other Local Government</b>	<b>\$1,516,117</b>	<b>\$574,603</b>	<b>\$—</b>	<b>\$—</b>	
		<b>Total Intergovernmental Revenue</b>	<b>\$20,521,599</b>	<b>\$15,557,363</b>	<b>\$21,411,040</b>	<b>\$23,306,510</b>	
<b>Charges for Services</b>							
	Sale of Plans & Specs		\$2,351	\$5,525	\$4,000	\$4,000	
	Reimbursement-Public Works Svc		64,873	4,146	20,000	20,000	
	Benefit Assessments		7,664	—	—	—	
	Mitigation Fees		—	2,566	—	—	
	Bonds - Special Charges		173	—	—	—	
		<b>Total Charges for Services</b>	<b>\$75,061</b>	<b>\$12,237</b>	<b>\$24,000</b>	<b>\$24,000</b>	
<b>Interfund Revenue</b>							
	IFR - General Fund		\$262,141	\$246,363	\$182,000	\$182,000	

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1	2	3	4	5	6	7	
	IFR - Parks Fund		—	—	4,100	4,100	
	IFR - Road Fund		241	—	—	—	
	IFR - Airports Fund		48,348	48,605	52,400	52,400	
	IFR - Solid Waste Fund		10,955	1,922	—	—	
	IFR - Library Fund		5,605	11,773	—	—	
	IFR - SMC GH		1,657	5,678	—	—	
	IFR - Special District Fund		412,582	365,241	340,200	340,200	
	Other Interfund Revenue		301,820	148,819	177,312	177,312	
	Interfund Chargebacks		173,304	298,910	399,500	399,500	
		<b>Total Interfund Revenue</b>	<b>\$1,216,654</b>	<b>\$1,127,311</b>	<b>\$1,155,512</b>	<b>\$1,155,512</b>	
	<b>Miscellaneous Revenue</b>						
	Sale of Surplus & Salvage		\$6,817	\$1,654	\$—	\$—	
	Bad Debt Recoveries		9,437	—	—	—	
	Compensation Insurance Refunds		134,113	99,380	48,000	48,000	
	SDI Payments		—	23,148	—	—	
	Miscellaneous Reimbursements		310	—	—	—	
	Project Cost Reimbursement		325,010	231,220	122,000	122,000	
	All Other Miscellaneous Revenue		36,000	104,595	—	—	
	Rebates and Refunds		4,784	2,147	—	—	
		<b>Total Miscellaneous Revenue</b>	<b>\$516,471</b>	<b>\$462,143</b>	<b>\$170,000</b>	<b>\$170,000</b>	
	<b>Other Financing Sources</b>						
	Operating Tsfr In		\$1,169,603	\$1,441,025	\$950,000	\$1,450,000	
		<b>Total Other Financing Sources</b>	<b>\$1,169,603</b>	<b>\$1,441,025</b>	<b>\$950,000</b>	<b>\$1,450,000</b>	
		<b>Total Road Fund</b>	<b>\$24,016,299</b>	<b>\$19,209,839</b>	<b>\$24,065,840</b>	<b>\$26,461,310</b>	
	<b>Half-Cent Transportation Fund</b>						
	<b>Taxes</b>						
	Sales and Use Taxes		\$2,368,862	\$2,338,054	\$1,865,199	\$1,865,199	
		<b>Total Taxes</b>	<b>\$2,368,862</b>	<b>\$2,338,054</b>	<b>\$1,865,199</b>	<b>\$1,865,199</b>	



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1	2	3	4	5	6	7
<b>Use of Money and Property</b>						
	Interest Earned		\$22,884	\$24,819	\$—	\$—
	<b>Total Use of Money and Property</b>		<b>\$22,884</b>	<b>\$24,819</b>	<b>\$—</b>	<b>\$—</b>
<b>Charges for Services</b>						
	Other Charges for Services		\$48,464	\$—	\$—	\$—
	<b>Total Charges for Services</b>		<b>\$48,464</b>	<b>\$—</b>	<b>\$—</b>	<b>\$—</b>
<b>Miscellaneous Revenue</b>						
	Bad Debt Recoveries		\$(141)	\$—	\$—	\$—
	Rebates and Refunds		—	985	—	—
	<b>Total Miscellaneous Revenue</b>		<b>\$(141)</b>	<b>\$985</b>	<b>\$—</b>	<b>\$—</b>
	<b>Total Half-Cent Transportation Fund</b>		<b>\$2,440,068</b>	<b>\$2,363,858</b>	<b>\$1,865,199</b>	<b>\$1,865,199</b>
<b>Road Improvement Fund</b>						
<b>Use of Money and Property</b>						
	Interest Earned		\$27,557	\$35,303	\$24,500	\$24,500
	<b>Total Use of Money and Property</b>		<b>\$27,557</b>	<b>\$35,303</b>	<b>\$24,500</b>	<b>\$24,500</b>
<b>Charges for Services</b>						
	Mitigation Fees		\$420,897	\$488,993	\$350,000	\$350,000
	<b>Total Charges for Services</b>		<b>\$420,897</b>	<b>\$488,993</b>	<b>\$350,000</b>	<b>\$350,000</b>
<b>Miscellaneous Revenue</b>						
	Bad Debt Recoveries		\$5,086	\$—	\$—	\$—
	<b>Total Miscellaneous Revenue</b>		<b>\$5,086</b>	<b>\$—</b>	<b>\$—</b>	<b>\$—</b>
	<b>Total Road Improvement Fund</b>		<b>\$453,540</b>	<b>\$524,296</b>	<b>\$374,500</b>	<b>\$374,500</b>
<b>Solid Waste Fund</b>						
<b>Use of Money and Property</b>						
	Interest Earned		\$26,985	\$12	\$—	\$—
	<b>Total Use of Money and Property</b>		<b>\$26,985</b>	<b>\$12</b>	<b>\$—</b>	<b>\$—</b>

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1	2	3	4	5	6	7

<b>Intergovernmental Revenues</b>						
<b>State</b>						
		Total Use of Money and Property	\$—	\$—	\$—	\$—
<b>Federal</b>						
		Total Use of Money and Property	\$—	\$—	\$—	\$—
<b>Other Local Government</b>						
		Aid - Other Local Agencies	\$50,513	\$—	\$—	\$—
		All Other Local Govern Revenue	261,099	—	—	—
		<b>Total Other Local Government</b>	<b>\$311,613</b>	<b>\$—</b>	<b>\$—</b>	<b>\$—</b>
		<b>Total Intergovernmental Revenue</b>	<b>\$311,613</b>	<b>\$—</b>	<b>\$—</b>	<b>\$—</b>
<b>Charges for Services</b>						
		Reimbursement-Public Works Svc	\$58,725	\$—	\$—	\$—
		Connection Charges	13,135	—	—	—
		Refuse Disposal Charges	67,316	—	—	—
		Other Charges for Services	21,530	—	—	—
		<b>Total Charges for Services</b>	<b>\$160,706</b>	<b>\$—</b>	<b>\$—</b>	<b>\$—</b>
<b>Interfund Revenue</b>						
		IFR - Special District Fund	\$27,704	\$—	\$—	\$—
		IFR - AB939 Fund	1,390,889	—	—	—
		<b>Total Interfund Revenue</b>	<b>\$1,418,593</b>	<b>\$—</b>	<b>\$—</b>	<b>\$—</b>
<b>Miscellaneous Revenue</b>						
		Other Client Reimbursements	\$43,450	\$—	\$—	\$—
		Bad Debt Recoveries	10,785	—	—	—
		Miscellaneous Reimbursements	3,767	—	—	—
		<b>Total Miscellaneous Revenue</b>	<b>\$58,002</b>	<b>\$—</b>	<b>\$—</b>	<b>\$—</b>

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1	2	3	4	5	6	7
<b>Other Financing Sources</b>						
	Operating Tsfr In		\$66,649	\$—	\$—	\$—
	Total Other Financing Sources		\$66,649	\$—	\$—	\$—
	<b>Total Solid Waste Fund</b>		<b>\$2,042,548</b>	<b>\$12</b>	<b>\$—</b>	<b>\$—</b>
<b>Waste Management</b>						
Licenses, Permits and Franchises						
	Franchise Fees		\$172,693	\$—	\$150,000	\$150,000
	Franchise Fees-AB939		2,441,304	—	2,399,571	2,399,571
	<b>Total Licenses, Permits and Franchises</b>		<b>\$2,613,997</b>	<b>\$—</b>	<b>\$2,549,571</b>	<b>\$2,549,571</b>
Use of Money and Property						
	Interest Eamed		\$36,183	\$54,332	\$20,817	\$20,817
	<b>Total Use of Money and Property</b>		<b>\$36,183</b>	<b>\$54,332</b>	<b>\$20,817</b>	<b>\$20,817</b>
Intergovernmental Revenues						
State						
	State Aid - Waste Management		\$17,224	\$17,424	\$—	\$—
	<b>Total State</b>		<b>\$17,224</b>	<b>\$17,424</b>	<b>\$—</b>	<b>\$—</b>
Other Local Government						
	Aid - Other Local Agencies		\$5,738	\$—	\$—	\$—
	All Other Local Govern Revenue		500	—	—	—
	<b>Total Other Local Government</b>		<b>\$6,238</b>	<b>\$—</b>	<b>\$—</b>	<b>\$—</b>
	<b>Total Intergovernmental Revenue</b>		<b>\$23,462</b>	<b>\$17,424</b>	<b>\$—</b>	<b>\$—</b>
Charges for Services						
	Plan/Inspection Fee		\$95	\$—	\$—	\$—
	Other Planning Services Fees		13,875	19,164	1,000	1,000
	Reimbursement-Public Works Svc		—	1,052	—	—
	Refuse Disposal Charges		—	2,611,585	80,000	80,000
	Misc Services to Cities		13,500	—	—	—
	<b>Total Charges for Services</b>		<b>\$27,470</b>	<b>\$2,631,801</b>	<b>\$81,000</b>	<b>\$81,000</b>

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1	2	3	4	5	6	7

<b>Interfund Revenue</b>						
	IFR - Special District Fund		\$-	\$73,548	\$75,000	\$75,000
	<b>Total Interfund Revenue</b>		\$-	\$73,548	\$75,000	\$75,000
<b>Miscellaneous Revenue</b>						
	Miscellaneous Reimbursements		\$380	\$-	\$-	\$-
	Rebates and Refunds		100	-	-	-
	<b>Total Miscellaneous Revenue</b>		\$480	\$-	\$-	\$-
<b>Other Financing Sources</b>						
	Operating Tsif In		\$-	\$715,168	\$255,000	\$255,000
	<b>Total Other Financing Sources</b>		\$-	\$715,168	\$255,000	\$255,000
	<b>Total Waste Management</b>		\$2,701,593	\$3,492,273	\$2,981,388	\$2,981,388
<b>Waste Management Programs</b>						
Licenses, Permits and Franchises						
	Franchise Fees		\$-	\$173,710	\$-	\$-
	<b>Total Licenses, Permits and Franchises</b>		\$-	\$173,710	\$-	\$-
Use of Money and Property						
	Interest Earned		\$-	\$4,477	\$-	\$-
	<b>Total Use of Money and Property</b>		\$-	\$4,477	\$-	\$-
Charges for Services						
	Refuse Disposal Charges		\$-	\$97,092	\$-	\$-
	Other Special Charges		-	423,062	792,976	792,976
	<b>Total Charges for Services</b>		\$-	\$520,154	\$792,976	\$792,976
Miscellaneous Revenue						
	Other Client Reimbursements		\$-	\$7,900	\$-	\$-
	<b>Total Miscellaneous Revenue</b>		\$-	\$7,900	\$-	\$-

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<b>Other Financing Sources</b>						
	Operating Isfr In		\$460,610	\$—	\$—	\$—
	Total Other Financing Sources		\$460,610	\$—	\$—	\$—
	Total Waste Management Programs		\$460,610	\$706,240	\$792,976	\$792,976
	Total Special Revenue Funds Financing Sources		\$58,698,322	\$56,708,143	\$62,167,212	\$64,562,682
<b>Capital Projects Funds</b>						
<b>Accumulated Capital Outlay Fund</b>						
Use of Money and Property						
	Interest Earned		\$622,615	\$705,747	\$500,000	\$500,000
	Total Use of Money and Property		\$622,615	\$705,747	\$500,000	\$500,000
	Total Accumulated Capital Outlay Fund		\$622,615	\$705,747	\$500,000	\$500,000
<b>Criminal Justice Temporary Construction Fund</b>						
Use of Money and Property						
	Interest Earned		\$15,741	\$17,494	\$15,000	\$15,000
	Total Use of Money and Property		\$15,741	\$17,494	\$15,000	\$15,000
Charges for Services						
	Municipal Court Fees		\$1,101,778	\$976,477	\$1,100,000	\$1,100,000
	Total Charges for Services		\$1,101,778	\$976,477	\$1,100,000	\$1,100,000
Miscellaneous Revenue						
	Bad Debt Recoveries		\$1,468	\$—	\$—	\$—
	Total Miscellaneous Revenue		\$1,468	\$—	\$—	\$—
	Total Criminal Justice Temporary Construction Fund		\$1,118,987	\$993,971	\$1,115,000	\$1,115,000
<b>Courthouse Temporary Construction Fund</b>						
Use of Money and Property						
	Interest Earned		\$5,041	\$3,103	\$2,000	\$2,000
	Total Use of Money and Property		\$5,041	\$3,103	\$2,000	\$2,000
Charges for Services						
	Municipal Court Fees		\$1,101,641	\$976,489	\$1,100,000	\$1,100,000

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Fund	Financing Source Category	Financing Source Account	2014-15 Actual	2015-16 Actual	2016-17 Recommended	2016-17 Adopted by the Board of Supervisors
1	2	3	4	5	6	7
	Other Court Fees & Costs		53	—	—	—
		Total Charges for Services	\$1,101,694	\$976,489	\$1,100,000	\$1,100,000
	Miscellaneous Revenue					
	Bad Debt Recoveries		\$5,342	\$—	\$—	\$—
		Total Miscellaneous Revenue	\$5,342	\$—	\$—	\$—
		<b>Total Courthouse Temporary Construction Fund</b>	<b>\$1,112,077</b>	<b>\$979,591</b>	<b>\$1,102,000</b>	<b>\$1,102,000</b>
		<b>Parks Acquisition and Development Fund</b>				
	Taxes					
	Sales & Use Tax - Measure A		\$—	\$44,080	\$211,910	\$255,920
		Total Taxes	\$—	\$44,080	\$211,910	\$255,920
	Use of Money and Property					
	Interest Earned		\$12,980	\$20,120	\$10,000	\$10,000
		Total Use of Money and Property	\$12,980	\$20,120	\$10,000	\$10,000
	Intergovernmental Revenues					
	State					
	State Aid-Parks Acquis & Devlp		\$140,622	\$(50,000)	\$—	\$—
	All Other State Aid		226,974	222,267	225,141	225,141
		Total State	\$367,595	\$172,267	\$225,141	\$225,141
	Federal					
	All Other Federal Aid		\$12,349	\$—	\$—	\$—
	All Other Federal Grants		763,933	293,245	—	—
		Total Federal	\$776,282	\$293,245	\$—	\$—
	Other Local Government					
	Aid - Other Local Agencies		\$375,920	\$171,401	\$—	\$150,000
	Ryan White I - Formula (CSF)		79,333	—	—	—
		Total Other Local Government	\$455,253	\$171,401	\$—	\$150,000
	Total Intergovernmental Revenue		\$1,599,130	\$636,913	\$225,141	\$375,141

State Controller Schedules County Budget Act January 2010 Edition, revision #1		County of San Mateo Detail of Additional Financing Sources by Fund and Account Governmental Funds Fiscal Year 2016-2017				Schedule 6
Fund	Financing Source Category	Financing Source Account	2014-15 Actual	2015-16 Actual	2016-17 Recommended	2016-17 Adopted by the Board of Supervisors
1	2	3	4	5	6	7
<b>Miscellaneous Revenue</b>						
	Bad Debt Recoveries		\$5,919	\$—	\$—	\$—
	Gifts & Donations		551,910	57,500	—	37,750
	Miscellaneous Reimbursements		633	50	—	—
	<b>Total Miscellaneous Revenue</b>		<b>\$558,463</b>	<b>\$57,550</b>	<b>\$—</b>	<b>\$37,750</b>
<b>Other Financing Sources</b>						
	Operating Tsfr In		\$238,459	\$—	\$1,220,000	\$1,220,000
	<b>Total Other Financing Sources</b>		<b>\$238,459</b>	<b>\$—</b>	<b>\$1,220,000</b>	<b>\$1,220,000</b>
<b>Total Parks Acquisition and Development Fund</b>						
			<b>\$2,409,032</b>	<b>\$758,663</b>	<b>\$1,667,051</b>	<b>\$1,898,811</b>
<b>Other Capital Construction Fund</b>						
Use of Money and Property						
	Interest Earned		\$—	\$107,300	\$—	\$—
	Other Investment Income		—	34	—	—
	<b>Total Use of Money and Property</b>		<b>\$—</b>	<b>\$107,334</b>	<b>\$—</b>	<b>\$—</b>
<b>Other Financing Sources</b>						
	Operating Tsfr In		\$—	\$25,611,000	\$—	\$—
	<b>Total Other Financing Sources</b>		<b>\$—</b>	<b>\$25,611,000</b>	<b>\$—</b>	<b>\$—</b>
<b>Total Other Capital Construction Fund</b>						
			<b>\$—</b>	<b>\$25,718,334</b>	<b>\$—</b>	<b>\$—</b>
<b>Skylonda Project Fund</b>						
Taxes						
	Sales & Use Tax - Measure A		\$—	\$—	\$—	\$4,500,000
	<b>Total Taxes</b>		<b>\$—</b>	<b>\$—</b>	<b>\$—</b>	<b>\$4,500,000</b>
<b>Other Financing Sources</b>						
	Operating Tsfr In		\$—	\$—	\$—	\$4,500,000
	<b>Total Other Financing Sources</b>		<b>\$—</b>	<b>\$—</b>	<b>\$—</b>	<b>\$4,500,000</b>
<b>Total Skylonda Project Fund</b>						
			<b>\$—</b>	<b>\$—</b>	<b>\$—</b>	<b>\$9,000,000</b>

State Controller Schedules County Budget Act January 2010 Edition, revision #1		County of San Mateo Detail of Additional Financing Sources by Fund and Account Governmental Funds Fiscal Year 2016-2017				Schedule 6
Fund	Financing Source Category	Financing Source Account	2014-15 Actual	2015-16 Actual	2016-17 Recommended	2016-17 Adopted by the Board of Supervisors
1	2	3	4	5	6	7

**Capital Projects Fund**

<b>Taxes</b>						
	Sales & Use Tax - Measure A		\$2,887,107	\$5,644,447	\$57,980,382	\$51,846,047
	<b>Total Taxes</b>		<b>\$2,887,107</b>	<b>\$5,644,447</b>	<b>\$57,980,382</b>	<b>\$51,846,047</b>
<b>Use of Money and Property</b>						
	Interest Earned		\$5,082	\$11,140	\$—	\$—
	<b>Total Use of Money and Property</b>		<b>\$5,082</b>	<b>\$11,140</b>	<b>\$—</b>	<b>\$—</b>
<b>Charges for Services</b>						
	Sale of Plans & Specs		\$480	\$—	\$—	\$—
	<b>Total Charges for Services</b>		<b>\$480</b>	<b>\$—</b>	<b>\$—</b>	<b>\$—</b>
<b>Interfund Revenue</b>						
	IFR - General Fund		\$43,939	\$—	\$—	\$—
	<b>Total Interfund Revenue</b>		<b>\$43,939</b>	<b>\$—</b>	<b>\$—</b>	<b>\$—</b>
<b>Miscellaneous Revenue</b>						
	Bad Debt Recoveries		\$2,804	\$—	\$—	\$—
	Miscellaneous Reimbursements		—	210	—	—
	Project Cost Reimbursement		—	13,860	—	—
	PG&E Rebates		—	15,291	—	—
	All Other Miscellaneous Revenue		—	73	—	—
	Rebates and Refunds		687	760	—	—
	<b>Total Miscellaneous Revenue</b>		<b>\$3,491</b>	<b>\$30,194</b>	<b>\$—</b>	<b>\$—</b>
<b>Other Financing Sources</b>						
	Operating Tsfr In		\$22,438,930	\$19,391,135	\$117,080,398	\$117,717,037
	Bond Proceeds		—	—	42,117,927	13,251,831
	<b>Total Other Financing Sources</b>		<b>\$22,438,930</b>	<b>\$19,391,135</b>	<b>\$159,198,325</b>	<b>\$130,968,868</b>
<b>Total Capital Projects Fund</b>			<b>\$25,379,029</b>	<b>\$25,076,916</b>	<b>\$217,178,707</b>	<b>\$182,814,915</b>
<b>Total Capital Projects Funds Financing Sources</b>			<b>\$30,641,740</b>	<b>\$54,233,222</b>	<b>\$221,562,758</b>	<b>\$196,430,726</b>



State Controller Schedules County Budget Act January 2010 Edition, revision #1		County of San Mateo Detail of Additional Financing Sources by Fund and Account Governmental Funds Fiscal Year 2016-2017				Schedule 6
Fund	Financing Source Category	Financing Source Account	2014-15 Actual	2015-16 Actual	2016-17 Recommended	2016-17 Adopted by the Board of Supervisors
1	2	3	4	5	6	7

**Debt Service Funds**

**Debt Service Fund**

<b>Use of Money and Property</b>						
	Interest Earned		\$112,852	\$143,389	\$—	\$—
	<b>Total Use of Money and Property</b>		<b>\$112,852</b>	<b>\$143,389</b>	<b>\$—</b>	<b>\$—</b>
<b>Miscellaneous Revenue</b>						
	Bad Debt Recoveries		\$30,448	\$—	\$—	\$—
	<b>Total Miscellaneous Revenue</b>		<b>\$30,448</b>	<b>\$—</b>	<b>\$—</b>	<b>\$—</b>
<b>Other Financing Sources</b>						
	Operating Tsfr In		\$29,898,794	\$30,318,025	\$54,958,177	\$54,958,177
	<b>Total Other Financing Sources</b>		<b>\$29,898,794</b>	<b>\$30,318,025</b>	<b>\$54,958,177</b>	<b>\$54,958,177</b>
	<b>Total Debt Service Fund</b>		<b>\$30,042,094</b>	<b>\$30,461,414</b>	<b>\$54,958,177</b>	<b>\$54,958,177</b>
	<b>Total Debt Service Funds Financing Sources</b>		<b>\$30,042,094</b>	<b>\$30,461,414</b>	<b>\$54,958,177</b>	<b>\$54,958,177</b>
	<b>Total All Funds</b>		<b>\$1,280,155,974</b>	<b>\$1,355,994,258</b>	<b>\$1,634,986,372</b>	<b>\$1,657,061,284</b>

State Controller Schedules County Budget Act January 2010 Edition, revision #1					County of San Mateo Summary of Financing Uses by Function and Fund Governmental Funds Fiscal Year 2016-2017					Schedule 7
Description	2014-15 Actual	2015-16 Actual	2016-17 Recommended	2016-17 Adopted by the Board of Supervisors						
1	2	3	4	5						
<b>Summarization by Function</b>										
General	\$205,235,449	\$236,867,875	\$369,333,258	\$407,381,377						
Public Protection	379,578,328	405,314,783	463,804,134	476,069,844						
Public Ways and Facilities	23,236,352	28,791,541	41,084,601	43,797,287						
Health and Sanitation	324,540,381	338,948,553	389,558,946	397,482,692						
Public Assistance	230,947,434	241,080,084	307,694,020	329,215,152						
Recreation	11,768,861	13,517,288	21,147,458	22,157,472						
Capital Projects	29,773,497	40,330,499	267,292,087	242,268,757						
Debt Service	29,581,237	29,622,144	54,336,976	54,336,976						
<b>Total Summarization by Function</b>	<b>\$1,234,661,539</b>	<b>\$1,334,472,767</b>	<b>\$1,914,251,480</b>	<b>\$1,972,709,557</b>						
<b>Appropriation for Contingencies</b>										
General Fund	\$—	\$—	\$46,887,175	\$51,670,731						
Road Fund	—	—	10,141,593	14,872,373						
Waste Management	—	—	2,873,402	2,873,402						
<b>Total Appropriation for Contingencies</b>	<b>\$—</b>	<b>\$—</b>	<b>\$59,902,170</b>	<b>\$69,416,506</b>						
<b>Subtotal Financing Uses</b>	<b>\$1,234,661,539</b>	<b>\$1,334,472,767</b>	<b>\$1,974,153,650</b>	<b>\$2,042,126,063</b>						
<b>Provisions for Reserves and Designations</b>										
General Fund	\$—	\$—	\$105,184,476	\$118,389,660						
Emergency Medical Services Fund	—	—	2,038,809	1,892,120						
IHSS Public Authority Fund	—	—	1,462,861	861,956						
Fish and Game Propagation Fund	—	—	49,739	62,545						
Structural Fire Protection Fund	—	—	3,399,019	4,108,294						
Road Improvement Fund	—	—	3,632,439	3,622,234						
Waste Management	—	—	1,917,589	3,578,242						
Accumulated Capital Outlay Fund	—	—	53,677,408	54,528,249						
Criminal Justice Temporary Construction Fund	—	—	1,800,348	1,679,319						
Courthouse Temporary Construction Fund	—	—	280,570	155,162						
Parks Acquisition and Development Fund	—	—	644,109	1,164,492						
Other Capital Construction Fund	—	—	—	1,481,135						
Capital Projects Fund	—	—	3,160,337	4,083,810						

State Controller Schedules County Budget Act January 2010 Edition, revision #1		County of San Mateo Summary of Financing Uses by Function and Fund Governmental Funds Fiscal Year 2016-2017			Schedule 7
Description	2014-15 Actual 2	2015-16 Actual 3	2016-17 Recommended 4	2016-17 Adopted by the Board of Supervisors 5	
Debt Service Fund	—	—	19,971,062	20,215,921	
<b>Total Provisions for Reserves and Designations</b>	<b>\$—</b>	<b>\$—</b>	<b>\$197,218,766</b>	<b>\$215,823,138</b>	
<b>Total Financing Uses</b>	<b>\$1,234,661,539</b>	<b>\$1,334,472,767</b>	<b>\$2,171,372,416</b>	<b>\$2,257,949,202</b>	
<b>Summarization by Fund</b>					
General Fund	\$1,118,922,207	\$1,203,536,023	\$1,665,325,230	\$1,763,019,007	
Emergency Medical Services Fund	2,545,308	2,483,392	5,087,021	4,953,323	
IHSS Public Authority Fund	15,479,789	20,253,187	23,105,090	22,504,185	
Fish and Game Propagation Fund	10,000	—	59,739	72,545	
Structural Fire Protection Fund	6,914,274	7,068,801	12,843,735	14,453,010	
Road Fund	20,482,476	26,311,417	47,017,803	53,276,583	
Half-Cent Transportation Fund	2,753,876	1,520,124	3,808,391	4,993,077	
Road Improvement Fund	—	960,000	4,032,439	4,022,234	
Solid Waste Fund	5,807,631	—	—	12	
Waste Management	2,391,379	1,021,010	8,137,095	10,147,748	
Waste Management Programs	—	1,166,850	792,976	792,976	
Accumulated Capital Outlay Fund	—	858,958	87,173,356	88,024,197	
Criminal Justice Temporary Construction Fund	1,100,000	1,100,000	2,900,348	2,779,319	
Courthouse Temporary Construction Fund	1,135,270	1,376,103	1,648,949	1,523,541	
Parks Acquisition and Development Fund	2,180,645	818,067	3,449,160	4,244,023	
Other Capital Construction Fund	—	12,237,198	12,000,000	13,481,135	
Skylonda Project Fund	—	—	—	9,000,000	
Capital Projects Fund	25,357,582	23,940,172	219,683,046	186,308,709	
Debt Service Fund	29,581,237	29,622,144	74,308,038	74,552,897	
<b>Total Summarization by Fund</b>	<b>\$1,234,661,539</b>	<b>\$1,334,273,448</b>	<b>\$2,171,372,416</b>	<b>\$2,258,148,521</b>	

Slate Controller Schedules		County of San Mateo			Schedule 8
County Budget Act		Uses by Function, Activity and Budget Unit			
January 2010 Edition, revision #1		Governmental Funds			
		Fiscal Year 2016-2017			
Function, Activity and Budget Unit	2014-15 Actual	2015-16 Actual	2016-17 Recommended	2016-17 Adopted by the Board of Supervisors	
1	2	3	4	5	

<b>General</b>				
<b>Legislation and Administration</b>				
Board of Supervisors	\$3,940,690	\$4,016,732	\$4,899,410	\$4,897,898
County Manager/Clerk of the Board	6,078,960	7,967,284	11,147,403	11,144,127
Non-Departmental Services	100,781,076	126,542,579	229,324,669	251,022,316
<b>Total Legislation and Administration</b>	<b>\$110,800,726</b>	<b>\$138,526,596</b>	<b>\$245,371,482</b>	<b>\$267,064,341</b>
<b>Finance</b>				
Assessor-County Clerk-Recorder	\$19,215,065	\$20,021,898	\$22,628,938	\$24,717,248
Controller's Office	9,222,728	12,292,899	11,773,689	12,154,210
Treasurer - Tax Collector	4,908,946	8,279,248	9,970,327	11,191,860
<b>Total Finance</b>	<b>\$33,346,739</b>	<b>\$40,594,045</b>	<b>\$44,372,954</b>	<b>\$48,063,318</b>
<b>Counsel</b>				
County Counsel	\$8,770,774	\$9,254,126	\$10,684,897	\$10,865,348
<b>Total Counsel</b>	<b>\$8,770,774</b>	<b>\$9,254,126</b>	<b>\$10,684,897</b>	<b>\$10,865,348</b>
<b>Personnel</b>				
Human Resources Department	\$9,447,306	\$11,678,689	\$12,718,128	\$13,524,944
Shared Services	1,714,365	1,807,182	1,893,585	1,913,819
<b>Total Personnel</b>	<b>\$11,161,672</b>	<b>\$13,485,871</b>	<b>\$14,611,713</b>	<b>\$15,438,763</b>
<b>Other General</b>				
Real Property Services	\$3,003,016	\$3,411,912	\$3,055,547	\$3,988,243
Information Services Department	17,817,331	14,322,687	20,401,151	28,947,758
Public Works-General Fund	4,392,894	4,377,588	8,458,418	8,458,418
Engineering Services	3,519,836	3,361,444	4,446,625	4,550,022
Facilities Services	9,673,127	5,530,033	13,076,290	15,150,985
Vehicle and Equipment Services	232,359	229,318	248,265	248,265
<b>Total Other General</b>	<b>\$38,638,562</b>	<b>\$31,232,982</b>	<b>\$49,686,296</b>	<b>\$61,343,691</b>
<b>Other Protection</b>				
Waste Management Programs	\$—	\$1,166,850	\$792,976	\$792,976

State Controller Schedules County Budget Act January 2010 Edition, revision #1		County of San Mateo Detail of Financing Uses by Function, Activity and Budget Unit Governmental Funds Fiscal Year 2016-2017				Schedule 8
Function, Activity and Budget Unit		2014-15 Actual	2015-16 Actual	2016-17 Recommended	2016-17 Adopted by the Board of Supervisors	
1		2	3	4	5	
Utilities		2,516,977	2,607,405	3,812,940	3,812,940	
Total Other Protection		\$2,516,977	\$3,774,256	\$4,605,916	\$4,605,916	
<b>Total General</b>		<b>\$205,235,449</b>	<b>\$236,867,875</b>	<b>\$369,333,258</b>	<b>\$407,381,377</b>	
<b>Public Protection</b>						
<b>Judicial</b>						
District Attorney's Office		\$28,008,879	\$29,387,691	\$32,649,139	\$33,383,201	
County Support of the Courts		20,749,417	20,553,290	21,017,326	21,032,326	
Private Defender Program		18,514,859	20,068,201	21,931,556	21,432,055	
Grand Jury		457,601	101,323	114,731	114,731	
<b>Total Judicial</b>		<b>\$67,730,756</b>	<b>\$70,110,505</b>	<b>\$75,712,752</b>	<b>\$75,962,313</b>	
<b>Detention and Corrections</b>						
Sheriff's Office		\$181,941,924	\$196,344,375	\$238,634,792	\$241,538,334	
Message Switch		429,717	680,687	546,023	577,797	
Probation Department		77,981,314	83,440,050	83,490,254	88,238,271	
<b>Total Detention and Corrections</b>		<b>\$260,352,955</b>	<b>\$280,465,112</b>	<b>\$322,671,069</b>	<b>\$330,354,402</b>	
<b>Fire Protection</b>						
Fire Protection Services		\$7,518,304	\$8,695,434	\$13,178,884	\$14,078,884	
Structural Fire Fund		6,914,274	7,068,801	9,444,716	10,344,716	
<b>Total Fire Protection</b>		<b>\$14,432,578</b>	<b>\$15,764,235</b>	<b>\$22,623,600</b>	<b>\$24,423,600</b>	
<b>Other Protection</b>						
Coroner's Office		\$2,501,125	\$2,667,990	\$3,092,931	\$3,095,479	
Public Safety Communications		10,667,788	11,555,601	11,796,200	12,626,745	
Department of Child Support Services		10,715,631	10,703,245	11,668,069	11,696,955	
Planning and Building		8,216,711	8,849,212	10,508,800	11,974,284	
Local Agency Formation Commission		270,631	205,331	314,270	320,239	
Agricultural Commissioner/Sealer		4,680,153	4,993,551	5,406,443	5,605,827	
Fish and Game Propagation Fund		10,000	—	10,000	10,000	
<b>Total Other Protection</b>		<b>\$37,062,038</b>	<b>\$38,974,931</b>	<b>\$42,796,713</b>	<b>\$45,329,529</b>	
<b>Total Public Protection</b>		<b>\$379,578,328</b>	<b>\$405,314,783</b>	<b>\$463,804,134</b>	<b>\$476,069,844</b>	

State Controller Schedules County Budget Act January 2010 Edition, revision #1					County of San Mateo Detail of Financing Uses by Function, Activity and Budget Unit Governmental Funds Fiscal Year 2016-2017					Schedule 8		
Function, Activity and Budget Unit					2014-15 Actual		2015-16 Actual		2016-17 Recommended		2016-17 Adopted by the Board of Supervisors	
1					2		3		4		5	
<b>Public Ways and Facilities</b>												
<b>Public Ways</b>												
Road Fund		\$20,482,476	\$26,311,417	\$36,876,210		\$38,404,210						
Road Improvement Fund		—	960,000	400,000		400,000						
Half-Cent Transportation Fund		2,753,876	1,520,124	3,808,391		4,993,077						
Off-Highway Vehicle License Fees		—	—	—		—						
<b>Total Public Ways</b>					<b>\$23,236,352</b>	<b>\$28,791,541</b>	<b>\$41,084,601</b>	<b>\$43,797,287</b>				
<b>Total Public Ways and Facilities</b>					<b>\$23,236,352</b>	<b>\$28,791,541</b>	<b>\$41,084,601</b>	<b>\$43,797,287</b>				
<b>Health and Sanitation</b>												
<b>Other Protection</b>												
Office of Sustainability		\$1,424,738	\$4,763,359	\$16,494,597		\$16,491,069						
Waste Management Fund		—	1,021,010	3,346,104		3,696,104						
Waste Management Fund		2,391,379	—	—		—						
Solid Waste Fund		5,807,631	—	—		—						12
<b>Total Other Protection</b>					<b>\$9,623,749</b>	<b>\$5,784,369</b>	<b>\$19,840,701</b>	<b>\$20,187,185</b>				
<b>Health</b>												
Health Administration		\$8,161,872	\$11,850,205	\$15,104,160		\$15,104,371						
Health Coverage Unit		6,049,987	5,141,406	5,085,982		4,978,771						
Public Health, Policy and Planning		24,154,949	25,826,500	28,795,038		29,191,864						
Health IT		2,022,604	1,048,669	2,887,097		7,501,658						
Emergency Medical Services GF		6,700,611	7,141,152	7,861,140		8,034,822						
Emergency Medical Services Fund		2,545,308	2,483,392	3,048,212		3,061,203						
Environmental Health Services		14,905,218	14,686,464	16,484,320		16,869,888						
Behavioral Health and Recovery Services		148,552,703	162,879,114	183,415,090		184,860,091						
Family Health Services		27,810,927	29,536,482	31,552,751		32,113,161						
Correctional Health Services		10,944,189	13,702,719	17,362,834		17,458,057						
<b>Total Health</b>					<b>\$251,848,367</b>	<b>\$274,296,102</b>	<b>\$311,596,624</b>	<b>\$319,173,886</b>				

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Function, Activity and Budget Unit	2014-15 Actual 2	2015-16 Actual 3	2016-17 Recommended 4	2016-17 Adopted by the Board of Supervisors 5	
<b>Hospital Care</b>					
Contributions to Medical Center	\$63,068,265	\$58,868,082	\$58,121,621	\$58,121,621	
<b>Total Hospital Care</b>	<b>\$63,068,265</b>	<b>\$58,868,082</b>	<b>\$58,121,621</b>	<b>\$58,121,621</b>	
<b>Total Health and Sanitation</b>	<b>\$324,540,381</b>	<b>\$338,948,553</b>	<b>\$389,558,946</b>	<b>\$377,482,692</b>	
<b>Public Assistance</b>					
<b>Administration</b>					
Human Services Agency	\$178,101,143	\$182,351,297	\$225,480,692	\$238,358,513	
Workforce and Economic Development	5,230,812	85,670	—	—	
<b>Total Administration</b>	<b>\$183,331,955</b>	<b>\$182,436,967</b>	<b>\$225,480,692</b>	<b>\$238,358,513</b>	
<b>Other Assistance</b>					
Aging and Adult Services	\$23,102,653	\$26,140,821	\$31,804,475	\$32,080,998	
IHSS Public Authority Fund	15,479,789	20,253,187	21,642,229	21,642,229	
IHSS Public Authority GF	3,702,306	3,702,306	3,702,306	3,702,306	
Department of Housing	5,330,732	8,546,803	25,064,318	33,431,106	
<b>Total Other Assistance</b>	<b>\$47,615,480</b>	<b>\$58,643,117</b>	<b>\$82,213,328</b>	<b>\$90,856,639</b>	
<b>Total Public Assistance</b>	<b>\$230,947,434</b>	<b>\$241,080,084</b>	<b>\$307,694,020</b>	<b>\$329,215,152</b>	
<b>Education</b>					
<b>Recreation</b>					
<b>Recreation Facilities</b>					
Parks Division	\$11,768,861	\$13,517,288	\$21,147,458	\$22,157,472	
<b>Total Recreation Facilities</b>	<b>\$11,768,861</b>	<b>\$13,517,288</b>	<b>\$21,147,458</b>	<b>\$22,157,472</b>	
<b>Total Recreation</b>	<b>\$11,768,861</b>	<b>\$13,517,288</b>	<b>\$21,147,458</b>	<b>\$22,157,472</b>	
<b>Capital Projects</b>					
<b>Capital Projects</b>					
Capital Projects Fund	\$25,357,582	\$23,940,172	\$216,522,709	\$182,224,899	
Other Capital Construction Fund	—	12,237,198	12,000,000	12,000,000	
Skylonda Project Fund	—	—	—	9,000,000	
Accumulated Capital Outlay Fund	—	858,958	33,495,948	33,495,948	
Criminal Justice Construction Fund	1,100,000	1,100,000	1,100,000	1,100,000	

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Function, Activity and Budget Unit	2014-15 Actual 2	2015-16 Actual 3	2016-17 Recommended 4	2016-17 Adopted by the Board of Supervisors 5		
Courthouse Construction Fund	1,135,270	1,376,103	1,368,379	1,368,379	1,368,379	
Parks Acquisition and Development Fund	2,180,645	818,067	2,805,051	3,079,531	3,079,531	
<b>Total Capital Projects</b>	<b>\$29,773,497</b>	<b>\$40,330,499</b>	<b>\$267,292,087</b>	<b>\$242,268,757</b>		
<b>Total Capital Projects</b>	<b>\$29,773,497</b>	<b>\$40,330,499</b>	<b>\$267,292,087</b>	<b>\$242,268,757</b>		
<b>Debt Service</b>						
<b>Debt Service Fund</b>						
Debt Service Fund	\$29,581,237	\$29,622,144	\$54,336,976	\$54,336,976	\$54,336,976	
<b>Total Debt Service Fund</b>	<b>\$29,581,237</b>	<b>\$29,622,144</b>	<b>\$54,336,976</b>	<b>\$54,336,976</b>	<b>\$54,336,976</b>	
<b>Total Debt Service</b>	<b>\$29,581,237</b>	<b>\$29,622,144</b>	<b>\$54,336,976</b>	<b>\$54,336,976</b>	<b>\$54,336,976</b>	
<b>Total Debt Service Funds Financing Sources</b>	<b>\$1,234,661,539</b>	<b>\$1,334,472,767</b>	<b>\$1,914,251,480</b>	<b>\$1,972,709,557</b>		



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Budget Unit: 1100B - Board of Supervisors  
 Function: General  
 Activity: Legislation and Administration

Detail by Revenue Category and Expenditure Object	2014-15 Actual 2	2015-16 Actual 3	2016-17 Recommended 4	2016-17 Adopted by the Board of Supervisors 5
Miscellaneous Revenue	\$2,705	\$463	\$—	\$—
<b>Total Revenue</b>	<b>\$2,705</b>	<b>\$463</b>	<b>\$—</b>	<b>\$—</b>
Salaries and Benefits	\$3,412,562	\$3,502,921	\$4,211,208	\$4,209,696
Services and Supplies	237,407	231,062	398,422	398,422
Other Charges	274,891	266,736	304,170	304,170
Other Financing Uses	15,829	16,013	16,410	16,410
Intrafund Transfers	—	—	(30,800)	(30,800)
<b>Total Expenditure/Appropriations</b>	<b>\$3,940,690</b>	<b>\$4,016,732</b>	<b>\$4,899,410</b>	<b>\$4,897,898</b>

<b>Net Cost</b>	<b>\$3,937,985</b>	<b>\$4,016,269</b>	<b>\$4,899,410</b>	<b>\$4,897,898</b>
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Budget Unit: 1200B - County Manager/Clerk of the Board

Function: General

Activity: Legislation and Administration

Detail by Revenue Category and Expenditure Object	2016-17 Adopted by the Board of Supervisors				
	1	2	3	4	5
Taxes			\$113,140	\$395,000	\$395,000
Intergovernmental Revenues	\$68,535		944,597	1,914,653	1,914,653
Charges for Services	116,128		75,425	55,250	55,250
Interfund Revenue	20,230		2,347	15,000	15,000
Miscellaneous Revenue	12,290		35,989	—	—
<b>Total Revenue</b>	<b>\$343,829</b>		<b>\$1,171,498</b>	<b>\$2,379,903</b>	<b>\$2,379,903</b>
Salaries and Benefits		\$4,173,163	\$4,549,091	\$6,304,039	\$6,300,763
Services and Supplies		1,293,756	2,565,291	4,539,119	4,539,119
Other Charges		723,731	832,283	754,771	754,771
Other Financing Uses		70,130	140,306	140,688	140,688
Intrafund Transfers		(181,820)	(119,687)	(591,214)	(591,214)
<b>Total Expenditure/Appropriations</b>		<b>\$6,078,960</b>	<b>\$7,967,284</b>	<b>\$11,147,403</b>	<b>\$11,144,127</b>
<b>Net Cost</b>		<b>\$5,735,131</b>	<b>\$6,795,787</b>	<b>\$8,767,500</b>	<b>\$8,764,224</b>

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Budget Unit: 8000B - Non-Departmental Services

Function: General

Activity: Legislation and Administration

Detail by Revenue Category and Expenditure Object	2014-15 Actual		2015-16 Actual		2016-17 Recommended		2016-17 Adopted by the Board of Supervisors	
	1	2	3	4	5	6	7	
Taxes		\$509,389,511	\$516,332,660	\$500,062,182	\$510,742,705			
Licenses, Permits and Franchises		436,337	437,985	436,337	436,337			
Fines, Forfeitures and Penalties		149,019	141,357	—	—			
Use of Money and Property		7,872,281	9,739,118	8,852,651	8,852,651			
Intergovernmental Revenues		14,614,948	4,028,373	1,824,226	1,824,226			
Charges for Services		(257,050)	850,612	727,713	727,713			
Interfund Revenue		4,732,130	4,569,462	4,360,023	4,360,023			
Miscellaneous Revenue		1,511,217	825,127	236,937	236,937			
Other Financing Sources		1,499,389	—	—	—			
<b>Total Revenue</b>		<b>\$539,947,781</b>	<b>\$536,924,774</b>	<b>\$516,500,069</b>	<b>\$536,202,976</b>			
Salaries and Benefits		\$13,961,444	\$27,623,625	\$42,570,000	\$42,570,000			
Services and Supplies		48,682,333	37,127,770	38,954,145	38,954,145			
Other Charges		4,470,953	15,622,241	59,770,324	59,770,324			
Fixed Assets		9,513,983	146,049	1,900,000	1,900,000			
Other Financing Uses		24,874,321	46,911,640	86,868,088	86,868,088			
Intrafund Transfers		(721,958)	(888,747)	(737,888)	(737,888)			
<b>Total Expenditure/Appropriations</b>		<b>\$100,781,076</b>	<b>\$126,542,579</b>	<b>\$229,324,669</b>	<b>\$251,022,316</b>			
<b>Net Cost</b>		<b>\$(439,166,705)</b>	<b>\$(410,382,195)</b>	<b>\$(287,175,400)</b>	<b>\$(285,180,660)</b>			

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Budget Unit: 1300B - Assessor-County Clerk-Recorder

Function: General  
 Activity: Finance

Detail by Revenue Category and Expenditure Object	2014-15 Actual 2	2015-16 Actual 3	2016-17 Recommended 4	2016-17 Adopted by the Board of Supervisors 5
Intergovernmental Revenues	\$30,979	\$17,837	\$—	\$—
Charges for Services	10,474,759	10,580,412	9,643,679	10,643,679
Miscellaneous Revenue	47,445	73,649	17,000	17,000
<b>Total Revenue</b>	<b>\$10,553,183</b>	<b>\$10,671,897</b>	<b>\$9,660,679</b>	<b>\$10,660,679</b>
Salaries and Benefits	\$15,565,527	\$17,290,696	\$18,758,112	\$18,911,505
Services and Supplies	3,618,379	5,183,363	6,030,119	8,615,036
Other Charges	980,947	1,350,128	1,435,335	1,435,335
Fixed Assets	213,693	(3,836)	231,002	631,002
Other Financing Uses	661,380	523,986	530,370	530,370
Intrafund Transfers	(1,824,861)	(4,322,439)	(4,356,000)	(5,406,000)
<b>Total Expenditure/Appropriations</b>	<b>\$19,215,065</b>	<b>\$20,021,898</b>	<b>\$22,628,938</b>	<b>\$24,717,248</b>
<b>Net Cost</b>	<b>\$8,661,882</b>	<b>\$9,350,001</b>	<b>\$12,968,259</b>	<b>\$14,056,569</b>

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Budget Unit: 1400B - Controller's Office

Function: General

Activity: Finance

Detail by Revenue Category and Expenditure Object	2014-15 Actual 2	2015-16 Actual 3	2016-17 Recommended 4	2016-17 Adopted by the Board of Supervisors 5
Intergovernmental Revenues	\$154,588	\$120,689	\$180,000	\$100,000
Charges for Services	1,814,432	2,516,431	1,556,920	1,644,420
Interfund Revenue	377,087	851,097	1,210	1,210
Miscellaneous Revenue	194,527	211,144	150,000	150,000
<b>Total Revenue</b>	<b>\$2,540,635</b>	<b>\$3,699,361</b>	<b>\$1,888,130</b>	<b>\$1,895,630</b>
Salaries and Benefits	\$6,537,187	\$7,567,488	\$7,991,675	\$7,904,254
Services and Supplies	1,220,095	2,156,369	1,055,461	1,084,313
Other Charges	2,234,052	3,632,468	3,218,085	3,251,023
Other Financing Uses	224,429	174,760	176,810	176,810
Intrafund Transfers	(993,036)	(1,238,186)	(668,342)	(262,190)
<b>Total Expenditure/Appropriations</b>	<b>\$9,222,728</b>	<b>\$12,292,899</b>	<b>\$11,773,689</b>	<b>\$12,154,210</b>
<b>Net Cost</b>	<b>\$6,682,093</b>	<b>\$8,593,538</b>	<b>\$9,885,559</b>	<b>\$10,258,580</b>

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Budget Unit: 1500B - Treasurer - Tax Collector  
 Function: General  
 Activity: Finance

Detail by Revenue Category and Expenditure Object	2014-15 Actual 2	2015-16 Actual 3	2016-17 Recommended 4	2016-17 Adopted by the Board of Supervisors 5
Taxes	\$—	\$396	\$—	\$—
Licenses, Permits and Franchises	3,149	2,628	3,650	3,650
Use of Money and Property	67,177	90,510	45,000	50,000
Charges for Services	6,011,332	6,652,621	4,974,990	4,974,990
Interfund Revenue	740,165	568,038	681,000	681,000
Miscellaneous Revenue	144,940	179,987	96,500	96,500
<b>Total Revenue</b>	<b>\$6,966,763</b>	<b>\$7,494,178</b>	<b>\$5,801,140</b>	<b>\$5,806,140</b>
Salaries and Benefits	\$6,381,374	\$6,492,888	\$8,339,937	\$8,389,734
Services and Supplies	1,003,803	1,176,728	3,296,024	3,336,024
Other Charges	755,222	3,565,137	1,184,705	2,316,441
Fixed Assets	—	38,473	50,000	50,000
Other Financing Uses	223,492	178,741	181,203	181,203
Intrafund Transfers	(3,454,946)	(3,172,720)	(3,081,542)	(3,081,542)
<b>Total Expenditure/Appropriations</b>	<b>\$4,908,946</b>	<b>\$8,279,248</b>	<b>\$9,970,327</b>	<b>\$11,191,860</b>
<b>Net Cost</b>	<b>\$(2,057,816)</b>	<b>\$785,069</b>	<b>\$4,169,187</b>	<b>\$5,385,720</b>

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Budget Unit: 1600B - County Counsel  
 Function: General  
 Activity: Counsel

Detail by Revenue Category and Expenditure Object	2014-15 Actual 2	2015-16 Actual 3	2016-17 Recommended 4	2016-17 Adopted by the Board of Supervisors 5
Intergovernmental Revenues	\$88,337	\$—	\$—	\$—
Charges for Services	4,131,133	4,141,112	4,133,031	4,315,498
Interfund Revenue	2,858	4,265	—	—
Miscellaneous Revenue	15,248	116,463	10,000	10,000
<b>Total Revenue</b>	<b>\$4,237,576</b>	<b>\$4,261,840</b>	<b>\$4,143,031</b>	<b>\$4,325,498</b>
Salaries and Benefits	\$9,652,050	\$10,419,200	\$10,920,383	\$11,270,834
Services and Supplies	432,116	505,324	1,122,250	952,250
Other Charges	465,441	583,890	621,497	621,497
Fixed Assets	—	—	10,000	10,000
Other Financing Uses	26,098	26,401	27,060	27,060
Intrafund Transfers	(1,804,932)	(2,280,689)	(2,016,293)	(2,016,293)
<b>Total Expenditure/Appropriations</b>	<b>\$8,770,774</b>	<b>\$9,254,126</b>	<b>\$10,684,897</b>	<b>\$10,865,348</b>
<b>Net Cost</b>	<b>\$4,533,198</b>	<b>\$4,992,285</b>	<b>\$6,541,866</b>	<b>\$6,539,850</b>

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Budget Unit: 1700B - Human Resources Department

Function: General

Activity: Personnel

Detail by Revenue Category and Expenditure Object	2014-15 Actual 2	2015-16 Actual 3	2016-17 Recommended 4	2016-17 Adopted by the Board of Supervisors 5
Taxes	\$—	\$184,914	\$400,000	\$400,000
Intergovernmental Revenues	53,754	—	—	—
Charges for Services	177,966	320,954	225,412	225,412
Interfund Revenue	4,723,586	6,092,963	6,238,887	6,236,499
Miscellaneous Revenue	168,779	198,478	272,100	272,100
Other Financing Sources	—	—	250,000	250,000
<b>Total Revenue</b>	<b>\$5,124,086</b>	<b>\$6,797,308</b>	<b>\$7,386,399</b>	<b>\$7,384,011</b>
Salaries and Benefits	\$8,022,530	\$10,055,352	\$10,805,770	\$10,816,683
Services and Supplies	2,015,926	2,174,122	2,343,396	2,493,396
Other Charges	634,041	846,803	881,306	881,306
Fixed Assets	29,097	—	250,000	395,903
Other Financing Uses	30,495	40,157	41,155	541,155
Intrafund Transfers	(1,284,782)	(1,437,744)	(1,603,499)	(1,603,499)
<b>Total Expenditure/Appropriations</b>	<b>\$9,447,306</b>	<b>\$11,678,689</b>	<b>\$12,718,128</b>	<b>\$13,524,944</b>
<b>Net Cost</b>	<b>\$4,323,221</b>	<b>\$4,881,381</b>	<b>\$5,331,729</b>	<b>\$6,140,933</b>



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Budget Unit: 1780B - Shared Services

Function: General

Activity: Personnel

Detail by Revenue Category and Expenditure Object	2014-15 Actual 2	2015-16 Actual 3	2016-17 Recommended 4	2016-17 Adopted by the Board of Supervisors 5
Use of Money and Property	\$5,440	\$6,663	\$10,000	\$10,000
Charges for Services	6,937	6,156	7,532	7,532
Interfund Revenue	111,291	15,732	122,769	122,769
Miscellaneous Revenue	94,575	62,147	50,000	50,000
Other Financing Sources	453	(7)	—	—
<b>Total Revenue</b>	<b>\$218,696</b>	<b>\$90,690</b>	<b>\$190,301</b>	<b>\$190,301</b>
Salaries and Benefits	\$1,460,108	\$1,744,010	\$1,912,740	\$2,285,315
Services and Supplies	145,157	544,014	334,461	458,050
Other Charges	218,873	213,191	335,997	560,997
Other Financing Uses	7,778	10,018	10,269	10,269
Intrafund Transfers	(117,550)	(704,051)	(699,882)	(1,400,812)
<b>Total Expenditure/Appropriations</b>	<b>\$1,714,365</b>	<b>\$1,807,182</b>	<b>\$1,893,585</b>	<b>\$1,913,819</b>
<b>Net Cost</b>	<b>\$1,495,669</b>	<b>\$1,716,492</b>	<b>\$1,703,284</b>	<b>\$1,723,518</b>

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Budget Unit: 1220B - Real Property Services  
 Function: General  
 Activity: Other General

Detail by Revenue Category and Expenditure Object	2014-15 Actual 2	2015-16 Actual 3	2016-17 Recommended 4	2016-17 Adopted by the Board of Supervisors 5
Use of Money and Property	\$482,310	\$476,660	\$371,245	\$371,245
Charges for Services	25,000	5,000	20,000	20,000
Interfund Revenue	2,422,754	2,974,634	2,512,604	2,719,260
Miscellaneous Revenue	4,700	—	—	—
<b>Total Revenue</b>	<b>\$2,934,764</b>	<b>\$3,456,294</b>	<b>\$2,903,849</b>	<b>\$3,110,505</b>
Salaries and Benefits	\$613,048	\$650,478	\$679,621	\$686,277
Services and Supplies	129,113	110,377	100,328	826,368
Other Charges	15,133,160	17,031,106	16,378,180	18,358,196
Other Financing Uses	3,038	4,312	4,419	4,419
Intrafund Transfers	(12,875,344)	(14,384,361)	(14,107,001)	(15,887,017)
<b>Total Expenditure/Appropriations</b>	<b>\$3,003,016</b>	<b>\$3,411,912</b>	<b>\$3,055,547</b>	<b>\$3,988,243</b>
<b>Net Cost</b>	<b>\$68,252</b>	<b>\$(44,382)</b>	<b>\$151,698</b>	<b>\$877,738</b>

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Budget Unit: 1800B - Information Services Department

Function: General

Activity: Other General

Detail by Revenue Category and Expenditure Object	2014-15 Actual 2	2015-16 Actual 3	2016-17 Recommended 4	2016-17 Adopted by the Board of Supervisors 5
Taxes		\$8,885,156	\$8,000,000	\$8,426,097
Use of Money and Property	\$4,843,286	178,661	170,000	170,000
Intergovernmental Revenues	185,716	399,775	—	1,887,509
Charges for Services	399,775	1,576,233	1,796,852	1,867,589
Interfund Revenue	1,566,237	5,996,996	8,446,848	11,039,494
Miscellaneous Revenue	5,996,996	295,362	361,999	—
<b>Total Revenue</b>	<b>\$13,287,372</b>	<b>\$21,245,750</b>	<b>\$21,077,083</b>	<b>\$23,390,689</b>
Salaries and Benefits	\$21,492,178	\$20,251,991	\$24,220,761	\$26,729,127
Services and Supplies	46,901,641	40,931,400	42,724,300	63,873,525
Other Charges	1,967,728	2,878,796	3,126,922	3,337,848
Fixed Assets	2,393,651	1,674,292	2,525,000	2,525,000
Other Financing Uses	388,120	405,081	509,388	509,388
Intrafund Transfers	(55,325,988)	(51,818,873)	(52,705,220)	(68,027,130)
<b>Total Expenditure/Appropriations</b>	<b>\$17,817,331</b>	<b>\$14,322,687</b>	<b>\$20,401,151</b>	<b>\$28,947,758</b>
<b>Net Cost</b>	<b>\$4,529,959</b>	<b>\$(6,923,063)</b>	<b>\$(675,932)</b>	<b>\$5,557,069</b>

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Budget Unit: 4510B - Public Works-General Fund

Function: General

Activity: Other General

Detail by Revenue Category and Expenditure Object	2014-15 Actual 2	2015-16 Actual 3	2016-17 Recommended 4	2016-17 Adopted by the Board of Supervisors 5
Taxes	\$30,338	\$—	\$—	\$—
Charges for Services	782,510	1,016,098	1,507,826	1,507,826
Interfund Revenue	3,320,348	3,325,976	6,910,592	6,910,592
Miscellaneous Revenue	20,184	35,515	40,000	40,000
<b>Total Revenue</b>	<b>\$4,153,380</b>	<b>\$4,377,588</b>	<b>\$8,458,418</b>	<b>\$8,458,418</b>
Salaries and Benefits	\$4,853,004	\$4,931,523	\$6,061,088	\$6,061,088
Services and Supplies	419,290	562,807	1,204,922	1,260,387
Other Charges	876,205	1,160,046	2,522,829	2,522,829
Fixed Assets	23,301	—	—	—
Other Financing Uses	343,363	168,909	184,241	184,241
Intrafund Transfers	(2,122,270)	(2,445,698)	(1,514,662)	(1,570,127)
<b>Total Expenditure/Appropriations</b>	<b>\$4,392,894</b>	<b>\$4,377,588</b>	<b>\$8,458,418</b>	<b>\$8,458,418</b>
<b>Net Cost</b>	<b>\$239,514</b>	<b>\$—</b>	<b>\$—</b>	<b>\$—</b>

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Budget Unit: 4600B - Engineering Services

Function: General

Activity: Other General

Detail by Revenue Category and Expenditure Object	2014-15 Actual 2	2015-16 Actual 3	2016-17 Recommended 4	2016-17 Adopted by the Board of Supervisors 5
Charges for Services	\$54,905	\$69,030	\$66,000	\$66,000
Interfund Revenue	3,104,876	3,011,759	4,259,125	4,259,125
Miscellaneous Revenue	1,695	43,916	1,500	1,500
<b>Total Revenue</b>	<b>\$3,161,475</b>	<b>\$3,124,705</b>	<b>\$4,326,625</b>	<b>\$4,326,625</b>
Salaries and Benefits	\$3,363,549	\$3,268,684	\$4,185,928	\$4,185,928
Services and Supplies	496,924	453,922	735,835	839,232
Other Charges	90,980	122,854	171,424	171,424
Fixed Assets	—	—	15,000	15,000
Other Financing Uses	56,030	81,994	83,341	83,341
Intrafund Transfers	(487,647)	(566,010)	(744,903)	(744,903)
<b>Total Expenditure/Appropriations</b>	<b>\$3,519,836</b>	<b>\$3,361,444</b>	<b>\$4,446,625</b>	<b>\$4,550,022</b>
<b>Net Cost</b>	<b>\$358,361</b>	<b>\$236,739</b>	<b>\$120,000</b>	<b>\$223,397</b>

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Budget Unit: 4730B - Facilities Services  
 Function: General  
 Activity: Other General

Detail by Revenue Category and Expenditure Object	2014-15 Actual 2	2015-16 Actual 3	2016-17 Recommended 4	2016-17 Adopted by the Board of Supervisors 5
Use of Money and Property	\$899,231	\$921,507	\$529,307	\$529,307
Intergovernmental Revenues	685,093	847,042	882,368	882,368
Charges for Services	—	—	202,806	202,806
Interfund Revenue	7,924,168	8,901,054	10,878,959	10,878,959
Miscellaneous Revenue	544,577	515,400	350,500	350,500
<b>Total Revenue</b>	<b>\$10,053,069</b>	<b>\$11,185,003</b>	<b>\$12,843,940</b>	<b>\$12,843,940</b>
Salaries and Benefits	\$12,078,694	\$12,210,873	\$16,762,658	\$16,762,658
Services and Supplies	12,184,287	12,045,803	17,562,628	19,567,323
Other Charges	1,551,730	2,091,421	2,488,198	2,533,198
Fixed Assets	51,237	41,400	—	25,000
Other Financing Uses	420,487	287,712	296,820	296,820
Intrafund Transfers	(16,613,309)	(21,147,176)	(24,034,014)	(24,034,014)
<b>Total Expenditure/Appropriations</b>	<b>\$9,673,127</b>	<b>\$5,530,033</b>	<b>\$13,076,290</b>	<b>\$15,150,985</b>
<b>Net Cost</b>	<b>\$(379,943)</b>	<b>\$(5,654,970)</b>	<b>\$232,350</b>	<b>\$2,307,045</b>

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Budget Unit: 4760B - Vehicle and Equipment Services

Function: General

Activity: Other General

Detail by Revenue Category and Expenditure Object	2014-15 Actual 2	2015-16 Actual 3	2016-17 Recommended 4	2016-17 Adopted by the Board of Supervisors 5
Interfund Revenue	\$232,064	\$229,318	\$248,265	\$248,265
Miscellaneous Revenue	295	—	—	—
<b>Total Revenue</b>	<b>\$232,359</b>	<b>\$229,318</b>	<b>\$248,265</b>	<b>\$248,265</b>
Salaries and Benefits	\$220,418	\$220,147	\$226,444	\$226,444
Services and Supplies	8,463	5,234	14,160	14,160
Other Charges	3,477	3,937	7,661	7,661
<b>Total Expenditure/Appropriations</b>	<b>\$232,359</b>	<b>\$229,318</b>	<b>\$248,265</b>	<b>\$248,265</b>

Net Cost	\$—	\$—	\$—	\$—
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Budget Unit: 4840B - Utilities  
 Function: General  
 Activity: Other Protection

Detail by Revenue Category and Expenditure Object	2014-15 Actual 2	2015-16 Actual 3	2016-17 Recommended 4	2016-17 Adopted by the Board of Supervisors 5
Licenses, Permits and Franchises	\$652,663	\$691,384	\$550,000	\$550,000
Use of Money and Property	(1)	(2)	-	-
Intergovernmental Revenues	634,597	548,092	-	-
Charges for Services	1,192	1,180	-	-
Interfund Revenue	1,461,076	1,861,607	2,877,695	2,877,695
Miscellaneous Revenue	15,403	75,487	68,043	68,043
<b>Total Revenue</b>	<b>\$2,764,930</b>	<b>\$3,177,749</b>	<b>\$3,495,738</b>	<b>\$3,495,738</b>
Salaries and Benefits	\$1,486,943	\$1,600,077	\$2,058,155	\$2,058,155
Services and Supplies	1,019,139	985,944	1,251,533	1,251,533
Other Charges	90,842	108,867	551,861	551,861
Other Financing Uses	162,058	27,889	40,580	40,580
Intrafund Transfers	(242,005)	(115,373)	(89,189)	(89,189)
<b>Total Expenditure/Appropriations</b>	<b>\$2,516,977</b>	<b>\$2,607,405</b>	<b>\$3,812,940</b>	<b>\$3,812,940</b>
<b>Net Cost</b>	<b>\$(247,953)</b>	<b>\$(570,344)</b>	<b>\$317,202</b>	<b>\$317,202</b>



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Budget Unit: 4840B - Waste Management Programs (00117)

Function: General

Activity: Other Protection

Detail by Revenue Category and Expenditure Object	2014-15 Actual 2	2015-16 Actual 3	2016-17 Recommended 4	2016-17 Adopted by the Board of Supervisors 5
Licenses, Permits and Franchises	\$—	\$173,710	\$—	\$—
Use of Money and Property	—	4,477	—	—
Charges for Services	—	520,154	792,976	792,976
Miscellaneous Revenue	—	7,900	—	—
Other Financing Sources	460,610	—	—	—
<b>Total Revenue</b>	<b>\$460,610</b>	<b>\$706,240</b>	<b>\$792,976</b>	<b>\$792,976</b>
Services and Supplies	\$—	\$451,682	\$537,976	\$537,976
Other Financing Uses	—	715,168	255,000	255,000
<b>Total Expenditure/Appropriations</b>	<b>\$—</b>	<b>\$1,166,850</b>	<b>\$792,976</b>	<b>\$792,976</b>
<b>Net Cost</b>	<b>\$(460,610)</b>	<b>\$460,610</b>	<b>\$—</b>	<b>\$—</b>

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Budget Unit: 1920B - Grand Jury  
Function: Public Protection  
Activity: Judicial

Detail by Revenue Category and Expenditure Object	2014-15 Actual 2	2015-16 Actual 3	2016-17 Recommended 4	2016-17 Adopted by the Board of Supervisors 5
Salaries and Benefits	\$58,970	\$60,755	\$65,209	\$65,209
Services and Supplies	398,152	40,071	48,922	48,922
Other Charges	479	496	600	600
<b>Total Expenditure/Appropriations</b>	<b>\$457,601</b>	<b>\$101,323</b>	<b>\$114,731</b>	<b>\$114,731</b>
<b>Net Cost</b>	<b>\$457,601</b>	<b>\$101,323</b>	<b>\$114,731</b>	<b>\$114,731</b>

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Budget Unit: 2510B - District Attorney's Office  
 Function: Public Protection  
 Activity: Judicial

Detail by Revenue Category and Expenditure Object	2014-15 Actual 2	2015-16 Actual 3	2016-17 Recommended 4	2016-17 Adopted by the Board of Supervisors 5
Taxes	\$—	\$623,735	\$892,433	\$1,179,416
Fines, Forfeitures and Penalties	450,501	366,919	400,000	400,000
Intergovernmental Revenues	14,350,351	13,879,254	14,037,832	14,409,532
Charges for Services	183	10,624	—	—
Miscellaneous Revenue	450,894	500,755	122,000	122,000
<b>Total Revenue</b>	<b>\$15,251,930</b>	<b>\$15,381,287</b>	<b>\$15,452,265</b>	<b>\$16,110,948</b>
Salaries and Benefits	\$24,269,087	\$25,646,764	\$28,963,603	\$29,198,019
Services and Supplies	1,668,260	1,443,569	1,639,852	2,245,389
Other Charges	1,878,207	2,222,648	2,337,965	2,337,965
Fixed Assets	29,100	26,193	—	—
Other Financing Uses	164,225	168,447	158,340	158,340
Intrafund Transfers	—	(119,930)	(450,621)	(556,512)
<b>Total Expenditure/Appropriations</b>	<b>\$28,008,879</b>	<b>\$29,387,691</b>	<b>\$32,649,139</b>	<b>\$33,383,201</b>
<b>Net Cost</b>	<b>\$12,756,949</b>	<b>\$14,006,404</b>	<b>\$17,196,874</b>	<b>\$17,272,253</b>

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Budget Unit: 2700B - County Support of the Courts  
 Function: Public Protection  
 Activity: Judicial

Detail by Revenue Category and Expenditure Object	2014-15 Actual 2	2015-16 Actual 3	2016-17 Recommended 4	2016-17 Adopted by the Board of Supervisors 5
Fines, Forfeitures and Penalties	\$6,783,447	\$5,679,810	\$6,595,540	\$6,185,540
Charges for Services	1,602,673	1,447,546	1,560,421	1,585,421
Miscellaneous Revenue	1,058,398	1,034,771	1,064,221	1,064,221
<b>Total Revenue</b>	<b>\$9,444,518</b>	<b>\$8,162,127</b>	<b>\$9,220,182</b>	<b>\$8,835,182</b>
Salaries and Benefits	\$485,561	\$498,450	\$505,000	\$520,000
Services and Supplies	1,167,482	1,057,908	1,104,052	1,104,052
Other Charges	19,091,446	18,990,320	19,401,497	19,401,497
Other Financing Uses	4,928	6,612	6,777	6,777
<b>Total Expenditure/Appropriations</b>	<b>\$20,749,417</b>	<b>\$20,553,290</b>	<b>\$21,017,326</b>	<b>\$21,032,326</b>
<b>Net Cost</b>	<b>\$11,304,899</b>	<b>\$12,391,164</b>	<b>\$11,797,144</b>	<b>\$12,197,144</b>

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Budget Unit: 2800B - Private Defender Program  
 Function: Public Protection  
 Activity: Judicial

Detail by Revenue Category and Expenditure Object	2014-15 Actual 2	2015-16 Actual 3	2016-17 Recommended 4	2016-17 Adopted by the Board of Supervisors 5
Intergovernmental Revenues	\$—	\$—	\$—	\$427,897
Charges for Services	704,152	600,571	629,982	629,982
Interfund Revenue	434,687	467,587	327,897	—
<b>Total Revenue</b>	<b>\$1,138,839</b>	<b>\$1,068,158</b>	<b>\$957,879</b>	<b>\$1,057,879</b>
Services and Supplies	\$18,455,439	\$20,002,766	\$21,872,823	\$21,372,823
Other Charges	16,077	21,630	14,906	22,407
Other Financing Uses	43,344	43,804	43,827	36,825
<b>Total Expenditure/Appropriations</b>	<b>\$18,514,859</b>	<b>\$20,068,201</b>	<b>\$21,931,556</b>	<b>\$21,432,055</b>
<b>Net Cost</b>	<b>\$17,376,020</b>	<b>\$19,000,043</b>	<b>\$20,973,677</b>	<b>\$20,374,176</b>

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Budget Unit: 1940B - Message Switch  
 Function: Public Protection  
 Activity: Detention and Corrections

Detail by Revenue Category and Expenditure Object	2014-15 Actual 2	2015-16 Actual 3	2016-17 Recommended 4	2016-17 Adopted by the Board of Supervisors 5
Charges for Services	\$519,900	\$503,364	\$522,828	\$522,828
Interfund Revenue	2,642	2,923	3,495	2,919
<b>Total Revenue</b>	<b>\$522,542</b>	<b>\$506,287</b>	<b>\$526,323</b>	<b>\$525,747</b>
Services and Supplies	\$366,204	\$596,477	\$473,219	\$505,569
Other Charges	261,321	264,368	267,860	267,860
Fixed Assets	—	21,946	—	—
Intrafund Transfers	(197,808)	(202,105)	(195,056)	(195,632)
<b>Total Expenditure/Appropriations</b>	<b>\$429,717</b>	<b>\$680,687</b>	<b>\$546,023</b>	<b>\$577,797</b>
<b>Net Cost</b>	<b>\$(92,825)</b>	<b>\$174,400</b>	<b>\$19,700</b>	<b>\$52,050</b>

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Budget Unit: 3000B - Sheriff's Office  
 Function: Public Protection  
 Activity: Detention and Corrections

Detail by Revenue Category and Expenditure Object	2016-17 Adopted by the Board of Supervisors				
	1	2	3	4	5
Taxes			\$761,790	\$774,618	\$815,332
Licenses, Permits and Franchises		3,009	4,256	2,100	2,100
Fines, Forfeitures and Penalties		291,911	401,065	293,636	293,636
Intergovernmental Revenues		73,379,228	78,871,922	89,677,752	91,644,164
Charges for Services		10,303,224	10,603,215	9,934,310	10,101,054
Interfund Revenue		4,172,675	3,661,034	5,664,475	3,081,521
Miscellaneous Revenue		1,060,220	2,311,540	742,597	742,597
Other Financing Sources		43,256	44,669	—	—
<b>Total Revenue</b>	<b>\$89,740,167</b>	<b>\$89,740,167</b>	<b>\$96,659,492</b>	<b>\$107,089,488</b>	<b>\$106,680,404</b>
Salaries and Benefits		\$144,560,994	\$153,692,603	\$157,809,027	\$165,889,487
Services and Supplies		15,989,263	15,354,769	21,501,589	21,050,146
Other Charges		19,953,355	25,362,478	27,915,166	26,055,409
Fixed Assets		1,213,205	1,219,018	6,080,535	4,226,333
Other Financing Uses		1,978,388	2,336,834	27,707,439	27,703,839
Intrafund Transfers		(1,753,282)	(1,621,328)	(2,378,964)	(3,386,880)
<b>Total Expenditure/Appropriations</b>	<b>\$181,941,924</b>	<b>\$181,941,924</b>	<b>\$196,344,375</b>	<b>\$238,634,792</b>	<b>\$241,538,334</b>
<b>Net Cost</b>	<b>\$92,201,757</b>	<b>\$92,201,757</b>	<b>\$99,684,883</b>	<b>\$131,545,304</b>	<b>\$134,857,930</b>

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Budget Unit: 3200B - Probation Department  
 Function: Public Protection  
 Activity: Detention and Corrections

Detail by Revenue Category and Expenditure Object	2016-17 Adopted by the Board of Supervisors				
	1	2	3	4	5
Taxes			\$27,897	\$75,000	\$75,000
Fines, Forfeitures and Penalties	\$—	17,266	19,337	16,566	16,566
Intergovernmental Revenues	31,262,100	35,263,849	31,903,498	33,083,250	33,083,250
Charges for Services	1,643,566	1,577,687	1,426,262	1,481,722	1,481,722
Interfund Revenue	2,770	3,173	—	—	—
Miscellaneous Revenue	289,434	293,859	113,425	113,425	113,425
<b>Total Revenue</b>	<b>\$33,215,137</b>	<b>\$37,185,802</b>	<b>\$33,534,751</b>	<b>\$33,534,751</b>	<b>\$34,769,963</b>
Salaries and Benefits	\$56,553,058	\$58,579,281	\$60,096,319	\$61,783,079	\$61,783,079
Services and Supplies	23,037,047	23,474,580	24,099,056	24,099,056	24,099,056
Other Charges	8,194,752	9,709,591	10,126,832	10,126,832	10,126,832
Fixed Assets	983,388	2,949,194	1,415,858	4,477,115	4,477,115
Other Financing Uses	7,478,128	7,556,660	6,363,552	6,363,552	6,363,552
Intrafund Transfers	(18,265,059)	(18,829,256)	(18,611,363)	(18,611,363)	(18,611,363)
<b>Total Expenditure/Appropriations</b>	<b>\$77,981,314</b>	<b>\$83,440,050</b>	<b>\$83,490,254</b>	<b>\$88,238,271</b>	<b>\$88,238,271</b>
<b>Net Cost</b>	<b>\$44,766,177</b>	<b>\$46,254,248</b>	<b>\$49,955,503</b>	<b>\$53,468,308</b>	<b>\$53,468,308</b>



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Budget Unit: 3580B - Fire Protection Services  
 Function: Public Protection  
 Activity: Fire Protection

Detail by Revenue Category and Expenditure Object	2014-15 Actual 2	2015-16 Actual 3	2016-17 Recommended 4	2016-17 Adopted by the Board of Supervisors 5
Taxes	\$603,284	\$1,516,839	\$4,500,000	\$4,500,000
Interfund Revenue	6,913,519	7,068,801	8,676,284	9,576,284
Miscellaneous Revenue	1,500	109,794	2,600	2,600
<b>Total Revenue</b>	<b>\$7,518,304</b>	<b>\$8,695,434</b>	<b>\$13,178,884</b>	<b>\$14,078,884</b>
Salaries and Benefits	\$2,785	\$3,541	\$3,541	\$3,541
Services and Supplies	6,710,886	6,713,856	8,318,958	8,968,958
Other Charges	162,993	125,457	149,438	149,438
Fixed Assets	456,824	1,537,377	4,500,000	4,750,000
Other Financing Uses	184,815	315,203	182,911	182,911
Intrafund Transfers	—	—	24,036	24,036
<b>Total Expenditure/Appropriations</b>	<b>\$7,518,304</b>	<b>\$8,695,434</b>	<b>\$13,178,884</b>	<b>\$14,078,884</b>

Net Cost	\$—	\$—	\$—	\$—
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Budget Unit: 3550B - Structural Fire Fund (00108)  
 Function: Public Protection  
 Activity: Fire Protection

Detail by Revenue Category and Expenditure Object	2014-15 Actual 2	2015-16 Actual 3	2016-17 Recommended 4	2016-17 Adopted by the Board of Supervisors 5
Taxes	\$5,711,591	\$6,057,748	\$5,425,621	\$5,425,621
Use of Money and Property	70,133	85,368	42,000	42,000
Intergovernmental Revenues	2,022,963	2,123,539	2,119,995	2,119,995
Charges for Services	296,130	303,656	290,000	290,000
Interfund Revenue	—	428	—	—
Miscellaneous Revenue	56,415	107,338	18,683	18,683
<b>Total Revenue</b>	<b>\$8,157,232</b>	<b>\$8,678,076</b>	<b>\$7,896,299</b>	<b>\$7,896,299</b>
Services and Supplies	\$6,914,274	\$7,068,801	\$9,444,716	\$10,344,716
<b>Total Expenditure/Appropriations</b>	<b>\$6,914,274</b>	<b>\$7,068,801</b>	<b>\$9,444,716</b>	<b>\$10,344,716</b>
<b>Net Cost</b>	<b>\$(1,242,958)</b>	<b>\$(1,609,275)</b>	<b>\$1,548,417</b>	<b>\$2,448,417</b>

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Budget Unit: 1240B - Public Safety Communications  
 Function: Public Protection  
 Activity: Other Protection

Detail by Revenue Category and Expenditure Object	2014-15 Actual 2	2015-16 Actual 3	2016-17 Recommended 4	2016-17 Adopted by the Board of Supervisors 5
Intergovernmental Revenues	\$2,662,015	\$2,662,015	\$2,662,015	\$2,662,015
Charges for Services	4,868,981	5,123,846	5,225,581	5,799,259
Interfund Revenue	10,529	10,269	10,235	10,235
Miscellaneous Revenue	169,931	202,786	80,000	80,000
<b>Total Revenue</b>	<b>\$7,711,455</b>	<b>\$7,998,916</b>	<b>\$7,977,831</b>	<b>\$8,551,509</b>
Salaries and Benefits	\$10,093,317	\$10,862,937	\$10,880,658	\$11,584,703
Services and Supplies	374,079	362,321	618,820	718,820
Other Charges	492,758	654,242	602,081	637,581
Fixed Assets	—	318,604	375,000	575,000
Other Financing Uses	28,992	27,330	23,256	23,256
Intrafund Transfers	(321,358)	(669,833)	(703,615)	(912,615)
<b>Total Expenditure/Appropriations</b>	<b>\$10,667,788</b>	<b>\$11,555,601</b>	<b>\$11,796,200</b>	<b>\$12,626,745</b>
<b>Net Cost</b>	<b>\$2,956,332</b>	<b>\$3,556,685</b>	<b>\$3,818,369</b>	<b>\$4,075,236</b>

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Budget Unit: 1260B - Agricultural Commissioner/Sealer  
 Function: Public Protection  
 Activity: Other Protection

Detail by Revenue Category and Expenditure Object	2014-15 Actual 2	2015-16 Actual 3	2016-17 Recommended 4	2016-17 Adopted by the Board of Supervisors 5
Licenses, Permits and Franchises	\$600,374	\$620,611	\$666,391	\$724,891
Fines, Forfeitures and Penalties	16,615	24,236	—	—
Intergovernmental Revenues	2,363,603	2,453,507	2,330,035	2,445,900
Charges for Services	183,663	129,925	192,200	172,200
Interfund Revenue	1,210	1,165	—	—
Miscellaneous Revenue	3,837	8,761	100	100
<b>Total Revenue</b>	<b>\$3,169,302</b>	<b>\$3,238,204</b>	<b>\$3,188,726</b>	<b>\$3,343,091</b>
Salaries and Benefits	\$4,002,214	\$4,127,954	\$4,401,371	\$4,515,529
Services and Supplies	173,124	267,417	359,200	378,897
Other Charges	499,126	594,780	642,387	707,916
Other Financing Uses	5,689	3,401	3,485	3,485
<b>Total Expenditure/Appropriations</b>	<b>\$4,680,153</b>	<b>\$4,993,551</b>	<b>\$5,406,443</b>	<b>\$5,605,827</b>
<b>Net Cost</b>	<b>\$1,510,851</b>	<b>\$1,755,347</b>	<b>\$2,217,717</b>	<b>\$2,262,736</b>

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Budget Unit: 2600B - Department of Child Support Services  
 Function: Public Protection  
 Activity: Other Protection

Detail by Revenue Category and Expenditure Object	2014-15 Actual 2	2015-16 Actual 3	2016-17 Recommended 4	2016-17 Adopted by the Board of Supervisors 5
Intergovernmental Revenues	\$10,715,631	\$10,703,245	\$11,414,033	\$11,414,033
Miscellaneous Revenue	—	—	254,036	282,922
<b>Total Revenue</b>	<b>\$10,715,631</b>	<b>\$10,703,245</b>	<b>\$11,668,069</b>	<b>\$11,696,955</b>
Salaries and Benefits	\$9,550,359	\$9,393,579	\$10,450,996	\$10,494,762
Services and Supplies	401,606	429,305	428,050	428,050
Other Charges	473,486	615,944	652,998	652,998
Other Financing Uses	290,179	264,417	266,892	266,892
Intrafund Transfers	—	—	(130,867)	(145,747)
<b>Total Expenditure/Appropriations</b>	<b>\$10,715,631</b>	<b>\$10,703,245</b>	<b>\$11,668,069</b>	<b>\$11,696,955</b>
<b>Net Cost</b>	<b>\$—</b>	<b>\$—</b>	<b>\$—</b>	<b>\$—</b>

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Budget Unit: 3300B - Coroner's Office  
 Function: Public Protection  
 Activity: Other Protection

Detail by Revenue Category and Expenditure Object	2014-15 Actual 2	2015-16 Actual 3	2016-17 Recommended 4	2016-17 Adopted by the Board of Supervisors 5
Licenses, Permits and Franchises	\$11,820	\$11,716	\$11,500	\$11,500
Intergovernmental Revenues	530,717	489,840	489,840	489,840
Charges for Services	213,385	224,104	255,000	255,000
Miscellaneous Revenue	3,209	31,816	7,138	7,138
<b>Total Revenue</b>	<b>\$759,132</b>	<b>\$757,476</b>	<b>\$763,478</b>	<b>\$763,478</b>
Salaries and Benefits	\$1,539,567	\$1,700,314	\$1,987,244	\$1,989,792
Services and Supplies	631,854	620,964	721,119	721,119
Other Charges	316,067	330,202	387,891	387,891
Other Financing Uses	13,637	16,510	16,677	16,677
Intrafund Transfers	—	—	(20,000)	(20,000)
<b>Total Expenditure/Appropriations</b>	<b>\$2,501,125</b>	<b>\$2,667,990</b>	<b>\$3,092,931</b>	<b>\$3,095,479</b>
<b>Net Cost</b>	<b>\$1,741,993</b>	<b>\$1,910,515</b>	<b>\$2,329,453</b>	<b>\$2,332,001</b>

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Budget Unit: 3570B - Local Agency Formation Commission  
 Function: Public Protection  
 Activity: Other Protection

Detail by Revenue Category and Expenditure Object	2014-15 Actual 2	2015-16 Actual 3	2016-17 Recommended 4	2016-17 Adopted by the Board of Supervisors 5
Intergovernmental Revenues	\$228,236	\$223,278	\$217,050	\$217,050
Charges for Services	16,559	22,253	30,000	30,000
Miscellaneous Revenue	14,745	—	—	—
<b>Total Revenue</b>	<b>\$259,540</b>	<b>\$245,531</b>	<b>\$247,050</b>	<b>\$247,050</b>
Salaries and Benefits	\$259,798	\$259,835	\$278,352	\$278,352
Services and Supplies	112,968	32,015	90,429	93,695
Other Charges	24,399	25,120	54,014	56,717
Intrafund Transfers	(126,534)	(111,639)	(108,525)	(108,525)
<b>Total Expenditure/Appropriations</b>	<b>\$270,631</b>	<b>\$205,331</b>	<b>\$314,270</b>	<b>\$320,239</b>
<b>Net Cost</b>	<b>\$11,091</b>	<b>\$(40,200)</b>	<b>\$67,220</b>	<b>\$73,189</b>

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Budget Unit: 3800B - Planning and Building  
 Function: Public Protection  
 Activity: Other Protection

Detail by Revenue Category and Expenditure Object	2014-15 Actual 2	2015-16 Actual 3	2016-17 Recommended 4	2016-17 Adopted by the Board of Supervisors 5
Taxes	\$7,895	\$62,579	\$209,261	\$299,492
Licenses, Permits and Franchises	3,347,614	3,554,807	3,307,623	3,363,047
Fines, Forfeitures and Penalties	27,038	—	15,000	15,000
Intergovernmental Revenues	301,875	—	—	—
Charges for Services	1,702,911	1,952,543	1,654,695	1,689,582
Interfund Revenue	11,258	8,336	—	—
Miscellaneous Revenue	274,582	392,905	174,200	174,200
<b>Total Revenue</b>	<b>\$5,673,174</b>	<b>\$5,971,169</b>	<b>\$5,360,779</b>	<b>\$5,541,321</b>
Salaries and Benefits	\$6,699,371	\$7,408,792	\$8,624,141	\$9,115,143
Services and Supplies	1,386,112	1,038,704	1,010,050	1,846,032
Other Charges	569,829	921,538	942,135	1,080,635
Fixed Assets	14,162	6,317	—	—
Other Financing Uses	32,304	42,641	43,692	43,692
Intrafund Transfers	(485,065)	(568,780)	(111,218)	(111,218)
<b>Total Expenditure/Appropriations</b>	<b>\$8,216,711</b>	<b>\$8,849,212</b>	<b>\$10,508,800</b>	<b>\$11,974,284</b>
<b>Net Cost</b>	<b>\$2,543,538</b>	<b>\$2,878,043</b>	<b>\$5,148,021</b>	<b>\$6,432,963</b>



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Budget Unit: 3950B - Fish and Game Propagation Fund (00106)

Function: Public Protection

Activity: Other Protection

Detail by Revenue Category and Expenditure Object	2014-15 Actual 2	2015-16 Actual 3	2016-17 Recommended 4	2016-17 Adopted by the Board of Supervisors 5
Fines, Forfeitures and Penalties	\$2,273	\$3,478	\$950	\$950
Use of Money and Property	537	559	400	400
Charges for Services	—	120	—	—
Miscellaneous Revenue	102	—	—	—
<b>Total Revenue</b>	<b>\$2,912</b>	<b>\$4,156</b>	<b>\$1,350</b>	<b>\$1,350</b>
Services and Supplies	\$10,000	\$—	\$10,000	\$10,000
<b>Total Expenditure/Appropriations</b>	<b>\$10,000</b>	<b>\$—</b>	<b>\$10,000</b>	<b>\$10,000</b>
<b>Net Cost</b>	<b>\$7,088</b>	<b>\$(4,156)</b>	<b>\$8,650</b>	<b>\$8,650</b>

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Budget Unit: 4520B - Road Fund (00110)  
 Function: Public Ways and Facilities  
 Activity: Public Ways

Detail by Revenue Category and Expenditure Object	2014-15 Actual 2	2015-16 Actual 3	2016-17 Recommended 4	2016-17 Adopted by the Board of Supervisors 5
Licenses, Permits and Franchises	\$223,920	\$296,105	\$170,000	\$170,000
Use of Money and Property	292,991	313,654	185,288	185,288
Intergovernmental Revenues	20,521,599	15,557,363	21,411,040	23,306,510
Charges for Services	75,061	12,237	24,000	24,000
Interfund Revenue	1,216,654	1,127,311	1,155,512	1,155,512
Miscellaneous Revenue	516,471	462,143	170,000	170,000
Other Financing Sources	1,169,603	1,441,025	950,000	1,450,000
<b>Total Revenue</b>	<b>\$24,016,299</b>	<b>\$19,209,839</b>	<b>\$24,065,840</b>	<b>\$26,461,310</b>
Salaries and Benefits	\$9,399,831	\$9,484,078	\$11,243,411	\$11,243,411
Services and Supplies	6,516,258	10,017,840	13,249,535	13,249,535
Other Charges	1,087,933	1,397,450	2,058,262	2,058,262
Fixed Assets	4,757,241	6,515,452	11,611,000	13,139,000
Other Financing Uses	3,108	8,314	9,002	9,002
Intrafund Transfers	(1,281,895)	(1,111,717)	(1,295,000)	(1,295,000)
<b>Total Expenditure/Appropriations</b>	<b>\$20,482,476</b>	<b>\$26,311,417</b>	<b>\$36,876,210</b>	<b>\$38,404,210</b>
<b>Net Cost</b>	<b>\$(3,533,823)</b>	<b>\$7,101,578</b>	<b>\$12,810,370</b>	<b>\$11,942,900</b>

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Budget Unit: 4520B - Half-Cent Transportation Fund (00111)

Function: Public Ways and Facilities

Activity: Public Ways

Detail by Revenue Category and Expenditure Object	2014-15 Actual 2	2015-16 Actual 3	2016-17 Recommended 4	2016-17 Adopted by the Board of Supervisors 5
Taxes	\$2,368,862	\$2,338,054	\$1,865,199	\$1,865,199
Use of Money and Property	22,884	24,819	—	—
Charges for Services	48,464	—	—	—
Miscellaneous Revenue	(141)	985	—	—
<b>Total Revenue</b>	<b>\$2,440,068</b>	<b>\$2,363,858</b>	<b>\$1,865,199</b>	<b>\$1,865,199</b>
Services and Supplies	\$983,647	\$206,528	\$1,939,636	\$2,624,322
Other Charges	107,252	56,959	118,755	118,755
Other Financing Uses	1,662,977	1,256,637	1,750,000	2,250,000
<b>Total Expenditure/Appropriations</b>	<b>\$2,753,876</b>	<b>\$1,520,124</b>	<b>\$3,808,391</b>	<b>\$4,993,077</b>
<b>Net Cost</b>	<b>\$313,808</b>	<b>\$(843,735)</b>	<b>\$1,943,192</b>	<b>\$3,127,878</b>

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Budget Unit: 4520B - Road Improvement Fund (001114)

Function: Public Ways and Facilities

Activity: Public Ways

Detail by Revenue Category and Expenditure Object	2014-15 Actual 2	2015-16 Actual 3	2016-17 Recommended 4	2016-17 Adopted by the Board of Supervisors 5
Use of Money and Property	\$27,557	\$35,303	\$24,500	\$24,500
Charges for Services	420,897	488,993	350,000	350,000
Miscellaneous Revenue	5,086	—	—	—
<b>Total Revenue</b>	<b>\$453,540</b>	<b>\$524,296</b>	<b>\$374,500</b>	<b>\$374,500</b>
Other Financing Uses	\$—	\$960,000	\$400,000	\$400,000
<b>Total Expenditure/Appropriations</b>	<b>\$—</b>	<b>\$960,000</b>	<b>\$400,000</b>	<b>\$400,000</b>
<b>Net Cost</b>	<b>\$(453,540)</b>	<b>\$435,704</b>	<b>\$25,500</b>	<b>\$25,500</b>

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Budget Unit: 4000B - Office of Sustainability  
Function: Health and Sanitation  
Activity: Other Protection

Detail by Revenue Category and Expenditure Object	2014-15 Actual 2	2015-16 Actual 3	2016-17 Recommended 4	2016-17 Adopted by the Board of Supervisors 5
Taxes	\$251,360	\$1,053,321	\$5,296,403	\$5,296,403
Fines, Forfeitures and Penalties	—	525	—	—
Intergovernmental Revenues	—	39,901	1,000,490	1,000,490
Charges for Services	—	555,682	1,264,712	1,264,712
Interfund Revenue	—	26,875	63,000	63,000
Miscellaneous Revenue	248,865	241,680	85,200	85,200
Other Financing Sources	162,977	765,774	28,320	28,320
<b>Total Revenue</b>	<b>\$663,202</b>	<b>\$2,683,758</b>	<b>\$7,738,125</b>	<b>\$7,738,125</b>
Salaries and Benefits	\$908,075	\$2,237,664	\$3,646,255	\$3,642,727
Services and Supplies	450,954	2,331,631	15,038,217	15,038,217
Other Charges	61,866	241,658	705,998	705,998
Other Financing Uses	3,843	28,558	7,607	7,607
Intrafund Transfers	—	(76,153)	(2,903,480)	(2,903,480)
<b>Total Expenditure/Appropriations</b>	<b>\$1,424,738</b>	<b>\$4,763,359</b>	<b>\$16,494,597</b>	<b>\$16,491,069</b>
<b>Net Cost</b>	<b>\$761,536</b>	<b>\$2,079,601</b>	<b>\$8,756,472</b>	<b>\$8,752,944</b>

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Budget Unit: 4820B - Solid Waste Fund (00115)

Function: Health and Sanitation

Activity: Other Protection

Detail by Revenue Category and Expenditure Object	2014-15 Actual 2	2015-16 Actual 3	2016-17 Recommended 4	2016-17 Adopted by the Board of Supervisors 5
Use of Money and Property				
Intergovernmental Revenues	\$26,985	\$12	\$—	\$—
Charges for Services	311,613	—	—	—
Interfund Revenue	160,706	—	—	—
Miscellaneous Revenue	1,418,593	—	—	—
Other Financing Sources	58,002	—	—	—
	66,649	—	—	—
<b>Total Revenue</b>	<b>\$2,042,548</b>	<b>\$12</b>	<b>\$—</b>	<b>\$—</b>
Salaries and Benefits	\$1,173,069	\$—	\$—	\$—
Services and Supplies	573,954	—	—	—
Other Charges	109,525	—	—	—
Other Financing Uses	3,951,084	—	—	12
<b>Total Expenditure/Appropriations</b>	<b>\$5,807,631</b>	<b>\$—</b>	<b>\$—</b>	<b>\$12</b>
<b>Net Cost</b>	<b>\$3,765,083</b>	<b>\$(12)</b>	<b>\$—</b>	<b>\$12</b>

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Budget Unit: 4060B - Waste Management Fund (001116)

Function: Health and Sanitation

Activity: Other Protection

Detail by Revenue Category and Expenditure Object	2014-15 Actual 2	2015-16 Actual 3	2016-17 Recommended 4	2016-17 Adopted by the Board of Supervisors 5
Licenses, Permits and Franchises	\$—	\$—	\$2,549,571	\$2,549,571
Use of Money and Property	—	54,332	20,817	20,817
Intergovernmental Revenues	—	17,424	—	—
Charges for Services	—	2,631,801	81,000	81,000
Interfund Revenue	—	73,548	75,000	75,000
Other Financing Sources	—	715,168	255,000	255,000
<b>Total Revenue</b>	<b>\$—</b>	<b>\$3,492,273</b>	<b>\$2,981,388</b>	<b>\$2,981,388</b>
Salaries and Benefits	\$—	\$860,325	\$1,587,693	\$1,837,693
Services and Supplies	—	101,249	1,629,310	1,729,310
Other Charges	—	59,436	129,101	129,101
<b>Total Expenditure/Appropriations</b>	<b>\$—</b>	<b>\$1,021,010</b>	<b>\$3,346,104</b>	<b>\$3,696,104</b>
<b>Net Cost</b>	<b>\$—</b>	<b>\$(2,471,263)</b>	<b>\$364,716</b>	<b>\$714,716</b>

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Budget Unit: 4820B - Waste Management Fund (00116)

Function: Health and Sanitation

Activity: Other Protection

Detail by Revenue Category and Expenditure Object	2014-15 Actual 2	2015-16 Actual 3	2016-17 Recommended 4	2016-17 Adopted by the Board of Supervisors 5
Licenses, Permits and Franchises	\$2,613,997	\$—	\$—	\$—
Use of Money and Property	36,183	—	—	—
Intergovernmental Revenues	23,462	—	—	—
Charges for Services	27,470	—	—	—
Miscellaneous Revenue	480	—	—	—
<b>Total Revenue</b>	<b>\$2,701,593</b>	<b>\$—</b>	<b>\$—</b>	<b>\$—</b>
Services and Supplies	\$1,864,206	\$—	\$—	\$—
Other Charges	66,563	—	—	—
Other Financing Uses	460,610	—	—	—
<b>Total Expenditure/Appropriations</b>	<b>\$2,391,379</b>	<b>\$—</b>	<b>\$—</b>	<b>\$—</b>
<b>Net Cost</b>	<b>\$(310,214)</b>	<b>\$—</b>	<b>\$—</b>	<b>\$—</b>



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Budget Unit: 5500B - Health Administration  
Function: Health and Sanitation  
Activity: Health

Detail by Revenue Category and Expenditure Object	2014-15 Actual		2015-16 Actual		2016-17 Recommended		2016-17 Adopted by the Board of Supervisors	
	1	2	3	4	5	6	7	
Intergovernmental Revenues		\$6,987,039	\$207,735	\$1,702,954	\$1,702,954		\$1,702,954	
Charges for Services		860,253	3,213,636	3,216,042	3,216,042		3,216,042	
Interfund Revenue		223,795	2,192,714	2,191,603	2,191,603		2,191,603	
Miscellaneous Revenue		23,043	6,236,541	7,993,561	7,993,561		7,993,561	
<b>Total Revenue</b>		<b>\$8,094,130</b>	<b>\$11,850,626</b>	<b>\$15,104,160</b>	<b>\$15,104,160</b>		<b>\$15,104,160</b>	
Salaries and Benefits		\$2,768,901	\$5,231,322	\$6,036,919	\$6,036,919		\$6,036,919	
Services and Supplies		976,450	2,600,079	2,764,493	2,764,493		2,764,704	
Other Charges		257,947	7,064,493	9,260,720	9,260,720		9,260,720	
Other Financing Uses		6,419,148	1,794	2,673	2,673		2,673	
Intrafund Transfers		(2,260,574)	(3,047,484)	(2,960,645)	(2,960,645)		(2,960,645)	
<b>Total Expenditure/Appropriations</b>		<b>\$8,161,872</b>	<b>\$11,850,205</b>	<b>\$15,104,160</b>	<b>\$15,104,160</b>		<b>\$15,104,371</b>	
<b>Net Cost</b>		<b>\$67,742</b>	<b>\$(421)</b>	<b>\$—</b>	<b>\$—</b>		<b>\$211</b>	

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Budget Unit: 5510B - Health Coverage Unit  
 Function: Health and Sanitation  
 Activity: Health

Detail by Revenue Category and Expenditure Object	2014-15 Actual 2	2015-16 Actual 3	2016-17 Recommended 4	2016-17 Adopted by the Board of Supervisors 5
Intergovernmental Revenues	\$225,000	\$489,539	\$631,836	\$631,836
Charges for Services	384,697	271,030	1,333,656	1,219,663
Interfund Revenue	257,674	247,588	236,512	236,512
Miscellaneous Revenue	2,805,543	2,121,869	902,802	902,802
<b>Total Revenue</b>	<b>\$3,672,914</b>	<b>\$3,130,025</b>	<b>\$3,104,806</b>	<b>\$2,990,813</b>
Salaries and Benefits	\$3,483,128	\$2,766,392	\$3,985,167	\$3,877,956
Services and Supplies	5,045,038	4,748,152	1,899,014	1,899,014
Other Charges	118,133	146,937	200,202	200,202
Intrafund Transfers	(2,596,312)	(2,520,076)	(998,401)	(998,401)
<b>Total Expenditure/Appropriations</b>	<b>\$6,049,987</b>	<b>\$5,141,406</b>	<b>\$5,085,982</b>	<b>\$4,978,771</b>
<b>Net Cost</b>	<b>\$2,377,073</b>	<b>\$2,011,381</b>	<b>\$1,981,176</b>	<b>\$1,987,958</b>

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Budget Unit: 5550B - Public Health, Policy and Planning  
 Function: Health and Sanitation  
 Activity: Health

Detail by Revenue Category and Expenditure Object	2014-15 Actual 2	2015-16 Actual 3	2016-17 Recommended 4	2016-17 Adopted by the Board of Supervisors 5
Taxes	\$—	\$30,000	\$30,000	\$30,000
Licenses, Permits and Franchises	864,377	905,577	934,278	934,278
Fines, Forfeitures and Penalties	145	493	42	42
Intergovernmental Revenues	10,780,120	11,527,953	11,404,847	11,404,847
Charges for Services	3,454,173	3,393,441	4,294,185	4,256,766
Interfund Revenue	1,981,982	2,019,221	2,102,700	2,017,678
Miscellaneous Revenue	145,603	287,005	1,966,015	2,413,744
<b>Total Revenue</b>	<b>\$17,226,400</b>	<b>\$18,163,690</b>	<b>\$20,732,067</b>	<b>\$21,057,355</b>
Salaries and Benefits	\$13,914,118	\$14,331,159	\$17,452,563	\$17,542,122
Services and Supplies	11,233,145	12,550,568	12,747,236	13,010,167
Other Charges	1,714,936	1,813,710	1,992,977	2,000,977
Fixed Assets	—	23,421	654,791	654,791
Other Financing Uses	14,048	17,466	17,934	17,934
Intrafund Transfers	(2,721,299)	(2,909,824)	(4,070,463)	(4,034,127)
<b>Total Expenditure/Appropriations</b>	<b>\$24,154,949</b>	<b>\$25,826,500</b>	<b>\$28,795,038</b>	<b>\$29,191,864</b>
<b>Net Cost</b>	<b>\$6,928,549</b>	<b>\$7,662,810</b>	<b>\$8,062,971</b>	<b>\$8,134,509</b>

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Budget Unit: 5560B - Health IT  
 Function: Health and Sanitation  
 Activity: Health

Detail by Revenue Category and Expenditure Object	2014-15 Actual 2	2015-16 Actual 3	2016-17 Recommended 4	2016-17 Adopted by the Board of Supervisors 5
Intergovernmental Revenues	\$—	\$2,405,348	\$260,000	\$260,000
Interfund Revenue	1,088,699	3,283,448	2,627,097	2,627,097
Miscellaneous Revenue	104,384	14,782	—	—
<b>Total Revenue</b>	<b>\$1,193,083</b>	<b>\$5,703,578</b>	<b>\$2,887,097</b>	<b>\$2,887,097</b>
Salaries and Benefits	\$1,603,263	\$3,590,208	\$4,380,904	\$4,380,904
Services and Supplies	1,216,943	1,301,689	1,805,082	6,419,643
Other Charges	288,738	486,247	372,800	372,800
Intrafund Transfers	(1,086,340)	(4,329,475)	(3,671,689)	(3,671,689)
<b>Total Expenditure/Appropriations</b>	<b>\$2,022,604</b>	<b>\$1,048,669</b>	<b>\$2,887,097</b>	<b>\$7,501,658</b>
<b>Net Cost</b>	<b>\$829,520</b>	<b>\$(4,654,909)</b>	<b>\$—</b>	<b>\$4,614,561</b>

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Budget Unit: 5600B - Emergency Medical Services GF  
 Function: Health and Sanitation  
 Activity: Health

Detail by Revenue Category and Expenditure Object	2014-15 Actual 2	2015-16 Actual 3	2016-17 Recommended 4	2016-17 Adopted by the Board of Supervisors 5
Taxes	\$—	\$20,636	\$33,520	\$44,710
Licenses, Permits and Franchises	43,095	33,398	47,498	47,498
Fines, Forfeitures and Penalties	674,021	—	0	0
Intergovernmental Revenues	1,284,089	1,129,910	1,271,280	1,256,951
Charges for Services	100,000	294,360	287,216	287,216
Interfund Revenue	12,600	766,687	1,128,180	1,141,171
Miscellaneous Revenue	4,792,087	4,852,211	5,093,446	5,093,446
<b>Total Revenue</b>	<b>\$6,905,892</b>	<b>\$7,097,201</b>	<b>\$7,861,140</b>	<b>\$7,870,992</b>
Salaries and Benefits	\$1,768,380	\$1,909,143	\$2,243,641	\$2,255,195
Services and Supplies	4,788,913	5,058,763	5,426,944	5,443,814
Other Charges	142,707	158,897	182,863	335,813
Fixed Assets	—	13,540	87,692	—
Other Financing Uses	611	809	—	—
Intrafund Transfers	—	—	(80,000)	—
<b>Total Expenditure/Appropriations</b>	<b>\$6,700,611</b>	<b>\$7,141,152</b>	<b>\$7,861,140</b>	<b>\$8,034,822</b>

<b>Net Cost</b>	<b>\$(205,281)</b>	<b>\$43,951</b>	<b>\$—</b>	<b>\$163,830</b>
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Budget Unit: 5900B - Environmental Health Services  
 Function: Health and Sanitation  
 Activity: Health

Detail by Revenue Category and Expenditure Object	2014-15 Actual		2015-16 Actual		2016-17 Recommended		2016-17 Adopted by the Board of Supervisors	
	1	2	3	3	4	4	5	5
Taxes		\$—		\$116,616		\$296,772		\$377,358
Licenses, Permits and Franchises		1,038,386		1,106,728		1,016,302		1,016,302
Fines, Forfeitures and Penalties		115,659		128,027		110,000		110,000
Intergovernmental Revenues		1,219,917		1,281,287		1,433,168		1,433,168
Charges for Services		10,933,986		11,369,531		12,995,797		12,995,797
Interfund Revenue		1,546		48,611		23,165		23,165
Miscellaneous Revenue		507,209		475,106		505,000		505,000
<b>Total Revenue</b>		<b>\$13,816,704</b>		<b>\$14,525,904</b>		<b>\$16,380,204</b>		<b>\$16,460,790</b>
Salaries and Benefits		\$11,797,226		\$11,417,761		\$12,759,169		\$12,839,755
Services and Supplies		1,884,012		2,009,200		2,476,729		2,681,711
Other Charges		1,254,296		1,276,812		1,365,445		1,465,445
Other Financing Uses		3,435		5,605		5,745		5,745
Intrafund Transfers		(33,752)		(22,914)		(122,768)		(122,768)
<b>Total Expenditure/Appropriations</b>		<b>\$14,905,218</b>		<b>\$14,686,464</b>		<b>\$16,484,320</b>		<b>\$16,869,888</b>
<b>Net Cost</b>		<b>\$1,088,514</b>		<b>\$160,559</b>		<b>\$104,116</b>		<b>\$409,098</b>

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Budget Unit: 6100B - Behavioral Health and Recovery Services

Function: Health and Sanitation

Activity: Health

Detail by Revenue Category and Expenditure Object	2014-15 Actual		2015-16 Actual		2016-17 Recommended		2016-17 Adopted by the Board of Supervisors	
	1	2	3	4	5	6	7	
Taxes		\$2,501,809	\$4,210,868	\$6,113,020	\$6,162,858			
Use of Money and Property		40,839	67,774	67,775	67,775		67,775	
Intergovernmental Revenues		73,589,296	74,304,383	79,460,700	80,427,342		80,427,342	
Charges for Services		37,512,749	48,039,578	56,480,709	56,599,290		56,599,290	
Interfund Revenue		343,948	55,883	150,000	150,000		150,000	
Miscellaneous Revenue		1,967,508	1,885,540	2,669,886	2,669,886		2,669,886	
<b>Total Revenue</b>		<b>\$115,956,150</b>	<b>\$128,564,026</b>	<b>\$144,942,090</b>	<b>\$146,077,151</b>			
Salaries and Benefits		\$58,618,571	\$64,543,943	\$72,821,017	\$73,214,561			
Services and Supplies		59,773,992	60,013,103	67,538,270	67,623,085			
Other Charges		33,388,326	40,217,525	45,562,365	45,562,365			
Fixed Assets		9,884	—	—	—			
Other Financing Uses		348,405	365,189	322,750	1,289,392			
Intrafund Transfers		(3,586,475)	(2,260,646)	(2,829,312)	(2,829,312)			
<b>Total Expenditure/Appropriations</b>		<b>\$148,552,703</b>	<b>\$162,879,114</b>	<b>\$183,415,090</b>	<b>\$184,860,091</b>			
<b>Net Cost</b>		<b>\$32,596,553</b>	<b>\$34,315,087</b>	<b>\$38,473,000</b>	<b>\$38,782,940</b>			

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Budget Unit: 6240B - Family Health Services  
Function: Health and Sanitation  
Activity: Health

Detail by Revenue Category and Expenditure Object	2014-15 Actual		2015-16 Actual		2016-17 Recommended		2016-17 Adopted by the Board of Supervisors	
	1	2	3	3	4	4	5	5
Taxes		\$528,747	\$1,330,919	\$1,400,595	\$1,400,595	\$1,400,595	\$1,400,595	\$1,400,595
Intergovernmental Revenues		13,575,434	13,793,055	13,968,817	13,968,817	14,083,863	14,083,863	14,083,863
Charges for Services		3,426,702	3,211,723	5,079,951	5,079,951	5,192,468	5,192,468	5,192,468
Interfund Revenue		1,919	2,012	—	—	—	—	—
Miscellaneous Revenue		908,128	841,046	111,723	111,723	311,723	311,723	311,723
<b>Total Revenue</b>		<b>\$18,440,930</b>	<b>\$19,178,754</b>	<b>\$20,561,086</b>	<b>\$20,561,086</b>	<b>\$20,988,649</b>	<b>\$20,988,649</b>	<b>\$20,988,649</b>
Salaries and Benefits		\$24,490,087	\$24,993,643	\$28,024,932	\$28,024,932	\$28,568,589	\$28,568,589	\$28,568,589
Services and Supplies		2,518,513	3,363,666	3,671,383	3,671,383	3,688,136	3,688,136	3,688,136
Other Charges		1,858,371	2,198,881	2,040,589	2,040,589	2,040,589	2,040,589	2,040,589
Fixed Assets		30,795	—	—	—	—	—	—
Other Financing Uses		2,600	2,577	2,642	2,642	2,642	2,642	2,642
Intrafund Transfers		(1,089,440)	(1,022,286)	(2,186,795)	(2,186,795)	(2,186,795)	(2,186,795)	(2,186,795)
<b>Total Expenditure/Appropriations</b>		<b>\$27,810,927</b>	<b>\$29,536,482</b>	<b>\$31,552,751</b>	<b>\$31,552,751</b>	<b>\$32,113,161</b>	<b>\$32,113,161</b>	<b>\$32,113,161</b>
<b>Net Cost</b>		<b>\$9,369,997</b>	<b>\$10,357,728</b>	<b>\$10,991,665</b>	<b>\$10,991,665</b>	<b>\$11,124,512</b>	<b>\$11,124,512</b>	<b>\$11,124,512</b>



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Budget Unit: 63300B - Correctional Health Services  
 Function: Health and Sanitation  
 Activity: Health

Detail by Revenue Category and Expenditure Object	2016-17 Adopted by the Board of Supervisors				
	1	2	3	4	5
Taxes			\$100,670	\$118,790	\$118,790
Intergovernmental Revenues	\$88,302		2,214,530	2,203,058	2,203,058
Charges for Services	2,005,986		2,390	2,700	2,700
Interfund Revenue	3,035		341,983	340,444	340,444
Miscellaneous Revenue	340,444		94,439	74,200	74,200
	29,441				
<b>Total Revenue</b>	<b>\$2,467,208</b>		<b>\$2,754,013</b>	<b>\$2,739,192</b>	<b>\$2,739,192</b>
Salaries and Benefits		\$12,969,465	\$14,794,531	\$19,281,722	\$17,912,901
Services and Supplies		5,284,359	6,397,232	5,845,979	4,441,242
Other Charges		627,740	1,167,800	907,908	883,532
Fixed Assets		208,478	201,362	181,746	181,746
Intrafund Transfers		(8,145,853)	(8,858,206)	(8,854,521)	(5,961,364)
<b>Total Expenditure/Appropriations</b>	<b>\$10,944,189</b>		<b>\$13,702,719</b>	<b>\$17,362,834</b>	<b>\$17,458,057</b>
<b>Net Cost</b>	<b>\$8,476,981</b>		<b>\$10,948,706</b>	<b>\$14,623,642</b>	<b>\$14,718,865</b>

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Budget Unit: 5630B - Emergency Medical Services Fund (00102)

Function: Health and Sanitation

Activity: Health

Detail by Revenue Category and Expenditure Object	2014-15 Actual 2	2015-16 Actual 3	2016-17 Recommended 4	2016-17 Adopted by the Board of Supervisors 5
Fines, Forfeitures and Penalties	\$2,261,476	\$1,967,857	\$2,457,581	\$2,457,581
Use of Money and Property	23,548	23,603	20,850	20,850
Miscellaneous Revenue	57,800	85,651	69,000	69,000
<b>Total Revenue</b>	<b>\$2,342,824</b>	<b>\$2,077,111</b>	<b>\$2,547,431</b>	<b>\$2,547,431</b>
Services and Supplies	\$2,545,308	\$2,483,392	\$3,048,212	\$3,061,203
<b>Total Expenditure/Appropriations</b>	<b>\$2,545,308</b>	<b>\$2,483,392</b>	<b>\$3,048,212</b>	<b>\$3,061,203</b>
<b>Net Cost</b>	<b>\$202,484</b>	<b>\$406,281</b>	<b>\$500,781</b>	<b>\$513,772</b>

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Budget Unit: 5850B - Contributions to Medical Center  
 Function: Health and Sanitation  
 Activity: Hospital Care

Detail by Revenue Category and Expenditure Object	2014-15 Actual 2	2015-16 Actual 3	2016-17 Recommended 4	2016-17 Adopted by the Board of Supervisors 5
Miscellaneous Revenue	\$5,612,056	\$5,612,056	\$5,612,056	\$5,612,056
<b>Total Revenue</b>	<b>\$5,612,056</b>	<b>\$5,612,056</b>	<b>\$5,612,056</b>	<b>\$5,612,056</b>
Other Financing Uses	\$63,068,265	\$58,868,082	\$58,121,621	\$58,121,621
<b>Total Expenditure/Appropriations</b>	<b>\$63,068,265</b>	<b>\$58,868,082</b>	<b>\$58,121,621</b>	<b>\$58,121,621</b>
<b>Net Cost</b>	<b>\$57,456,209</b>	<b>\$53,256,026</b>	<b>\$52,509,565</b>	<b>\$52,509,565</b>

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Budget Unit: 1280B - Workforce and Economic Development  
 Function: Public Assistance  
 Activity: Administration

Detail by Revenue Category and Expenditure Object	2014-15 Actual 2	2015-16 Actual 3	2016-17 Recommended 4	2016-17 Adopted by the Board of Supervisors 5
Intergovernmental Revenues	\$5,233,011		\$(86,204)	\$—
Interfund Revenue	—		15,163	—
<b>Total Revenue</b>	<b>\$5,233,011</b>		<b>\$(71,041)</b>	<b>\$—</b>
Salaries and Benefits	\$638,009		\$64,544	\$—
Services and Supplies	4,107,903		5,930	—
Other Charges	484,446		13,996	—
Other Financing Uses	455		1,200	—
<b>Total Expenditure/Appropriations</b>	<b>\$5,230,812</b>		<b>\$85,670</b>	<b>\$—</b>
<b>Net Cost</b>	<b>\$(2,199)</b>		<b>\$156,711</b>	<b>\$—</b>

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Budget Unit: 7000B - Human Services Agency  
Function: Public Assistance  
Activity: Administration

Detail by Revenue Category and Expenditure Object	2014-15 Actual		2015-16 Actual		2016-17 Recommended		2016-17 Adopted by the Board of Supervisors	
	1	2	3	3	4	4	5	5
Taxes			\$3,535,846	\$6,101,250	\$11,031,412	\$18,017,808		\$18,017,808
Intergovernmental Revenues		136,188,990	138,525,852	161,952,897	162,075,426			162,075,426
Charges for Services		2,809,850	2,594,715	3,207,836	3,207,836			3,207,836
Interfund Revenue		14,635	36,207	30,000	30,000			30,000
Miscellaneous Revenue		1,629,138	1,772,792	2,815,058	2,815,058			2,815,058
<b>Total Revenue</b>		<b>\$144,178,459</b>	<b>\$149,030,818</b>	<b>\$179,037,203</b>	<b>\$186,146,128</b>			
Salaries and Benefits		\$95,792,988	\$96,997,821	\$107,305,635	\$107,720,750			\$107,720,750
Services and Supplies		46,541,550	55,235,210	78,504,983	86,003,054			86,003,054
Other Charges		59,126,651	56,727,597	71,216,014	76,168,807			76,168,807
Fixed Assets		—	132,123	100,000	100,000			100,000
Other Financing Uses		790,776	957,229	956,171	956,171			956,171
Intrafund Transfers		(24,150,822)	(27,698,683)	(32,602,111)	(32,590,269)			(32,590,269)
<b>Total Expenditure/Appropriations</b>		<b>\$178,101,143</b>	<b>\$182,351,297</b>	<b>\$225,480,692</b>	<b>\$238,358,513</b>			
<b>Net Cost</b>		<b>\$33,922,684</b>	<b>\$33,320,480</b>	<b>\$46,443,489</b>	<b>\$52,212,385</b>			

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Budget Unit: 5700B - Aging and Adult Services  
 Function: Public Assistance  
 Activity: Other Assistance

Detail by Revenue Category and Expenditure Object	2014-15 Actual 2	2015-16 Actual 3	2016-17 Recommended 4	2016-17 Adopted by the Board of Supervisors 5
Taxes	\$—	\$1,315,748	\$1,634,727	\$1,833,830
Fines, Forfeitures and Penalties	41,151	60,011	50,000	50,000
Use of Money and Property	253,676	241,765	220,000	220,000
Intergovernmental Revenues	13,169,010	14,823,265	17,528,895	17,528,895
Charges for Services	2,513,388	2,698,936	3,983,292	3,983,292
Interfund Revenue	153,392	79,450	221,333	221,333
Miscellaneous Revenue	381,968	265,802	1,175,469	1,175,469
<b>Total Revenue</b>	<b>\$16,512,584</b>	<b>\$19,484,975</b>	<b>\$24,813,716</b>	<b>\$25,012,819</b>
Salaries and Benefits	\$17,773,926	\$18,725,842	\$21,442,182	\$21,517,471
Services and Supplies	3,350,390	4,416,175	6,266,009	6,916,009
Other Charges	4,398,038	5,730,180	6,761,789	7,060,892
Other Financing Uses	5,972	7,904	5,986	8,117
Intrafund Transfers	(2,425,674)	(2,739,282)	(2,671,491)	(3,421,491)
<b>Total Expenditure/Appropriations</b>	<b>\$23,102,653</b>	<b>\$26,140,821</b>	<b>\$31,804,475</b>	<b>\$32,080,998</b>
<b>Net Cost</b>	<b>\$6,590,068</b>	<b>\$6,655,846</b>	<b>\$6,990,759</b>	<b>\$7,068,179</b>

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Budget Unit: 6900B - IHSS Public Authority GF  
 Function: Public Assistance  
 Activity: Other Assistance

Detail by Revenue Category and Expenditure Object	2014-15 Actual	2015-16 Actual	2016-17 Recommended	2016-17 Adopted by the Board of Supervisors
1	2	3	4	5
Other Charges	\$3,702,306	\$3,702,306	\$3,702,306	\$3,702,306
<b>Total Expenditure/Appropriations</b>	<b>\$3,702,306</b>	<b>\$3,702,306</b>	<b>\$3,702,306</b>	<b>\$3,702,306</b>
<b>Net Cost</b>	<b>\$3,702,306</b>	<b>\$3,702,306</b>	<b>\$3,702,306</b>	<b>\$3,702,306</b>

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Budget Unit: 7900B - Department of Housing  
 Function: Public Assistance  
 Activity: Other Assistance

Detail by Revenue Category and Expenditure Object	2014-15 Actual 2	2015-16 Actual 3	2016-17 Recommended 4	2016-17 Adopted by the Board of Supervisors 5
Taxes	\$22,297	\$1,865,617	\$17,437,500	\$25,617,033
Intergovernmental Revenues	3,821,246	4,077,099	5,529,192	5,629,192
Charges for Services	212,599	154,375	165,500	165,500
Interfund Revenue	770,361	1,750,203	1,599,585	1,686,840
Miscellaneous Revenue	228,631	399,508	69,445	69,445
<b>Total Revenue</b>	<b>\$5,055,133</b>	<b>\$8,246,803</b>	<b>\$24,801,222</b>	<b>\$33,168,010</b>
Salaries and Benefits	\$1,608,557	\$1,915,293	\$2,398,634	\$2,405,389
Services and Supplies	341,015	257,788	445,949	830,104
Other Charges	3,381,161	6,477,376	22,219,735	30,399,268
Intrafund Transfers	—	(103,655)	—	(203,655)
<b>Total Expenditure/Appropriations</b>	<b>\$5,330,732</b>	<b>\$8,546,803</b>	<b>\$25,064,318</b>	<b>\$33,431,106</b>
<b>Net Cost</b>	<b>\$275,599</b>	<b>\$300,000</b>	<b>\$263,096</b>	<b>\$263,096</b>



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Budget Unit: 5800B - IHSS Public Authority Fund (00105)

Function: Public Assistance

Activity: Other Assistance

Detail by Revenue Category and Expenditure Object	2014-15 Actual 2	2015-16 Actual 3	2016-17 Recommended 4	2016-17 Adopted by the Board of Supervisors 5
Use of Money and Property	\$12,905	\$14,607	\$—	\$—
Intergovernmental Revenues	11,701,794	15,197,861	17,322,335	17,322,335
Interfund Revenue	4,023,357	4,059,310	3,969,894	3,969,894
Miscellaneous Revenue	342,639	380,503	350,000	350,000
<b>Total Revenue</b>	<b>\$16,080,695</b>	<b>\$19,652,282</b>	<b>\$21,642,229</b>	<b>\$21,642,229</b>
Salaries and Benefits	\$567,392	\$748,419	\$1,581,307	\$1,581,016
Services and Supplies	3,439,170	3,324,620	4,143,974	4,143,974
Other Charges	11,473,012	16,179,865	15,916,948	15,916,948
Other Financing Uses	214	283	—	291
<b>Total Expenditure/Appropriations</b>	<b>\$15,479,789</b>	<b>\$20,253,187</b>	<b>\$21,642,229</b>	<b>\$21,642,229</b>
<b>Net Cost</b>	<b>\$(600,906)</b>	<b>\$600,906</b>	<b>\$—</b>	<b>\$—</b>

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Budget Unit: 3900B - Parks Division

Function: Recreation

Activity: Recreation Facilities

Detail by Revenue Category and Expenditure Object	2016-17 Adopted by the Board of Supervisors				
	1	2	3	4	
Taxes		\$2,028,540	\$1,602,491	\$6,576,247	\$7,254,316
Fines, Forfeitures and Penalties		3,505	4,245	3,500	3,500
Use of Money and Property		126,808	114,660	115,925	115,925
Intergovernmental Revenues		50,000	93,369	59,000	157,028
Charges for Services		1,828,146	2,052,322	1,788,100	1,788,100
Interfund Revenue		296	3,685	27,500	27,500
Miscellaneous Revenue		66,395	245,037	2,800	46,550
Other Financing Sources		—	38,940	941,714	941,714
<b>Total Revenue</b>		<b>\$4,103,690</b>	<b>\$4,154,748</b>	<b>\$9,514,786</b>	<b>\$10,334,633</b>
Salaries and Benefits		\$7,709,991	\$8,688,243	\$10,261,496	\$10,444,885
Services and Supplies		2,621,042	3,455,937	8,902,006	9,616,991
Other Charges		1,648,349	1,682,885	2,029,316	2,060,456
Fixed Assets		177,606	572,971	1,550,000	1,670,000
Other Financing Uses		4,526	5,974	6,122	6,122
Intrafund Transfers		(392,653)	(888,722)	(1,601,482)	(1,640,982)
<b>Total Expenditure/Appropriations</b>		<b>\$11,768,861</b>	<b>\$13,517,288</b>	<b>\$21,147,458</b>	<b>\$22,157,472</b>
<b>Net Cost</b>		<b>\$7,665,171</b>	<b>\$9,362,539</b>	<b>\$11,632,672</b>	<b>\$11,822,839</b>

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Budget Unit: 8200B - Accumulated Capital Outlay Fund (00400)

Function: Capital Projects

Activity: Capital Projects

Detail by Revenue Category and Expenditure Object	2014-15 Actual 2	2015-16 Actual 3	2016-17 Recommended 4	2016-17 Adopted by the Board of Supervisors 5
Use of Money and Property	\$622,615	\$705,747	\$500,000	\$500,000
<b>Total Revenue</b>	<b>\$622,615</b>	<b>\$705,747</b>	<b>\$500,000</b>	<b>\$500,000</b>
Other Financing Uses	\$—	\$858,958	\$33,495,948	\$33,495,948
<b>Total Expenditure/Appropriations</b>	<b>\$—</b>	<b>\$858,958</b>	<b>\$33,495,948</b>	<b>\$33,495,948</b>
<b>Net Cost</b>	<b>\$(622,615)</b>	<b>\$153,211</b>	<b>\$32,995,948</b>	<b>\$32,995,948</b>

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Budget Unit: 8400B - Criminal Justice Construction Fund (00401)

Function: Capital Projects

Activity: Capital Projects

Detail by Revenue Category and Expenditure Object	2014-15 Actual 2	2015-16 Actual 3	2016-17 Recommended 4	2016-17 Adopted by the Board of Supervisors 5
Use of Money and Property	\$15,741	\$17,494	\$15,000	\$15,000
Charges for Services	1,101,778	976,477	1,100,000	1,100,000
Miscellaneous Revenue	1,468	—	—	—
<b>Total Revenue</b>	<b>\$1,118,987</b>	<b>\$993,971</b>	<b>\$1,115,000</b>	<b>\$1,115,000</b>
Other Financing Uses	\$1,100,000	\$1,100,000	\$1,100,000	\$1,100,000
<b>Total Expenditure/Appropriations</b>	<b>\$1,100,000</b>	<b>\$1,100,000</b>	<b>\$1,100,000</b>	<b>\$1,100,000</b>
<b>Net Cost</b>	<b>\$(18,987)</b>	<b>\$106,029</b>	<b>\$(15,000)</b>	<b>\$(15,000)</b>

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Budget Unit: 8300B - Courthouse Construction Fund (00402)  
 Function: Capital Projects  
 Activity: Capital Projects

Detail by Revenue Category and Expenditure Object	2014-15 Actual 2	2015-16 Actual 3	2016-17 Recommended 4	2016-17 Adopted by the Board of Supervisors 5
Use of Money and Property	\$5,041	\$3,103	\$2,000	\$2,000
Charges for Services	1,101,694	976,489	1,100,000	1,100,000
Miscellaneous Revenue	5,342	—	—	—
<b>Total Revenue</b>	<b>\$1,112,077</b>	<b>\$979,591</b>	<b>\$1,102,000</b>	<b>\$1,102,000</b>
Other Charges	\$5,467	\$—	\$—	\$—
Other Financing Uses	1,129,802	1,376,103	1,368,379	1,368,379
<b>Total Expenditure/Appropriations</b>	<b>\$1,135,270</b>	<b>\$1,376,103</b>	<b>\$1,368,379</b>	<b>\$1,368,379</b>
<b>Net Cost</b>	<b>\$23,193</b>	<b>\$396,512</b>	<b>\$266,379</b>	<b>\$266,379</b>

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Budget Unit: 3970B - Parks Acquisition and Development Fund (00404)

Function: Capital Projects  
 Activity: Capital Projects

Detail by Revenue Category and Expenditure Object	2014-15 Actual 2	2015-16 Actual 3	2016-17 Recommended 4	2016-17 Adopted by the Board of Supervisors 5
Taxes	\$—	\$44,080	\$211,910	\$255,920
Use of Money and Property	12,980	20,120	10,000	10,000
Intergovernmental Revenues	1,599,130	636,913	225,141	375,141
Miscellaneous Revenue	558,463	57,550	—	37,750
Other Financing Sources	238,459	—	1,220,000	1,220,000
<b>Total Revenue</b>	<b>\$2,409,032</b>	<b>\$758,663</b>	<b>\$1,667,051</b>	<b>\$1,898,811</b>
Services and Supplies	\$265,933	\$461,469	\$687,051	\$918,811
Other Charges	26,013	—	—	—
Fixed Assets	604,266	341,687	1,120,000	1,162,720
Other Financing Uses	1,284,433	14,911	998,000	998,000
<b>Total Expenditure/Appropriations</b>	<b>\$2,180,645</b>	<b>\$818,067</b>	<b>\$2,805,051</b>	<b>\$3,079,531</b>
<b>Net Cost</b>	<b>\$(228,386)</b>	<b>\$59,404</b>	<b>\$1,138,000</b>	<b>\$1,180,720</b>

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Budget Unit: 8450B - Other Capital Construction Fund (00405)  
 Function: Capital Projects  
 Activity: Capital Projects

Detail by Revenue Category and Expenditure Object	2014-15 Actual 2	2015-16 Actual 3	2016-17 Recommended 4	2016-17 Adopted by the Board of Supervisors 5
Use of Money and Property	\$—	\$107,334	\$—	\$—
Other Financing Sources	—	25,611,000	—	—
<b>Total Revenue</b>	<b>\$—</b>	<b>\$25,718,334</b>	<b>\$—</b>	<b>\$—</b>
Services and Supplies	\$—	\$1,500	\$—	\$—
Fixed Assets	—	12,235,698	12,000,000	12,000,000
<b>Total Expenditure/Appropriations</b>	<b>\$—</b>	<b>\$12,237,198</b>	<b>\$12,000,000</b>	<b>\$12,000,000</b>
<b>Net Cost</b>	<b>\$—</b>	<b>\$(13,481,135)</b>	<b>\$12,000,000</b>	<b>\$12,000,000</b>

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Budget Unit: 8450B - Skyllonda Project Fund (00406)

Function: Capital Projects

Activity: Capital Projects

Detail by Revenue Category and Expenditure Object	2014-15 Actual 2	2015-16 Actual 3	2016-17 Recommended 4	2016-17 Adopted by the Board of Supervisors 5
Taxes	\$—	\$—	\$—	\$4,500,000
Other Financing Sources	—	—	—	4,500,000
<b>Total Revenue</b>	<b>\$—</b>	<b>\$—</b>	<b>\$—</b>	<b>\$9,000,000</b>
Fixed Assets	\$—	\$—	\$—	\$4,500,000
Other Financing Uses	—	—	—	4,500,000
<b>Total Expenditure/Appropriations</b>	<b>\$—</b>	<b>\$—</b>	<b>\$—</b>	<b>\$9,000,000</b>
<b>Net Cost</b>	<b>\$—</b>	<b>\$—</b>	<b>\$—</b>	<b>\$—</b>



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Budget Unit: 8500B - Capital Projects Fund (00410)  
 Function: Capital Projects  
 Activity: Capital Projects

Detail by Revenue Category and Expenditure Object	2014-15 Actual 2	2015-16 Actual 3	2016-17 Recommended 4	2016-17 Adopted by the Board of Supervisors 5
Taxes	\$2,887,107	\$5,644,447	\$57,980,382	\$51,846,047
Use of Money and Property	5,082	11,140	—	—
Charges for Services	480	—	—	—
Interfund Revenue	43,939	—	—	—
Miscellaneous Revenue	3,491	30,194	—	—
Other Financing Sources	22,438,930	19,391,135	159,198,325	130,968,868
<b>Total Revenue</b>	<b>\$25,379,029</b>	<b>\$25,076,916</b>	<b>\$217,178,707</b>	<b>\$182,814,915</b>
Services and Supplies	\$6,090,541	\$8,105,720	\$—	\$—
Fixed Assets	19,267,041	15,834,452	216,522,709	182,224,899
<b>Total Expenditure/Appropriations</b>	<b>\$25,357,582</b>	<b>\$23,940,172</b>	<b>\$216,522,709</b>	<b>\$182,224,899</b>
<b>Net Cost</b>	<b>\$(21,447)</b>	<b>\$(1,136,743)</b>	<b>\$(655,998)</b>	<b>\$(590,016)</b>

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Budget Unit: 8900B - Debt Service Fund (00301)  
 Function: Debt Service  
 Activity: Debt Service Fund

Detail by Revenue Category and Expenditure Object	2014-15 Actual 2	2015-16 Actual 3	2016-17 Recommended 4	2016-17 Adopted by the Board of Supervisors 5
Use of Money and Property	\$112,852	\$143,389	\$—	\$—
Miscellaneous Revenue	30,448	—	—	—
Other Financing Sources	29,898,794	30,318,025	54,958,177	54,958,177
<b>Total Revenue</b>	<b>\$30,042,094</b>	<b>\$30,461,414</b>	<b>\$54,958,177</b>	<b>\$54,958,177</b>
Services and Supplies	\$15,907	\$—	\$17,000	\$17,000
Other Charges	29,565,330	29,622,144	54,319,976	54,319,976
<b>Total Expenditure/Appropriations</b>	<b>\$29,581,237</b>	<b>\$29,622,144</b>	<b>\$54,336,976</b>	<b>\$54,336,976</b>
<b>Net Cost</b>	<b>\$(460,857)</b>	<b>\$(639,270)</b>	<b>\$(621,201)</b>	<b>\$(621,201)</b>

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County Budget Act			Operation of Internal Service Fund		Fleet Maintenance Fund	
January 2010 Edition, revision # 1			Fiscal Year 2016-17		Fleet Maintenance	
Operating Detail	2014-15 Actuals	2015-16 Actual <input checked="" type="checkbox"/> Estimated <input type="checkbox"/>	2016-17 Recommended	Fund Title	Fleet Maintenance Fund	Fleet Maintenance
1	2	3	4	Service Activity		5
<b>Operating Revenues</b>						
Charges for Services	\$ 3,558	\$ 7,346	\$ 10,500			10,500
Interfund Revenue	6,738,200	7,679,136	8,665,862			8,665,862
Miscellaneous Revenue	105,159	90,827	86,000			86,000
<b>Total Operating Revenues</b>	<b>\$ 6,846,917</b>	<b>\$ 7,777,309</b>	<b>\$ 8,762,362</b>			<b>8,762,362</b>
<b>Operating Expenses</b>						
Salaries and Employee Benefits	\$ 1,373,667	\$ 1,440,997	\$ 1,605,704			1,605,704
Services and Supplies	2,669,087	2,448,042	3,222,220			3,881,890
Other Charges	192,342	3,783	421,362			763,216
Fixed Assets	-	-	3,280,000			3,280,000
Depreciation	1,050,487	969,836	-			-
<b>Total Operating Expenses</b>	<b>\$ 5,285,583</b>	<b>\$ 4,862,658</b>	<b>\$ 8,529,286</b>			<b>9,530,810</b>
<b>Operating Income (Loss)</b>	<b>\$ 1,561,334</b>	<b>\$ 2,914,651</b>	<b>\$ 233,076</b>			<b>(768,448)</b>
<b>Non-Operating Revenues (Expenses)</b>						
Interest/Investment Income and/or Gain	\$ 81,824	\$ 109,144	\$ -			-
General Reserves	-	-	(13,416,859)			(14,771,999)
<b>Total Non-Operating Revenues (Expenses)</b>	<b>\$ 81,824</b>	<b>\$ 109,144</b>	<b>\$ (13,416,859)</b>			<b>(14,771,999)</b>
<b>Income Before Capital Contributions and Transfers</b>	<b>\$ 1,643,158</b>	<b>\$ 3,023,795</b>	<b>\$ (13,183,783)</b>			<b>(15,540,447)</b>
Transfers-In/(Out)	309,135	75,227	(3,592)			156,078
<b>Change in Net Assets</b>	<b>\$ 1,952,293</b>	<b>\$ 3,099,022</b>	<b>\$ (13,187,375)</b>			<b>(15,384,369)</b>
Net Assets - Beginning Balance	14,107,399	15,924,890	19,719,523			19,719,523
Prior Years Audit Adjustment	(134,802)	695,611	-			-
Net Assets - Beginning of Year, as restated	13,972,597	16,620,501	19,719,523			19,719,523
Net Assets - Ending Balance	\$ 15,924,890	\$ 19,719,523	\$ 6,532,148			\$ 4,335,154
Memo:						
Fixed Assets - Equipment	\$ 894,917	\$ 1,524,301	\$ 3,280,000			\$ 3,280,000
Fixed Assets - Construction in Progress	1,534	-	-			-
Fixed Assets - Structures and Improvements	695,640	-	-			-
<b>Fixed Assets - Total</b>	<b>\$ 1,592,091</b>	<b>\$ 1,524,301</b>	<b>\$ 3,280,000</b>			<b>\$ 3,280,000</b>

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County Budget Act			Operation of Internal Service Fund		Fleet Maintenance Fund	
January 2010 Edition, revision # 1			Fiscal Year 2016-17		Fleet Maintenance	
Operating Detail	2014-15 Actuals	2015-16 Actual <input checked="" type="checkbox"/> Estimated <input type="checkbox"/>	2016-17 Recommended	Fund Title	Fleet Maintenance Fund	Fleet Maintenance
1	2	3	4	Service Activity		5
<b>Operating Revenues</b>						
Charges for Services	\$ 3,558	\$ 7,346	\$ 10,500			10,500
Interfund Revenue	6,738,200	7,679,136	8,665,862			8,665,862
Miscellaneous Revenue	105,159	90,827	86,000			86,000
<b>Total Operating Revenues</b>	<b>\$ 6,846,917</b>	<b>\$ 7,777,309</b>	<b>\$ 8,762,362</b>			<b>8,762,362</b>
<b>Operating Expenses</b>						
Salaries and Employee Benefits	\$ 1,373,667	\$ 1,440,997	\$ 1,605,704			1,605,704
Services and Supplies	2,669,087	2,448,042	3,222,220			3,881,890
Other Charges	192,342	3,783	421,362			763,216
Fixed Assets	-	-	3,280,000			3,280,000
Depreciation	1,050,487	969,836	-			-
<b>Total Operating Expenses</b>	<b>\$ 5,285,583</b>	<b>\$ 4,862,658</b>	<b>\$ 8,529,286</b>			<b>9,530,810</b>
<b>Operating Income (Loss)</b>	<b>\$ 1,561,334</b>	<b>\$ 2,914,651</b>	<b>\$ 233,076</b>			<b>(768,448)</b>
<b>Non-Operating Revenues (Expenses)</b>						
Interest/Investment Income and/or Gain	\$ 81,824	\$ 109,144	\$ -			-
General Reserves	-	-	(13,416,859)			(14,771,999)
<b>Total Non-Operating Revenues (Expenses)</b>	<b>\$ 81,824</b>	<b>\$ 109,144</b>	<b>\$ (13,416,859)</b>			<b>(14,771,999)</b>
<b>Income Before Capital Contributions and Transfers</b>	<b>\$ 1,643,158</b>	<b>\$ 3,023,795</b>	<b>\$ (13,183,783)</b>			<b>(15,540,447)</b>
Transfers-In/(Out)	309,135	75,227	(3,592)			156,078
<b>Change in Net Assets</b>	<b>\$ 1,952,293</b>	<b>\$ 3,099,022</b>	<b>\$ (13,187,375)</b>			<b>(15,384,369)</b>
Net Assets - Beginning Balance	14,107,399	15,924,890	19,719,523			19,719,523
Prior Years Audit Adjustment	(134,802)	695,611	-			-
Net Assets - Beginning of Year, as restated	13,972,597	16,620,501	19,719,523			19,719,523
Net Assets - Ending Balance	\$ 15,924,890	\$ 19,719,523	\$ 6,532,148			\$ 4,335,154
Memo:						
Fixed Assets - Equipment	\$ 894,917	\$ 1,524,301	\$ 3,280,000			\$ 3,280,000
Fixed Assets - Construction in Progress	1,534	-	-			-
Fixed Assets - Structures and Improvements	695,640	-	-			-
<b>Fixed Assets - Total</b>	<b>\$ 1,592,091</b>	<b>\$ 1,524,301</b>	<b>\$ 3,280,000</b>			<b>\$ 3,280,000</b>

State Controller Schedules		County of San Mateo			Schedule 11	
County Budget Act		Operation of Enterprise Fund			Coyote Point Marina	
January 2010 Edition, revision #1		Fiscal Year 2016-17			Recreation	
Operating Detail	2014-15 Actuals	2015-16 Actual Estimated	2016-17 Recommended	Fund Title		
	1	2	3	4	5	
<b>Operating Revenues</b>						
Use of Money and Property	\$	25,680 \$	23,540 \$	23,000 \$		23,000
Charges for Services		1,063,634	1,079,575	1,075,600		1,075,600
Miscellaneous Revenue		673	209	-		-
<b>Total Operating Revenues</b>	<b>\$</b>	<b>1,089,987 \$</b>	<b>1,103,324 \$</b>	<b>1,098,600 \$</b>		<b>1,098,600</b>
<b>Operating Expenses</b>						
Salaries and Employee Benefits	\$	342,322 \$	418,552 \$	430,821 \$		430,821
Services and Supplies		125,924	171,957	317,053		392,053
Other Charges		185,257	211,693	247,526		247,526
Fixed Assets		-	-	675,000		400,000
Depreciation		310,083	308,678	-		-
<b>Total Operating Expenses</b>	<b>\$</b>	<b>963,586 \$</b>	<b>1,110,880 \$</b>	<b>1,670,400 \$</b>		<b>1,470,400</b>
<b>Operating Income (Loss)</b>	<b>\$</b>	<b>126,401 \$</b>	<b>(7,556) \$</b>	<b>(571,800) \$</b>		<b>(371,800)</b>
<b>Non-Operating Revenues (Expenses)</b>						
State/Federal Grants	\$	490,007 \$	- \$	- \$		-
Interest/Investment Income and/or Gain		4,122	7,675	1,800		1,800
General Reserves		-	-	-		(140,692)
<b>Total Non-Operating Revenues (Expenses)</b>	<b>\$</b>	<b>494,129 \$</b>	<b>7,675 \$</b>	<b>1,800 \$</b>		<b>(138,892)</b>
<b>Income Before Capital Contributions and Transfers</b>	<b>\$</b>	<b>620,530 \$</b>	<b>119 \$</b>	<b>(570,000) \$</b>		<b>(510,692)</b>
Transfers-In/(Out)		(76,663)				
<b>Change in Net Assets</b>	<b>\$</b>	<b>543,877 \$</b>	<b>119 \$</b>	<b>(570,000) \$</b>		<b>(510,692)</b>
Net Assets - Beginning Balance		8,719,687	10,727,724	10,721,608		10,721,608
Prior Years Audit Adjustment		1,464,160	(6,235)	-		-
Net Assets - Beginning of year, as restated		10,183,847	10,721,489	10,721,608		10,721,608
Net Assets - Ending Balance	\$	10,727,724 \$	10,721,608 \$	10,151,608 \$		10,210,916
Memo:						
Fixed Assets - Structure/Improv	\$	54,965 \$	64,195 \$	675,000 \$		400,000
Fixed Assets - Construction in Progress		261,539	-	-		-
Fixed Assets - Equipment		-	-	-		-
<b>Total Fixed Assets</b>	<b>\$</b>	<b>316,504 \$</b>	<b>64,195 \$</b>	<b>675,000 \$</b>		<b>400,000</b>

State Controller Schedules		County of San Mateo			Schedule 11	
County Budget Act		Operation of Enterprise Fund			Fund Title	
January 2010 Edition, revision #1		Fiscal Year 2016-17			Service Activity	
Operating Detail		2014-15 Actuals	2015-16 Actual Estimated	2016-17 Recommended	2016-17 Adopted by the Board of Supervisors	
1	2	3	4	5		
<b>Operating Revenues</b>						
License Permit & Franchise	\$ 15,500	\$ -	\$ 15,500	\$ 15,500	\$ 15,500	
Use of Money and Property	2,645,162	3,819,717	4,099,806	4,099,806	4,099,806	
Charges for Services	13,571	13,430	29,500	29,500	29,500	
Interfund Revenue	-	-	2,800,000	2,800,000	2,800,000	
Miscellaneous Revenue	50,190	40,662	62,000	62,000	62,000	
<b>Total Operating Revenues</b>	<b>\$ 2,724,423</b>	<b>\$ 3,873,809</b>	<b>\$ 7,006,806</b>	<b>\$ 7,006,806</b>	<b>\$ 7,006,806</b>	
<b>Operating Expenses</b>						
Salaries and Employee Benefits	\$ 1,054,772	\$ 1,098,909	\$ 1,393,559	\$ 1,393,559	\$ 1,393,559	
Services and Supplies	776,153	1,047,585	903,667	906,167	906,167	
Other Charges	751,584	767,905	1,038,369	1,038,369	1,038,369	
Fixed Assets	-	-	4,620,967	4,620,967	4,541,015	
Depreciation	580,892	580,892	-	-	-	
<b>Total Operating Expenses</b>	<b>\$ 3,163,401</b>	<b>\$ 3,495,291</b>	<b>\$ 7,956,562</b>	<b>\$ 7,956,562</b>	<b>\$ 7,879,110</b>	
<b>Operating Income (Loss)</b>	<b>\$ (438,978)</b>	<b>\$ 378,518</b>	<b>\$ (949,756)</b>	<b>\$ (949,756)</b>	<b>\$ (872,304)</b>	
<b>Non-Operating Revenues (Expenses)</b>						
State/Federal Grants	\$ 1,490,372	\$ 307,750	\$ 845,688	\$ 845,688	\$ 1,179,661	
Interest/Investment Income and/or Gain	6,909	9,362	6,000	6,000	6,000	
<b>Total Non-Operating Revenues (Expenses)</b>	<b>\$ 1,497,281</b>	<b>\$ 317,112</b>	<b>\$ 851,688</b>	<b>\$ 851,688</b>	<b>\$ 1,185,661</b>	
<b>Income Before Capital Contributions and Transfers</b>	<b>\$ 1,058,303</b>	<b>\$ 695,630</b>	<b>\$ (98,068)</b>	<b>\$ (98,068)</b>	<b>\$ 313,357</b>	
Transfers-In/(Out)	44,099	-	-	-	-	
<b>Change in Net Assets</b>	<b>\$ 1,102,402</b>	<b>\$ 695,630</b>	<b>\$ (98,068)</b>	<b>\$ (98,068)</b>	<b>\$ 313,357</b>	
Net Assets - Beginning Balance	28,150,868	29,245,801	29,172,472	29,172,472	29,172,472	
Prior Years Audit Adjustment	(7,469)	(768,959)	-	-	-	
Net Assets - Beginning of year, as restated	28,143,399	28,476,842	29,172,472	29,172,472	29,172,472	
Net Assets - Ending Balance	29,245,801	29,172,472	29,074,404	29,074,404	29,485,829	
Memo:						
Fixed Assets - Structure/Improv	\$ -	\$ -	\$ 4,620,967	\$ 4,620,967	\$ 4,541,015	
Fixed Assets - Construction in Progress	1,817,164	1,624,267	-	-	-	
<b>Total Fixed Assets</b>	<b>1,817,164</b>	<b>1,624,267</b>	<b>4,620,967</b>	<b>4,620,967</b>	<b>4,541,015</b>	

State Controller Schedules		County of San Mateo			Schedule 11	
County Budget Act January 2010 Edition, revision #1		Operation of Enterprise Fund Fiscal Year 2016-17			San Mateo Medical Center Hospital Care	
Operating Detail		2014-15 Actuals	2015-16 Actual Estimated	2016-17 Recommended	2016-17 Adopted by the Board of Supervisors	
1	2	3	4	5		
<b>Operating Revenues</b>						
Taxes	\$ 63,363	\$ 201,873	\$ 596,329	\$ 596,329	\$ 596,329	
Use of Money and Property	28,867	28,851	31,056	31,056	31,056	
Charges for Services	128,729,646	134,160,423	180,349,396	180,349,396	180,349,396	
Interfund Revenue	1,745,147	2,123,288	1,578,537	1,578,537	1,659,641	
Miscellaneous Revenue	-	6,172,769	6,258,747	6,258,747	6,258,747	
<b>Total Operating Revenues</b>	<b>\$ 130,567,023</b>	<b>\$ 142,687,204</b>	<b>\$ 188,814,065</b>	<b>\$ 188,814,065</b>	<b>\$ 188,895,169</b>	
<b>Operating Expenses</b>						
Salaries and Employee Benefits	\$ 150,607,884	\$ 168,119,758	\$ 176,171,443	\$ 177,193,697	\$ 177,193,697	
Services and Supplies	77,008,866	85,733,882	84,840,668	84,864,999	84,864,999	
Other Charges	28,588,547	23,184,967	25,577,611	25,572,194	25,572,194	
Fixed Assets	-	-	6,512,258	6,512,258	13,510,030	
Depreciation	2,893,373	2,707,901	2,893,366	2,893,366	2,893,366	
<b>Total Operating Expenses</b>	<b>\$ 259,098,670</b>	<b>\$ 279,746,508</b>	<b>\$ 295,989,346</b>	<b>\$ 295,989,346</b>	<b>\$ 304,034,286</b>	
<b>Operating Income (Loss)</b>	<b>\$ (128,531,647)</b>	<b>\$ (137,059,304)</b>	<b>\$ (107,175,281)</b>	<b>\$ (107,175,281)</b>	<b>\$ (115,139,117)</b>	
<b>Non-Operating Revenues (Expenses)</b>						
State/Federal Grants	\$ 78,946,010	\$ 94,882,151	\$ 56,465,279	\$ 57,076,246	\$ 57,076,246	
Interest/Investment Income and/or Gain	99,699	94,210	86,326	86,326	86,326	
<b>Total Non-Operating Revenues (Expenses)</b>	<b>\$ 79,045,709</b>	<b>\$ 94,976,361</b>	<b>\$ 56,551,605</b>	<b>\$ 57,162,572</b>	<b>\$ 57,162,572</b>	
<b>Income Before Capital Contributions and Transfers</b>	<b>\$ (49,485,938)</b>	<b>\$ (42,082,943)</b>	<b>\$ (50,623,676)</b>	<b>\$ (50,623,676)</b>	<b>\$ (57,976,545)</b>	
Transfers - In/(Out)	\$ 52,685,642	\$ 46,133,913	\$ 48,594,346	\$ 48,594,346	\$ 48,594,346	
<b>Change in Net Assets</b>	<b>\$ 3,219,704</b>	<b>\$ 4,050,970</b>	<b>\$ (2,029,330)</b>	<b>\$ (2,029,330)</b>	<b>\$ (9,382,199)</b>	
Net Assets - Beginning Balance	77,239,245	82,080,374	18,087,968	18,087,968	18,087,968	
Prior Years Audit Adjustment	1,621,425	(68,043,376)	-	-	-	
Net Assets - Beginning of year, as restated	78,860,670	14,036,998	18,087,968	18,087,968	18,087,968	
Net Assets - Ending Balance	82,080,374	18,087,968	16,058,638	16,058,638	8,705,769	
Memo:						
Fixed Assets - Structure/Improv	\$ 2,974,099	\$ 262,934	\$ -	\$ -	\$ -	
Fixed Assets - Construction in Progress	382,863	1,069,880	-	-	-	
Fixed Assets - Software	734,322	-	-	-	6,560,000	
Fixed Assets - Equipment	2,561,503	3,852,841	6,512,258	6,512,258	12,258	
<b>Total Fixed Assets</b>	<b>\$ 6,652,787</b>	<b>\$ 5,185,655</b>	<b>\$ 6,512,258</b>	<b>\$ 6,512,258</b>	<b>\$ 6,572,258</b>	

State Controller Schedules		County of San Mateo					Schedule 12	
County Budget Act		Special Districts and Other Agencies Summary						
January 2010 Edition, revision #1		Fiscal Year 2016-17						
District/Agency Name	Total Financing Sources					Total Financing Uses		
	Fund Balance Available June 30, 2016	Decreases to Obligated Fund Balances	Additional Financing Sources	Total Financing Sources	Financing Uses	Increases to Obligated Fund Balances	Total Financing Uses	
1	2	3	4	5	6	7	8	
<b>County Service Area</b>								
County Service Area No. 1	\$ 3,795,210	\$ -	\$ 2,655,618	\$ 6,450,828	\$ 2,958,138	\$ 3,492,690	\$ 6,450,828	
County Service Area No. 6	995,190	-	68,320	1,063,510	1,063,510	-	1,063,510	
County Service Area No. 7	21,620	-	135,432	157,052	157,052	-	157,052	
County Service Area No. 8	4,136,348	-	2,292,430	6,428,778	6,428,778	-	6,428,778	
County Service Area No. 11	156,955	-	738,130	895,085	895,085	-	895,085	
Los Trancos Maintenance District	417,127	-	330,000	747,127	330,000	417,127	747,127	
<b>Total County Service Area</b>	<b>\$ 9,522,450</b>	<b>\$ -</b>	<b>\$ 6,219,930</b>	<b>\$ 15,742,380</b>	<b>\$ 11,832,563</b>	<b>\$ 3,909,817</b>	<b>\$ 15,742,380</b>	
<b>Sewer Maintenance</b>								
Burlingame Hills Sewer	\$ 1,639,324	\$ -	\$ 767,214	\$ 2,406,538	\$ 2,406,538	\$ -	\$ 2,406,538	
Emerald Lake Heights Sewer	1,213,926	-	1,784,100	2,998,026	2,998,026	-	2,998,026	
Fair Oak Sewer Maintenance	8,952,831	-	7,373,091	16,325,922	16,325,922	-	16,325,922	
Harbor Ind Sewer Maintenance	962,315	-	94,784	1,057,099	1,057,099	-	1,057,099	
Kensington Square Sewer	416,330	-	100,484	516,814	516,814	-	516,814	
Oak Knoll Manor Sewer	364,225	-	143,935	508,160	508,160	-	508,160	
Edgewood Sewer Maintenance	33,527	-	18,796	52,323	52,323	-	52,323	
Sewer District Clearing	-	-	1,921,293	1,921,293	1,921,293	-	1,921,293	
Sewer District Maintenance	-	-	1,600,631	1,600,631	1,600,631	-	1,600,631	
<b>Total Sewer Maintenance</b>	<b>\$ 13,582,478</b>	<b>\$ -</b>	<b>\$ 13,804,328</b>	<b>\$ 27,386,806</b>	<b>\$ 27,386,806</b>	<b>\$ -</b>	<b>\$ 27,386,806</b>	



State Controller Schedules		County of San Mateo				Schedule 12	
County Budget Act		Special Districts and Other Agencies Summary					
January 2010 Edition, revision #1		Fiscal Year 2016-17					
District/Agency Name	Total Financing Sources				Total Financing Uses		
	Fund Balance Available June 30, 2016	Decreases to Obligated Fund Balances	Additional Financing Sources	Total Financing Sources	Financing Uses	Increases to Obligated Fund Balances	Total Financing Uses
1	2	3	4	5	6	7	8
<b>County Sanitary District</b>							
Crystal Springs Sani Dist	\$ 7,721,503	\$ -	\$ 5,332,003	\$ 13,053,506	\$ 13,053,506	\$ -	\$ 13,053,506
Devonshire Co Sani Dist	1,050,521	-	363,748	1,414,269	1,414,269	-	1,414,269
Scenic Heights Co Sani Dist	130,474	-	70,185	200,659	200,659	-	200,659
<b>Total County Sanitary District</b>	<b>\$ 8,902,498</b>	<b>\$ -</b>	<b>\$ 5,765,936</b>	<b>\$ 14,668,434</b>	<b>\$ 14,668,434</b>	<b>\$ -</b>	<b>\$ 14,668,434</b>
<b>Drainage Maintenance</b>							
Baywood Park Drainage Maintenance	\$ 1,167	\$ -	\$ 10	\$ 1,177	\$ 1,177	\$ -	\$ 1,177
Camp-Bel Uni Pk Drainage Maintenance	80,731	-	3,814	84,545	84,545	-	84,545
Encanted Hills Drainage Maintenance	23,573	-	1,997	25,570	25,570	-	25,570
Highlands Drainage Maintenance	30,357	-	684	31,041	31,041	-	31,041
Sequoia Drainage Maintenance	75,002	-	2,314	77,316	77,316	-	77,316
Uni His Area Drainage Maintenance	350,938	-	20,006	370,944	370,944	-	370,944
<b>Total Drainage Maintenance</b>	<b>\$ 561,768</b>	<b>\$ -</b>	<b>\$ 28,825</b>	<b>\$ 590,593</b>	<b>\$ 590,593</b>	<b>\$ -</b>	<b>\$ 590,593</b>
<b>Flood Control</b>							
Colma Creek Flood Control Zone	\$ 13,214,004	\$ -	\$ 2,850,580	\$ 16,064,584	\$ 16,064,584	\$ -	\$ 16,064,584
Colma Creek Flood Control Zone 1	477,566	-	115,209	592,775	592,775	-	592,775
Colma Creek Flood Control Zone 2	1,830,070	-	583,126	2,413,196	2,413,196	-	2,413,196
Colma Creek Flood Control Zone 3	1,314,118	-	1,391,622	2,705,740	2,705,740	-	2,705,740
Ravenswood Slough Flood Control	344,617	-	6,843	351,460	351,460	-	351,460
San Bruno Creek Flood Control Zone 1	1,947,061	-	259,000	2,206,061	2,206,061	-	2,206,061
San Bruno Creek Flood Control Zone 2	472,287	-	213,362	685,649	685,649	-	685,649
San Francisquito Creek Flood Zone	2,124,718	-	277,690	2,402,408	2,402,408	-	2,402,408
San Mateo Co Flood Control	24,708	-	160	24,868	24,868	-	24,868
<b>Total Flood Control</b>	<b>\$ 21,749,149</b>	<b>\$ -</b>	<b>\$ 5,697,592</b>	<b>\$ 27,446,741</b>	<b>\$ 27,446,741</b>	<b>\$ -</b>	<b>\$ 27,446,741</b>

State Controller Schedules		County of San Mateo					Schedule 12	
County Budget Act		Special Districts and Other Agencies Summary						
January 2010 Edition, revision #1		Fiscal Year 2016-17						
District/Agency Name	Total Financing Sources					Total Financing Uses		
	2	3	4	5	6	7	8	
	Fund Balance Available June 30, 2016	Decreases to Obligated Fund Balances	Additional Financing Sources	Total Financing Sources	Financing Uses	Increases to Obligated Fund Balances	Total Financing Uses	
<b>Lighting District</b>								
Bel-Aire Lighting Maint	\$ 878,241	\$ -	\$ 53,090	\$ 931,331	\$ 931,331	\$ -	\$ 931,331	
Belmont Lighting Dist	181,303	-	7,069	188,372	188,372	-	188,372	
Colma Lighting Dist	1,090,349	-	107,984	1,198,333	1,198,333	-	1,198,333	
Granada Hwy Lighting Dist	874,466	-	60,945	935,411	935,411	-	935,411	
Emerald Lake Light Dist	4,031,664	-	213,006	4,244,670	4,244,670	-	4,244,670	
Enchanted Hills Light Dist	191,600	-	10,498	202,098	202,098	-	202,098	
La Honda Lighting Dist	265,759	-	10,806	276,565	276,565	-	276,565	
Lighting District Clearing	-	-	147,800	147,800	147,800	-	147,800	
Menlo Park Lighting Dist	2,676,862	-	256,141	2,933,003	2,933,003	-	2,933,003	
Montara Lighting District	1,934,456	-	92,920	2,027,376	2,027,376	-	2,027,376	
Pescadero Lighting District	233,594	-	9,969	243,563	243,563	-	243,563	
<b>Total Lighting District</b>	<b>\$ 12,358,294</b>	<b>\$ -</b>	<b>\$ 970,228</b>	<b>\$ 13,328,522</b>	<b>\$ 13,328,522</b>	<b>\$ -</b>	<b>\$ 13,328,522</b>	
<b>Landscape District</b>								
Highlands Landscape District	\$ 118,263	\$ -	\$ 9,299	\$ 127,562	\$ 4,880	\$ 122,682	\$ 127,562	
Alameda de las Pulgas Tree Maintenance	80,459	-	7,539	87,998	14,200	73,798	87,998	
<b>Total Landscape District</b>	<b>\$ 198,722</b>	<b>\$ -</b>	<b>\$ 16,838</b>	<b>\$ 215,560</b>	<b>\$ 19,080</b>	<b>\$ 196,480</b>	<b>\$ 215,560</b>	
<b>Total Special Districts and Other Agencies</b>	<b>\$ 66,875,359</b>	<b>\$ -</b>	<b>\$ 32,503,677</b>	<b>\$ 99,379,036</b>	<b>\$ 95,272,739</b>	<b>\$ 4,106,297</b>	<b>\$ 99,379,036</b>	

State Controller Schedules		County of San Mateo				Schedule 13	
County Budget Act		Fund Balance - Special Districts and Other Agencies				Actual	
January 2010 Edition, revision #1		Fiscal Year 2016-17				Estimated	
District/Agency Name	Total Fund Balance June 30, 2016	Less: Obligated Fund Balances			Assigned	Fund Balance Available June 30, 2016	
		Encumbrances	Nonspendable, Restricted and Committed				
1	2	3	4	5	6		
<b>County Service Area</b>							
County Service Area No. 1	\$ 3,795,210	\$ -	\$ -	\$ -	\$ -	3,795,210	
County Service Area No. 6	995,190	-	-	-	-	995,190	
County Service Area No. 7	191,541	-	169,921	-	-	21,620	
County Service Area No. 8	4,136,348	-	-	-	-	4,136,348	
County Service Area No. 11	1,016,175	-	859,220	-	-	156,955	
Los Trancos Maintenance District	417,127	-	-	-	-	417,127	
<b>Total County Service Area</b>	<b>\$ 10,551,591</b>	<b>\$ -</b>	<b>\$ 1,029,141</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 9,105,323</b>	
<b>Sewer Maintenance</b>							
Burlingame Hills Sewer	\$ 2,023,322	\$ -	\$ 383,998	\$ -	\$ -	1,639,324	
Emerald Lake Heights Sewer	7,136,195	-	5,922,269	-	-	1,213,926	
Fair Oak Sewer Maintenance	18,454,947	-	9,502,116	-	-	8,952,831	
Harbor Ind Sewer Maintenance	970,042	-	7,727	-	-	962,315	
Kensington Square Sewer	416,330	-	-	-	-	416,330	
Oak Knoll Manor Sewer	369,833	-	5,608	-	-	364,225	
Edgewood Sewer Maintenance	33,527	-	-	-	-	33,527	
<b>Total Sewer Maintenance</b>	<b>\$ 29,404,196</b>	<b>\$ -</b>	<b>\$ 15,821,718</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 13,582,478</b>	
<b>County Sanitary District</b>							
Crystal Springs Sani Dist	\$ 10,206,823	\$ -	\$ 2,485,320	\$ -	\$ -	7,721,503	
Devonshire Co Sani Dist	1,057,787	-	7,266	-	-	1,050,521	
Scenic Heights Co Sani Dist	130,474	-	-	-	-	130,474	

State Controller Schedules		County of San Mateo			Schedule 13	
County Budget Act January 2010 Edition, revision #1		Fund Balance - Special Districts and Other Agencies Fiscal Year 2016-17			Actual <input checked="" type="checkbox"/> Estimated <input type="checkbox"/>	
District/Agency Name	Total Fund Balance June 30, 2016	Less: Obligated Fund Balances			Assigned	Fund Balance Available June 30, 2016
		Encumbrances	Nonspendable, Restricted and Committed			
1	2	3	4	5	6	
<b>Total County Sanitary District</b>	<b>\$ 11,395,084</b>	<b>\$ -</b>	<b>\$ 2,492,586</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 8,902,498</b>
<b>Drainage Maintenance</b>						
Baywood Park Drainage Maintenance	\$ 1,167	\$ -	\$ -	\$ -	\$ -	1,167
Camp-Bel Uni PK Drainage Maintenance	80,731	-	-	-	-	80,731
Encanted Hills Drainage Maintenance	23,573	-	-	-	-	23,573
Highlands Drainage Maintenance	30,357	-	-	-	-	30,357
Sequoia Drainage Maintenance	75,002	-	-	-	-	75,002
Uni His Area Drainage Maintenance	350,938	-	-	-	-	350,938
<b>Total Drainage Maintenance</b>	<b>\$ 561,768</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 561,768</b>
<b>Flood Control</b>						
Colma Creek Flood Control Zone	\$ 26,797,017	\$ -	\$ 13,583,013	\$ -	\$ -	13,214,004
Colma Creek Flood Control Zone 1	477,566	-	-	-	-	477,566
Colma Creek Flood Control Zone 2	1,830,070	-	-	-	-	1,830,070
Colma Creek Flood Control Zone 3	1,314,118	-	-	-	-	1,314,118
Ravenswood Slough Flood Control	344,617	-	-	-	-	344,617
San Bruno Creek Flood Control Zone 1	1,947,061	-	-	-	-	1,947,061
San Bruno Creek Flood Control Zone 2	472,287	-	-	-	-	472,287
San Francisquito Creek Flood Zone	2,124,718	-	-	-	-	2,124,718
San Mateo Co Flood Control	24,708	-	-	-	-	24,708
<b>Total Flood Control</b>	<b>\$ 35,332,162</b>	<b>\$ -</b>	<b>\$ 13,583,013</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 21,749,149</b>

State Controller Schedules		County of San Mateo				Schedule 13	
County Budget Act		Fund Balance - Special Districts and Other Agencies				Actual	
January 2010 Edition, revision #1		Fiscal Year 2016-17				Estimated	
District/Agency Name	Total Fund Balance June 30, 2016	Less: Obligated Fund Balances			Assigned	Fund Balance Available June 30, 2016	
		Encumbrances	Nonspendable, Restricted and Committed				
1	2	3	4	5	6		
<b>Lighting District</b>							
Bel-Aire Lighting Maint	\$ 878,241	\$ -	\$ -	\$ -	\$ -	878,241	
Belmont Lighting Dist	181,303	-	-	-	-	181,303	
Colma Lighting Dist	1,263,235	-	172,886	-	-	1,090,349	
Granada Hwy Lighting Dist	874,466	-	-	-	-	874,466	
Emerald Lake Light Dist	4,031,664	-	-	-	-	4,031,664	
Enchanted Hills Light Dist	191,600	-	-	-	-	191,600	
La Honda Lighting Dist	265,759	-	-	-	-	265,759	
Menlo Park Lighting Dist	3,351,018	-	674,156	-	-	2,676,862	
Montara Lighting District	1,934,457	-	1	-	-	1,934,456	
Pescadero Lighting District	233,594	-	-	-	-	233,594	
<b>Total Lighting District</b>	<b>\$ 13,205,337</b>	<b>\$ -</b>	<b>\$ 847,043</b>	<b>\$ -</b>	<b>\$ -</b>	<b>12,358,294</b>	
<b>Landscape District</b>							
Highlands Landscape District	\$ 118,263	\$ -	\$ -	\$ -	\$ -	118,263	
Alameda de las Pulgas Tree Maintenance	80,459	-	-	-	-	80,459	
<b>Total Landscape District</b>	<b>\$ 198,722</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>198,722</b>	
<b>Total Special Districts and Other Agencies</b>	<b>\$ 100,648,860</b>	<b>\$ -</b>	<b>\$ 33,773,501</b>	<b>\$ -</b>	<b>\$ -</b>	<b>66,458,232</b>	

State Controller Schedules		County of San Mateo				Schedule 14	
County Budget Act		Special Districts and Other Agencies					
January 2010 Edition, revision #1		Obligated Fund Balances					
		Fiscal Year 2016-17					
District/Agency Name	Obligated Fund Balances June 30, 2016	Decreases or Cancellations		Increases or New Obligated Fund Balances		Total Obligated Fund Balances for the Budget year	
		Recommended	Adopted by the Board of Supervisors	Recommended	Adopted by the Board of Supervisors		
1	2	3	4	5	6	7	
<b>County Service Area</b>							
County Service Area No. 1	\$ -	\$ -	\$ -	\$ 3,406,939	\$ 3,492,690	\$ 3,492,690	
County Service Area No. 7	169,921	-	-	-	-	169,921	
County Service Area No. 11	859,220	-	-	-	-	859,220	
Los Trancos Maintenance District	-	-	-	350,000	417,127	417,127	
<b>Total County Service Area</b>	<b>\$ 1,029,141</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,756,939</b>	<b>\$ 3,909,817</b>	<b>\$ 4,938,958</b>	
<b>Sewer Maintenance</b>							
Burlingame Hills Sewer	\$ 383,998	\$ -	\$ -	\$ -	\$ -	\$ 383,998	
Emerald Lake Heights Sewer	5,922,269	-	-	-	-	5,922,269	
Fair Oak Sewer Maintenance	9,502,116	-	-	-	-	9,502,116	
Harbor Ind Sewer Maintenance	7,727	-	-	-	-	7,727	
Oak Knoll Manor Sewer	5,608	-	-	-	-	5,608	
<b>Total Sewer Maintenance</b>	<b>\$ 15,821,718</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 15,821,718</b>	
<b>County Sanitary District</b>							
Crystal Springs Sani Dist	\$ 2,485,320	\$ -	\$ -	\$ -	\$ -	\$ 2,485,320	
Devonshire Co Sani Dist	7,266	-	-	-	-	7,266	
<b>Total County Sanitary District</b>	<b>\$ 2,492,586</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,492,586</b>	

State Controller Schedules		County of San Mateo				Schedule 14	
County Budget Act January 2010 Edition, revision #1		Special Districts and Other Agencies Obligated Fund Balances Fiscal Year 2016-17					
District/Agency Name	Obligated Fund Balances June 30, 2016	Decreases or Cancellations		Increases or New Obligated Fund Balances		Total Obligated Fund Balances for the Budget year	
		Recommended	Adopted by the Board of Supervisors	Recommended	Adopted by the Board of Supervisors		
1	2	3	4	5	6	7	
<b>Flood Control</b>							
Colma Creek Flood Control Zone	\$ 13,583,013	\$ -	\$ -	\$ -	\$ -	13,583,013	
<b>Total Flood Control</b>	<b>\$ 13,583,013</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>13,583,013</b>	
<b>Lighting District</b>							
Colma Lighting Dist	\$ 172,886	\$ -	\$ -	\$ -	\$ -	172,886	
Menlo Park Lighting Dist	674,156	-	-	-	-	674,156	
Montara Lighting District	1	-	-	-	-	1	
<b>Total Lighting District</b>	<b>\$ 847,043</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>847,043</b>	
<b>Landscape District</b>							
Highlands Landscape District	\$ -	\$ -	\$ -	\$ 116,687	\$ 122,682	122,682	
Alameda de las Pulgas Tree Maintenance	-	-	-	60,681	73,798	73,798	
<b>Total Landscape District</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 177,368</b>	<b>\$ 196,480</b>	<b>196,480</b>	
<b>Total Special Districts and Other Agencies</b>	<b>\$ 33,773,501</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,934,307</b>	<b>\$ 4,106,297</b>	<b>37,879,798</b>	

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010 Edition, revision #1		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2016-17				
		County Service Area No. 1				
Detail by Revenue Category and Expenditure Object	2014-15 Actuals	2015-16 Actual Estimated	2016-17 Recommended Budget	2016-17 Adopted by the Board of Supervisors		
1	2	3	4	5		
Taxes	\$ 2,560,388	\$ 2,752,044	\$ 2,529,693	\$ 2,529,693	2,529,693	
Revenue From Use of Money and Property	25,868	30,358	14,500	14,500	14,500	
Intergovernmental - State	13,603	13,331	13,500	13,500	13,500	
Charges for Services	91,884	91,783	93,925	93,925	93,925	
Miscellaneous Revenues	1,749	-	4,000	4,000	4,000	
<b>Total Revenues</b>	<b>\$ 2,693,492</b>	<b>\$ 2,887,516</b>	<b>\$ 2,655,618</b>	<b>\$ 2,655,618</b>	<b>\$ 2,655,618</b>	
Services & Supplies	\$ 2,158,927	\$ 2,543,036	\$ 2,707,978	\$ 2,707,978	2,877,978	
Other Charges	35	116	160	160	160	
Capital Assets - Equipment	-	8,611	-	-	80,000	
<b>Total Expenditures/Appropriations</b>	<b>\$ 2,158,962</b>	<b>\$ 2,551,763</b>	<b>\$ 2,708,138</b>	<b>\$ 2,708,138</b>	<b>\$ 2,958,138</b>	
<b>Net Cost/(Revenue)</b>	<b>\$ (534,530)</b>	<b>\$ (335,753)</b>	<b>\$ 52,520</b>	<b>\$ 52,520</b>	<b>\$ 302,520</b>	



State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010 Edition, revision #1		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2016-17				
		County Service Area No. 6				
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2014-15 Actuals	2015-16 Actual Estimated <input checked="" type="checkbox"/> <input type="checkbox"/>	2016-17 Recommended Budget	2016-17 Adopted by the Board of Supervisors		
Taxes	\$ 68,224	\$ 68,690	\$ 62,494	\$ 62,494	\$ 62,494	
Revenue from Use of Money & Property	6,912	7,901	5,500	5,500	5,500	
Intergovernmental Revenues - State	332	308	326	326	326	
Miscellaneous Revenues	1,013	-	-	-	-	
<b>Total Revenues</b>	<b>\$ 76,481</b>	<b>\$ 76,899</b>	<b>\$ 68,320</b>	<b>\$ 68,320</b>	<b>\$ 68,320</b>	
Services & Supplies	\$ 26,359	\$ 82,850	\$ 168,500	\$ 168,500	\$ 168,500	
Other Charges	504	-	-	-	-	
Appropriation for Contingencies	-	-	794,021	794,021	895,010	
<b>Total Expenditures/Appropriations</b>	<b>\$ 26,863</b>	<b>\$ 82,850</b>	<b>\$ 962,521</b>	<b>\$ 962,521</b>	<b>\$ 1,063,510</b>	
<b>Net Cost/(Revenue)</b>	<b>\$ (49,618)</b>	<b>\$ 5,951</b>	<b>\$ 894,201</b>	<b>\$ 894,201</b>	<b>\$ 995,190</b>	

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010 Edition, revision #1		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2016-17				
		County Service Area No. 7				
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2014-15 Actuals	2015-16 Actual Estimated <input checked="" type="checkbox"/> <input type="checkbox"/>	2016-17 Recommended Budget	2016-17 Adopted by the Board of Supervisors		
Revenue from Use of Money & Property	\$ -	\$ 43	\$ -	\$ -		
Charges for Services	81,151	96,590	105,353	105,353	105,353	
Interfund Revenue	160,475	9,446	-	-	30,079	
Miscellaneous Revenues	245	-	-	-	-	
Other Financing Sources	43,000	-	-	-	-	
<b>Total Revenues</b>	<b>\$ 284,871</b>	<b>\$ 106,079</b>	<b>\$ 105,353</b>	<b>\$ 105,353</b>	<b>\$ 135,432</b>	
Services & Supplies	\$ 116,984	\$ 89,773	\$ 84,550	\$ 84,550	84,550	
Other Charges	1,522	1,485	604	604	604	
Capital Assets - Equipment	160,475	9,446	-	-	30,079	
Appropriation for Contingencies	-	-	52,897	52,897	41,819	
<b>Total Expenditures/Appropriations</b>	<b>\$ 278,981</b>	<b>\$ 100,704</b>	<b>\$ 138,051</b>	<b>\$ 138,051</b>	<b>\$ 157,052</b>	
<b>Net Cost/(Revenue)</b>	<b>\$ (5,890)</b>	<b>\$ (5,375)</b>	<b>\$ 32,698</b>	<b>\$ 32,698</b>	<b>\$ 21,620</b>	

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010 Edition, revision #1		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2016-17				
		County Service Area No. 8				
Detail by Revenue Category and Expenditure Object	2014-15 Actuals	2015-16 Actual Estimated	2016-17 Recommended Budget	2016-17 Adopted by the Board of Supervisors		
1	2	3	4	5		
Taxes	\$ 828,004	\$ 878,026	\$ 846,083	\$ 846,083	\$ 846,083	
Licenses, Permits and Franchises	127,533	127,975	125,000	125,000	125,000	
Revenue From Use of Money and Property	28,168	34,097	26,204	26,204	26,204	
Intergovernmental - State	4,359	4,215	4,147	4,147	4,147	
Charges for Services	1,291,838	1,290,996	1,290,996	1,290,996	1,290,996	
Miscellaneous Revenues	4,546	-	-	-	-	
<b>Total Revenues</b>	<b>\$ 2,284,448</b>	<b>\$ 2,335,309</b>	<b>\$ 2,292,430</b>	<b>\$ 2,292,430</b>	<b>\$ 2,292,430</b>	
Salaries & Benefits	-	-	80,994	80,994	80,994	
Services & Supplies	2,142,845	2,234,686	2,368,783	2,368,783	2,368,783	
Other Charges	12,496	-	34,000	34,000	34,000	
Appropriation for Contingencies	-	-	3,683,513	3,683,513	3,945,001	
<b>Total Expenditures/Appropriations</b>	<b>\$ 2,155,341</b>	<b>\$ 2,234,686</b>	<b>\$ 6,167,290</b>	<b>\$ 6,167,290</b>	<b>\$ 6,428,778</b>	
<b>Net Cost/(Revenue)</b>	<b>\$ (129,107)</b>	<b>\$ (100,623)</b>	<b>\$ 3,874,860</b>	<b>\$ 3,874,860</b>	<b>\$ 4,136,348</b>	

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010 Edition, revision #1		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2016-17				
		County Service Area No. 11				
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2014-15 Actuals	2015-16 Actual Estimated <input checked="" type="checkbox"/> <input type="checkbox"/>	2016-17 Recommended Budget	2016-17 Adopted by the Board of Supervisors		
Revenue From Use of Money and Property	\$ 769	\$ 998	\$ 450	\$ 450	450	
Intergovernmental - State	-	17,492	650,000	650,000	650,000	
Charges for Services	79,181	76,717	87,680	87,680	87,680	
Interfund Revenue	54,704	85,296	-	-	-	
Miscellaneous Revenues	133	-	-	-	-	
<b>Total Revenues</b>	<b>\$ 134,787</b>	<b>\$ 180,503</b>	<b>\$ 738,130</b>	<b>\$ 738,130</b>	<b>\$ 738,130</b>	
Services & Supplies	\$ 46,676	\$ 49,982	\$ 46,016	\$ 46,016	46,016	
Other Charges	22,054	24,682	300	300	300	
Capital Assets - Road	-	2,260	-	-	-	
Capital Assets - Infrastructure Water & Sewer	54,704	102,198	650,000	650,000	650,000	
Appropriation for Contingencies	-	-	122,171	122,171	198,769	
<b>Total Expenditures/Appropriations</b>	<b>\$ 123,434</b>	<b>\$ 179,122</b>	<b>\$ 818,487</b>	<b>\$ 818,487</b>	<b>\$ 895,085</b>	
<b>Net Cost/(Revenue)</b>	<b>\$ (11,353)</b>	<b>\$ (1,381)</b>	<b>\$ 80,357</b>	<b>\$ 80,357</b>	<b>\$ 156,955</b>	

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010 Edition, revision #1		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2016-17				
		Los Trancos Maintenance District				
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2014-15 Actuals	2015-16 Actual Estimated <input checked="" type="checkbox"/> <input type="checkbox"/>	2016-17 Recommended Budget	2016-17 Adopted by the Board of Supervisors		
Taxes	\$ -	\$ 534,515	\$ 330,000	\$ 330,000		
Revenue From Use of Money and Property	-	2,289	-	-		
Intergovernmental - State	-	1,304	-	-		
Miscellaneous Revenues	-	1,207	-	-		
<b>Total Revenues</b>	<b>\$ -</b>	<b>\$ 539,315</b>	<b>\$ 330,000</b>	<b>\$ 330,000</b>		
Services & Supplies	\$ -	\$ 122,186	\$ 200,000	\$ 330,000		
<b>Total Expenditures/Appropriations</b>	<b>\$ -</b>	<b>\$ 122,186</b>	<b>\$ 200,000</b>	<b>\$ 330,000</b>		
<b>Net Cost/(Revenue)</b>	<b>\$ -</b>	<b>\$ (417,129)</b>	<b>\$ (130,000)</b>	<b>\$ -</b>		

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010 Edition, revision #1		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2016-17				
		Burlingame Hills Sewer				
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2014-15 Actuals	2015-16 Actual Estimated <input checked="" type="checkbox"/>	2016-17 Recommended Budget	2016-17 Adopted by the Board of Supervisors		
Taxes	\$ 95,230	\$ 97,126	\$ 64,226	\$ 64,226	\$ 64,226	
Revenue From Use of Money and Property	8,277	11,345	4,600	4,600	4,600	
Intergovernmental - State	342	333	350	350	350	
Charges for Services	704,339	704,947	698,038	698,038	698,038	
Miscellaneous Revenues	580	-	-	-	-	
<b>Total Revenues</b>	<b>\$ 808,768</b>	<b>\$ 813,751</b>	<b>\$ 767,214</b>	<b>\$ 767,214</b>	<b>\$ 767,214</b>	
Services & Supplies	559,352	446,012	661,137	661,137	661,137	
Other Charges	4,109	944	61,679	61,679	61,679	
Capital Assets - Infrastructure Water & Sewer	47,485	98,572	1,000,000	1,000,000	1,600,000	
Transfers Out	-	1,621	4,305	4,305	4,305	
Appropriation for Contingencies	-	-	505,920	505,920	79,417	
<b>Total Expenditures/Appropriations</b>	<b>\$ 610,946</b>	<b>\$ 547,149</b>	<b>\$ 2,233,041</b>	<b>\$ 2,233,041</b>	<b>\$ 2,406,538</b>	
<b>Net Cost/(Revenue)</b>	<b>\$ (197,822)</b>	<b>\$ (266,602)</b>	<b>\$ 1,465,827</b>	<b>\$ 1,465,827</b>	<b>\$ 1,639,324</b>	

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010 Edition, revision #1		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2016-17				
		Emerald Lake Heights Sewer				
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2014-15 Actuals	2015-16 Actual Estimated <input checked="" type="checkbox"/> <input type="checkbox"/>	2016-17 Recommended Budget	2016-17 Adopted by the Board of Supervisors		
Taxes	\$ 24,695	\$ 26,485	\$ 16,607	\$ 16,607	\$ 16,607	
Revenue From Use of Money and Property	12,365	14,054	7,350	7,350	7,350	
Intergovernmental - State	88	92	86	86	86	
Charges for Services	1,662,719	1,748,337	1,760,057	1,760,057	1,760,057	
Miscellaneous Revenues	1,807	-	-	-	-	
<b>Total Revenues</b>	<b>\$ 1,701,674</b>	<b>\$ 1,788,968</b>	<b>\$ 1,784,100</b>	<b>\$ 1,784,100</b>	<b>\$ 1,784,100</b>	
Services & Supplies	\$ 1,694,631	\$ 2,378,827	\$ 2,120,944	\$ 2,120,944	\$ 2,120,944	
Other Charges	275,885	263,084	40,000	40,000	40,000	
Capital Assets Infrastructure - Water & Sewer	-	10,848	-	-	471,000	
Transfers Out	-	6,306	17,417	17,417	17,417	
Appropriation for Contingencies	-	-	610,390	610,390	348,665	
<b>Total Expenditures/Appropriations</b>	<b>\$ 1,970,516</b>	<b>\$ 2,659,065</b>	<b>\$ 2,788,751</b>	<b>\$ 2,788,751</b>	<b>\$ 2,998,026</b>	
<b>Net Cost/(Revenue)</b>	<b>\$ 268,842</b>	<b>\$ 870,097</b>	<b>\$ 1,004,651</b>	<b>\$ 1,004,651</b>	<b>\$ 1,213,926</b>	

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010 Edition, revision #1		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2016-17				
		Fair Oaks Sewer Maintenance				
Detail by Revenue Category and Expenditure Object	2014-15 Actuals	2015-16 Actual Estimated	2016-17 Recommended Budget	2016-17 Adopted by the Board of Supervisors		
1	2	3	4	5		
Taxes	\$ 657,991	\$ 679,958	\$ 436,073	\$ 436,073	\$ 436,073	
Revenue From Use of Money and Property	72,921	79,655	50,000	50,000	50,000	
Intergovernmental - State	2,381	2,358	2,316	2,316	2,316	
Intergovernmental - Local	-	4,395	-	-	-	
Charges for Services	6,347,888	6,642,032	6,838,846	6,838,846	6,838,846	
Interfund Revenue	300	-	-	-	-	
Miscellaneous Revenues	8,833	-	-	-	-	
Other Financing Sources	-	16,664	45,856	45,856	45,856	
<b>Total Revenues</b>	<b>\$ 7,090,314</b>	<b>\$ 7,425,062</b>	<b>\$ 7,373,091</b>	<b>\$ 7,373,091</b>	<b>\$ 7,373,091</b>	
Services & Supplies	\$ 5,864,770	\$ 7,172,741	\$ 8,319,333	\$ 8,319,333	\$ 8,319,333	
Other Charges	214,867	163,796	-	-	2,900,000	
Capital Assets						
Equipment	11,322	64,219	250,000	250,000	250,000	
Infrastructure - Water & Sewer	933,125	2,081,420	1,375,000	1,375,000	1,375,000	
Appropriation for Contingencies	-	-	3,713,074	3,481,589	3,481,589	
<b>Total Expenditures/Appropriations</b>	<b>\$ 7,024,084</b>	<b>\$ 9,482,176</b>	<b>\$ 13,657,407</b>	<b>\$ 16,325,922</b>	<b>\$ 16,325,922</b>	
<b>Net Cost/(Revenue)</b>	<b>\$ (66,230)</b>	<b>\$ 2,057,114</b>	<b>\$ 6,284,316</b>	<b>\$ 8,952,831</b>	<b>\$ 8,952,831</b>	



State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010 Edition, revision #1		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2016-17				
		Harbor Ind Sewer Maintenance				
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2014-15 Actuals	2015-16 Actual Estimated <input checked="" type="checkbox"/> <input type="checkbox"/>	2016-17 Recommended Budget	2016-17 Adopted by the Board of Supervisors		
Taxes	\$ 14,423	\$ 14,474	\$ 8,556	\$ 8,556	8,556	
Revenue From Use of Money and Property	6,747	7,618	5,210	5,210	5,210	
Intergovernmental - State	50	48	47	47	47	
Intergovernmental - Local	10	-	-	-	-	
Charges for Services	78,880	75,435	80,971	80,971	80,971	
Miscellaneous Revenues	1,143	-	-	-	-	
<b>Total Revenues</b>	<b>\$ 101,253</b>	<b>\$ 97,575</b>	<b>\$ 94,784</b>	<b>\$ 94,784</b>	<b>\$ 94,784</b>	
Services & Supplies	\$ 129,457	\$ 70,877	\$ 208,947	\$ 208,947	208,947	
Other Charges	2,768	1,404	-	-	-	
Capital Assets Infrastructure - Water & Sewer	-	-	110,000	110,000	110,000	
Transfers Out	-	891	2,460	2,460	2,460	
Appropriation for Contingencies	-	-	491,035	491,035	735,692	
<b>Total Expenditures/Appropriations</b>	<b>\$ 132,225</b>	<b>\$ 73,172</b>	<b>\$ 812,442</b>	<b>\$ 812,442</b>	<b>\$ 1,057,099</b>	
<b>Net Cost/(Revenue)</b>	<b>\$ 30,972</b>	<b>\$ (24,403)</b>	<b>\$ 717,658</b>	<b>\$ 717,658</b>	<b>\$ 962,315</b>	

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010 Edition, revision #1		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2016-17				
		Kensington Squire Sewer				
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2014-15 Actuals	2015-16 Actual Estimated <input checked="" type="checkbox"/> <input type="checkbox"/>	2016-17 Recommended Budget	2016-17 Adopted by the Board of Supervisors		
Taxes	\$ 17,127	\$ 17,996	\$ 11,579	\$ 11,579		11,579
Revenue From Use of Money and Property	2,826	3,419	2,000	2,000		2,000
Intergovernmental - State	62	62	60	60		60
Charges for Services	80,930	84,485	86,845	86,845		86,845
Miscellaneous Revenues	269	-	-	-		-
<b>Total Revenues</b>	<b>\$ 101,214</b>	<b>\$ 105,962</b>	<b>\$ 100,484</b>	<b>\$ 100,484</b>		<b>100,484</b>
Services & Supplies	\$ 69,036	\$ 106,699	\$ 91,059	\$ 91,059		91,059
Other Charges	1,464	-	-	-		-
Capital Assets Infrastructure - Water & Sewer	-	-	-	-		190,000
Transfers Out	-	282	778	778		778
Appropriation for Contingencies	-	-	230,937	230,937		234,977
<b>Total Expenditures/Appropriations</b>	<b>\$ 70,500</b>	<b>\$ 106,981</b>	<b>\$ 322,774</b>	<b>\$ 322,774</b>		<b>516,814</b>
<b>Net Cost/(Revenue)</b>	<b>\$ (30,714)</b>	<b>\$ 1,019</b>	<b>\$ 222,290</b>	<b>\$ 222,290</b>		<b>416,330</b>

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010 Edition, revision #1		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2016-17				
		Oak Knoll Manor Sewer				
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2014-15 Actuals	2015-16 Actual Estimated <input checked="" type="checkbox"/> <input type="checkbox"/>	2016-17 Recommended Budget	2016-17 Adopted by the Board of Supervisors		
Taxes	\$ 5,880	\$ 6,106	\$ 3,978	\$ 3,978	3,978	
Revenue From Use of Money and Property	2,540	3,233	1,180	1,180	1,180	
Intergovernmental - State	21	21	20	20	20	
Charges for Services	195,293	160,025	138,757	138,757	138,757	
Miscellaneous Revenues	241	-	-	-	-	
<b>Total Revenues</b>	<b>\$ 203,975</b>	<b>\$ 169,385</b>	<b>\$ 143,935</b>	<b>\$ 143,935</b>	<b>\$ 143,935</b>	
Services & Supplies	\$ 134,367	\$ 209,637	\$ 162,982	\$ 162,982	\$ 162,982	
Other Charges	1,646	401	-	-	-	
Capital Assets Infrastructure - Water & Sewer	-	-	88,000	88,000	88,000	
Transfers Out	-	449	1,240	1,240	1,240	
Appropriation for Contingencies	-	-	183,616	183,616	255,938	
<b>Total Expenditures/Appropriations</b>	<b>\$ 136,013</b>	<b>\$ 210,487</b>	<b>\$ 435,838</b>	<b>\$ 435,838</b>	<b>\$ 508,160</b>	
<b>Net Cost/(Revenue)</b>	<b>\$ (67,962)</b>	<b>\$ 41,102</b>	<b>\$ 291,903</b>	<b>\$ 291,903</b>	<b>\$ 364,225</b>	

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010 Edition, revision #1		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2016-17				
		Crystal Springs Sani District				
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2014-15 Actuals	2015-16 Actual Estimated <input checked="" type="checkbox"/> <input type="checkbox"/>	2016-17 Recommended Budget	2016-17 Adopted by the Board of Supervisors		
Taxes	\$ 88,295	\$ 90,474	\$ 59,637	\$ 59,637	\$ 59,637	
Revenue From Use of Money and Property	23,122	52,420	20,000	20,000	20,000	
Intergovernmental - State	317	310	311	311	311	
Charges for Services	2,068,245	2,069,518	2,057,875	2,057,875	2,057,875	
Interfund Revenue	1,681,195	3,117,229	3,194,180	3,194,180	3,194,180	
Miscellaneous Revenues	17,909	70,375	-	-	-	
Other Financing Sources	1,331,844	619,498	-	-	-	
<b>Total Revenues</b>	<b>\$ 5,210,927</b>	<b>\$ 6,019,824</b>	<b>\$ 5,332,003</b>	<b>\$ 5,332,003</b>	<b>\$ 5,332,003</b>	
Services & Supplies	\$ 572,082	\$ 643,555	\$ 1,161,491	\$ 1,161,491	\$ 1,161,491	
Other Charges	967,018	3,353,797	3,794,180	3,794,180	3,794,180	
Capital Assets Infrastructure - Water & Sewer	634,622	1,201	-	-	-	
Transfers Out	-	5,712	15,777	15,777	15,777	
Appropriation for Contingencies	-	-	7,848,022	7,848,022	8,082,058	
<b>Total Expenditures/Appropriations</b>	<b>\$ 2,173,722</b>	<b>\$ 4,004,265</b>	<b>\$ 12,819,470</b>	<b>\$ 12,819,470</b>	<b>\$ 13,053,506</b>	
<b>Net Cost/(Revenue)</b>	<b>\$ (3,037,205)</b>	<b>\$ (2,015,559)</b>	<b>\$ 7,487,467</b>	<b>\$ 7,487,467</b>	<b>\$ 7,721,503</b>	

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010 Edition, revision #1		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2016-17				
		Devonshire Co Sani District				
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2014-15 Actuals	2015-16 Actual Estimated <input checked="" type="checkbox"/> <input type="checkbox"/>	2016-17 Recommended Budget	2016-17 Adopted by the Board of Supervisors		
Taxes	\$ 42,733	\$ 44,341	\$ 28,760	\$ 28,760	\$ 28,760	
Revenue From Use of Money and Property	7,402	8,020	6,640	6,640	6,640	
Intergovernmental - State	153	152	150	150	150	
Charges for Services	314,951	321,864	328,198	328,198	328,198	
Miscellaneous Revenues	653	-	-	-	-	
<b>Total Revenues</b>	<b>\$ 365,892</b>	<b>\$ 374,377</b>	<b>\$ 363,748</b>	<b>\$ 363,748</b>	<b>\$ 363,748</b>	
Services & Supplies	\$ 341,978	\$ 356,281	\$ 480,451	\$ 480,451	\$ 480,451	
Other Charges	4,337	-	-	-	-	
Capital Assets Infrastructure - Water & Sewer	-	-	-	-	445,000	
Transfers Out	-	1,115	3,080	3,080	3,080	
Appropriation for Contingencies	-	-	367,437	367,437	485,738	
<b>Total Expenditures/Appropriations</b>	<b>\$ 346,315</b>	<b>\$ 357,396</b>	<b>\$ 850,968</b>	<b>\$ 850,968</b>	<b>\$ 1,414,269</b>	
<b>Net Cost/(Revenue)</b>	<b>\$ (19,577)</b>	<b>\$ (16,981)</b>	<b>\$ 487,220</b>	<b>\$ 487,220</b>	<b>\$ 1,050,521</b>	

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010 Edition, revision #1		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2016-17				
		Scenic Heights Co Sani District				
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2014-15 Actuals	2015-16 Actual Estimated <input checked="" type="checkbox"/> <input type="checkbox"/>	2016-17 Recommended Budget	2016-17 Adopted by the Board of Supervisors		
Taxes	\$ 1,982	\$ 1,953	\$ 1,294	\$ 1,294		1,294
Revenue From Use of Money and Property	981	1,070	600	600		600
Intergovernmental - State	7	7	6	6		6
Charges for Services	67,618	66,613	68,285	68,285		68,285
Miscellaneous Revenues	48	-	-	-		-
<b>Total Revenues</b>	<b>\$ 70,636</b>	<b>\$ 69,643</b>	<b>\$ 70,185</b>	<b>\$ 70,185</b>		<b>70,185</b>
Services & Supplies	56,183	81,123	118,063	118,063		118,063
Other Charges	499	-	-	-		-
Transfers Out	-	221	610	610		610
Appropriation for Contingencies	-	-	48,822	48,822		81,986
<b>Total Expenditures/Appropriations</b>	<b>\$ 56,682</b>	<b>\$ 81,344</b>	<b>\$ 167,495</b>	<b>\$ 167,495</b>		<b>200,659</b>
<b>Net Cost/(Revenue)</b>	<b>\$ (13,954)</b>	<b>\$ 11,701</b>	<b>\$ 97,310</b>	<b>\$ 97,310</b>		<b>130,474</b>

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010 Edition, revision #1		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2016-17				
		Edgewood Sewer Maintenance				
Detail by Revenue Category and Expenditure Object	2014-15 Actuals	2015-16 Actual Estimated	2016-17 Recommended Budget	2016-17 Adopted by the Board of Supervisors		
1	2	3	4	5		
Revenue From Use of Money and Property	\$ 271	\$ 320	\$ 260	\$ 260	260	
Charges for Services	16,431	19,737	18,536	18,536	18,536	
Miscellaneous Revenues	72	-	-	-	-	
<b>Total Revenues</b>	<b>\$ 16,774</b>	<b>\$ 20,057</b>	<b>\$ 18,796</b>	<b>\$ 18,796</b>	<b>\$ 18,796</b>	
Services & Supplies	8,069	27,111	17,518	17,518	17,518	
Other Charges	89	-	-	-	-	
Transfers Out	-	69	189	189	189	
Appropriation for Contingencies	-	-	41,674	41,674	34,616	
<b>Total Expenditures/Appropriations</b>	<b>\$ 8,158</b>	<b>\$ 27,180</b>	<b>\$ 59,381</b>	<b>\$ 59,381</b>	<b>\$ 52,323</b>	
<b>Net Cost/(Revenue)</b>	<b>\$ (8,616)</b>	<b>\$ 7,123</b>	<b>\$ 40,585</b>	<b>\$ 40,585</b>	<b>\$ 33,527</b>	

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010 Edition, revision #1		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2016-17				
		Sewer Districts Clearing Fund				
Detail by Revenue Category and Expenditure Object	2014-15 Actuals	2015-16 Actual Estimated	2016-17 Recommended Budget	2016-17 Adopted by the Board of Supervisors		
1	2	3	4	5		
Interfund Revenue	\$ 1,338,959	\$ 1,429,734	\$ 1,921,293	\$ 1,921,293		
<b>Total Revenues</b>	<b>\$ 1,338,959</b>	<b>\$ 1,429,734</b>	<b>\$ 1,921,293</b>	<b>\$ 1,921,293</b>		
Services & Supplies	\$ 1,330,575	\$ 1,414,150	\$ 1,893,750	\$ 1,893,750		
Other Charges	8,383	15,586	27,543	27,543		
<b>Total Expenditures/Appropriations</b>	<b>\$ 1,338,958</b>	<b>\$ 1,429,736</b>	<b>\$ 1,921,293</b>	<b>\$ 1,921,293</b>		
<b>Net Cost/(Revenue)</b>	<b>\$ (1)</b>	<b>\$ 2</b>	<b>\$ -</b>	<b>\$ -</b>		



State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010 Edition, revision #1		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2016-17				
		Sewer Districts Maintenance Fund				
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2014-15 Actuals	2015-16 Actual Estimated <input checked="" type="checkbox"/> <input type="checkbox"/>	2016-17 Recommended Budget	2016-17 Adopted by the Board of Supervisors		
Revenue From Use of Money and Property	\$ 311	\$ -	\$ -	\$ -		
Charges for Services	400	-	-	-		
Interfund Revenue	974,676	1,275,879	1,600,631	1,600,631		
Miscellaneous Revenues	13,347	14,205	-	-		
<b>Total Revenues</b>	<b>\$ 988,734</b>	<b>\$ 1,290,084</b>	<b>\$ 1,600,631</b>	<b>\$ 1,600,631</b>	<b>1,600,631</b>	
Salaries & Benefits	976,554	1,191,209	1,339,336	1,339,336		
Services & Supplies	-	7,642	115,220	115,220		
Other Charges	12,184	91,231	146,075	146,075		
<b>Total Expenditures/Appropriations</b>	<b>\$ 988,738</b>	<b>\$ 1,290,082</b>	<b>\$ 1,600,631</b>	<b>\$ 1,600,631</b>	<b>1,600,631</b>	
<b>Net Cost/(Revenue)</b>	<b>\$ 4</b>	<b>\$ (2)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>	

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010 Edition, revision #1		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2016-17				
		Baywood Park Drainage Maintenance				
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2014-15 Actuals	2015-16 Actual Estimated <input checked="" type="checkbox"/> <input type="checkbox"/>	2016-17 Recommended Budget	2016-17 Adopted by the Board of Supervisors		
Revenue From Use of Money and Property	\$ 8	\$ 8	\$ 9	\$ 10	\$ 10	10
Miscellaneous Revenues	2	-	-	-	-	-
<b>Total Revenues</b>	<b>\$ 10</b>	<b>\$ 10</b>	<b>\$ 9</b>	<b>\$ 10</b>	<b>\$ 10</b>	<b>10</b>
Services & Supplies	\$ -	\$ -	\$ -	\$ 260	\$ 260	260
Other Charges	1	-	-	-	-	-
Appropriation for Contingencies	-	-	-	658	658	917
<b>Total Expenditures/Appropriations</b>	<b>\$ 1</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 918</b>	<b>\$ 918</b>	<b>1,177</b>
<b>Net Cost/(Revenue)</b>	<b>\$ (9)</b>	<b>\$ (9)</b>	<b>\$ (9)</b>	<b>\$ 908</b>	<b>\$ 908</b>	<b>1,167</b>

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010 Edition, revision #1		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2016-17				
		Camp-Bel Uni Drainage Maintenance				
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2014-15 Actuals	2015-16 Actual Estimated <input checked="" type="checkbox"/> <input type="checkbox"/>	2016-17 Recommended Budget	2016-17 Adopted by the Board of Supervisors		
Taxes	\$ 4,334	\$ 4,562	\$ 3,377	\$ 3,377	3,377	
Revenue From Use of Money and Property	518	624	420	420	420	
Intergovernmental - State	18	18	17	17	17	
Miscellaneous Revenues	72	-	-	-	-	
<b>Total Revenues</b>	<b>\$ 4,942</b>	<b>\$ 5,204</b>	<b>\$ 3,814</b>	<b>\$ 3,814</b>	<b>3,814</b>	
Services & Supplies	-	-	\$ 17,250	\$ 17,250	17,250	
Other Charges	89	-	-	-	-	
Appropriation for Contingencies	-	-	48,591	48,591	67,295	
<b>Total Expenditures/Appropriations</b>	<b>\$ 89</b>	<b>\$ -</b>	<b>\$ 65,841</b>	<b>\$ 65,841</b>	<b>84,545</b>	
<b>Net Cost/(Revenue)</b>	<b>\$ (4,853)</b>	<b>\$ (5,204)</b>	<b>\$ 62,027</b>	<b>\$ 62,027</b>	<b>80,731</b>	

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010 Edition, revision #1		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2016-17				
		Enchanted Hills Drain Maint				
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2014-15 Actuals	2015-16 Actual Estimated <input checked="" type="checkbox"/> <input type="checkbox"/>	2016-17 Recommended Budget	2016-17 Adopted by the Board of Supervisors		
Taxes	\$ 2,152	\$ 2,257	\$ 1,888	\$ 1,888		1,888
Revenue From Use of Money and Property	141	178	100	100		100
Intergovernmental - State	10	10	9	9		9
Miscellaneous Revenues	9	-	-	-		-
<b>Total Revenues</b>	<b>\$ 2,312</b>	<b>\$ 2,445</b>	<b>\$ 1,997</b>	<b>\$ 1,997</b>		<b>1,997</b>
Services & Supplies	-	-	-	2,050		2,050
Other Charges	11	-	-	-		-
Appropriation for Contingencies	-	-	20,987	-		23,520
<b>Total Expenditures/Appropriations</b>	<b>\$ 11</b>	<b>\$ -</b>	<b>\$ 23,037</b>	<b>\$ 23,037</b>		<b>25,570</b>
<b>Net Cost/(Revenue)</b>	<b>\$ (2,301)</b>	<b>\$ (2,445)</b>	<b>\$ 21,040</b>	<b>\$ 21,040</b>		<b>23,573</b>

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010 Edition, revision #1		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2016-17				
		Highlands Drainage Maintenance				
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2014-15 Actuals	2015-16 Actual Estimated <input checked="" type="checkbox"/> <input type="checkbox"/>	2016-17 Recommended Budget	2016-17 Adopted by the Board of Supervisors		
Taxes	\$ 763	\$ 800	\$ 512	\$ 512	512	
Revenue From Use of Money and Property	205	239	170	170	170	
Intergovernmental - State	3	3	2	2	2	
Miscellaneous Revenues	35	-	-	-	-	
<b>Total Revenues</b>	<b>1,006</b>	<b>1,042</b>	<b>684</b>	<b>684</b>	<b>684</b>	
Services & Supplies	-	-	6,100	6,100	6,100	
Other Charges	32	-	-	-	-	
Appropriation for Contingencies	-	-	18,472	18,472	24,941	
<b>Total Expenditures/Appropriations</b>	<b>32</b>	<b>-</b>	<b>24,572</b>	<b>24,572</b>	<b>31,041</b>	
<b>Net Cost/(Revenue)</b>	<b>(974)</b>	<b>(1,042)</b>	<b>23,888</b>	<b>23,888</b>	<b>30,357</b>	

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010 Edition, revision #1		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2016-17				
		Sequoia Drainage Maintenance				
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2014-15 Actuals	2015-16 Actual Estimated <input checked="" type="checkbox"/> <input type="checkbox"/>	2016-17 Recommended Budget	2016-17 Adopted by the Board of Supervisors		
Taxes	\$ 3,510	\$ 3,486	\$ 1,905	\$ 1,905		1,905
Revenue From Use of Money and Property	489	584	400	400		400
Intergovernmental - State	10	10	9	9		9
Miscellaneous Revenues	70	-	-	-		-
<b>Total Revenues</b>	<b>\$ 4,079</b>	<b>\$ 4,080</b>	<b>\$ 2,314</b>	<b>\$ 2,314</b>		<b>2,314</b>
Services & Supplies	\$ -	\$ -	\$ -	\$ -		10,000
Other Charges	52	-	-	-		-
Appropriation for Contingencies	-	-	-	-		67,316
<b>Total Expenditures/Appropriations</b>	<b>\$ 52</b>	<b>\$ -</b>	<b>\$ 65,516</b>	<b>\$ 65,516</b>		<b>77,316</b>
<b>Net Cost/(Revenue)</b>	<b>\$ (4,027)</b>	<b>\$ (4,080)</b>	<b>\$ 63,202</b>	<b>\$ 63,202</b>		<b>75,002</b>

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010 Edition, revision #1		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2016-17				
		Univ Hls Area Drain Maintenance				
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2014-15 Actuals	2015-16 Actual Estimated <input checked="" type="checkbox"/> <input type="checkbox"/>	2016-17 Recommended Budget	2016-17 Adopted by the Board of Supervisors		
Taxes	\$ 21,070	\$ 22,426	\$ 18,112	\$ 18,112	\$ 18,112	
Revenue From Use of Money and Property	2,223	2,701	1,800	1,800	1,800	
Intergovernmental - State	96	95	94	94	94	
Miscellaneous Revenues	286	-	-	-	-	
<b>Total Revenues</b>	<b>\$ 23,675</b>	<b>\$ 25,222</b>	<b>\$ 20,006</b>	<b>\$ 20,006</b>	<b>\$ 20,006</b>	
Services & Supplies	-	-	-	-	30,400	30,400
Other Charges	157	-	-	-	-	-
Appropriation for Contingencies	-	-	-	-	304,591	340,544
<b>Total Expenditures/Appropriations</b>	<b>\$ 157</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 334,991</b>	<b>\$ 370,944</b>	
<b>Net Cost/(Revenue)</b>	<b>\$ (23,518)</b>	<b>\$ (25,222)</b>	<b>\$ 314,985</b>	<b>\$ 314,985</b>	<b>\$ 350,938</b>	

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010 Edition, revision #1		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2016-17				
		Colima Creek Flood Cont Zone				
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2014-15 Actuals	2015-16 Actual Estimated <input checked="" type="checkbox"/> <input type="checkbox"/>	2016-17 Recommended Budget	2016-17 Adopted by the Board of Supervisors		
Taxes	\$ 722,536	\$ 765,631	\$ 549,225	\$ 549,225		549,225
Revenue From Use of Money and Property	69,122	90,227	48,000	48,000		48,000
Intergovernmental - State	3,511	3,389	3,355	3,355		3,355
Intergovernmental - Local	10,745	58	-	-		-
Miscellaneous Revenues	9,462	7,620	-	-		-
Other Financing Sources	2,700,000	2,601,657	2,250,000	2,250,000		2,250,000
<b>Total Revenues</b>	<b>\$ 3,515,376</b>	<b>\$ 3,468,582</b>	<b>\$ 2,850,580</b>	<b>\$ 2,850,580</b>		<b>2,850,580</b>
Services & Supplies	\$ 199,491	\$ 486,199	\$ 1,761,300	\$ 1,761,300		1,761,300
Other Charges	372,975	340,755	1,700,349	1,700,349		1,700,349
<b>Capital Assets</b>						
Infrastructure - Flood Control	-	-	2,000,000	2,000,000		2,000,000
Land	708	-	-	-		-
Transfers Out	1,511,139	1,424,328	1,521,950	1,521,950		1,521,950
Appropriation for Contingencies	-	-	3,738,938	3,738,938		9,080,985
<b>Total Expenditures/Appropriations</b>	<b>\$ 2,084,313</b>	<b>\$ 2,251,282</b>	<b>\$ 10,722,537</b>	<b>\$ 10,722,537</b>		<b>16,064,584</b>
<b>Net Cost/(Revenue)</b>	<b>\$ (1,431,063)</b>	<b>\$ (1,217,300)</b>	<b>\$ 7,871,957</b>	<b>\$ 7,871,957</b>		<b>13,214,004</b>



State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010 Edition, revision #1		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2016-17				
		Colima Crik Flood Cont Zone 1				
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2014-15 Actuals	2015-16 Actual Estimated <input checked="" type="checkbox"/> <input type="checkbox"/>	2016-17 Recommended Budget	2016-17 Adopted by the Board of Supervisors		
Taxes	\$ 169,533	\$ 183,474	\$ 112,454	\$ 112,454		112,454
Revenue From Use of Money and Property	3,410	3,725	2,000	2,000		2,000
Intergovernmental - State	796	779	755	755		755
Miscellaneous Revenues	199	-	-	-		-
<b>Total Revenues</b>	<b>\$ 173,938</b>	<b>\$ 187,978</b>	<b>\$ 115,209</b>	<b>\$ 115,209</b>		<b>115,209</b>
Transfers Out	\$ 200,000	\$ 100,000	\$ 250,000	\$ 250,000		250,000
Appropriation for Contingencies	-	-	270,006	270,006		342,775
<b>Total Expenditures/Appropriations</b>	<b>\$ 200,000</b>	<b>\$ 100,000</b>	<b>\$ 520,006</b>	<b>\$ 520,006</b>		<b>592,775</b>
<b>Net Cost/(Revenue)</b>	<b>\$ 26,062</b>	<b>\$ (87,978)</b>	<b>\$ 404,797</b>	<b>\$ 404,797</b>		<b>477,566</b>

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010 Edition, revision #1		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2016-17				
		Colma Creek Flood Cont Zone 2				
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2014-15 Actuals	2015-16 Actual Estimated <input checked="" type="checkbox"/> <input type="checkbox"/>	2016-17 Recommended Budget	2016-17 Adopted by the Board of Supervisors		
Taxes	\$ 1,078,190	\$ 1,159,918	\$ 567,603	\$ 567,603		567,603
Revenue From Use of Money and Property	13,764	16,624	10,000	10,000		10,000
Intergovernmental - State	5,933	5,576	5,523	5,523		5,523
Intergovernmental - Local	337	343	-	-		-
Miscellaneous Revenues	816	-	-	-		-
<b>Total Revenues</b>	<b>\$ 1,099,040</b>	<b>\$ 1,182,461</b>	<b>\$ 583,126</b>	<b>\$ 583,126</b>		<b>583,126</b>
Transfers Out	\$ 1,000,000	\$ 1,000,000	\$ 500,000	\$ 500,000		500,000
Appropriation for Contingencies	-	-	1,302,731	1,913,196		1,913,196
<b>Total Expenditures/Appropriations</b>	<b>\$ 1,000,000</b>	<b>\$ 1,000,000</b>	<b>\$ 1,802,731</b>	<b>\$ 2,413,196</b>		<b>2,413,196</b>
<b>Net Cost/(Revenue)</b>	<b>\$ (99,040)</b>	<b>\$ (182,461)</b>	<b>\$ 1,219,605</b>	<b>\$ 1,830,070</b>		<b>1,830,070</b>

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010 Edition, revision #1		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2016-17				
		Colma Creek Flood Cont Zone 3				
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2014-15 Actuals	2015-16 Actual Estimated <input checked="" type="checkbox"/> <input type="checkbox"/>	2016-17 Recommended Budget	2016-17 Adopted by the Board of Supervisors		
Taxes	\$ 1,512,156	\$ 1,606,299	\$ 1,375,242	\$ 1,375,242	\$ 1,375,242	
Revenue From Use of Money and Property	12,269	14,720	9,000	9,000	9,000	
Intergovernmental - State	7,528	7,339	7,380	7,380	7,380	
Intergovernmental - Local	340	-	-	-	-	
Miscellaneous Revenues	1,624	-	-	-	-	
<b>Total Revenues</b>	<b>\$ 1,533,917</b>	<b>\$ 1,628,358</b>	<b>\$ 1,391,622</b>	<b>\$ 1,391,622</b>	<b>\$ 1,391,622</b>	
Transfers Out	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000	
Appropriation for Contingencies	-	-	943,460	943,460	1,205,740	
<b>Total Expenditures/Appropriations</b>	<b>\$ 1,500,000</b>	<b>\$ 1,500,000</b>	<b>\$ 2,443,460</b>	<b>\$ 2,443,460</b>	<b>\$ 2,705,740</b>	
<b>Net Cost/(Revenue)</b>	<b>\$ (33,917)</b>	<b>\$ (128,358)</b>	<b>\$ 1,051,838</b>	<b>\$ 1,051,838</b>	<b>\$ 1,314,118</b>	

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010 Edition, revision #1		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2016-17				
		Ravenswood Slough FI Cont Zone				
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2014-15 Actuals	2015-16 Actual Estimated <input checked="" type="checkbox"/> <input type="checkbox"/>	2016-17 Recommended Budget	2016-17 Adopted by the Board of Supervisors		
Taxes	\$ 9,226	\$ 10,126	\$ 4,995	\$ 4,995		
Revenue From Use of Money and Property	2,324	2,714	1,810	1,810		
Intergovernmental - State	47	50	38	38		
Miscellaneous Revenues	397	-	-	-		
<b>Total Revenues</b>	<b>\$ 11,994</b>	<b>\$ 12,890</b>	<b>\$ 6,843</b>	<b>\$ 6,843</b>		
Services & Supplies	\$ 222	\$ 1,327	\$ 20,000	\$ 20,000		
Other Charges	134	-	6,000	6,000		
Appropriation for Contingencies	-	-	294,740	325,460		
<b>Total Expenditures/Appropriations</b>	<b>\$ 356</b>	<b>\$ 1,327</b>	<b>\$ 320,740</b>	<b>\$ 351,460</b>		
<b>Net Cost/(Revenue)</b>	<b>\$ (11,638)</b>	<b>\$ (11,563)</b>	<b>\$ 313,897</b>	<b>\$ 344,617</b>		

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010 Edition, revision #1		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2016-17				
		San Bruno Ck Flood Cont Zone 1				
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2014-15 Actuals	2015-16 Actual Estimated <input checked="" type="checkbox"/> <input type="checkbox"/>	2016-17 Recommended Budget	2016-17 Adopted by the Board of Supervisors		
Revenue From Use of Money and Property	\$ 12,372	\$ 14,703	\$ 9,000	\$ 9,000	9,000	
Intergovernmental - Local	4,222	-	-	-	-	
Miscellaneous Revenues	1,450	-	-	-	-	
Other Financing Sources	250,000	250,000	250,000	250,000	250,000	
<b>Total Revenues</b>	<b>\$ 268,044</b>	<b>\$ 264,703</b>	<b>\$ 259,000</b>	<b>\$ 259,000</b>	<b>259,000</b>	
Services & Supplies	\$ 67,729	\$ 269,185	\$ 605,820	\$ 605,820	605,820	
Other Charges	1,816	-	1,300	1,300	1,300	
Appropriation for Contingencies	-	-	1,256,603	1,256,603	1,598,941	
<b>Total Expenditures/Appropriations</b>	<b>\$ 69,545</b>	<b>\$ 269,185</b>	<b>\$ 1,863,723</b>	<b>\$ 1,863,723</b>	<b>2,206,061</b>	
<b>Net Cost/(Revenue)</b>	<b>\$ (198,499)</b>	<b>\$ 4,482</b>	<b>\$ 1,604,723</b>	<b>\$ 1,604,723</b>	<b>1,947,061</b>	

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010 Edition, revision #1		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2016-17				
		San Bruno Ck Flood Cont Zone 2				
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2014-15 Actuals	2015-16 Actual Estimated <input checked="" type="checkbox"/> <input type="checkbox"/>	2016-17 Recommended Budget	2016-17 Adopted by the Board of Supervisors		
Taxes	\$ 278,135	\$ 292,428	\$ 209,027	\$ 209,027	209,027	
Revenue From Use of Money and Property	3,694	4,498	3,000	3,000	3,000	
Intergovernmental - State	1,387	1,366	1,335	1,335	1,335	
Miscellaneous Revenues	492	-	-	-	-	
<b>Total Revenues</b>	<b>\$ 283,708</b>	<b>\$ 298,292</b>	<b>\$ 213,362</b>	<b>\$ 213,362</b>	<b>213,362</b>	
Services & Supplies	\$ 3,568	\$ 22,246	\$ 109,200	\$ 109,200	109,200	
Other Charges	1,816	-	-	-	-	
Transfers Out	250,000	250,000	250,000	250,000	250,000	
Appropriation for Contingencies	-	-	150,726	150,726	326,449	
<b>Total Expenditures/Appropriations</b>	<b>\$ 255,384</b>	<b>\$ 272,246</b>	<b>\$ 509,926</b>	<b>\$ 509,926</b>	<b>685,649</b>	
<b>Net Cost/(Revenue)</b>	<b>\$ (28,324)</b>	<b>\$ (26,046)</b>	<b>\$ 296,564</b>	<b>\$ 296,564</b>	<b>472,287</b>	

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010 Edition, revision #1		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2016-17				
		San Francisco Creek Flood Zone				
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2014-15 Actuals	2015-16 Actual Estimated <input checked="" type="checkbox"/> <input type="checkbox"/>	2016-17 Recommended Budget	2016-17 Adopted by the Board of Supervisors		
Taxes	\$ 303,251	\$ 326,237	\$ 266,298	\$ 266,298		
Revenue From Use of Money and Property	13,612	15,938	10,000	10,000		
Intergovernmental - State	1,416	1,415	1,392	1,392		
Intergovernmental - Local	366	-	-	-		
Miscellaneous Revenues	3,239	-	-	-		
<b>Total Revenues</b>	<b>\$ 321,884</b>	<b>\$ 343,590</b>	<b>\$ 277,690</b>	<b>\$ 277,690</b>		
Services & Supplies	\$ 4,492	\$ 33,629	\$ 53,000	\$ 53,000		
Other Charges	252,619	152,919	464,975	952,000		
Appropriation for Contingencies	-	-	335,181	1,397,408		
<b>Total Expenditures/Appropriations</b>	<b>\$ 257,111</b>	<b>\$ 186,548</b>	<b>\$ 853,156</b>	<b>\$ 2,402,408</b>		
<b>Net Cost/(Revenue)</b>	<b>\$ (64,773)</b>	<b>\$ (157,042)</b>	<b>\$ 575,466</b>	<b>\$ 2,124,718</b>		

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010 Edition, revision #1		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2016-17				
		San Mateo Co Flood Cont Z1				
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2014-15 Actuals	2015-16 Actual Estimated <input checked="" type="checkbox"/> <input type="checkbox"/>	2016-17 Recommended Budget	2016-17 Adopted by the Board of Supervisors		
Revenue From Use of Money and Property	\$ 174	\$ 197	\$ 160	\$ 160		
Miscellaneous Revenues	35	-	-	-		
<b>Total Revenues</b>	<b>\$ 209</b>	<b>\$ 197</b>	<b>\$ 160</b>	<b>\$ 160</b>		
Other Charges	\$ -	\$ -	\$ 3,000	\$ 3,000		
Appropriation for Contingencies	-	-	18,831	18,868		
<b>Total Expenditures/Appropriations</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 21,831</b>	<b>\$ 24,868</b>		
<b>Net Cost/(Revenue)</b>	<b>\$ (209)</b>	<b>\$ (197)</b>	<b>\$ 21,671</b>	<b>\$ 24,708</b>		



State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010 Edition, revision #1		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2016-17				
		Bel-Aire Lighting Maintenance				
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2014-15 Actuals	2015-16 Actual Estimated <input checked="" type="checkbox"/> <input type="checkbox"/>	2016-17 Recommended Budget	2016-17 Adopted by the Board of Supervisors		
Taxes	\$ 81,794	\$ 82,895	\$ 48,338	\$ 48,338	48,338	
Revenue From Use of Money and Property	5,594	6,810	4,500	4,500	4,500	
Intergovernmental - State	257	252	252	252	252	
Miscellaneous Revenues	720	-	-	-	-	
<b>Total Revenues</b>	<b>\$ 88,365</b>	<b>\$ 89,957</b>	<b>\$ 53,090</b>	<b>\$ 53,090</b>	<b>53,090</b>	
Services & Supplies	\$ 25,537	\$ 33,827	\$ 227,700	\$ 227,700	227,700	
Other Charges	308	-	-	-	-	
Appropriation for Contingencies	-	-	458,142	458,142	703,631	
<b>Total Expenditures/Appropriations</b>	<b>\$ 25,845</b>	<b>\$ 33,827</b>	<b>\$ 685,842</b>	<b>\$ 685,842</b>	<b>931,331</b>	
<b>Net Cost/(Revenue)</b>	<b>\$ (62,520)</b>	<b>\$ (56,130)</b>	<b>\$ 632,752</b>	<b>\$ 632,752</b>	<b>878,241</b>	

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010 Edition, revision #1		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2016-17				
		Belmont Lighting District				
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2014-15 Actuals	2015-16 Actual Estimated <input checked="" type="checkbox"/> <input type="checkbox"/>	2016-17 Recommended Budget	2016-17 Adopted by the Board of Supervisors		
Taxes	\$ 9,944	\$ 9,807	\$ 6,038	\$ 6,038	6,038	
Revenue From Use of Money and Property	1,238	1,439	1,000	1,000	1,000	
Intergovernmental - State	32	31	31	31	31	
Miscellaneous Revenues	214	-	-	-	-	
<b>Total Revenues</b>	<b>\$ 11,428</b>	<b>\$ 11,277</b>	<b>\$ 7,069</b>	<b>\$ 7,069</b>	<b>7,069</b>	
Services & Supplies	\$ 8,854	\$ 5,404	\$ 44,750	\$ 44,750	44,750	
Other Charges	262	-	-	-	-	
Appropriation for Contingencies	-	-	98,110	98,110	143,622	
<b>Total Expenditures/Appropriations</b>	<b>\$ 9,116</b>	<b>\$ 5,404</b>	<b>\$ 142,860</b>	<b>\$ 142,860</b>	<b>188,372</b>	
<b>Net Cost/(Revenue)</b>	<b>\$ (2,312)</b>	<b>\$ (5,873)</b>	<b>\$ 135,791</b>	<b>\$ 135,791</b>	<b>181,303</b>	

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010 Edition, revision #1		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2016-17				
		Colma Lighting District				
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2014-15 Actuals	2015-16 Actual Estimated <input checked="" type="checkbox"/> <input type="checkbox"/>	2016-17 Recommended Budget	2016-17 Adopted by the Board of Supervisors		
Taxes	\$ 158,325	\$ 157,146	\$ 101,454	\$ 101,454		101,454
Revenue From Use of Money and Property	7,128	8,384	6,000	6,000		6,000
Intergovernmental - State	540	510	530	530		530
Miscellaneous Revenues	1,207	-	-	-		-
<b>Total Revenues</b>	<b>\$ 167,200</b>	<b>\$ 166,040</b>	<b>\$ 107,984</b>	<b>\$ 107,984</b>		<b>107,984</b>
Services & Supplies	\$ 167,111	\$ 81,579	\$ 227,500	\$ 227,500		227,500
Other Charges	13,369	12,349	-	-		-
Appropriation for Contingencies	-	-	650,175	650,175		970,833
<b>Total Expenditures/Appropriations</b>	<b>\$ 180,480</b>	<b>\$ 93,928</b>	<b>\$ 877,675</b>	<b>\$ 877,675</b>		<b>1,198,333</b>
<b>Net Cost/(Revenue)</b>	<b>\$ 13,280</b>	<b>\$ (72,112)</b>	<b>\$ 769,691</b>	<b>\$ 769,691</b>		<b>1,090,349</b>

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010 Edition, revision #1		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2016-17				
		Granada Hwy Lighting Dist				
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2014-15 Actuals	2015-16 Actual Estimated <input checked="" type="checkbox"/> <input type="checkbox"/>	2016-17 Recommended Budget	2016-17 Adopted by the Board of Supervisors		
Taxes	\$ 63,896	\$ 67,173	\$ 56,450	\$ 56,450	\$ 56,450	
Revenue From Use of Money and Property	5,622	6,763	4,200	4,200	4,200	
Intergovernmental - State	300	293	295	295	295	
Miscellaneous Revenues	878	-	-	-	-	
<b>Total Revenues</b>	<b>\$ 70,696</b>	<b>\$ 74,229</b>	<b>\$ 60,945</b>	<b>\$ 60,945</b>	<b>\$ 60,945</b>	
Services & Supplies	\$ 19,195	\$ 19,387	\$ 169,700	\$ 169,700	\$ 169,700	
Other Charges	345	-	-	-	-	
Appropriation for Contingencies	-	-	592,754	592,754	765,711	
<b>Total Expenditures/Appropriations</b>	<b>\$ 19,540</b>	<b>\$ 19,387</b>	<b>\$ 762,454</b>	<b>\$ 762,454</b>	<b>\$ 935,411</b>	
<b>Net Cost/(Revenue)</b>	<b>\$ (51,156)</b>	<b>\$ (54,842)</b>	<b>\$ 701,509</b>	<b>\$ 701,509</b>	<b>\$ 874,466</b>	

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010 Edition, revision #1		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2016-17				
		Emerald Lake Lighting Dist				
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2014-15 Actuals	2015-16 Actual Estimated <input checked="" type="checkbox"/> <input type="checkbox"/>	2016-17 Recommended Budget	2016-17 Adopted by the Board of Supervisors		
Taxes	\$ 303,647	\$ 308,908	\$ 192,003	\$ 192,003		192,003
Revenue From Use of Money and Property	25,486	31,099	20,000	20,000		20,000
Intergovernmental - State	1,021	1,001	1,003	1,003		1,003
Miscellaneous Revenues	3,108	-	-	-		-
<b>Total Revenues</b>	<b>\$ 333,262</b>	<b>\$ 341,008</b>	<b>\$ 213,006</b>	<b>\$ 213,006</b>		<b>213,006</b>
Services & Supplies	\$ 41,659	\$ 54,758	\$ 396,000	\$ 396,000		396,000
Other Charges	677	-	-	-		-
Capital Assets - Equipment	-	-	135,000	135,000		135,000
Appropriation for Contingencies	-	-	3,221,036	3,713,670		3,713,670
<b>Total Expenditures/Appropriations</b>	<b>\$ 42,336</b>	<b>\$ 54,758</b>	<b>\$ 3,752,036</b>	<b>\$ 4,244,670</b>		<b>4,244,670</b>
<b>Net Cost/(Revenue)</b>	<b>\$ (290,926)</b>	<b>\$ (286,250)</b>	<b>\$ 3,539,030</b>	<b>\$ 4,031,664</b>		<b>4,031,664</b>

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010 Edition, revision #1		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2016-17				
		Enchanted Hills Lighting Dist				
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2014-15 Actuals	2015-16 Actual Estimated <input checked="" type="checkbox"/> <input type="checkbox"/>	2016-17 Recommended Budget	2016-17 Adopted by the Board of Supervisors		
Taxes	\$ 15,006	\$ 15,241	\$ 9,549	\$ 9,549	9,549	
Revenue From Use of Money and Property	1,219	1,478	900	900	900	
Intergovernmental - State	51	50	49	49	49	
Miscellaneous Revenues	165	-	-	-	-	
<b>Total Revenues</b>	<b>\$ 16,441</b>	<b>\$ 16,769</b>	<b>\$ 10,498</b>	<b>\$ 10,498</b>	<b>10,498</b>	
Services & Supplies	\$ 4,307	\$ 3,435	\$ 36,050	\$ 36,050	36,050	
Other Charges	54	-	-	-	-	
Appropriation for Contingencies	-	-	125,136	125,136	166,048	
<b>Total Expenditures/Appropriations</b>	<b>\$ 4,361</b>	<b>\$ 3,435</b>	<b>\$ 161,186</b>	<b>\$ 161,186</b>	<b>202,098</b>	
<b>Net Cost/(Revenue)</b>	<b>\$ (12,080)</b>	<b>\$ (13,334)</b>	<b>\$ 150,688</b>	<b>\$ 150,688</b>	<b>191,600</b>	

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010 Edition, revision #1		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2016-17				
		La Honda Lighting District				
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2014-15 Actuals	2015-16 Actual Estimated <input checked="" type="checkbox"/> <input type="checkbox"/>	2016-17 Recommended Budget	2016-17 Adopted by the Board of Supervisors		
Taxes	\$ 16,752	\$ 17,084	\$ 9,557	\$ 9,557	9,557	
Revenue From Use of Money and Property	1,731	2,067	1,200	1,200	1,200	
Intergovernmental - State	51	51	49	49	49	
Miscellaneous Revenues	247	200	-	-	-	
<b>Total Revenues</b>	<b>\$ 18,781</b>	<b>\$ 19,402</b>	<b>\$ 10,806</b>	<b>\$ 10,806</b>	<b>10,806</b>	
Services & Supplies	\$ 4,932	\$ 4,066	\$ 33,800	\$ 33,800	33,800	
Other Charges	43	-	-	-	-	
Appropriation for Contingencies	-	-	202,167	202,167	242,765	
<b>Total Expenditures/Appropriations</b>	<b>\$ 4,975</b>	<b>\$ 4,066</b>	<b>\$ 235,967</b>	<b>\$ 235,967</b>	<b>276,565</b>	
<b>Net Cost/(Revenue)</b>	<b>\$ (13,806)</b>	<b>\$ (15,336)</b>	<b>\$ 225,161</b>	<b>\$ 225,161</b>	<b>265,759</b>	

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010 Edition, revision #1		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2016-17				
		Menlo Park Lighting District				
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2014-15 Actuals	2015-16 Actual Estimated <input checked="" type="checkbox"/> <input type="checkbox"/>	2016-17 Recommended Budget	2016-17 Adopted by the Board of Supervisors		
Taxes	\$ 403,860	\$ 411,690	\$ 239,887	\$ 239,887	239,887	
Revenue From Use of Money and Property	19,076	20,884	15,000	15,000	15,000	
Intergovernmental - State	1,276	1,261	1,254	1,254	1,254	
Miscellaneous Revenues	2,120	-	-	-	-	
<b>Total Revenues</b>	<b>\$ 426,332</b>	<b>\$ 433,835</b>	<b>\$ 256,141</b>	<b>\$ 256,141</b>	<b>\$ 256,141</b>	
Salaries & Benefits	\$ 1	\$ -	\$ -	\$ -	-	
Services & Supplies	263,135	99,125	577,500	577,500	577,500	
Other Charges	20,311	16,341	-	-	-	
Capital Assets - Infrastructure Lighting	282,198	235,221	-	-	-	
Appropriation for Contingencies	-	-	1,551,708	1,551,708	2,355,503	
<b>Total Expenditures/Appropriations</b>	<b>\$ 565,645</b>	<b>\$ 350,687</b>	<b>\$ 2,129,208</b>	<b>\$ 2,129,208</b>	<b>\$ 2,933,003</b>	
<b>Net Cost/(Revenue)</b>	<b>\$ 139,313</b>	<b>\$ (83,148)</b>	<b>\$ 1,873,067</b>	<b>\$ 1,873,067</b>	<b>\$ 2,676,862</b>	



State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010 Edition, revision #1		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2016-17				
		Montara Lighting District				
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2014-15 Actuals	2015-16 Actual Estimated <input checked="" type="checkbox"/> <input type="checkbox"/>	2016-17 Recommended Budget	2016-17 Adopted by the Board of Supervisors		
Taxes	\$ 144,969	\$ 145,746	\$ 82,489	\$ 82,489		82,489
Revenue From Use of Money and Property	12,487	14,968	10,000	10,000		10,000
Intergovernmental - State	657	709	431	431		431
Miscellaneous Revenues	1,631	-	-	-		-
<b>Total Revenues</b>	<b>\$ 159,744</b>	<b>\$ 161,423</b>	<b>\$ 92,920</b>	<b>\$ 92,920</b>		<b>92,920</b>
Services & Supplies	\$ 60,267	\$ 35,361	\$ 258,000	\$ 258,000		258,000
Other Charges	455	-	-	-		-
Appropriation for Contingencies	-	-	1,464,141	1,464,141		1,769,376
<b>Total Expenditures/Appropriations</b>	<b>\$ 60,722</b>	<b>\$ 35,361</b>	<b>\$ 1,722,141</b>	<b>\$ 1,722,141</b>		<b>2,027,376</b>
<b>Net Cost/(Revenue)</b>	<b>\$ (99,022)</b>	<b>\$ (126,062)</b>	<b>\$ 1,629,221</b>	<b>\$ 1,629,221</b>		<b>1,934,456</b>

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010 Edition, revision #1		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2016-17				
		Pescadero Lighting District				
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2014-15 Actuals	2015-16 Actual Estimated <input checked="" type="checkbox"/> <input type="checkbox"/>	2016-17 Recommended Budget	2016-17 Adopted by the Board of Supervisors		
Taxes	\$ 16,510	\$ 16,635	\$ 8,922	\$ 8,922	8,922	
Revenue From Use of Money and Property	1,516	1,806	1,000	1,000	1,000	
Intergovernmental - State	48	47	47	47	47	
Miscellaneous Revenues	208	-	-	-	-	
<b>Total Revenues</b>	<b>\$ 18,282</b>	<b>\$ 18,488</b>	<b>\$ 9,969</b>	<b>\$ 9,969</b>	<b>\$ 9,969</b>	
Services & Supplies	\$ 9,686	\$ 2,867	\$ 11,200	\$ 11,200	11,200	
Other Charges	120	-	-	-	-	
Appropriation for Contingencies	-	-	213,642	213,642	232,363	
<b>Total Expenditures/Appropriations</b>	<b>\$ 9,806</b>	<b>\$ 2,867</b>	<b>\$ 224,842</b>	<b>\$ 224,842</b>	<b>\$ 243,563</b>	
<b>Net Cost/(Revenue)</b>	<b>\$ (8,476)</b>	<b>\$ (15,621)</b>	<b>\$ 214,873</b>	<b>\$ 214,873</b>	<b>\$ 233,594</b>	

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010 Edition, revision #1		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2016-17				
		Lighting District Clearing Fund				
Detail by Revenue Category and Expenditure Object	2014-15 Actuals	2015-16 Actual Estimated	2016-17 Recommended Budget	2016-17 Adopted by the Board of Supervisors		
1	2	3	4	5		
Interfund Revenue	\$ 84,524	\$ 118,427	147,800	147,800	147,800	
<b>Total Revenues</b>	<b>\$ 84,524</b>	<b>\$ 118,427</b>	<b>\$ 147,800</b>	<b>\$ 147,800</b>	<b>\$ 147,800</b>	
Services & Supplies	84,524	106,000	132,800	132,800	132,800	
Other Charges	-	12,426	15,000	15,000	15,000	
<b>Total Expenditures/Appropriations</b>	<b>\$ 84,524</b>	<b>\$ 118,426</b>	<b>\$ 147,800</b>	<b>\$ 147,800</b>	<b>\$ 147,800</b>	
<b>Net Cost/(Revenue)</b>	<b>\$ -</b>	<b>\$ (1)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010 Edition, revision #1		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2016-17				
		Highlands Landscape District				
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2014-15 Actuals	2015-16 Actual Estimated <input checked="" type="checkbox"/> <input type="checkbox"/>	2016-17 Recommended Budget	2016-17 Adopted by the Board of Supervisors		
Taxes	\$ 9,606	\$ 10,229	\$ 8,724	\$ 8,724	8,724	
Revenue From Use of Money and Property	729	901	530	530	530	
Intergovernmental - State	46	46	45	45	45	
Miscellaneous Revenues	74	-	-	-	-	
<b>Total Revenues</b>	<b>\$ 10,455</b>	<b>\$ 11,176</b>	<b>\$ 9,299</b>	<b>\$ 9,299</b>	<b>9,299</b>	
Services & Supplies	\$ 712	\$ 922	\$ 4,880	\$ 4,880	4,880	
Other Charges	25	-	-	-	-	
<b>Total Expenditures/Appropriations</b>	<b>\$ 737</b>	<b>\$ 922</b>	<b>\$ 4,880</b>	<b>\$ 4,880</b>	<b>4,880</b>	
<b>Net Cost/(Revenue)</b>	<b>\$ (9,718)</b>	<b>\$ (10,254)</b>	<b>\$ (4,419)</b>	<b>\$ (4,419)</b>	<b>(4,419)</b>	

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010 Edition, revision #1		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2016-17				
		Alameda de las Pulgas Tree Maintenance				
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2014-15 Actuals	2015-16 Actual Estimated <input checked="" type="checkbox"/> <input type="checkbox"/>	2016-17 Recommended Budget	2016-17 Adopted by the Board of Supervisors		
Revenue From Use of Money and Property	\$ 506	\$ 611	\$ 400	\$ 400		
Charges for Services	7,139	7,153	7,139	7,139		
Miscellaneous Revenues	51	-	-	-		
	<b>7,696</b>	<b>7,764</b>	<b>7,539</b>	<b>7,539</b>		
Services & Supplies	\$ 4,064	\$ 908	\$ 14,200	\$ 14,200		
Other Charges	71	-	-	-		
	<b>4,135</b>	<b>908</b>	<b>14,200</b>	<b>14,200</b>		
<b>Total Expenditures/Appropriations</b>	<b>\$ (3,561)</b>	<b>\$ (6,856)</b>	<b>\$ 6,661</b>	<b>\$ 6,661</b>		
<b>Net Cost/(Revenue)</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>		



## GLOSSARY OF BUDGET TERMS

# COUNTY OF SAN MATEO FY 2016-17

ADOPTED BUDGET



County Summaries

Criminal Justice

Health Services

Social Services

Community Services

Administration and Fiscal

Controller's Schedules

Glossary of Budget Terms



## SAN MATEO COUNTY MISSION

San Mateo County government protects and enhances the health, safety, welfare, and natural resources of the community; and provides quality services that benefit and enrich the lives of the people of this community.

We are committed to:

The highest standards  
of public service

A common vision  
of responsiveness

The highest standards  
of ethical conduct

Treating people with respect  
and dignity



## GLOSSARY OF BUDGET TERMS

**2 CFR Part 200 (formerly "A-87")** – A guideline that sets forth principles and standards for the determination of costs applicable to County programs funded by the Federal and State government. Under the circular for local governments, the County has to observe uniformity in its allocation of costs; that is, the County cannot be selective in the allocation process whereby externally (State and Federal) funded programs are not charged equitably. Also referred to as the Countywide Cost Allocation Plan, the County uses 2 CFR Part 200 guidelines to obtain reimbursement from Federal, State and non-General Fund programs for departments that do not charge directly for services rendered. For example, the Controller's Office does not charge departments for payroll services. However, the cost of providing payroll services to Non-General Fund Departments and programs receiving funds from the Federal and State government for this specific purpose is recovered through 2 CFR Part 200. 2 CFR Part 200 revenue received by Administration and Fiscal departments and Public Works is centrally budgeted in the Non-Departmental Services budget unit under Interfund Revenues.

**A-87** – See entry for 2 CFR Part 200.

**Accrual** – An accounting adjustment that recognizes revenues and expenses in the period they are "earned" or "spent" but not received or paid within that period.

**Accrual Accounting** – An accounting method that measures the performance of the County's Enterprise and Internal Service Funds by recognizing matching revenues and expenses (the matching principle) at the time in which the transaction occurs rather than when payment is made or received. This method allows the current cash inflows/outflows to be combined with future expected cash inflows/outflows to give a more accurate picture of a fund's current financial condition.

**ACE** – Access and Care for Everyone; a County-sponsored program administered by the Health Plan of San Mateo that provides health care coverage to low-income adult residents of San Mateo County who meet eligibility requirements.

**Adopted Budget** – The Budget that is finally adopted by the Board of Supervisors in September after the State budget is adopted and the impact of the State budget can be assessed and included in the County budget.

**Appropriation** – An expenditure authorization granted by the Board of Supervisors from a specific fund to a specific Budget Unit. Appropriation authority is granted at the object level: Salaries and Benefits, Services and Supplies, Other Charges, Fixed Assets, Other Financing Uses and Intrafund Transfers.

**ARRA** – American Recovery and Reinvestment Act

**Authorized Positions (Salary Resolution)** – The number of permanent full-time and permanent part-time positions authorized by the Board of Supervisors (excludes extra-help). This represents the maximum number of permanent positions which may be filled at any one time.

**Balanced Budget** – A budget where Total Sources, including Fund Balances, equal Total Requirements, including Reserves and Contingencies, for each appropriated fund.

**BRASS** – Budget Reporting and Analysis Support System. The County's budget development software application.

**Budget** – An itemized summary of probable expenditures and income for a given period.

**Budget Unit** – A distinct fiscal and organizational entity within the County budget which has a mission and/or funding source sufficiently unique to require a separate legal appropriation from the Board of Supervisors. Budget Units are generally at the department or major division level of an organization.



**CAFR** – The Comprehensive Annual Financial Report represents the culmination of all budgeting and accounting activities engaged in by management during the prior year, covering all funds of the County, its component units and its financial transactions.

**CalWORKs** – California Work Opportunity and Responsibilities to Kids; California's welfare-to-work program established by the State Welfare to Work Act of 1997. The program, which replaced AFDC, makes welfare a temporary source of assistance by putting a five-year life-time limit on a receipt of benefits and mandating work requirements

**Capital Project** – A major one-time outlay of funds for land and/or building acquisition or construction, structural improvements or non-structural renovations to County facilities. Large-scale projects may extend over more than one fiscal year. Capital projects may be financed from a variety of funding sources and are budgeted in the Fixed Assets expenditure category.

**Contingencies** – An appropriation category for economic uncertainties, emergencies, and unanticipated mid-year funding losses. The minimum General Fund appropriation for contingencies required under the County Reserves Policy is three percent of General Fund net appropriations. Funds budgeted in this category can not be expended without four-fifths vote approval from the Board of Supervisors.

**Departmental Reserves** – An appropriation category for departments to budget funds which are unexpended in previous years and/or unobligated in the current year. The minimum Departmental Reserves requirement under the County Reserves Policy is two percent of budgeted Net Appropriations. Funds budgeted in this category can not be expended without approval from the Board of Supervisors.

**Depreciation** – The decline in value of an asset over time as a result of deterioration, age, obsolescence, and impending retirement. Most assets lose their value over time (in other words, they depreciate) and must be replaced once the end of their useful life is reached. Applies particularly to physical assets like equipment and structures.

**Description of Services** – Describes the services the program delivers.

**Description of Results** – Describes the results the program is expected to achieve in the current year and in the upcoming budget year.

**Discretionary Services** – Services that are not required by local, State, or Federal mandates; services that are mandated but without specified service levels; and services that are provided at levels higher than mandated or in excess of maintenance-of-effort (MOE) requirements.

**ERAF** – Education Revenue Augmentation Fund. In 1992-93 and 1993-94, in response to serious budgetary shortfalls, the State Legislature and administration permanently redirected over \$3 billion of property taxes from cities, counties and special districts to schools and community college districts. These redirected funds reduced the state's funding obligation for K-14 school districts by a commensurate amount. The term "ERAF" is often used as a shorthand reference for this shift of property taxes. ERAF actually is an acronym for the fund into which redirected property taxes are deposited in each county. In 1996-97, cities, counties and special districts deposited about \$3.4 billion of property taxes into ERAF. The amount of required ERAF contributions grows annually along with property tax growth rate. To mitigate the ongoing impact of the 1993-94 property tax shift, the Legislature proposed and the voters approved Proposition 172. This measure provides counties and cities and cities with a share of a half-cent of sales tax for public safety purposes.

**Economic Urgency Assistance Program** – A regional collaboration with Santa Clara County and the Silicon Valley Community Foundation to respond to urgent economic needs. Focusing on food, shelter, healthcare, and employment, this safety net program was initiated by the Board of Supervisors to provide one-time grants to community-based organizations and nonprofits.

**Enterprise Fund** – (1) A fund established to account for operations financed and operated in a manner similar to private business enterprises (e.g., water, gas and electric utilities, airports, parking garages, or transit systems). In this case the governing body intends that costs (i.e., expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges. (2) A fund established because the governing body has decided that periodic determination of revenues earned, expenses incurred and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes.

**Expenditure** – Decreases in net financial resources. Expenditures include current operating expenses requiring the present or future use of net current assets, debt service and capital outlays, and intergovernmental grants, entitlements, and shared revenues.

**Extra Help** – Temporary employees of the County who are not included in the Salary Ordinance. These employees do not receive benefits (i.e., medical, dental, life insurance, and paid vacation time).

**Fiduciary Funds** – Funds that account for resources that governments hold in trust for individuals or other governments.

**Final Budget Change** – A common description of any change made after the Recommended Budget has been submitted to the Board of Supervisors. Changes usually include corrections and updated revenue/appropriation amounts, and are brought to the Board in the form of “color sheets” during June budget hearings and September for final budget approval.

**Fiscal Year** – A 12-month accounting period which differs from the calendar year. In San Mateo County, the fiscal year runs July 1 through the following June 30. During the fiscal year, revenues are realized, obligations are incurred, encumbrances are made, and appropriations are expended.

**Fixed Assets** – Long-lived tangible assets (over the value of \$5,000) obtained or controlled as a result of past transactions, events, or circumstances. Fixed assets include buildings, equipment, and improvements other than buildings and land. In the private sector, these assets are referred to most often as property, plant, and equipment.

**Full-Time Equivalent (FTE)** – This represents the budgeted number of full-time equivalent staffing. A full-time equivalent position is equal to 2,080 hours a year (40 hours/week x 52 weeks). For example: Two full-time positions (40 hours per week), two part-time positions (20 hours per week) and one (.80) part-time position (32 hours per week), equals 3.8 FTE. However, this would represent five authorized positions in the salary resolution.

FTE Equivalent

2 - Full-time positions (40 hours a week) =2.0

2 - Part-time position (20 hours a week) =1.0

1 - Part-time position (32 hours a week) = .8 (32/40 =.8)

TOTAL: 3.8

**Fund** – A fiscal and accounting entity with a self-balancing set of accounts in which cash and other financial resources, all related liabilities and residual equities, or balances, and changes therein, are recorded and segregated to carry on specific activities or attain certain objectives in accordance with special regulations, restrictions, or limitations.

**Fund Balance** – The difference between fund assets and fund liabilities remaining at year-end. For budgetary purposes, this represents the sum of over-realized or unanticipated revenues and unspent appropriations or reserves at the end of each fiscal year.

**Funding Adjustments** – The section of the Program Plan and Budget that follows the Resource Allocation Summary table and describes key changes to Total Sources and Total Requirements, and the impact of those changes on a programs financial and operational performance from one budget year to the next. Types of changes include adjustments to Salaries and Benefits for negotiated increases and position changes, changes to operating levels, one-time expenditure outlays for goods or contractual services, and increased revenues from new or increased fees.

**GASB 34** – An accounting standard issued by the Government Accounting Standards Board. It sets standards for the financial statements issued by all state and local government entities in the U.S. The standard sets accounting rules for these financial statements and for the accounting data financial statements contain. GASB 34 requires that the cost of fixed assets, i.e. plant, property and equipment, be recognized through depreciation over the life of the assets.

**GASB 45** – An accounting and financial reporting provision requiring government employers to measure and report the liabilities associated with other (than pension) post-employment benefits (or OPEB). San Mateo County's reportable OPEB includes post-employment medical, dental, and vision benefits that are not associated with the County's pension plan. Government employers required to comply with GASB 45 include all states, counties, towns, education boards, water districts, mosquito districts, public schools, and all other government entities that offer OPEB and report under the Government Accounting Standards Board.

**GFOA** – Government Finance Officers Association

**GIS** – Geographic Information System. The GIS is a collection of map data layers representing various geographic features such as parcels, districts, jurisdictions, streets, landmarks, etc., and the attributes describing the spatial features.

**General Fund** – The major County operating fund used to account for all financial sources and uses, except those required to be accounted for in another fund.

**Governmental Funds** – Applies to all County funds except for profit and loss funds (e.g., enterprise funds, internal service funds, and trust and agency funds). Examples include the General Fund, special assessment funds, and capital projects funds.

**Gross Appropriations** – Total authorized appropriations for a budget unit. It is the sum of Salaries and Benefits, Services and Supplies, Other Charges, Fixed Assets, and Other Financing Uses.

**HPSM (Health Plan of San Mateo)** – The Health Plan of San Mateo (HPSM) is a Medi-Cal county-wide health system, contracted by the State of California. All clients served by the County who are determined to be eligible for Medi-Cal obtain health care services through HPSM.

**Headline Measures** – The two most meaningful measures to track a program's success, these are presented in graph form for each program presented in the County budget. Headline measures are chosen from the How Well We Do It (service quality) or Is Anyone Better Off? (outcomes) performance measure categories.

**Healthy Families** – California's non-Medi-Cal health care program for children with monthly family income too high to qualify for Medi-Cal without share of cost, up to 200% of the Federal Poverty Level.

**Healthy Kids** – County-sponsored health care program provided through the Children's Health Initiative (CHI) for children with monthly family income too high to qualify for Medi-Cal or Healthy Families without share of cost, up to 400% of the Federal Poverty Level.

**IFAS** – Integrated Fund Accounting System. Financial software that is maintained by the Controller's Office and used by the County for daily accounting purposes such as general ledger, accounts payable, job costing, purchasing and deposits, as well as budget monitoring.

**Interfund Revenue** – Transfers of costs between different funds are recorded as Interfund Revenue by the organization on the receiving end of the transfer.

**Intergovernmental Revenues** – Revenues from other governmental jurisdictions in the form of grants, entitlements, shared revenues, or payments in lieu of taxes. The County receives Intergovernmental Revenue from Federal, State, and other local government agencies.

**Internal Service Charge** – Annual budgetary charges from servicing departments (such as Information Services, Public Works, Employee and Public Services), reimbursing costs incurred in the provision of internal County services to the departments receiving the services. For servicing organizations, the reimbursement is reflected as Intrafund Transfers offsetting their Gross Appropriation (from General Fund departments) or as Revenue (from non-General Fund departments). Services provided by these departments include technology support, telephone services, facilities maintenance, and insurance.

**Internal Service Funds** – One or more funds that account for the goods and services provided by one department to another within government on a cost-reimbursement basis. Departments that use internal services (e.g. vehicle/fleet maintenance) would have an amount budgeted in Other Charges for such services.

**Intrafund Transfers** – Accounting mechanism to show expenditure transfers or reimbursements between operations *within the same fund* (the most common example is the General Fund). This mechanism is used to better reflect location of department costs. For example, the Board of Supervisors/Assessment Appeals Board receives reimbursement classified as an intrafund transfer from the Assessor-County Clerk-Recorder for processing assessment appeals.

**JPA (Joint Powers Authority)** – A Joint Powers Authority is an entity whereby two or more public authorities (for example a city or county government, or utility or transport districts) can operate collectively.

**Maintenance of Effort (MOE)** – A statutory obligation to provide a minimum amount of funding or other effort toward a specific program area or budget.

**Measure A/K Half Cent Sales Tax** - In November 2012, San Mateo County voters approved Measure A, a half cent sales tax that took effect on April 1, 2013 and will sunset on March 31, 2023. In November 2016, County voters approved Measure K, a 20-year extension of Measure A, that will sunset in 2043. Effective December 2016, the half cent sales tax shall be referred to as Measure K.

**Mission (or Mission Statement)** – The purpose or mission of a specific department or agency, it consists of the department/agency name, what it does, who it serves and why it exists (purpose). All programs, services, objectives, and performance measures of a given department or agency are directly related to the achievement of its mission. The mission of a budget unit is described in terms of overall service to the public and, if applicable, a legal or constitutional mandate.

**Modified Accrual** – Under this method, revenues are recognized when measurable and available. Property and sales taxes, interest, certain state and federal grants, and charges for services are recognized when their receipt occurs within sixty days after the end of the accounting period. Expenditures are generally recorded when a liability is incurred, as under accrual basis of accounting. However, expenditures related to debt service, compensated absences, and claims and judgments are recorded only when payment is due. General capital assets acquisitions are reported as expenditures in governmental funds. Proceeds of general long-term debt and capital leases are reported as other financing sources.

**Net Appropriations** – Gross appropriations net of Intrafund Transfers. The Net Appropriation is used when summing up the County General Fund budget to eliminate double budgeting of expenditures reimbursed by other General Fund departments which are also included in Gross Appropriations.

**Net County Cost** – Total Requirements less Total Sources. This figure represents the part of a budget unit's appropriation that is financed by the General Fund's non-departmental revenues, such as property taxes, sales taxes, and interest earnings.

**Object Level (of Appropriations/Expenditures)** – Major classification category of proposed or actual expenditure as defined by State regulations. Object levels include Salaries and Benefits, Services and Supplies, Other Charges, Fixed Assets, Intrafund Transfers and Other Financing Uses. Appropriations are legally adopted at the object level within the County budget.

**One-Time Expenditures** – Used to describe and differentiate non-recurring expenditures from routine ongoing costs within a given budget. Typically, equipment purchases and capital improvement projects are one-time expenditures. This category may also include single-year appropriations for special purposes.

**Other Charges** – An Object Level of expenditure which reflects costs not directly provided by an operating department. Includes certain selected expense categories (e.g., telephone, data processing, radio, rent, program service providers (PSPs), support costs for juvenile court wards, welfare recipients, jail inmates, or interagency payments).

**Other Financing Sources** – An Object Level of expenditure that reflects transfers from one Fund to another for purposes such as capital projects and debt service. The General Fund's contribution to the San Mateo Medical Center is budgeted in Other Financing Sources of the Medical Center Enterprise Fund.

**Outcome Based Management (OBM)** – County management system that integrates Shared Vision 2010 Goals into a department's existing planning, priority-setting, performance measurement, and budget development/resource allocation processes so that all programs and services provided by the County continue to make progress toward goal achievement.

**Performance Measures** – Indicators used to show (1) what/how much a program does – workload and effort, (2) how well the program provides services – service quality, and (3) whether anyone is better off – effectiveness and outcome of the program.

**Program** – Operating unit(s) within a department that provides services to accomplish a specific outcome or purpose under the direction of a manager who plans the activities of the program, monitors its performance, and is held accountable for its success.

**Program Outcome Statement** – The purpose or mission of a specific program, it is a clear simple statement of what the program does, to / for whom, and toward what outcome.

**Program Summary** – A one-page summary that includes budget and performance information for each program or service that is proposed to be funded or unfunded in the County Budget.

**Proposition 172** – Common name for half-cent Public Safety Sales Tax, this revenue source provides funding for over 50 percent of criminal justice expenditures.

**Realignment Revenue** – Refers to the shift or realignment of responsibility from the state to counties for health, mental health, and various social service programs, accompanied by a source of dedicated revenue. The revenues allocated to counties to fund these programs include a half cent sales tax, a portion of the Vehicle License Fees, and the state General Fund. The cornerstone to realignment is increased county flexibility, discretion, and effectiveness. The state's role under realignment is one of oversight, technical assistance, and assessment.

**Recommended Budget** – The Recommended Budget is submitted for approval by the County Manager to the Board of Supervisors in May of each year. Public hearings are held on the budget in June prior to the beginning of the new

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fiscal year on July 1. The Recommended Budget may include reductions to meet budget targets or to address revenue changes, as well as specific additional funding for proposed projects, activities, or purchases.

**Reserves** (same as Contingencies/Department Reserves) – Those portions of fund balance that are not appropriated for expenditure or legally segregated for a specific purpose. Reserves are not appropriated for designated expenditures and require a 4/5ths vote by the Board of Supervisors to be transferred into appropriations such as Salaries and Benefits, Services and Supplies, or Fixed Assets.

**Revenue** – Source of income to an operation from any funding source other than Fund Balance.

**Revenue Class** – The revenue equivalent of an “object level” of expenditure. Revenue is divided into descriptive classes for budgetary classification. Major classes include Taxes, License and Permits and Franchises; Fines, Forfeitures, and Penalties; Use of Money and Property; Intergovernmental Revenues; Charges for Services; Interfund Revenues; Miscellaneous Revenue and Other Financing Sources. Revenue estimates are adopted by the Board of Supervisors at the Revenue Class level. Revenue “Sub Accounts” represent the line-item detail for specific revenue sources within a Revenue Class.

**Salaries and Benefits** – An Object Level of expenditure reflecting the County's compensation costs for employees. Salaries includes all types of cost attributable to personnel services of full-time, part-time, temporary, and extra-help employees, including overtime, vacation pay, sick leave pay, and various types of premium pay. Benefits include the County's share of the costs for health, dental, life insurance, retirement, Social Security, and Workers' Compensation.

**Salary Ordinance** – The master legal roster of all authorized positions in the County, delineated by budget unit. The ordinance is maintained by Human Resources. Each year the Ordinance is completely updated to reflect budget changes. The Master Salary Ordinance as well as all amendments to the Ordinance must be adopted by the Board of Supervisors; changes can occur during the year as required.

**Service Charges** – Charges from servicing organizations for support services provided to a budget unit. These include: radio, telephone, auto insurance, liability insurance, rent, food services (jail and hospital), information system services, and revenue collection services.

**Services and Supplies** – An Object Level of Expenditure reflecting purchase of goods and services. Includes a wide variety of expense categories required to support the purposes of a given activity (e.g., office supplies, travel and contract services).

**Shared Vision 2025** – A community visioning process undertaken by the Board of Supervisors in 2000 to work in partnership with the community to achieve a citizen-developed vision for the future. The Outcome-Based Management (OBM) system has been implemented in all County programs and services to ensure alignment and progress toward the goals identified in the Shared Vision 2025 process.

**Special Districts** – An independent unit of local government organized to perform a single government function or a restricted number of related functions. Special districts usually have the power to incur debt and levy taxes; however, certain types of special districts are entirely dependent upon enterprise earnings and cannot impose taxes. Examples of special districts are water districts, drainage districts, flood control districts, hospital districts, fire protection districts, and transit authorities.

**Special Funds** – Funds used to account for proceeds from specific revenue sources that are legally restricted as to how the revenues may be spent. The Parks Acquisition Fund is an example of this type of fund. It can only be spent for acquiring park land and developing park facilities.

**Special Revenue Fund** – A fund used to account for revenues legally earmarked for a particular purpose. For example, if property tax revenues are earmarked for library services, a Library Fund would account for the revenues and expenditures associated with such purposes.

**TANF** – Temporary Assistance for Needy Families

**TARP** - Troubled Asset Relief Program

**Total Requirements** – Reflects all expenditure appropriations, intrafund transfers, and reserves.

**Total Sources** – Reflects all revenues and fund balance utilized to finance expenditure needs.

**Trust Fund** – A fund established to receive money that the local government holds on behalf of individuals or other governments; the government holding the money has little or no discretion over it. Examples include employee pension funds and taxes collected for other governments.

**Use of Money and Property** – Revenue account that contains funds received from interest, rent payments, or proceeds from the sale of property.

**WIA** – Workforce Investment Act

**WIB** – Workforce Investment Board